

GENERAL FUND (Department 00)

Department Summary

The General Fund accounts for non-tax general revenues. The City currently has four general revenues sources:

1. Electric Franchise Fees (collected from all electrical customers in Lacombe).
2. Natural Gas Franchise Fee (collected from all natural gas customers in Lacombe).
3. Interest revenue from the City's cash balances.
4. Transfer from other (franchise fee paid the City's utilities). Only paid if utilities are running surpluses.

2017 Budget Highlights

- Electrical franchise fee revenue increases by \$23,670 or 5.62%. Revenue growth from additional wire service customers and charges and increased transmissions costs
- Natural Gas franchise fee revenue increases by \$33,019 or 4.64% Revenue growth from additional customer bases and increase in distribution charges.
- No changes in term deposit interest as cash balances have been used to fund capital projects.
- No changes in municipal utility franchise fee.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
General Fund							
01-1-00-54400	ELECTRIC FRANCHISE FEE	-390,790	-369,659	-397,192	-420,862	-23,670	5.62
01-1-00-54500	GAS FRANCHISE FEE	-623,883	-599,646	-679,365	-712,384	-33,019	4.64
01-1-00-55100	TERM DEPOSIT INTEREST	-116,068	-84,964	-125,000	-125,000	0	0.00
01-1-00-93200	TRANSFER FROM OTHER OPERATING	-145,724	0	-300,289	-300,289	0	0.00
Total REVENUES		-1,276,465	-1,054,269	-1,501,846	-1,558,535	56,689	
General Fund (Surplus)/Deficit		-1,276,465	-1,054,269	-1,501,846	-1,558,535	56,689	
Report Total -->		-1,276,465	-1,054,269	-1,501,846	-1,558,535	56,689	

GENERAL GOVERNMENT SERVICES (Department 10)

Department Summary

The General Government Services accounts for property taxes and grant in lieu of property taxes.

Property taxes are composed of:

1. Municipal property taxes
2. Public Education taxes
3. Separate School taxes
4. Senior Lodge/Foundation taxes

Grant in lieu of taxes is composed of:

1. Federal and Provincial grant in lieu
2. Local Grant – Burman University Dormitories – Grant in lieu of taxes.
3. Joint Economic Development Area – Grant paid by Lacombe County

2017 Budget Highlights

- Municipal taxes and grant in lieu's to increase by \$207,696 or 1.59% in new growth
- Public and School tax and requisitions are based on 2016 levies.
- Senior Lodge requisition remains at 2016 requisition amount.
- No change in Local Grant from Burman University
- No change in Joint Economic Area grant. Awaiting growth estimate from the County.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
GENERAL GOVERNMENT SERVICES							
01-1-10-00100	SUSPENSE	0	2,482	0	0	0	0.00
01-1-10-11100	RESIDENTIAL TAXES	-10,090,399	-10,644,807	-10,647,615	-11,158,439	-510,824	4.58
01-1-10-11200	NON-RESIDENTIAL	-1,995,697	-2,186,907	-2,181,515	-2,375,199	-193,684	8.15
01-1-10-11300	NON-RESIDENTIAL - M & E	-20,890	-20,934	-21,402	-21,621	-219	1.01
01-1-10-11400	FARMLAND TAXES	-848	-863	-869	-891	-22	2.47
01-1-10-11500	NON-RESIDENTIAL - LINEAR	-140,451	-143,109	-145,280	-149,336	-4,056	2.72
01-1-10-11800	NON-RESIDENTIAL - RAILWAY	-3,442	-3,701	-3,526	-3,822	-296	7.74
01-1-10-13100	RESIDENTIAL TAXES (ANNEXED)	0	0	-2,548	-2,530	18	-0.71
01-1-10-13200	COMMERCIAL TAXES (ANNEXED)	0	0	-872	-857	15	-1.75
01-1-10-14000	PUB ED TAX - RESIDENTIAL/FARMLAN	-3,107,693	-3,331,081	-3,318,609	-3,317,997	612	-0.02
01-1-10-14100	PUB ED TAX - NON-RESIDENTIAL	-903,609	-868,986	-864,328	-868,986	-4,658	0.54
01-1-10-14500	SEP SCH TAX - RESIDENTIAL/FARMLAI	-144,474	-147,731	-147,993	-147,731	262	-0.18
01-1-10-14600	SEP SCH TAX - NON-RESIDENTIAL	-780	-765	-850	-765	85	-11.11
01-1-10-14800	SENIOR LODGE TAX	-105,058	-107,173	-107,306	-107,306	0	0.00
01-1-10-23100	FEDERAL GRANT IN LIEU	-8,211	-8,048	-8,105	-8,312	-207	2.49
01-1-10-24100	PROVINCIAL GRANT IN LIEU	-107,873	-113,681	-114,858	-117,410	-2,552	2.17
01-1-10-51300	PENALTIES ON ACCOUNTS	-130,637	-115,281	-175,144	-175,144	0	0.00
01-1-10-59300	LOCAL GRANT - CUC DORMITORIES	-48,149	-46,209	-46,750	-46,750	0	0.00
01-1-10-59400	JOINT ECONOMIC DEVELOPMENT AGI	-19,741	-19,764	-20,000	-24,000	-4,000	16.67
01-1-10-99100	GAIN ON DISPOSAL OF ASSETS	-73,060	0	0	0	0	0.00
Total REVENUES		-16,901,012	-17,756,558	-17,807,570	-18,527,096	719,526	
01-2-10-41400	SEPARATE SCHOOL REQUISITION	145,255	109,546	173,038	148,496	-24,542	-16.53
01-2-10-41500	ASFF REQUISITION	4,011,302	3,137,345	4,158,691	4,186,983	28,292	0.68
01-2-10-41600	LACOMBE FOUNDATION REQUISITION	105,058	107,306	107,306	107,306	0	0.00
01-2-10-76400	TRANSFER TO RESERVES	38,111	0	0	0	0	0.00
01-2-10-91100	CANCELLED TAXES	2,579	4,279	0	0	0	0.00
01-2-10-99100	LOSS ON DISPOSAL OF ASSETS	34,949	0	0	0	0	0.00
Total EXPENSES		4,337,254	3,358,476	4,439,035	4,442,785	3,750	
GENERAL GOVERNMENT SERVICES (Surplus)/Deficit		-12,563,758	-14,398,082	-13,368,535	-14,084,311	715,776	
Report Total -->		-13,840,223	-15,452,351	-14,870,381	-15,642,846	772,465	

LEGISLATIVE SERVICES (Department 11)

Department Summary

The Legislative Services Department (Council) includes all activities related to Council. This includes items such as honorariums, travel and subsistence, training and conferences, membership fees, and funding for volunteer recognition activities. All of these items will be discussed in more detail below.

2017 Budget Highlights

- The overall 2017 Council budget has decreased by 2% (\$10,481).
- Council wages and benefits have decreased \$5,579 due to previous estimate of CPP. The 2017 wages and benefits include:
 - \$56,089 Mayor
 - \$14,7438 Councillor (\$24,573 per Councillor)
- Travel and subsistence is unchanged from 2016 Budget
- Training and conferences has increased from 2016. This budget includes the following:
 - \$6,090 for AUMA convention registration (\$870 for each member of Council)
 - \$4,500 for FCM Convention registration (\$1,500 each for the Mayor and two Councillors)
- Membership fees have increased to \$14,515, which provides for the following memberships:
 - \$100 for Alberta Association of Municipal Districts and Counties
 - \$100 for Central Alberta Mayors and Reeves
 - \$2,000 for Federation of Canadian Municipalities
 - \$12,315 for Alberta Urban Municipalities Association
- Volunteer appreciation is reduced \$500 from 2016. This budget of \$4,500 provides for the following:
 - \$350 for members of Council
 - \$650 for volunteer gifts
 - \$3,500 for the Mayor's volunteer appreciation event
- Telephone & Fax fees are unchanged from 2016.
 - \$597 General telephone fees
 - \$824 Cell phone and internet charges (Mayor)
 - \$600 Wireless Internet Access (\$100 for each Councillor)
- Advertising and promotions unchanged from 2016. This budget of \$3,650 provides for the following:
 - \$2,250 for general promotions
 - \$1,400 for promotional events (Maximum of \$200 per Member of Council. This would cover event registration/tickets for things like community galas or golf tournaments.
- Meeting supplies are unchanged from 2016. The budget of \$4,300 provided for the following:
 - \$3,100 for Council suppers for regular and committee meetings
 - \$500 for Coffee with Council event

- \$700 for the Mayor's breakfast
- The budget of \$1,800 for transfer to other operating consists of the following:
 - \$800 for internal room bookings at the LMC
 - \$1,000 internal room booking charge at the LMC for the Fireman's Ball

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
COUNCIL							
01-2-11-13111	BENEFITS - COUNCILLOR BOUWSEMA	624	585	1,207	543	-664	-122.28
01-2-11-13112	BENEFITS - MAYOR CHRISTIE	1,693	1,584	2,903	1,308	-1,595	-121.94
01-2-11-13116	BENEFITS - COUNCILLOR KONNIK	624	585	1,207	543	-664	-122.28
01-2-11-13117	BENEFITS - COUNCILLOR REMPEL	624	585	1,207	543	-664	-122.28
01-2-11-13118	BENEFITS - COUNCILLOR ARMISHAW	624	585	1,207	543	-664	-122.28
01-2-11-13119	BENEFITS - COUNCILLOR HARDER	624	585	1,207	543	-664	-122.28
01-2-11-13120	BENEFITS - COUNCILLOR MCQUESTEI	624	585	1,207	543	-664	-122.28
01-2-11-15111	WAGES - COUNCILLOR BOUWSEMA	24,162	22,525	24,573	24,573	0	0.00
01-2-11-15112	WAGES - MAYOR CHRISTIE	55,151	51,065	56,089	56,089	0	0.00
01-2-11-15116	WAGES - COUNCILLOR KONNIK	24,162	22,525	24,573	24,573	0	0.00
01-2-11-15117	WAGES - COUNCILLOR REMPEL	24,162	22,525	24,573	24,573	0	0.00
01-2-11-15118	WAGES - COUNCILLOR ARMISHAW	24,162	22,525	24,573	24,573	0	0.00
01-2-11-15119	WAGES - COUNCILLOR HARDER	24,162	22,525	24,573	24,573	0	0.00
01-2-11-15120	WAGES - COUNCILLOR MCQUESTEN	24,162	22,525	24,573	24,573	0	0.00
01-2-11-21111	TRAVEL & SUBSISTENCE - BOUWSEM.	1,109	157	1,770	1,770	0	0.00
01-2-11-21112	TRAVEL & SUBSISTENCE - CHRISTIE	3,672	2,702	5,670	5,670	0	0.00
01-2-11-21116	TRAVEL & SUBSISTENCE - KONNIK	1,158	67	3,270	3,270	0	0.00
01-2-11-21117	TRAVEL & SUBSISTENCE - REMPEL	3,908	145	1,770	1,770	0	0.00
01-2-11-21118	TRAVEL & SUBSISTENCE - ARMISHAW	0	583	3,270	3,270	0	0.00
01-2-11-21119	TRAVEL & SUBSISTENCE - HARDER	987	-1,162	1,770	1,770	0	0.00
01-2-11-21120	TRAVEL & SUBSISTENCE - MCQUESTE	2,287	1,059	1,770	1,770	0	0.00
01-2-11-21300	TRAINING & CONFERENCES	0	40	0	0	0	0.00
01-2-11-21311	TRAINING - BOUWSEMA	1,486	1,733	725	725	0	0.00
01-2-11-21312	TRAINING - CHRISTIE	2,016	3,543	1,595	1,595	0	0.00
01-2-11-21316	TRAINING - KONNIK	761	0	1,595	1,595	0	0.00
01-2-11-21317	TRAINING - REMPEL	1,486	1,491	725	725	0	0.00
01-2-11-21318	TRAINING - ARMISHAW	0	1,838	1,595	1,595	0	0.00
01-2-11-21319	TRAINING - HARDER	725	616	725	725	0	0.00
01-2-11-21320	TRAINING - MCQUESTEN	1,486	3,725	725	725	0	0.00
01-2-11-21400	MEMBERSHIP FEES	13,820	14,803	13,990	14,515	525	3.62
01-2-11-21600	STAFF & VOLUNTEER APPRECIATION	4,830	2,304	5,000	4,500	-500	-11.11
01-2-11-21700	TELEPHONE & FAX	609	560	597	597	0	0.00
01-2-11-21711	TELEPHONE - BOUWSEMA	140	-37	100	100	0	0.00
01-2-11-21712	TELEPHONE - CHRISTIE	1,090	688	824	824	0	0.00
01-2-11-21716	TELEPHONE - KONNIK	285	-59	100	100	0	0.00
01-2-11-21717	TELEPHONE - REMPEL	410	81	100	100	0	0.00
01-2-11-21718	TELEPHONE - ARMISHAW	110	-17	100	100	0	0.00
01-2-11-21719	TELEPHONE - HARDER	368	-47	100	100	0	0.00
01-2-11-21720	TELEPHONE - MCQUESTEN	120	-59	100	100	0	0.00
01-2-11-22100	ADVERTISING & PROMOTIONS	8,777	4,954	3,450	2,250	-1,200	-53.33
01-2-11-22111	ADVERTISING & PROMO - BOUWSEMA	0	0	200	200	0	0.00
01-2-11-22112	ADVERTISING & PROMO - CHRISTIE	410	273	200	200	0	0.00
01-2-11-22116	ADVERTISING & PROMO - KONNIK	150	180	200	200	0	0.00
01-2-11-22117	ADVERTISING & PROMO - REMPEL	145	0	200	200	0	0.00
01-2-11-22118	ADVERTISING & PROMO - ARMISHAW	0	0	200	200	0	0.00
01-2-11-22119	ADVERTISING & PROMO - HARDER	0	0	200	200	0	0.00
01-2-11-22120	ADVERTISING & PROMO - MCQUESTE	50	75	200	200	0	0.00
01-2-11-27400	INSURANCE	56	56	62	62	0	0.00
01-2-11-51100	MEETING SUPPLIES	5,217	6,814	4,300	4,300	0	0.00
01-2-11-51400	OFFICE SUPPLIES	0	0	550	550	0	0.00
01-2-11-51500	COMPUTER & PHOTOCOPIER EXPENSE	38	7	0	0	0	0.00
01-2-11-52400	GENERAL MATERIALS & SUPPLIES	47	0	800	800	0	0.00
01-2-11-76100	TRANSFER TO OTHER OPERATING	1,303	574	1,800	1,800	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-11-76119	TRANSFER TO OTHER OPERATING - H	0	184	0	0	0	0.00
01-2-11-76120	TRANSFER TO OTHER OPERATING - M	0	35	0	0	0	0.00
01-2-11-77300	TRANSFERS TO INDIVIDUALS	0	7,857	0	0	0	0.00
01-2-11-96800	INFO SERVICES RECOVERY	51,548	52,247	52,247	48,520	-3,727	-7.68
	Total EXPENSES	316,164	299,319	326,267	315,786	-10,481	
	COUNCIL (Surplus)/Deficit	316,164	299,319	326,267	315,786	10,481	
	Report Total -->	-13,524,059	-15,153,032	-14,544,114	-15,327,060	782,946	

ADMINISTRATIVE SERVICES (Department 12)

Department Summary

The administration department provides services to other departments and to the general public. The department includes the following business units:

- CAO's office including legislative services;
- Financial Services (Cashier, Accounts Receivable, Accounts Payable, Payroll, Property Assessment & Taxation, Utilities Billing and Collection, Cemetery Administration, Business and Pet Licensing and Financial Reporting.
- Human Resources which includes recruitment, policy and program development, and managing terms and conditions of employment for City employees, and
- Legal which includes the City Solicitor

2017 Budget Highlights

- The overall Administrative Services budget has a proposed increase of 10.9% or (\$216,942)
- Overall wages and benefits increased \$137,422. This department contains 14.2 FTEs including the CAO, 3 Directors, and 2 Managers. Step increases, 1.30% COLA. This increase was also result of moving an executive assistance into this department (\$78,799).
- CAO Recruitment cost budgeted at \$19,304
- Overall budget changes are related to:
 - Increase in Gas & Electricity rates \$7,826
 - Insurance Cost increased \$7,500
 - Increase for Assessment Services \$7,021

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ADMINISTRATION							
01-1-12-41100	TAX CERTIFICATES & TITLE SEARCH F	-19,330	-16,025	-14,070	-14,070	0	0.00
01-1-12-41200	GENERAL SERVICES	-255	-9,050	0	0	0	0.00
01-1-12-41300	ADMINISTRATION FEES	-23,891	-22,348	-18,131	-28,331	-10,200	36.00
01-1-12-51300	PENALTIES ON ACCOUNTS	-1,734	-2,114	0	0	0	0.00
01-1-12-55600	REBATES & DIVIDENDS	-38,684	-273	-955	-955	0	0.00
01-1-12-59300	OTHER REVENUE	-7,035	0	0	0	0	0.00
01-1-12-59500	CASH OVER & SHORT	-423	-13	0	0	0	0.00
01-1-12-84100	PROVINCIAL GRANTS	-14,008	0	-19,000	0	19,000	0.00
01-1-12-92100	TRANSFER FROM RESERVES	-12,000	0	0	0	0	0.00
01-1-12-93200	TRANSFER FROM OTHER OPERATING	-192,828	0	-181,412	-181,412	0	0.00
Total REVENUES		-310,188	-49,823	-233,568	-224,768	-8,800	
01-2-12-11100	WAGES	1,034,491	1,037,423	1,084,749	1,179,967	95,218	8.07
01-2-12-11101	WAGES - CAO	173,865	167,474	178,226	180,547	2,321	1.29
01-2-12-11200	WAGES - MAINTENANCE	8,885	5,651	0	0	0	0.00
01-2-12-13100	PAYROLL BENEFITS	242,461	254,086	249,784	284,436	34,652	12.18
01-2-12-13101	PAYROLL BENEFITS - CAO	33,502	35,390	38,051	43,282	5,231	12.09
01-2-12-13200	PAYROLL BENEFITS - MAINTENANCE	2,223	1,476	0	0	0	0.00
01-2-12-14900	HUMAN RESOURCES	4,297	2,236	2,050	3,560	1,510	42.42
01-2-12-21100	TRAVEL & SUBSISTENCE	12,613	8,881	11,900	11,900	0	0.00
01-2-12-21101	TRAVEL & SUBSISTENCE - CAO	12,197	8,613	7,538	15,538	8,000	51.49
01-2-12-21300	TRAINING & CONFERENCES	33,174	16,009	25,242	33,100	7,858	23.74
01-2-12-21301	TRAINING & CONFERENCES - CAO	5,071	4,990	4,025	5,025	1,000	19.90
01-2-12-21400	MEMBERSHIP FEES	8,965	8,294	7,890	8,690	800	9.21
01-2-12-21401	MEMBERSHIP FEES - CAO	1,430	170	0	0	0	0.00
01-2-12-21500	POSTAGE & FREIGHT	24,131	31,212	40,770	40,770	0	0.00
01-2-12-21600	STAFF & VOLUNTEER APPRECIATION	17,972	11,339	15,255	15,255	0	0.00
01-2-12-21700	TELEPHONE & FAX	9,607	8,574	9,791	9,791	0	0.00
01-2-12-21701	TELEPHONE - CAO	1,083	570	924	924	0	0.00
01-2-12-22100	ADVERTISING & PROMOTIONS	9,201	4,243	9,000	16,500	7,500	45.45
01-2-12-22101	ADVERTISING & PROMOTIONS - CAO	0	25	0	11,304	11,304	100.00
01-2-12-22200	PRINTING & BINDING	5,431	5,547	4,000	4,800	800	16.67
01-2-12-22300	SUBSCRIPTIONS & PUBLICATIONS	7,270	6,882	11,957	12,047	90	0.75
01-2-12-23100	ACCOUNTING AND AUDIT	21,030	10,313	21,000	21,000	0	0.00
01-2-12-23200	LEGAL FEES	17,696	22,381	15,000	15,000	0	0.00
01-2-12-23800	ASSESSOR	96,143	76,000	98,495	105,516	7,021	6.65
01-2-12-23900	OTHER PROFESSIONAL SERVICES	12,607	9,768	10,000	15,325	5,325	34.75
01-2-12-25100	JANITORIAL SERVICES	25,359	26,479	27,000	27,253	253	0.93
01-2-12-25200	BUILDING MAINTENANCE & REPAIRS	7,604	1,414	10,000	10,000	0	0.00
01-2-12-25300	EQUIPMENT MAINTENANCE & REPAIR	7,992	8,247	1,500	3,000	1,500	50.00
01-2-12-27100	LICENSES & REGISTRATION	0	172	0	0	0	0.00
01-2-12-27400	INSURANCE	20,616	28,012	27,515	35,015	7,500	21.42
01-2-12-34100	TITLE SEARCHES	764	620	1,500	1,500	0	0.00
01-2-12-34300	LINEAR ASSESSMENT	572	0	750	1,250	500	40.00
01-2-12-51000	RECORDS MANAGEMENT	0	398	0	0	0	0.00
01-2-12-51100	MEETING SUPPLIES	7,474	6,820	9,070	9,070	0	0.00
01-2-12-51300	JANITORIAL SUPPLIES	1,139	1,427	1,500	1,500	0	0.00
01-2-12-51400	OFFICE SUPPLIES	6,846	5,953	10,500	11,000	500	4.55
01-2-12-51500	COMPUTER & PHOTOCOPIER EXPENSE	17,749	15,051	15,000	17,000	2,000	11.76
01-2-12-51600	COFFEE & WATER SUPPLIES	1,807	2,127	1,500	2,000	500	25.00
01-2-12-52100	GAS, FUEL & OIL	323	508	420	663	243	36.65
01-2-12-52400	GENERAL MATERIALS & SUPPLIES	156	488	500	500	0	0.00
01-2-12-52700	UPGRADING & REPLACEMENT	13,930	10,088	9,000	15,000	6,000	40.00

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-12-54100	UTILITIES - WATER	2,799	3,002	3,123	3,279	156	4.76
01-2-12-54200	UTILITIES - WASTEWATER	851	1,002	1,185	1,244	59	4.74
01-2-12-54300	UTILITIES - GAS	5,213	2,130	3,612	3,915	303	7.74
01-2-12-54400	UTILITIES - ELECTRICITY	14,011	14,060	8,448	15,971	7,523	47.10
01-2-12-54600	UTILITIES - SOLID WASTE	2,323	1,936	1,917	1,917	0	0.00
01-2-12-76100	TRANSFER TO OTHER OPERATING	2,800	2,161	2,950	2,950	0	0.00
01-2-12-81300	CREDIT & DEBIT CARD CHARGES	20,286	16,043	20,000	20,000	0	0.00
01-2-12-81400	BANK CHARGES & OTHER PENALTIES	1,909	4,014	2,400	4,800	2,400	50.00
01-2-12-81500	COLLECTION AGENCY FEES	720	304	1,000	1,000	0	0.00
01-2-12-83100	DEBENTURE DEBT INTEREST	25,070	10,527	20,341	14,943	-5,398	-36.12
01-2-12-83200	DEBENTURE DEBT PRINCIPAL	98,948	51,482	104,342	110,040	5,698	5.18
01-2-12-96800	INFO SERVICES RECOVERY	75,544	85,817	85,817	75,592	-10,225	-13.53
01-2-12-99300	AMORT - LAND IMPROV	4,845	0	0	0	0	0.00
01-2-12-99400	AMORT - BLDGS	13,773	0	0	0	0	0.00
01-2-12-99600	AMORT - M & E	3,830	0	0	0	0	0.00
	Total EXPENSES	2,180,598	2,037,829	2,216,537	2,424,679	208,142	
	ADMINISTRATION (Surplus)/Deficit	1,870,410	1,988,006	1,982,969	2,199,911	-216,942	
	Report Total -->	-11,653,649	-13,165,026	-12,561,145	-13,127,149	566,004	

COMPUTER AND INFORMATION SYSTEMS SERVICES (Department 15)

Department Summary

Responsibilities for the Computer and Information Systems Services include the following:

- Maintenance and support for approximately
 - Over 125 computers and laptops used by 140 users
 - 11 physical servers
 - 5 networked buildings connected by fiber optics. Wi-Fi networks within 4 of the buildings and one independent fully networked new police station.
 - Support for all printers, copiers, scanners, switches, plotters and other peripherals
 - Manage and configure 2 - Voice over IP telephone systems (City hall and police station)
 - Sole IT support for the Lacombe Police Service, including the RCMP systems
 - Video surveillance support
 - Manage the City's cell phone inventory
- Providing Geographical Information System Services to all departments.
- Providing records management support to all departments including maintain and supporting the City's Document Management System
- Coordinate and fulfill requests through the FOIP program as well as developing an internal FOIP educational program for staff
- Create and maintain specialized systems for various departments such as recreation, fire, and planning

Some of the initiatives that are planned for 2017 are:

- Focus on in house training for FOIP, Laserfiche, Microsoft Office, Adobe Acrobat and GIS
- Provide additional support to Police Department to ensure police technology meets or exceeds provincial standards and provide adequate computer or IT support for the new building as it is yet to be determined all support requirements.
- Review and update the IT Security Policies
- Upgrade our server storage and backup system
- Aerial photo replacement
- Develop a customer service management system for all front line staff as a resource for information
- Generate a road map of Computer and Information Services to the service levels, needs, future development of the department – Needs Analysis
- Assess the internal services that are provided and see how we can improve our customer service for the staff

2017 Budget Highlights:

- The Computer and Information Services department (including all salary reviews and increases) has an increase in expenses in 2017 of \$25,254. The CIS department costs are recovered through transfer to other departments.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
INFORMATION SERVICES							
01-1-15-84100	PROVINCIAL GRANTS	0	0	-14,167	-34,000	-19,833	58.33
01-1-15-92100	TRANSFER FROM RESERVES	-53,446	0	-70,100	-65,800	4,300	-6.53
01-1-15-93200	TRANSFER FROM OTHER OPERATING	-632,345	-702,437	-702,437	-776,904	-74,467	9.59
Total REVENUES		-685,791	-702,437	-786,704	-876,704	90,000	
01-2-15-11100	WAGES	404,029	392,681	435,242	444,460	9,218	2.07
01-2-15-13100	PAYROLL BENEFITS	96,141	99,185	101,607	111,779	10,172	9.10
01-2-15-21100	TRAVEL & SUBSISTENCE	2,332	828	2,500	2,500	0	0.00
01-2-15-21300	TRAINING & CONFERENCES	3,869	3,110	7,397	5,500	-1,897	-34.49
01-2-15-21400	MEMBERSHIP FEES	0	150	400	400	0	0.00
01-2-15-21500	POSTAGE & FREIGHT	68	29	240	240	0	0.00
01-2-15-21600	STAFF & VOLUNTEER APPRECIATION	2,817	131	250	250	0	0.00
01-2-15-21700	TELEPHONE & FAX	5,961	5,297	6,525	6,414	-111	-1.73
01-2-15-22100	ADVERTISING & PROMOTIONS	159	382	0	0	0	0.00
01-2-15-22300	SUBSCRIPTIONS & PUBLICATIONS	32,726	16,816	26,390	26,189	-201	-0.77
01-2-15-22500	INTERNET CONNECTIONS	7,545	4,161	9,900	10,860	960	8.84
01-2-15-23900	OTHER PROFESSIONAL SERVICES	31,348	32,964	38,700	36,500	-2,200	-6.03
01-2-15-25300	EQUIPMENT MAINTENANCE & REPAIR	253	298	1,000	1,000	0	0.00
01-2-15-51400	OFFICE SUPPLIES	7,479	10,517	10,500	12,000	1,500	12.50
01-2-15-51500	COMPUTER & PHOTOCOPIER EXPENS	6,295	2,298	6,000	6,000	0	0.00
01-2-15-52400	GENERAL MATERIALS & SUPPLIES	0	170	0	0	0	0.00
01-2-15-52700	UPGRADING & REPLACEMENT	53,446	72,253	103,767	99,300	-4,467	-4.50
01-2-15-76100	TRANSFER TO OTHER OPERATING	29	167	0	0	0	0.00
01-2-15-76400	TRANSFER TO RESERVES	108,960	0	116,460	128,740	12,280	9.54
01-2-15-99600	AMORT - M & E	72,532	0	0	0	0	0.00
Total EXPENSES		835,989	641,437	866,878	892,132	25,254	
INFORMATION SERVICES (Surplus)/Deficit		150,198	-61,000	80,174	15,428	64,746	
Report Total -->		-11,503,451	-13,226,026	-12,480,971	-13,111,721	630,750	

LACOMBE POLICE SERVICE (Department 21)

Department Summary

All Alberta urban communities with a population over 5,000 are required to provide policing to their residents. The Lacombe Police Service (LPS) is the City's municipal police service. LPS is a fully accredited police agency providing response, investigation, prevention and support to the citizens of Lacombe through criminal, provincial and municipal law enforcement. The primary objectives of LPS are the protection of life and property, preservation of peace, prevention and detection of crime, and building partnerships within both the community and policing profession to help ensure Lacombe remains a safe and vibrant community. The service has adopted a fully integrated community policing, problem solving, solution based philosophy that sees ongoing interaction with social and community agencies, service clubs and city departments.

In 2017, LPS will continue to focus on improving service to the community:

- Implementation of additional new mugshot booking system and prisoner processing and tracking systems in the new police station.
- Improved customer service front counter hours;
- Implementation of the Livescan automated fingerprinting system for criminal and civil fingerprint submissions to Ottawa.
- Improved access and service delivery times for citizens requiring Police Information Checks and Vulnerable Sector Searches through LiveScan equipment;
- Improved police response time to calls through local dispatch;
- Improved investigational capacity and quality assurance through increased training and skill development for officers, support staff and supervisors
- Improved fiscal management and staff wellness through reduced overtime and adequate resource deployment

Although LPS calls for service have decreased 13% over 2015 we are still seeing an increase over the five year average. The crime severity index also shows a 32% increase in overall violent crimes in the year. The community experienced a significant increase in serious, violent crime in 2015 and this trend continued in to 2016. These types of investigations are more complex and time consuming in nature so LPS will be working closely with the Lacombe Police Commission on how best to allocate the budget funds provided by city council to ensure priorities are aligned with the current trends and demands for service. The LPS five year business plan will be reviewed to ensure strategic priorities are being met, including how best to address the void in traffic safety created by the city council decision to terminate Automated Traffic Enforcement.

2017 Budget Highlights

- The Police Service has an overall expenditure increase of \$535,902 or 14.5%.
- In 2017 \$70,080 was added to revenues to reflect additional revenue sources from Livescan security clearance revenues (\$30,000), Rental space to Probation (\$10,080) and increased revenue with the addition of one Traffic CPO (\$50,000) to assist with addressing traffic safety issues.
- Police officer wages and benefits increase by \$319,289 or 14.25% to reflect salary and benefit levels contained within the Collective Agreement between the city and the

Lacombe Police Association. This figure also includes one additional Constable position which was approved by the Lacombe Police Commission in 2016, however the funds were not approved in the 2016 budget. This also includes the addition of one Traffic CPO position to assist with traffic safety concerns and plans. The police to population ratio remains significantly lower in Lacombe than the Provincial or National average, even with the increased Constable position.

- Wages & Benefits for Non Police staff increase \$160,756 or 30.48%. The increase includes funding for 1 full-time and 2 casual positions for Local Police Dispatch; and annual step and COLA increases for existing staff.
- Dispatch and Answering fees were reduced by \$327,600 with the elimination of the RCMP dispatch contract and implementation of the Lacombe Police Service local dispatch plan.

Major factors affecting increased expenditure in 2017

- Info services recovery (I.T.) costs increased and I.T. support and equipment costs increased \$87,392 which is partly associated to the new facility.
- Debenture Debt Interest and Principal costs account for an additional increase of \$164,552.
- Along with a loss of \$300,000 in ATE revenues these factors contribute to an overall \$535,902 increase in expenditures in 2017 over 2016.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
POLICE DEPARTMENT							
01-1-21-41200	GENERAL SERVICES	-25,532	-20,037	-21,000	-21,000	0	0.00
01-1-21-41600	SECURITY CLEARANCES	-28,070	-28,065	-30,000	-130,000	-100,000	76.92
01-1-21-53100	PROVINCIAL FINES & RESTITUTION	-1,082,139	-420,090	-350,000	-400,000	-50,000	12.50
01-1-21-56200	BUILDING RENTALS & LEASES	0	0	0	-10,080	-10,080	100.00
01-1-21-57000	INSURANCE PROCEEDS	0	-13,060	0	0	0	0.00
01-1-21-59100	DONATIONS	-25	0	0	0	0	0.00
01-1-21-59300	OTHER REVENUE	-1,464	-2,238	0	0	0	0.00
01-1-21-59500	CASH OVER & SHORT	0	80	0	0	0	0.00
01-1-21-84100	PROVINCIAL GRANTS	-399,782	-401,824	-401,824	-401,824	0	0.00
01-1-21-84500	PROVINCIAL AGENCY GRANTS	-54,776	-62,493	-42,100	-42,100	0	0.00
01-1-21-85100	LACOMBE COUNTY GRANTS	-28,500	-28,500	-42,100	-42,100	0	0.00
01-1-21-92100	TRANSFER FROM RESERVES	-2,301	0	-20,000	0	20,000	0.00
Total REVENUES		-1,622,589	-976,227	-907,024	-1,047,104	140,080	
01-2-21-11100	WAGES	1,803,246	1,917,384	1,797,144	2,057,669	260,525	12.66
01-2-21-11200	WAGES - MAINTENANCE	1,065	1,730	0	0	0	0.00
01-2-21-11400	WAGES - POLICE ADMIN	318,462	346,369	421,387	551,326	129,939	23.57
01-2-21-13100	PAYROLL BENEFITS	393,205	397,035	443,127	501,891	58,764	11.71
01-2-21-13200	PAYROLL BENEFITS - MAINTENANCE	274	437	0	0	0	0.00
01-2-21-13400	PAYROLL BENEFITS - POLICE ADMIN	84,324	97,588	105,967	136,784	30,817	22.53
01-2-21-21100	TRAVEL & SUBSISTENCE	14,418	23,825	14,000	14,000	0	0.00
01-2-21-21300	TRAINING & CONFERENCES	5,178	10,866	33,000	37,500	4,500	12.00
01-2-21-21400	MEMBERSHIP FEES	4,159	2,514	5,160	5,760	600	10.42
01-2-21-21500	POSTAGE & FREIGHT	1,249	984	1,872	1,872	0	0.00
01-2-21-21600	STAFF & COMMISSION APPRECIATION	1,595	2,302	1,500	1,500	0	0.00
01-2-21-21700	TELEPHONE & FAX	31,093	27,716	30,327	30,327	0	0.00
01-2-21-22100	ADVERTISING & PROMOTIONS	2,712	1,105	3,004	3,004	0	0.00
01-2-21-22200	PRINTING & BINDING	2,117	2,592	3,000	3,000	0	0.00
01-2-21-22300	SUBSCRIPTIONS & PUBLICATIONS	3,315	2,220	4,250	4,550	300	6.59
01-2-21-22800	DISPATCH ANSWERING SERVICES	305,900	230,900	327,600	0	-327,600	0.00
01-2-21-23200	LEGAL FEES	27,088	26,030	5,000	5,000	0	0.00
01-2-21-23900	OTHER PROFESSIONAL SERVICES	358,432	7,663	32,323	15,000	-17,323	-115.49
01-2-21-25100	JANITORIAL SERVICES	16,176	21,421	19,495	35,255	15,760	44.70
01-2-21-25200	BUILDING MAINTENANCE & REPAIRS	4,745	2,324	10,000	10,000	0	0.00
01-2-21-25300	EQUIPMENT MAINTENANCE & REPAIR	7,092	3,243	7,500	10,500	3,000	28.57
01-2-21-25500	VEHICLE MAINTENANCE & REPAIRS	8,658	19,934	12,000	14,000	2,000	14.29
01-2-21-26300	EQUIPMENT RENTALS	11,432	1,657	22,320	22,320	0	0.00
01-2-21-27100	LICENSES & REGISTRATION	0	106	20,000	26,700	6,700	25.09
01-2-21-27400	INSURANCE	22,329	27,557	30,490	42,101	11,611	27.58
01-2-21-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	5,103	2,500	2,500	2,500	0	0.00
01-2-21-51100	MEETING SUPPLIES	177	423	500	500	0	0.00
01-2-21-51200	UNIFORMS & SAFETY GEAR	19,624	18,377	19,000	21,000	2,000	9.52
01-2-21-51300	JANITORIAL SUPPLIES	927	3,668	1,200	1,500	300	20.00
01-2-21-51400	OFFICE SUPPLIES	6,328	5,200	6,200	6,200	0	0.00
01-2-21-51500	COMPUTER & PHOTOCOPIER EXPENSE	7,577	6,192	13,712	13,712	0	0.00
01-2-21-51600	COFFEE & WATER SUPPLIES	240	210	500	500	0	0.00
01-2-21-51700	PROGRAM/EVENT MATERIALS & SUPP	7,218	339	1,000	1,000	0	0.00
01-2-21-52100	GAS, FUEL & OIL	22,382	20,568	26,237	30,084	3,847	12.79
01-2-21-52200	AMMUNITION & RANGE SUPPLIES	4,933	1,400	6,000	10,000	4,000	40.00
01-2-21-52400	GENERAL MATERIALS & SUPPLIES	6,350	3,040	5,000	24,400	19,400	79.51
01-2-21-52700	UPGRADING & REPLACEMENT	2,397	9,171	16,000	28,650	12,650	44.15
01-2-21-54100	UTILITIES - WATER	694	736	1,057	732	-325	-44.40
01-2-21-54200	UTILITIES - WASTEWATER	257	311	269	269	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-21-54300	UTILITIES - GAS	2,827	1,519	3,811	3,915	104	2.66
01-2-21-54400	UTILITIES - ELECTRICITY	12,843	13,830	11,946	15,971	4,025	25.20
01-2-21-54600	UTILITIES - SOLID WASTE	1,162	968	958	958	0	0.00
01-2-21-76100	TRANSFER TO OTHER OPERATING	322	877	0	0	0	0.00
01-2-21-76400	TRANSFER TO RESERVES	27,000	10,560	27,000	86,000	59,000	68.60
01-2-21-81300	CREDIT & DEBIT CARD FEES	1,404	1,055	800	800	0	0.00
01-2-21-83100	DEBENTURE DEBT INTEREST	0	0	0	63,220	63,220	100.00
01-2-21-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	101,332	101,332	100.00
01-2-21-96100	COMMON SERVICES RECOVERY	1,635	841	1,190	554	-636	-114.80
01-2-21-96800	INFO SERVICES RECOVERY	164,085	192,794	192,710	280,102	87,392	31.20
01-2-21-99400	AMORT - BLDGS	7,289	0	0	0	0	0.00
01-2-21-99600	AMORT - M & E	9,940	0	0	0	0	0.00
01-2-21-99700	AMORT - VEHICLES	25,110	0	0	0	0	0.00
Total EXPENSES		3,766,088	3,470,081	3,688,056	4,223,958	535,902	
POLICE DEPARTMENT (Surplus)/Deficit		2,143,499	2,493,854	2,781,032	3,176,854	-395,822	
Report Total -->		-9,359,952	-10,732,172	-9,699,939	-9,934,867	234,928	

LACOMBE FIRE DEPARTMENT (Department 23)

Department Summary

The Lacombe Fire Department is a composite department which serves the City of Lacombe and surrounding County areas. The department has two full time employees with a volunteer staff of forty.

The department provides a variety of emergency responses including fire fighting, motor vehicle extrication, search and rescue, hazard material response. In addition to emergency response, the department also serves the community through its fire prevention and training initiatives as well as providing of safety codes fire inspections and investigation services. For 2017, the department will continue with a competency based training program for both firefighters and officers. The department hopes to implement a computer assisted dispatch initiative that will provide better response capability in the district as well as provide more accurate data on scene times.

2017 Budget Highlights

- The overall fire department budget has increased by \$43,971 or about 6.4%
- Wages & Benefits increase of \$8,455 or about 2.0%. Wages include position level increases, COLA and market adjustment as well as an increase in honorariums that better reflect the increased engagement of volunteers to calls and to training.
- Upgrading and Replacement increase of \$8,450 to reflect equipment replacement program for year.
- Decrease in Vehicle Maintenance to reflect the replacement of Engine and Chiefs vehicle and the elimination of the major ten year inspection of the aerial.
- Increase in Building Maintenance to reflect projects to replace a unit heater repair the internal hydrant system and begin a multiyear project to refresh the building interior. Fire will take over the garage space vacated by the police service and so additional costs for a larger share of the building are included.
- The department intends to explore enhanced Computer Aided Dispatch in partnership with Red Deer Emergency Communications.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
FIRE DEPARTMENT							
01-1-23-56200	BUILDING RENTALS & LEASES	-13,662	-13,670	-16,662	-16,662	0	0.00
01-1-23-57000	INSURANCE PROCEEDS	0	-3,179	0	0	0	0.00
01-1-23-59300	OTHER REVENUE	0	-147	0	0	0	0.00
01-1-23-85100	LACOMBE COUNTY GRANTS	-124,751	-43,335	-120,272	-125,627	-5,355	4.26
01-1-23-92100	TRANSFER FROM RESERVES	0	-40,510	-120,000	0	120,000	0.00
01-1-23-93200	TRANSFER FROM OTHER OPERATING	-1,000	0	0	0	0	0.00
	Total REVENUES	-139,413	-100,841	-256,934	-142,289	-114,645	
01-2-23-11100	WAGES	302,418	339,894	344,142	349,909	5,767	1.65
01-2-23-11200	WAGES - MAINTENANCE	285	124	0	0	0	0.00
01-2-23-11300	WAGES - COUNTY PORTION	5,321	39,610	0	0	0	0.00
01-2-23-13100	PAYROLL BENEFITS	48,529	58,568	55,065	57,753	2,688	4.65
01-2-23-13200	PAYROLL BENEFITS - MAINTENANCE	71	35	0	0	0	0.00
01-2-23-13300	BENEFITS - COUNTY PORTION	5,284	5,986	0	0	0	0.00
01-2-23-21100	TRAVEL & SUBSISTENCE	3,073	1,389	5,000	9,400	4,400	46.81
01-2-23-21300	TRAINING & CONFERENCES	33,617	12,972	25,900	66,200	40,300	60.88
01-2-23-21400	MEMBERSHIP FEES	1,328	540	1,450	850	-600	-70.59
01-2-23-21500	POSTAGE & FREIGHT	443	57	780	780	0	0.00
01-2-23-21600	STAFF & VOLUNTEER APPRECIATION	3,848	4,212	5,000	5,000	0	0.00
01-2-23-21700	TELEPHONE & FAX	6,096	6,035	4,991	6,500	1,509	23.22
01-2-23-22100	ADVERTISING & PROMOTIONS	2,518	1,657	2,600	2,600	0	0.00
01-2-23-22300	SUBSCRIPTIONS & PUBLICATIONS	585	0	250	250	0	0.00
01-2-23-22800	DISPATCH ANSWERING SERVICES	26,023	28,129	28,129	29,210	1,081	3.70
01-2-23-23900	OTHER PROFESSIONAL SERVICES	800	2,212	5,650	5,650	0	0.00
01-2-23-25100	JANITORIAL SERVICES	2,475	10,875	10,600	10,600	0	0.00
01-2-23-25200	BUILDING MAINTENANCE & REPAIRS	15,704	12,879	15,000	19,000	4,000	21.05
01-2-23-25300	EQUIPMENT MAINTENANCE & REPAIR	37,259	44,390	33,000	33,000	0	0.00
01-2-23-25500	VEHICLE MAINTENANCE & REPAIRS	37,045	6,341	207,300	45,000	-162,300	-360.67
01-2-23-27100	LICENSES & REGISTRATION	3,012	1,557	2,250	2,250	0	0.00
01-2-23-27400	INSURANCE	15,194	18,899	17,387	24,248	6,861	28.30
01-2-23-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	558	0	0	0	0	0.00
01-2-23-51100	MEETING SUPPLIES	127	0	750	750	0	0.00
01-2-23-51200	UNIFORMS & SAFETY GEAR	3,385	2,558	2,500	5,000	2,500	50.00
01-2-23-51300	JANITORIAL SUPPLIES	38	138	400	400	0	0.00
01-2-23-51400	OFFICE SUPPLIES	1,183	1,334	1,000	1,000	0	0.00
01-2-23-51500	COMPUTER & PHOTOCOPIER EXPENSE	10	27	0	0	0	0.00
01-2-23-51600	COFFEE & WATER SUPPLIES	1,482	1,254	2,050	2,050	0	0.00
01-2-23-52100	GAS, FUEL & OIL	5,052	4,479	8,542	7,977	-565	-7.08
01-2-23-52700	UPGRADING & REPLACEMENT	64,248	32,370	65,350	73,800	8,450	11.45
01-2-23-54100	UTILITIES - WATER	809	824	3,002	3,002	0	0.00
01-2-23-54200	UTILITIES - WASTEWATER	290	331	932	932	0	0.00
01-2-23-54300	UTILITIES - GAS	3,854	1,671	3,611	3,274	-337	-10.29
01-2-23-54400	UTILITIES - ELECTRICITY	4,281	4,087	2,982	9,986	7,004	70.14
01-2-23-54600	UTILITIES - SOLID WASTE	1,162	968	987	987	0	0.00
01-2-23-56200	CHEMICALS & SPECIAL PRODUCTS	67	1,841	1,000	1,000	0	0.00
01-2-23-75500	TRANSFERS TO LOCAL GOV'T AGENC	492	45,020	0	4,750	4,750	100.00
01-2-23-76100	TRANSFER TO OTHER OPERATING	315	0	0	0	0	0.00
01-2-23-76400	TRANSFER TO RESERVES	0	3,179	0	0	0	0.00
01-2-23-83100	DEBENTURE DEBT INTEREST	20,405	9,772	19,938	18,267	-1,671	-9.15
01-2-23-83200	DEBENTURE DEBT PRINCIPAL	33,084	17,111	34,613	36,213	1,600	4.42
01-2-23-96100	COMMON SERVICES RECOVERY	947	311	1,156	444	-712	-160.36
01-2-23-96800	INFO SERVICES RECOVERY	26,662	34,074	34,074	38,675	4,601	11.90
01-2-23-99400	AMORT - BLDGS	10,370	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-23-99600	AMORT - M & E	5,921	0	0	0	0	0.00
01-2-23-99700	AMORT - VEHICLES	60,021	0	0	0	0	0.00
	Total EXPENSES	795,691	757,710	947,381	876,707	-70,674	
	FIRE DEPARTMENT (Surplus)/Deficit	656,278	656,869	690,447	734,418	-43,971	
	Report Total -->	-8,703,674	-10,075,303	-9,009,492	-9,200,449	190,957	

EMERGENCY MANAGEMENT (Department 24)

Department Summary

The emergency management department under the authority of the Lacombe Emergency Management Agency (LEMA) is responsible for the mitigation/prevention, preparedness, response, and recovery functions of emergency management for the City. Using an all hazards approach, the Agency is responsible for the coordination of city resources during major emergencies. The department is headed by the Director of Emergency Management which is carried out currently by the Corporate Services Director. For 2017, some of the major initiatives include:

- Continued funding and ongoing support to operations of the Lacombe Regional Emergency Management Agency.
- ICS 100 and 200 training for more City Staff.
- Completion of a regional emergency social services plan through the Lacombe Regional Emergency Management Partnership.
- Advanced table top exercise in early December.

2017 Budget Highlights

- Minimal change to overall budget from 2016. Total expenses of \$15,943 or \$1,456 increase.
- Includes ongoing memberships to the Lacombe County Mutual Aid Organization and the Lacombe Regional Emergency Management Agency (\$6,500)
- \$1,100 to assume radio license for former police UHF radio system.
- \$1,000 for annual maintenance on the Emergency Operations Center generator.

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
EMERGENCY MANAGEMENT							
01-1-24-59000	SPECIAL PROGRAM/EVENT REVENUE	-2,175	-1,080	0	0	0	0.00
01-1-24-84500	PROVINCIAL AGENCY GRANTS	-1,028	0	0	0	0	0.00
	Total REVENUES	-3,203	-1,080	0	0	0	
01-2-24-21300	TRAINING & CONFERENCES	150	250	1,144	1,000	-144	-14.40
01-2-24-21700	TELEPHONE & FAX	1,682	1,543	1,649	1,649	0	0.00
01-2-24-22100	ADVERTISING & PROMOTIONS	347	408	900	600	-300	-50.00
01-2-24-22300	SUBSCRIPTIONS & PUBLICATIONS	125	0	500	1,100	600	54.55
01-2-24-51000	OFFICE SUPPLIES	103	269	0	0	0	0.00
01-2-24-51100	MEETING SUPPLIES	2,992	1,080	1,500	1,800	300	16.67
01-2-24-51400	OFFICE SUPPLIES	0	0	250	250	0	0.00
01-2-24-51500	COMPUTER & PHOTOCOPIER SUPPLII	603	0	600	600	0	0.00
01-2-24-51700	PROGRAM/EVENT MATERIALS & SUPP	0	1,435	1,000	1,300	300	23.08
01-2-24-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	1,000	1,000	100.00
01-2-24-75100	TRANSFERS TO OTHER LOCAL GOV'T	6,500	6,500	6,800	6,500	-300	-4.62
01-2-24-99600	AMORT - M & E	2,173	0	0	0	0	0.00
	Total EXPENSES	14,675	11,485	14,343	15,799	1,456	
	EMERGENCY MANAGEMENT (Surplus)/Deficit	11,472	10,405	14,343	15,799	-1,456	
	Report Total -->	-8,692,202	-10,064,898	-8,995,149	-9,184,650	189,501	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
AMBULANCE SERVICES							
	AMBULANCE SERVICES (Surplus)/Deficit	0	0	0	0	0	
Report Total -->		-8,692,202	-10,064,898	-8,995,149	-9,184,650	189,501	

ENFORCEMENT SERVICES (Department 26)

Department Summary

The City's enforcement services department is responsible for the enforcement of all bylaws in the City of Lacombe, including, but not limited to, business licensing, animal control, parking, traffic, nuisance and unsightly premises. In addition, the department also assists other departments in the serving of documents, inspections, and investigations.

Officers with the Enforcement Services department are also authorized to enforce traffic violations including moving violations with particular focus on heavy truck traffic and dangerous goods.

2017 Budget Highlights

- The Enforcement Services department has a proposed decrease of \$12,546 or 11.0%.
- Animal licensing increases by \$500 to account of new urban hen program.
- There is an overall decrease in wages and benefits of \$16,078 or 8.5%. Wages include 1.3% COLA, and annual step increase. Reduction is the result of transfer .25 FTE position from Enforcement Services to Planning & Development (Position was previously shared). Workload will be assumed by other staff in Corporate Services.
- \$1,500 travel to cover cost for annual conference for officers.
- Animal control fees decrease by \$2,500 to reflect decline of animals held by the City.
- Increase of \$6,600 in upgrades and replacement to cover cost of acquiring AFFRACs radio units. The new radios will replace the police radios currently used by the officers. The radios will ensure officers access to police dispatch and other police officers on the network. This project will address a long standing work place safety issue.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ENFORCEMENT SERVICES							
01-1-26-52200	BUSINESS LICENSES & PERMITS	-156,344	-162,022	-170,000	-170,000	0	0.00
01-1-26-52500	ANIMAL LICENSES	-24,909	-24,644	-27,000	-27,500	-500	1.82
01-1-26-53200	MUNICIPAL FINES & RESTITUTION	-13,986	-15,314	-22,455	-22,455	0	0.00
01-1-26-59300	OTHER REVENUE	-2,902	-7,333	-4,000	-6,000	-2,000	33.33
	Total REVENUES	-198,141	-209,313	-223,455	-225,955	2,500	
01-2-26-11100	WAGES	158,391	150,400	165,264	152,249	-13,015	-8.55
01-2-26-13100	PAYROLL BENEFITS	37,398	36,390	39,681	36,618	-3,063	-8.36
01-2-26-21100	TRAVEL & SUBSISTENCE	0	1,786	0	0	0	0.00
01-2-26-21300	TRAINING & CONFERENCES	312	973	763	1,600	837	52.31
01-2-26-21400	MEMBERSHIP FEES	3,000	240	395	395	0	0.00
01-2-26-21500	POSTAGE & FREIGHT	1,079	85	1,365	1,365	0	0.00
01-2-26-21600	STAFF APPRECIATION	38	0	100	100	0	0.00
01-2-26-21700	TELEPHONE & FAX	3,521	3,293	3,754	3,754	0	0.00
01-2-26-22100	ADVERTISING & PROMOTIONS	3,365	146	800	450	-350	-77.78
01-2-26-22200	PRINTING & BINDING	590	236	1,150	1,400	250	17.86
01-2-26-22300	SUBSCRIPTIONS & PUBLICATIONS	0	2,520	2,400	2,400	0	0.00
01-2-26-23200	LEGAL FEES	4,280	6,508	4,000	4,000	0	0.00
01-2-26-23700	ANIMAL CONTROL AND BYLAW SERVI	27,732	26,000	31,552	29,052	-2,500	-8.61
01-2-26-23900	OTHER PROFESSIONAL SERVICES	4,874	5,974	5,000	5,000	0	0.00
01-2-26-25300	EQUIPMENT REPAIRS & MAINTENANC	646	0	750	750	0	0.00
01-2-26-27100	LICENSES & REGISTRATIONS	18	0	0	0	0	0.00
01-2-26-51200	UNIFORMS & SAFETY GEAR	0	1,741	1,500	1,500	0	0.00
01-2-26-51400	OFFICE SUPPLIES	171	186	300	300	0	0.00
01-2-26-51500	COMPUTER & PHOTOCOPIER EXPENS	110	28	100	100	0	0.00
01-2-26-51700	PROGRAM/EVENT MATERIALS & SUPP	3,852	0	400	400	0	0.00
01-2-26-52100	GAS, FUEL, & OIL	4,650	3,023	6,080	4,637	-1,443	-31.12
01-2-26-52400	GENERAL MATERIALS & SUPPLIES	322	0	0	0	0	0.00
01-2-26-52700	UPGRADING & REPLACEMENT	0	0	0	6,600	6,600	100.00
01-2-26-92700	CANCELLATION OF UNCOLLECTABLE	1,090	1,860	0	0	0	0.00
01-2-26-96100	COMMON SERVICES RECOVERY	43,525	41,900	43,919	47,997	4,078	8.50
01-2-26-96200	ADMINISTRATION SERVICES RECOVE	7,817	0	8,400	8,400	0	0.00
01-2-26-96800	INFO SERVICES RECOVERY	15,553	20,192	20,192	18,752	-1,440	-7.68
01-2-26-99600	AMORT - M & E	2,714	0	0	0	0	0.00
01-2-26-99700	AMORT - VEHICLES	5,029	0	0	0	0	0.00
	Total EXPENSES	330,077	303,481	337,865	327,819	-10,046	
	ENFORCEMENT SERVICES (Surplus)/Deficit	131,936	94,168	114,410	101,864	12,546	
	Report Total -->	-8,560,266	-9,970,730	-8,880,739	-9,082,786	202,047	

Regional Transportation Services (Department 30)

Department Summary

The Regional Transportation Service Department was formed in 2013, as a result of a regional transit initiative adopted by Council. This initiative is a partnership with Lacombe, the City of Red Deer and Town of Blackfalds to provide transportation services (bussing) from Lacombe to Red Deer. The service is now called BOLT. Service needs were reviewed in September 2015 and proposed adjustments for future service levels are based on feedback from BOLT riders.

2017 Budget Highlights

- 2017 represents a tax supported subsidy of \$219,570 (a net reduction of \$27,835)
- The department's largest cost is the service contract held with the City of Red Deer. A 4% increase to service fees has been budgeted and route 10 transferability maintained however additional evening and local services have been eliminated (a net reduction of 19,290)
- Service costs are shared equally between the City and Town of Blackfalds
- Contracted snow clearing of bus stops reduced by \$900 to \$15,000
- Fleet replacement transfers reduced by \$5,000 to \$25,000
- Repayment for bus shelters purchased by Blackfalds is set at \$4,000 per year
- Original target of 20% cost recovery. This year's budgeted cost recovery is 22.5%.
- Ridership has been steadily increasing. With the addition of automated fare system there are starting to be month over month comparisons. September 2016 increased by 17.20% over last year (276 additional rides).

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
REGIONAL TRANSPORTATION SERVICES							
01-1-30-43200	USER FEES	0	-19,841	-38,145	-36,000	2,145	-5.96
01-1-30-43300	BUS FARES - LACOMBE	-9,800	-100	0	0	0	0.00
01-1-30-43400	PROMOTION REVENUE	-12,816	-27,091	-8,500	-27,580	-19,080	69.18
01-1-30-59300	OTHER REVENUE	-4,534	-781	0	0	0	0.00
	Total REVENUES	-27,150	-47,813	-46,645	-63,580	16,935	
01-2-30-22100	ADVERTISING & PROMOTIONS	7,756	15,322	2,500	16,790	14,290	85.11
01-2-30-22200	PRINTING	0	0	500	500	0	0.00
01-2-30-23900	OTHER PROFESSIONAL SERVICES	154,836	153,843	261,050	240,860	-20,190	-8.38
01-2-30-52400	GENERAL MATERIALS & SUPPLIES	599	0	0	0	0	0.00
01-2-30-54400	UTILITIES - ELECTRICITY	321	5	0	0	0	0.00
01-2-30-75500	TRANSFERS TO LOCAL GOV'T AGENC	30,000	0	30,000	25,000	-5,000	-20.00
01-2-30-99300	AMORT - LAND IMPROVEMENTS	939	0	0	0	0	0.00
	Total EXPENSES	194,451	169,170	294,050	283,150	-10,900	
	REGIONAL TRANSPORTATION SERVICES (Surplus)/Deficit	167,301	121,357	247,405	219,570	27,835	
	Report Total -->	-8,392,965	-9,849,373	-8,633,334	-8,863,216	229,882	

COMMON SERVICES (Department 31)

Department Summary

The common services department encompasses Operations administration, Operations building maintenance, and Fleet services for the City of Lacombe. Fleet service responsibilities include:

- Providing scheduled maintenance on fleet units.
- Prioritizing and providing emergency repairs of fleet units.
- Completing annual commercial vehicle inspection certification of designated fleet units.
- Assisting designated City departments with fleet unit replacement activities.

For 2017, the department will continue to:

- Improve life-cycle management of fleet equipment and update the replacement schedule accordingly.
- Coordinate fleet equipment maintenance and procurement responsibilities with other City departments.
- Assist with ongoing fleet, equipment, safety and leadership training.

2017 Budget Highlights

- Building maintenance and repairs adjusted to reflect immediate needs of the Infrastructure Services Shop for continued safe operation.
- Gas, Fuel and Oil adjusted in correlation with market and environmental conditions.
- Upgrading and Replacement adjusted to meet upcoming needs of the Operations shop.

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
COMMON SERVICES							
01-1-31-57000	INSURANCE PROCEEDS	0	-78,345	0	0	0	0.00
01-1-31-59300	OTHER REVENUE	0	-4,874	0	0	0	0.00
01-1-31-63100	SALE OF EQUIPMENT	-536	-1,300	0	0	0	0.00
01-1-31-84100	PROVINCIAL GRANTS	0	0	-12,000	0	12,000	0.00
01-1-31-93200	TRANSFER FROM OTHER OPERATING	-1,496,554	-1,393,920	-1,609,275	-1,602,231	7,044	-0.44
Total REVENUES		-1,497,090	-1,478,439	-1,621,275	-1,602,231	-19,044	
01-2-31-11100	WAGES	213,613	179,283	277,320	223,735	-53,585	-23.95
01-2-31-13100	PAYROLL BENEFITS	50,499	44,733	71,277	56,772	-14,505	-25.55
01-2-31-21100	TRAVEL & SUBSISTENCE	22	0	600	300	-300	-100.00
01-2-31-21300	TRAINING & CONFERENCES	1,157	3,150	1,830	2,400	570	23.75
01-2-31-21400	MEMBERSHIP FEES	1,232	1,090	1,000	1,000	0	0.00
01-2-31-21500	POSTAGE & FREIGHT	2	9	50	50	0	0.00
01-2-31-21600	STAFF & VOLUNTEER APPRECIATION	233	153	150	150	0	0.00
01-2-31-21700	TELEPHONE & FAX	6,106	6,214	5,957	5,957	0	0.00
01-2-31-22100	ADVERTISING & PROMOTIONS	159	146	150	159	9	5.66
01-2-31-22200	PRINTING & BINDING	2,618	2,362	2,650	2,650	0	0.00
01-2-31-22300	SUBSCRIPTIONS & PUBLICATIONS	1,500	1,500	1,700	1,600	-100	-6.25
01-2-31-23900	OTHER PROFESSIONAL SERVICES	730	1,087	730	4,847	4,117	84.94
01-2-31-25200	BUILDING MAINTENANCE & REPAIRS	19,702	9,191	8,500	8,500	0	0.00
01-2-31-25300	EQUIPMENT MAINTENANCE & REPAIR	112,974	92,893	85,000	99,000	14,000	14.14
01-2-31-25500	VEHICLE MAINTENANCE & REPAIRS	153,729	146,922	94,000	104,000	10,000	9.62
01-2-31-27100	LICENSES & REGISTRATION	3,581	2,634	3,200	3,200	0	0.00
01-2-31-27400	INSURANCE	62,536	81,085	81,427	101,356	19,929	19.66
01-2-31-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	406	0	0	0	0.00
01-2-31-27600	HEARING TESTS	0	0	150	150	0	0.00
01-2-31-51100	MEETING SUPPLIES	0	30	100	100	0	0.00
01-2-31-51200	UNIFORMS & SAFETY GEAR	9,709	8,750	9,000	9,000	0	0.00
01-2-31-51300	JANITORIAL SUPPLIES	3,998	2,820	3,200	3,200	0	0.00
01-2-31-51400	OFFICE SUPPLIES	1,320	1,310	800	1,000	200	20.00
01-2-31-51500	COMPUTER & PHOTOCOPIER EXPENSE	1,448	1,416	1,500	1,500	0	0.00
01-2-31-51600	COFFEE & WATER SUPPLIES	2,852	2,741	3,000	3,000	0	0.00
01-2-31-52100	GAS, FUEL & OIL	170,657	137,434	200,053	154,908	-45,145	-29.14
01-2-31-52400	GENERAL MATERIALS & SUPPLIES	30,351	23,488	22,000	22,000	0	0.00
01-2-31-52700	UPGRADING & REPLACEMENT	0	13,675	16,500	23,000	6,500	28.26
01-2-31-54100	UTILITIES - WATER	6,918	7,100	6,411	6,411	0	0.00
01-2-31-54200	UTILITIES - WASTEWATER	842	913	1,988	1,988	0	0.00
01-2-31-54300	UTILITIES - GAS	11,058	4,571	9,824	8,940	-884	-9.89
01-2-31-54400	UTILITIES - ELECTRICITY	19,912	18,453	20,886	22,866	1,980	8.66
01-2-31-54600	UTILITIES - SOLID WASTE	4,646	3,872	4,140	4,140	0	0.00
01-2-31-76400	TRANSFER TO RESERVES	471,000	58,080	519,075	539,075	20,000	3.71
01-2-31-83100	DEBENTURE DEBT INTEREST	6,554	0	41,924	31,537	-10,387	-32.94
01-2-31-83200	DEBENTURE DEBT PRINCIPAL	88,770	3,555	90,133	101,704	11,571	11.38
01-2-31-96100	COMMON SERVICES RECOVERY	0	8,973	0	0	0	0.00
01-2-31-96800	INFO SERVICES RECOVERY	36,661	41,858	41,858	52,036	10,178	19.56
01-2-31-99300	AMORT - LAND IMPROVEMENTS	2,500	0	0	0	0	0.00
01-2-31-99400	AMORT - BLDGS	20,723	0	0	0	0	0.00
01-2-31-99500	AMORT-ENGINEERED STRUCTURES	2,469,224	0	0	0	0	0.00
01-2-31-99600	AMORT - M & E	127,908	0	0	0	0	0.00
01-2-31-99700	AMORT - VEHICLES	220,314	0	0	0	0	0.00
Total EXPENSES		4,337,758	911,897	1,628,083	1,602,231	-25,852	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	COMMON SERVICES (Surplus)/Deficit	2,840,668	-566,542	6,808	0	6,808	
Report Total -->		-5,552,297	-10,415,915	-8,626,526	-8,863,216	236,690	

ROADS (Department 32)

Department Summary

The Streets & Roads department is responsible for seasonal maintenance operations of the citywide road, alley, and storm water drainage networks. Other duties of the department include annual spring and fall community cleanup campaigns; assisting with cemetery operations; assisting the Utilities department with scheduled work/emergency repairs on essential services as required; and assisting in other department projects with use of its light and heavy fleet equipment as required.

In 2017, the department will strive to maintain operations at acceptable levels of service using available departmental resources, while also continuing to plan for the growing demands of the City's expanding infrastructure. Department related safety and operations training will continue to occur throughout the upcoming year to promote a safe and productive work environment.

2017 Budget Highlights

- Traffic light inspection and maintenance adjusted to reflect service level needs.
- Upgrading and replacement of Roads equipment adjusted to meet 2017 operational requirements.
- Street repair adjusted to address operational needs.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ROADS							
01-1-32-12200	FRONTAGE (ROADS/SIDEWALKS)	-20,311	-20,311	-63,543	-63,543	0	0.00
01-1-32-41200	GENERAL SERVICES	-202	-249	-5,500	-5,500	0	0.00
01-1-32-41500	SALE OF MATERIALS & SUPPLIES	-3,911	-414	-500	-500	0	0.00
01-1-32-52500	PERMIT FEES	-38,625	-20,866	0	0	0	0.00
01-1-32-57000	INSURANCE PROCEEDS	0	-16,862	0	0	0	0.00
01-1-32-59300	OTHER REVENUE	-3,450	-401,557	-324,261	0	324,261	0.00
01-1-32-84100	PROVINCIAL GRANTS	0	-7,412	0	0	0	0.00
01-1-32-92100	TRANSFER FROM RESERVES	-26,930	0	0	-70,000	-70,000	100.00
01-1-32-93200	TRANSFER FROM OTHER OPERATING	-126,867	0	-126,723	0	126,723	0.00
	Total REVENUES	-220,296	-467,671	-520,527	-139,543	-380,984	
01-2-32-11100	WAGES	805,231	791,833	808,441	838,972	30,531	3.64
01-2-32-13100	PAYROLL BENEFITS	187,260	195,131	197,088	203,661	6,573	3.23
01-2-32-21100	TRAVEL & SUBSISTENCE	51	57	1,000	1,000	0	0.00
01-2-32-21300	TRAINING & CONFERENCES	3,273	5,694	3,813	5,000	1,187	23.74
01-2-32-21400	MEMBERSHIP FEES	722	53	250	250	0	0.00
01-2-32-21500	POSTAGE & FREIGHT	0	0	100	100	0	0.00
01-2-32-21600	STAFF & VOLUNTEER APPRECIATION	557	123	600	600	0	0.00
01-2-32-21700	TELEPHONE & FAX	2,078	1,738	2,432	2,432	0	0.00
01-2-32-22100	ADVERTISING & PROMOTIONS	784	1,143	1,000	1,000	0	0.00
01-2-32-22300	SUBSCRIPTIONS & PUBLICATIONS	525	121	0	0	0	0.00
01-2-32-23300	ENGINEERING	3,329	0	0	0	0	0.00
01-2-32-23900	OTHER PROFESSIONAL SERVICES	53,169	68,441	14,050	22,000	7,950	36.14
01-2-32-25300	EQUIPMENT MAINTENANCE & REPAIR	1,199	2,066	2,000	2,000	0	0.00
01-2-32-25400	STRUCTURE MAINTENANCE & REPAIR	673	0	0	0	0	0.00
01-2-32-26300	EQUIPMENT RENTALS	966	783	7,650	7,650	0	0.00
01-2-32-27100	LICENSES & REGISTRATION	132	570	300	300	0	0.00
01-2-32-27400	INSURANCE	10,463	14,609	13,307	16,634	3,327	20.00
01-2-32-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	7,600	3,500	3,500	0	0.00
01-2-32-27600	HEARING TESTS	412	475	480	480	0	0.00
01-2-32-33100	RAILWAY SIGNS	16,965	16,559	20,940	20,940	0	0.00
01-2-32-51200	UNIFORMS & SAFETY GEAR	18	229	500	500	0	0.00
01-2-32-51400	OFFICE SUPPLIES	0	0	150	50	-100	-200.00
01-2-32-51500	COMPUTER & PHOTOCOPIER EXPENSE	0	0	100	50	-50	-100.00
01-2-32-51700	PROGRAM/EVENT MATERIALS & SUPP	3,364	1,924	1,900	1,000	-900	-90.00
01-2-32-52400	GENERAL MATERIALS & SUPPLIES	3,631	3,941	6,500	6,500	0	0.00
01-2-32-52700	UPGRADING & REPLACEMENT	36,228	7,014	44,075	5,000	-39,075	-781.50
01-2-32-53200	GROUND MATERIALS	0	0	300	300	0	0.00
01-2-32-53400	SAND & GRAVEL	55,742	18,158	25,000	25,000	0	0.00
01-2-32-53500	STREET REPAIR	79,639	84,544	59,500	129,500	70,000	54.05
01-2-32-53600	SIDEWALK REPAIRS	9,724	9,449	10,000	10,000	0	0.00
01-2-32-53700	SIGNS & PAINT	51,354	47,580	48,000	48,000	0	0.00
01-2-32-53800	ICE & SNOW REMOVAL	80,386	46,020	129,000	129,000	0	0.00
01-2-32-54400	UTILITIES - ELECTRICITY	519,305	485,422	543,355	556,467	13,112	2.36
01-2-32-76100	TRANSFER TO OTHER OPERATING	0	254	0	0	0	0.00
01-2-32-76400	TRANSFER TO RESERVES	420,000	275,968	633,836	435,000	-198,836	-45.71
01-2-32-83100	DEBENTURE DEBT INTEREST	60,032	31,138	49,701	28,781	-20,920	-72.69
01-2-32-83200	DEBENTURE DEBT PRINCIPAL	475,854	463,149	494,375	94,775	-399,600	-421.63
01-2-32-96100	COMMON SERVICES RECOVERY	399,566	281,507	439,409	311,028	-128,381	-41.28
01-2-32-96800	INFO SERVICES RECOVERY	9,998	10,389	10,389	10,548	159	1.51
01-2-32-99300	AMORT - LAND IMPROVEMENTS	1,033	0	0	0	0	0.00
01-2-32-99400	AMORT - BLDGS	2,311	0	0	0	0	0.00
01-2-32-99600	AMORT - M & E	11,663	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Total EXPENSES	3,307,637	2,873,682	3,573,041	2,918,018	-655,023	
	ROADS (Surplus)/Deficit	3,087,341	2,406,011	3,052,514	2,778,475	274,039	
	Report Total -->	-2,464,956	-8,009,904	-5,574,012	-6,084,741	510,729	

AIRPORT (Department 33)

Department Summary

The Airport department is responsible for funding of the Lacombe Airport. The airport features a 3000 foot runway. Lacombe Flying Club Society operates the airport. City of Lacombe provides an operating grant to the Club for the operations and maintenance of the airport. Lacombe County contributed \$10,000 in 2016. A review of the facility developed 18 recommendations for the ongoing stewardship of the airport facility and the relationship between the City and LFC. These recommendations' are currently being implemented by the recently developed Lacombe Airport committee, comprised of LFC, City and County representatives.

2017 Budget Highlights

- The Airport Department has a proposed increase of \$2,596
- The increase reflects the annual tax assessment value, the amount due to the club as an operating grant

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
AIRPORT							
01-1-33-84100	PROVINCIAL GRANTS	-12,500	0	0	0	0	0.00
01-1-33-85100	LACOMBE COUNTY GRANTS	-18,061	-2,562	0	-10,000	-10,000	100.00
01-1-33-92100	TRANSFER FROM RESERVES	-11,288	0	0	0	0	0.00
	Total REVENUES	-41,849	-2,562	0	-10,000	10,000	
01-2-33-27400	INSURANCE	3,590	3,948	3,948	4,935	987	20.00
01-2-33-52700	UPGRADING & REPLACEMENT	40,480	5,123	0	0	0	0.00
01-2-33-54400	UTILITIES - ELECTRICITY	1,202	1,177	855	1,394	539	38.67
01-2-33-77200	TRANSFERS TO LOCAL ORGANIZATIO	12,000	21,160	21,160	32,230	11,070	34.35
01-2-33-99300	AMORT - LAND IMPROVEMENTS	18,198	0	0	0	0	0.00
01-2-33-99400	AMORT - BLDGS	931	0	0	0	0	0.00
	Total EXPENSES	76,401	31,408	25,963	38,559	12,596	
	AIRPORT (Surplus)/Deficit	34,552	28,846	25,963	28,559	-2,596	
	Report Total -->	-2,430,404	-7,981,058	-5,548,049	-6,056,182	508,133	

ACCESSIBLE TRANSPORTATION (Department 34)

Department Summary

Lacombe Handi-van (newly named Lacombe Connex) is operated in conjunction with Lacombe Family and Community Support Services (FCSS). The City of Lacombe owns the vehicles providing maintenance, fuel, garage storage and insurance. Lacombe Connex has 2 wheelchair accessible vans. In recent years, two new vans have been donated by individuals or service clubs alleviating the need for the City to purchase replacement vans. An annual contribution of \$15,000 is made to reserves. Services are extended to individuals with mobility concerns, Senior citizens, and particular groups that secure service through service contracts (Wolf Creek Schools, Alberta Health Services, Private Business/Individuals). User fees can include more or less subsidized rates dependent on individual circumstance or terms of service contracts.

Day to day operation of the service is provided by FCSS. User fees and contracts offset operational costs. Remaining deficits are funded by the City.

2017 Budget Highlights

- The overall department budget has increased \$3,479
- Insurance increased \$1,662
- Operational grant transfer to FCSS increased \$4,528 (wages and benefits)

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ACCESSIBLE TRANSPORTATION SERVICES							
01-2-34-25500	VEHICLE MAINTENANCE & REPAIRS	9,168	6,169	2,900	2,900	0	0.00
01-2-34-27400	INSURANCE	6,319	6,648	6,648	8,310	1,662	20.00
01-2-34-52100	GAS, FUEL & OIL	17,885	14,380	23,194	21,095	-2,099	-9.95
01-2-34-76400	TRANSFER TO RESERVES	15,000	0	15,000	15,000	0	0.00
01-2-34-77200	TRANSFERS TO LOCAL ORGANIZATIO	60,120	58,157	58,157	62,685	4,528	7.22
01-2-34-96100	COMMON SERVICES RECOVERY	1,038	337	985	370	-615	-166.22
01-2-34-99700	AMORT - VEHICLES	18,978	0	0	0	0	0.00
Total EXPENSES		128,508	85,691	106,884	110,360	3,476	
ACCESSIBLE TRANSPORTATION SERVICES (Surplus)/Deficit		128,508	85,691	106,884	110,360	-3,476	
Report Total -->		-2,301,896	-7,895,367	-5,441,165	-5,945,822	504,657	

STORM SEWER (Department 37)

Department Summary

The Storm Sewer Department is responsible for the maintenance, replacement, and upgrading of storm sewer infrastructure.

For 2017, the department will continue to:

- Promote public relations;
- Maintain environmentally safe storm sewer management facilities;
- Monitor the Lake Level Stabilization investigation to determine a means of stabilizing lake levels in Lake Anne and Elizabeth Lake;
- Evaluate surface storm water infiltration to the sanitary systems, and continue to address the issue where necessary.

2017 Budget Summary

- Equipment Rentals increased from \$6200 to \$7500 for Lake Anne pumping

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
STORM SEWER							
01-2-37-11100	WAGES	24,587	14,749	39,170	39,661	491	1.24
01-2-37-13100	PAYROLL BENEFITS	5,781	3,541	9,693	10,047	354	3.52
01-2-37-23300	ENGINEERING	0	0	1,000	1,000	0	0.00
01-2-37-23900	OTHER PROFESSIONAL SERVICES	21,378	4,966	1,000	1,000	0	0.00
01-2-37-26300	EQUIPMENT RENTALS	0	3,310	6,200	7,500	1,300	17.33
01-2-37-52400	GENERAL MATERIALS & SUPPLIES	905	3,060	1,000	1,000	0	0.00
01-2-37-52700	UPGRADING & REPLACEMENT	10,687	2,545	5,000	3,500	-1,500	-42.86
01-2-37-54400	UTILITIES - ELECTRICITY	252	884	0	936	936	100.00
01-2-37-56300	PIPE	16	0	500	500	0	0.00
01-2-37-56600	LINE REPAIRS	0	0	500	500	0	0.00
01-2-37-76400	TRANSFER TO RESERVES	39,050	0	39,050	39,050	0	0.00
01-2-37-96100	COMMON SERVICES RECOVERY	17,723	11,160	26,109	15,352	-10,757	-70.07
01-2-37-99500	AMORT - ES	248,575	0	0	0	0	0.00
01-2-37-99600	AMORT - M & E	4,133	0	0	0	0	0.00
Total EXPENSES		373,087	44,215	129,222	120,046	-9,176	
STORM SEWER (Surplus)/Deficit		373,087	44,215	129,222	120,046	9,176	
Report Total -->		-1,928,809	-7,851,152	-5,311,943	-5,825,776	513,833	

GENERAL ENGINEERING & SAFETY SERVICES (Department 38)

Department Summary

Engineering Services is responsible for engineering support, plan reviews, project management on capital infrastructure initiatives, and oversight of engineering aspects of subdivision development. Coordination with external consultants on studies and reports also falls within the purview of Engineering Services. Rating and prioritizing short and long-term infrastructure needs is an ongoing priority. Public consultation and site specific investigation of identified infrastructure deficiencies are common tasks. Management of the City's health and safety system is included in this department's portfolio.

2017 Budget Summary

- The Engineering Services Department has a proposed decrease of 1% (\$2,925)
- The department will centralize safety training in 2017 with existing training budgets
- Wages and Benefits have increased by \$15,807

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
GENERAL ENGINEERING SERVICES							
01-1-38-41200	GENERAL SERVICES	-19,619	-5,581	-15,500	-15,500	0	0.00
	Total REVENUES	-19,619	-5,581	-15,500	-15,500	0	
01-2-38-11100	WAGES	169,665	206,600	206,699	216,550	9,851	4.55
01-2-38-13100	PAYROLL BENEFITS	36,642	45,619	46,788	52,744	5,956	11.29
01-2-38-21100	TRAVEL & SUBSISTENCE	1,612	1,032	1,000	1,000	0	0.00
01-2-38-21300	TRAINING & CONFERENCES	3,712	1,314	982	2,300	1,318	57.30
01-2-38-21400	MEMBERSHIP FEES	475	825	480	485	5	1.03
01-2-38-21500	POSTAGE & FREIGHT	844	0	273	273	0	0.00
01-2-38-21700	TELEPHONE & FAX	1,739	1,315	1,819	1,819	0	0.00
01-2-38-22100	ADVERTISING & PROMOTIONS	159	715	500	500	0	0.00
01-2-38-22300	SUBSCRIPTIONS & PUBLICATIONS	2,681	3,087	2,835	3,305	470	14.22
01-2-38-23300	ENGINEERING	19,658	49,383	10,000	10,000	0	0.00
01-2-38-23900	OTHER PROFESSIONAL SERVICES	8,286	0	0	0	0	0.00
01-2-38-27100	LICENSES & REGISTRATIONS	27	18	0	0	0	0.00
01-2-38-27600	HEARING TESTS	52	0	0	0	0	0.00
01-2-38-51100	MEETING SUPPLIES	60	463	150	150	0	0.00
01-2-38-51200	UNIFORMS & SAFETY GEAR	270	251	100	2,100	2,000	95.24
01-2-38-51400	OFFICE SUPPLIES	1,172	882	450	450	0	0.00
01-2-38-51500	COMPUTER & PHOTOCOPIER EXPENS	611	745	500	500	0	0.00
01-2-38-52100	GAS, FUEL, & OIL	249	0	350	324	-26	-8.02
01-2-38-76100	TRANSFER TO OTHER OPERATING	84	192	0	0	0	0.00
01-2-38-76400	TRANSFER TO RESERVES	2,500	0	2,500	2,500	0	0.00
01-2-38-96100	COMMON SERVICES RECOVERY	16,410	0	21,959	0	-21,959	0.00
01-2-38-96800	INFO SERVICES RECOVERY	6,665	7,572	7,572	7,032	-540	-7.68
	Total EXPENSES	273,573	320,013	304,957	302,032	-2,925	
	GENERAL ENGINEERING SERVICES (Surplus)/Deficit	253,954	314,432	289,457	286,532	2,925	
	Report Total -->	-1,674,855	-7,536,720	-5,022,486	-5,539,244	516,758	

WATER (Department 41)

Department Summary

The Water Department operates a distribution system utilizing three pump houses that provide safe drinking water to our customers. The department manages maintenance, repairs, upgrades, water meter installation, water meter reading, adherence to provincial & federal regulations, reporting requirements, and analysis of the drinking water for the distribution system. The water that the City receives is delivered through a regional water pipeline from Red Deer, operated by the North Red Deer River Water Services Commission. The responsibility for operations and maintenance of the regional water pipeline are handled by this department.

For 2017, the department will continue to:

- Provide safe drinking water to the customer;
- Promote customer relations;
- Install radio read water meters (year 4) to free up staff resources to undertake other priority programs, such as water flushing, valve exercising, and hydrant maintenance;
- Continue increasing staff safety awareness through training, education and leadership;
- Upgrade infrastructure as approved in budgets.

2017 Budget Highlights

- Water Department is self funded through user fees.
- Year four of switching a ¼ of the City to automatic read water meters has been included at a cost of \$437,000. Currently, the practice of reading water meters takes an average of 60 staff hours per month. This process has, over the years, eliminated the time to conduct much needed maintenance responsibilities that will extend the life of costly infrastructure.
- Begin year one of a four-year rotation of flushing one quarter of the City by internal staff.
- Increase Other Professional Services from \$10750 to \$14750 to account for fillcrete use on high use roadways to minimize settling issues.
- Increase equipment maintenance from \$8500 to \$14,400 for crane inspections and genset inspections/maintenance.
- Decrease Upgrading and Replacement from \$50000 to \$15000.
- Increase chemicals and special product from \$3000 to \$4500 to account for actual amount spent on chlorine analyzer agents and disinfection products.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
WATER							
01-1-41-00100	UTILITY SUSPENSE ACCOUNT	0	-334	0	0	0	0.00
01-1-41-41200	GENERAL SERVICES	-32,588	-28,676	-65,000	-65,000	0	0.00
01-1-41-41300	ADMINISTRATION FEES	-163,997	-147,875	-159,810	-159,810	0	0.00
01-1-41-43200	USER FEES	-3,910,388	-3,801,294	-4,169,739	-4,199,302	-29,563	0.70
01-1-41-51300	PENALTIES ON ACCOUNTS	-16,450	-24,387	-30,000	-30,000	0	0.00
01-1-41-59300	OTHER REVENUE	-1,847	-3,173	0	0	0	0.00
01-1-41-92100	TRANSFER FROM RESERVES	-412,500	0	-412,500	-412,500	0	0.00
	Total REVENUES	-4,537,770	-4,005,739	-4,837,049	-4,866,612	29,563	
01-2-41-11100	WAGES	465,261	399,429	457,414	463,712	6,298	1.36
01-2-41-13100	PAYROLL BENEFITS	98,110	92,995	111,901	116,010	4,109	3.54
01-2-41-21100	TRAVEL & SUBSISTENCE	3,543	2,668	3,500	3,500	0	0.00
01-2-41-21300	TRAINING & CONFERENCES	4,336	8,333	7,300	7,300	0	0.00
01-2-41-21400	MEMBERSHIP FEES	653	430	6,959	6,959	0	0.00
01-2-41-21500	POSTAGE & FREIGHT	12,773	12,593	10,140	10,140	0	0.00
01-2-41-21700	TELEPHONE & FAX	5,727	4,916	5,653	5,653	0	0.00
01-2-41-22100	ADVERTISING & PROMOTIONS	297	865	750	750	0	0.00
01-2-41-22200	PRINTING & BINDING	0	479	0	0	0	0.00
01-2-41-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	100	100	0	0.00
01-2-41-23300	ENGINEERING	8,808	639	11,000	11,000	0	0.00
01-2-41-23900	OTHER PROFESSIONAL SERVICES	49,486	11,774	10,750	14,750	4,000	27.12
01-2-41-25200	BUILDING MAINTENANCE & REPAIRS	6,006	4,872	2,800	7,900	5,100	64.56
01-2-41-25300	EQUIPMENT MAINTENANCE & REPAIR	18,679	4,382	8,500	14,400	5,900	40.97
01-2-41-26300	EQUIPMENT RENTALS	9,520	0	0	0	0	0.00
01-2-41-27100	LICENSES & REGISTRATIONS	90	115	0	0	0	0.00
01-2-41-27400	INSURANCE	21,279	26,736	26,736	33,420	6,684	20.00
01-2-41-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	2,500	0	2,500	2,500	0	0.00
01-2-41-27600	HEARING TESTS	464	211	385	385	0	0.00
01-2-41-35500	WATER PURCHASES FOR RESALE	2,764,334	2,359,759	2,665,493	2,665,493	0	0.00
01-2-41-51200	UNIFORMS & SAFETY GEAR	87	0	300	200	-100	-50.00
01-2-41-51300	JANITORIAL SUPPLIES	87	40	0	0	0	0.00
01-2-41-51400	OFFICE SUPPLIES	0	0	200	150	-50	-33.33
01-2-41-51500	COMPUTER & PHOTOCOPIER EXPENSE	6,452	5,226	5,500	5,500	0	0.00
01-2-41-52400	GENERAL MATERIALS & SUPPLIES	16,111	3,027	2,500	2,500	0	0.00
01-2-41-52700	UPGRADING & REPLACEMENT	558	21,185	50,000	15,000	-35,000	-233.33
01-2-41-53500	STREET REPAIR - WATER	0	4,430	10,000	10,000	0	0.00
01-2-41-54100	UTILITIES - WATER	0	0	1	1	0	0.00
01-2-41-54300	UTILITIES - GAS	10,180	4,828	6,875	7,583	708	9.34
01-2-41-54400	UTILITIES - ELECTRICITY	84,529	75,891	73,118	89,615	16,497	18.41
01-2-41-56200	CHEMICALS & SPECIAL PRODUCTS	4,675	3,488	3,000	4,500	1,500	33.33
01-2-41-56400	MAINTENANCE MATERIALS	30,626	19,366	25,500	25,500	0	0.00
01-2-41-56500	METERS	447,876	466,433	437,000	437,000	0	0.00
01-2-41-76100	TRANSFER TO OTHER OPERATING	29	20	0	0	0	0.00
01-2-41-76400	TRANSFER TO RESERVES	129,159	0	383,347	383,347	0	0.00
01-2-41-81300	DEBIT & CREDIT CARD FEES	0	746	0	0	0	0.00
01-2-41-81500	COLLECTION AGENCY FEES	0	0	400	400	0	0.00
01-2-41-83100	DEBENTURE DEBT INTEREST	17,275	0	50,649	33,253	-17,396	-52.31
01-2-41-83200	DEBENTURE DEBT PRINCIPAL	109,771	0	152,936	150,832	-2,104	-1.39
01-2-41-92700	CANCELLATION OF UNCOLLECTABLE	3	0	15,000	15,000	0	0.00
01-2-41-96000	INTERNAL FRANCHISE FEES	0	0	97,333	97,333	0	0.00
01-2-41-96100	COMMON SERVICES RECOVERY	95,470	109,091	93,728	127,698	33,970	26.60
01-2-41-96200	ADMINISTRATION SERVICES RECOVER	97,760	0	83,164	83,164	0	0.00
01-2-41-96800	INFO SERVICES RECOVERY	13,332	15,144	15,144	14,064	-1,080	-7.68

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-41-99300	AMORT - LAND IMPROVEMENTS	667	0	0	0	0	0.00
01-2-41-99400	AMORT - BLDGS	130,780	0	0	0	0	0.00
01-2-41-99500	AMORT - ES	280,056	0	0	0	0	0.00
	Total EXPENSES	4,947,349	3,660,111	4,837,576	4,866,612	29,036	
	WATER (Surplus)/Deficit	409,579	-345,628	527	0	527	
	Report Total -->	-1,265,276	-7,882,348	-5,021,959	-5,539,244	517,285	

SANITARY WASTE WATER (Department 42)

Department Summary

The sanitary waste water department operates a collection and treatment system utilizing four lift stations and one lagoon system with aeration cells for the effective treatment of organic waste. The department manages maintenance, repairs, upgrades, high velocity flushing, and adherence to provincial & federal regulations, reporting, and analysis of the wastewater from the collection system. The wastewater collected at the lagoons is treated through aeration and facultative storage cells before being released once a year beginning in Spring and ending in Fall.

For 2017, the department will continue to:

- Promote customer relations;
- Discharge environmentally safe sanitary wastewater to Wolf Creek using best practice guidelines;
- Eliminate any found cross connections between sanitary and storm systems;
- Improve the efficiency of sanitary wastewater mains in the system through an overall waste water flushing plan;
- Maintain drainage to Wolf Creek for yearly discharges of the Lagoons;
-

2017 Budget Highlights

- The Waste Water is self funded through user fees.
- Decrease other professional services from \$57,625 to \$51,100.
- Increase chemicals and special products from \$30,000 to \$107,028 for the lagoon desludging biological additive.
- Increase to transfer to reserve \$350,000 for a rate stabilization fund once the regional sewer line is complete.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
WASTE WATER							
01-1-42-12200	SEWER RELINING REPLACEMENT (LO	-8,109	-5,733	0	0	0	0.00
01-1-42-41200	GENERAL SERVICES	-11,325	-2,886	-20,000	-20,000	0	0.00
01-1-42-43200	USER FEES	-1,357,814	-1,530,472	-1,696,579	-2,313,222	-616,643	26.66
01-1-42-51300	PENALTIES ON ACCOUNTS	-4,112	-5,436	-7,000	-7,000	0	0.00
01-1-42-84100	PROVINCIAL GRANTS	0	-1,844	0	0	0	0.00
01-1-42-92100	TRANSFER FROM RESERVES	-32,429	0	-48,955	-70,000	-21,045	30.06
Total REVENUES		-1,413,789	-1,546,371	-1,772,534	-2,410,222	637,688	
01-2-42-11100	WAGES	224,219	221,904	264,121	260,587	-3,534	-1.36
01-2-42-13100	PAYROLL BENEFITS	53,073	54,599	64,488	66,330	1,842	2.78
01-2-42-21100	TRAVEL & SUBSISTENCE	163	34	0	0	0	0.00
01-2-42-21500	POSTAGE & FREIGHT	12,839	12,593	13,572	13,572	0	0.00
01-2-42-21700	TELEPHONE & FAX	3,051	1,882	3,210	3,210	0	0.00
01-2-42-22100	ADVERTISING & PROMOTIONS	0	0	1,000	1,000	0	0.00
01-2-42-23200	LEGAL FEES	780	5,410	0	0	0	0.00
01-2-42-23300	ENGINEERING	974	0	11,000	11,000	0	0.00
01-2-42-23900	OTHER PROFESSIONAL SERVICES	73,126	106,798	57,625	51,100	-6,525	-12.77
01-2-42-25200	BUILDING MAINTENANCE & REPAIRS	1,977	4,143	2,000	2,000	0	0.00
01-2-42-25300	EQUIPMENT MAINTENANCE & REPAIR	9,756	3,113	12,000	11,500	-500	-4.35
01-2-42-26300	EQUIPMENT RENTALS	680	0	0	0	0	0.00
01-2-42-27400	INSURANCE	11,892	14,546	14,546	18,183	3,637	20.00
01-2-42-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	2,500	2,500	0	0.00
01-2-42-51300	JANITORIAL SUPPLIES	0	14	100	100	0	0.00
01-2-42-51500	COMPUTER & PHOTOCOPIER EXPENSE	835	287	0	0	0	0.00
01-2-42-52400	GENERAL MATERIALS & SUPPLIES	9,180	2,552	3,000	3,000	0	0.00
01-2-42-52700	UPGRADING & REPLACEMENT	0	2,215	23,605	23,605	0	0.00
01-2-42-53500	STREET REPAIR - WASTEWATER	0	0	10,000	10,000	0	0.00
01-2-42-54100	UTILITIES - WATER	83	270	0	0	0	0.00
01-2-42-54200	UTILITES - WASTEWATER	41	161	0	0	0	0.00
01-2-42-54300	UTILITIES - GAS	5,795	4,035	6,429	8,349	1,920	23.00
01-2-42-54400	UTILITIES - ELECTRICITY	297,176	285,631	299,326	334,736	35,410	10.58
01-2-42-56200	CHEMICALS & SPECIAL PRODUCTS	26,967	43,776	30,000	107,028	77,028	71.97
01-2-42-56300	PIPE	0	827	1,000	1,000	0	0.00
01-2-42-56600	LINE REPAIRS	8,409	4,970	19,000	14,000	-5,000	-35.71
01-2-42-56700	CASTINGS	1,317	1,086	1,500	1,000	-500	-50.00
01-2-42-75500	TRANSFER TO LOCAL GOV'T AGENCIE	0	12,049	23,630	23,630	0	0.00
01-2-42-76400	TRANSFER TO RESERVES	247,754	0	497,754	847,754	350,000	41.29
01-2-42-83100	DEBENTURE DEBT INTEREST	35,683	15,407	29,837	69,529	39,692	57.09
01-2-42-83200	DEBENTURE DEBT PRINCIPAL	142,847	74,283	150,546	272,179	121,633	44.69
01-2-42-92700	CANCELLATION OF UNCOLLECTABLE	0	0	6,000	6,000	0	0.00
01-2-42-96000	INTERNAL FRANCHISE FEES	89,149	0	89,149	89,149	0	0.00
01-2-42-96100	COMMON SERVICES RECOVERY	90,797	119,694	103,378	126,718	23,340	18.42
01-2-42-96200	ADMINISTRATION SERVICES RECOVER	33,945	0	31,463	31,463	0	0.00
01-2-42-99400	AMORT - BLDGS	55,522	0	0	0	0	0.00
01-2-42-99500	AMORT - ES	319,929	0	0	0	0	0.00
Total EXPENSES		1,757,959	992,279	1,771,779	2,410,222	638,443	
WASTE WATER (Surplus)/Deficit		344,170	-554,092	-755	0	-755	

Budget Department by Category



From Category: 0 **To Category:** 97
Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Report Total -->	-921,106	-8,436,440	-5,022,714	-5,539,244	516,530	

SOLID WASTE (Department 43)

Department Summary

The Solid Waste Department operates a waste collection system, recycle depot, grass clippings collection system, and utilizes three automated waste collection trucks. Solid municipal waste generated by customers is collected by the department's solid waste fleet and then transported to the Prentiss Landfill & Transfer Station, which is operated by the Lacombe Regional Solid Waste Commission.

Cardboard collected by the department is transported to Red Deer for disposal. The recycle depot is single stream recycling, and accepts organic (grass, leaves, garden waste), tree branches and sod. The single stream bins will be disposed of by a contracted company. Multiple collection points exist for organic waste (grass, garden waste, leaves). Residential blue box recycling will continue to be collected by a contracted company.

For 2017, the department will:

- Continue residential recycling pick-up;
- Pick up grass clippings and use contracted services for disposal;
- Promote Grass cycling and eliminate graffiti from waste containers.

2017 Budget Highlights

- Solid Waste Department is self funded through user fees.
- Residential recycling rate increases from \$4.04 to \$4.12 per household per month.
- Decrease Upgrading & Replacement from \$32,400 to \$17,600.
- Increase other professional services from \$327,438 to \$349,470 for compost disposal.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
SOLID WASTE							
01-1-43-41200	GENERAL SERVICES	-42,007	-19,052	-35,000	-35,000	0	0.00
01-1-43-41300	ADMINISTRATION FEES	-4,480	-1,915	-6,750	-6,750	0	0.00
01-1-43-41500	SALE OF MATERIALS & SUPPLIES	-9,720	-3,486	-9,600	-9,600	0	0.00
01-1-43-43200	USER FEES	-2,077,458	-1,905,823	-2,135,537	-2,200,122	-64,585	2.94
01-1-43-51300	PENALTIES ON ACCOUNTS	-6,854	-9,061	-12,000	-12,000	0	0.00
01-1-43-85100	LACOMBE COUNTY GRANTS	-23,809	-19,961	-39,804	-39,804	0	0.00
01-1-43-85200	GRANTS FROM OTHER LOCAL GOV'T	-66,513	-60,828	-85,962	-85,962	0	0.00
01-1-43-92100	TRANSFER FROM RESERVES	-11,412	0	0	0	0	0.00
	Total REVENUES	-2,242,253	-2,020,126	-2,324,653	-2,389,238	64,585	
01-2-43-11100	WAGES	347,613	365,852	385,598	382,965	-2,633	-0.69
01-2-43-13100	PAYROLL BENEFITS	83,007	91,566	91,343	92,661	1,318	1.42
01-2-43-21100	TRAVEL & SUBSISTENCE	69	34	400	400	0	0.00
01-2-43-21300	TRAINING & CONFERENCES	0	844	3,400	3,400	0	0.00
01-2-43-21400	MEMBERSHIP FEES	287	371	0	0	0	0.00
01-2-43-21500	POSTAGE & FREIGHT	12,714	12,100	15,912	15,912	0	0.00
01-2-43-22100	ADVERTISING & PROMOTIONS	4,517	4,474	6,500	2,000	-4,500	-225.00
01-2-43-23900	OTHER PROFESSIONAL SERVICES	298,933	267,113	327,438	349,470	22,032	6.30
01-2-43-27100	LICENSES & REGISTRATIONS	27	18	0	0	0	0.00
01-2-43-27400	INSURANCE	6,298	8,019	8,019	10,024	2,005	20.00
01-2-43-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	109	0	0	0	0.00
01-2-43-27600	HEARING TESTS	0	211	140	140	0	0.00
01-2-43-29500	RECYCLING DEPOT	85,774	69,650	79,600	79,600	0	0.00
01-2-43-51200	UNIFORMS & SAFETY GEAR	0	712	0	0	0	0.00
01-2-43-51500	COMPUTER & PHOTOCOPIER EXPENSE	828	0	0	0	0	0.00
01-2-43-52400	GENERAL MATERIALS & SUPPLIES	14,524	7,402	20,000	16,000	-4,000	-25.00
01-2-43-52700	UPGRADING & REPLACEMENT	69,457	21,842	32,400	17,600	-14,800	-84.09
01-2-43-75500	TRANSFERS TO LOCAL GOV'T AGENC	858,205	410,605	821,211	833,529	12,318	1.48
01-2-43-76400	TRANSFER TO RESERVES	0	0	35,737	35,737	0	0.00
01-2-43-92700	CANCELLATION OF UNCOLLECTABLE	2,060	0	1,000	1,000	0	0.00
01-2-43-96000	INTERNAL FRANCHISE FEES	56,575	0	113,807	113,807	0	0.00
01-2-43-96100	COMMON SERVICES RECOVERY	348,380	338,032	335,504	387,573	52,069	13.43
01-2-43-96200	ADMINISTRATION SERVICES RECOVER	51,936	0	47,420	47,420	0	0.00
01-2-43-99600	AMORT - M & E	2,745	0	0	0	0	0.00
01-2-43-99700	AMORT - VEHICLES	36,219	0	0	0	0	0.00
	Total EXPENSES	2,280,168	1,598,954	2,325,429	2,389,238	63,809	
	SOLID WASTE (Surplus)/Deficit	37,915	-421,172	776	0	776	
	Report Total -->	-883,191	-8,857,612	-5,021,938	-5,539,244	517,306	

SOCIAL PLANNING (Department 51)

Department Summary

The Social Planning Department also known as Family and Community Support Services (FCSS) are a jointly funded (Municipality and Government of Alberta) preventative social services. The Province determines the level of funding through a formula that is based on population and per capita income. Grants have increased at times over past years; however, there is no regular provision for increases. Provincial funding provides for 80% of the grant while the Municipal portion provides the remaining 20%. Municipalities must enter into a formal agreement which ensures that the municipal portion is derived from municipal tax revenue.

The nature of programs and services offered is determined locally. Programs focus on strengthening the community through development of volunteers and volunteer opportunities, identification of local needs, and development of initiatives to address those needs. The City contributes to the FCSS program in a number of ways. The base operating grant is augmented by \$12,022. Additionally FCSS pays annual lease payments in the amount of \$25,000. The value of the leased space based on triple net formula is \$77,838. The remaining facility grant in the amount of \$52,838 is counted as additional contribution to the base grant.

The Lacombe model is unique in that the funds are utilized to operate an agency that provides a wide array of services as a not-for-profit society funded through multiple sources. This allows them to leverage other sources of funding to provide an array of community services. The overall agency budget is 2 million dollars.

External Grant Program

Consistent with the model FCSS has proposed in 2013 which included the following:

- That Council enter into a minimum of a five year term
- That Council provides a sum of \$24,000 in year one, increasing up to \$46,000 in Year Five.
- Of each year's grant, 10% will be retained as and administrative fees by FCSS in accordance with their policy and a further \$2,000 will cover actual production costs.
- Grant amount request remains at \$25,000 for 2017.

FCSS Core Program

- The provincial grant will increase to \$317,914
- City of Lacombe's mandatory contribution equals \$79,478
- City of Lacombe contributes a further \$6,337
- Additionally the City contributes \$52,838 in kind lease costs

2017 Budget Highlights

- Overall department costs increased by \$25,000 over 2016
- FCSS program & external grant costs remain the same

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
SOCIAL PLANNING							
01-1-51-84100	PROVINCIAL GRANTS	-270,564	-317,914	-276,856	-317,914	-41,058	12.91
	Total REVENUES	-270,564	-317,914	-276,856	-317,914	41,058	
01-2-51-21700	TELEPHONE & FAX	5,041	4,699	4,908	4,908	0	0.00
01-2-51-75500	TRANSFER TO LOCAL GOV'T AGENCIE	355,490	403,729	362,671	403,729	41,058	10.17
01-2-51-76100	TRANSFER TO OTHER OPERATING	52,838	0	52,838	52,838	0	0.00
01-2-51-77200	TRANSFERS TO LOCAL ORGANIZATIO	25,275	25,000	25,000	25,000	0	0.00
	Total EXPENSES	438,644	433,428	445,417	486,475	41,058	
	SOCIAL PLANNING (Surplus)/Deficit	168,080	115,514	168,561	168,561	0	
	Report Total -->	-715,111	-8,742,098	-4,853,377	-5,370,683	517,306	

FAIRVIEW CEMETERY (Department 56)

Department Summary

The Fairview Cemetery has undergone several renovations with a goal to maximize use of existing lands, provide for a variety of service options, and ensure optimum supply of land. Renovations to Fairview West Cemetery extended its service potential by 2 years, with one year supply remaining. Fairview East renovation is complete, and plots will become available 2017. This will restore the ability to sell future need cemetery plots. Plots will be sold in predetermined sections. Cemetery Bylaw, policies, and procedures approved during the last review accommodates costs for the new cemetery lands.

2017 Budget Summary

- The Fairview Cemetery department has a proposed decrease of \$10,146
- Revenues have been increased by \$14,000 to reflect reinstatement of future need plot sales
- Wages and benefits are increased \$4,783
- Contract weed spraying remains at \$2,000
- Transfer to reserves remain at the reduced level of \$15,000

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
CEMETERY							
01-1-56-45600	CEMETERY PLOTS	-14,426	-10,979	-12,000	-25,000	-13,000	52.00
01-1-56-45700	CEMETERY SERVICES	-25,646	-25,813	-12,000	-20,000	-8,000	40.00
01-1-56-45800	CEMETERY COLUMBARIAS	-8,180	-4,868	-15,000	-10,000	5,000	-50.00
01-1-56-59100	DONATIONS	0	-19,500	0	0	0	0.00
01-1-56-85100	LACOMBE COUNTY GRANTS	-11,180	-9,208	-12,000	-10,000	2,000	-20.00
	Total REVENUES	-59,432	-70,368	-51,000	-65,000	14,000	
01-2-56-11100	WAGES	50,927	42,044	80,272	84,315	4,043	4.80
01-2-56-13100	PAYROLL BENEFITS	10,286	9,434	18,047	18,787	740	3.94
01-2-56-22100	ADVERTISING & PROMOTIONS	0	920	500	500	0	0.00
01-2-56-23200	LEGAL FEES	0	0	1,000	1,000	0	0.00
01-2-56-23900	OTHER PROFESSIONAL SERVICES	0	6,764	2,000	2,000	0	0.00
01-2-56-25300	EQUIPMENT MAINTENANCE & REPAIR	0	7,500	260	260	0	0.00
01-2-56-51500	COMPUTER & PHOTOCOPIER EXPENSE	2	82	0	0	0	0.00
01-2-56-52400	GENERAL MATERIALS & SUPPLIES	4,431	2,780	7,000	2,000	-5,000	-250.00
01-2-56-53800	ICE & SNOW REMOVAL	0	0	750	750	0	0.00
01-2-56-76400	TRANSFER TO RESERVES	60,000	0	15,000	15,000	0	0.00
01-2-56-96100	COMMON SERVICES RECOVERY	13,598	13,743	14,899	18,970	4,071	21.46
01-2-56-99300	AMORT - LAND IMPROVEMENTS	16,562	0	0	0	0	0.00
	Total EXPENSES	155,806	83,267	139,728	143,582	3,854	
	CEMETERY (Surplus)/Deficit	96,374	12,899	88,728	78,582	10,146	
	Report Total -->	-615,438	-8,729,199	-4,764,649	-5,292,101	527,452	

PLANNING & DEVELOPMENT (Department 61)

Department Summary

The Planning and Development department is composed of two primary areas: planning and development.

1. Development is responsible for the planning and regulation of residential, commercial and industrial development in the City of Lacombe. The development area of the department is also responsible for the regulation of building and safety codes.
2. The planning area of the department is responsible for the long term planning of development in the community as well as approvals of subdivisions and statutory plans. The planning area also looks after the City's ongoing heritage program.

With an uncertain economic forecast for the province, the Department is anticipating that 2017 will see a drop in forecasted development. Major non-residential projects will be completing but the Department does not anticipate many new projects coming on board until the economy begins to grow. Residential development in 2016 was buoyed by a number of larger multi-family projects, and it is anticipated that until these projects reach fill in, there will not be a push for other multi-family projects. The Department does not have data on the length of time it generally takes for a multi-family project to reach full occupancy (e.g. sold/rented) due to not having many projects to measure from. It is also anticipated that 2017 will be slower for single family development than previous years, although it should be equal to or greater than 2016, which saw the focus shift to multi-family. As these projects were carried out by many developers who have historically focused on single-family, once these multi-family projects complete, their focus will likely shift to single family again.

2017 will see the adoption and implementation of the new Land Use Bylaw. It is anticipated that as the bylaw is implemented, a number of changes will become evident, and focus will be made on strengthening the document through these reviews and edits.

It is also anticipated that Intermunicipal Development Plan will be finalized and adopted in 2017. This document will highlight development potential in and around the City, and set out a framework for development discussions.

It is anticipated that there will be some statutory plan amendments to the area structure plans, reflecting future development activity and the implementation of the changes to the Municipal Government Act.

Alongside completing and implementing these new plans, the Department will continue to implement the Downtown Area Redevelopment Plan and Urban Design Plan (DARP), the Municipal Sustainability Plan (MSP), the Municipal Development Plan (MDP) and the Heritage Management Plan (HMP). The Main Street program will be underway and it is anticipated that the Department will play a supporting role in ensuring this projects success. If additional funding is allocated to the project to implement some of DARP, MDP and MSP priorities, the role that the Department will play will be greater.

2017 Budget Highlights

- The forecasted amounts for 2017 broadly reflect anticipated decrease in permit values, while respecting the trends of recent years.
 - Subdivision fees have been reduced by a 1/3 as there remain a number of major development areas not yet full to accommodate development in the City for a number of years.
 - Building Permit forecasts remain the same as was forecasted in 2016, as it is anticipated that those are the general levels of development that the City will see in 2017.
 - There has been a decrease estimated for plumbing permits as forecasted permit levels have not been met in recent years. Electrical and gas permit revenues have been held at the same level, once again, reflecting anticipated development levels of 2016.
 - Development permit revenue is forecasted to increase, as development permit fees have been increased.
- As part of the fee review that will be undertaken in early 2017 for implementation in 2018, it is anticipated that fees collected by the department will increase, in line with the budget survey commentary that identified increased user fees as a way to accommodate budget pressures.
- The general service revenue has been decreased, reflecting that it is anticipated that there will be less activity, resulting in less fees.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND USE PLANNING							
01-1-61-41200	GENERAL SERVICES	-1,240	-1,125	-2,000	-1,200	800	-66.67
01-1-61-41700	APPEAL FEES	-100	-322	-500	-500	0	0.00
01-1-61-41800	SUBDIVISION FEES	-32,532	-9,483	-15,000	-10,000	5,000	-50.00
01-1-61-41900	PLANNING FEES	-23,770	-20,245	-17,000	-17,000	0	0.00
01-1-61-43200	USER FEES	-9,959	-10,114	-8,400	-8,400	0	0.00
01-1-61-52500	PERMIT REVIEW FEES	-397	-75	0	0	0	0.00
01-1-61-52600	BUILDING PERMITS	-204,325	-294,863	-190,000	-190,000	0	0.00
01-1-61-52700	PLUMBING PERMITS	-13,705	-14,377	-15,000	-13,000	2,000	-15.38
01-1-61-52800	ELECTRICAL PERMITS	-31,801	-32,990	-30,000	-27,000	3,000	-11.11
01-1-61-52900	GAS PERMITS	-15,203	-16,038	-15,000	-15,000	0	0.00
01-1-61-53000	DEVELOPMENT PERMITS	-57,313	-33,879	-25,000	-30,000	-5,000	16.67
01-1-61-59300	OTHER REVENUE	-4,120	-107	0	0	0	0.00
01-1-61-59400	RETAINED DEPOSITS	-16,500	30	-10,000	-10,000	0	0.00
01-1-61-84100	PROVINCIAL GRANTS	-109,232	-40,774	-80,866	0	80,866	0.00
01-1-61-92100	TRANSFER FROM RESERVES	-28,000	-10,000	0	0	0	0.00
Total REVENUES		-548,197	-484,362	-408,766	-322,100	-86,666	
01-2-61-11100	WAGES	408,339	420,393	474,446	463,970	-10,476	-2.26
01-2-61-13100	PAYROLL BENEFITS	97,204	101,491	108,589	106,516	-2,073	-1.95
01-2-61-21100	TRAVEL & SUBSISTENCE	7,427	7,059	5,500	5,500	0	0.00
01-2-61-21300	TRAINING & CONFERENCES	4,826	4,885	5,400	5,500	100	1.82
01-2-61-21400	MEMBERSHIP FEES	800	2,358	2,270	2,500	230	9.20
01-2-61-21500	POSTAGE & FREIGHT	0	7,167	200	500	300	60.00
01-2-61-21600	STAFF & VOLUNTEER APPRECIATION	237	94	250	250	0	0.00
01-2-61-21700	TELEPHONE & FAX	1,282	1,177	1,301	1,301	0	0.00
01-2-61-22100	ADVERTISING & PROMOTIONS	17,059	11,208	14,500	14,500	0	0.00
01-2-61-22300	SUBSCRIPTIONS & PUBLICATIONS	150	0	150	150	0	0.00
01-2-61-23200	LEGAL FEES	6,451	12,467	10,000	10,000	0	0.00
01-2-61-23600	SURVEYOR	3,315	0	0	0	0	0.00
01-2-61-23900	OTHER PROFESSIONAL SERVICES	120,282	8,109	59,026	28,250	-30,776	-108.94
01-2-61-27100	LICENSES & REGISTRATIONS	90	54	0	0	0	0.00
01-2-61-29000	PERMIT REVIEW FEES	387	0	0	0	0	0.00
01-2-61-29100	BUILDING INSPECTION FEES	104,587	95,681	95,000	95,000	0	0.00
01-2-61-29200	PLUMBING INSPECTION FEES	6,893	4,579	7,500	6,500	-1,000	-15.38
01-2-61-29300	ELECTRICAL INSPECTION FEES	17,164	11,299	15,000	13,500	-1,500	-11.11
01-2-61-29400	GAS INSPECTION FEES	7,345	4,945	7,500	7,500	0	0.00
01-2-61-34100	TITLE SEARCHES	487	708	1,500	1,200	-300	-25.00
01-2-61-51100	MEETING SUPPLIES	799	45	0	0	0	0.00
01-2-61-51200	UNIFORMS & SAFETY GEAR	220	0	400	400	0	0.00
01-2-61-51400	OFFICE SUPPLIES	1,347	1,394	1,600	1,600	0	0.00
01-2-61-51500	COMPUTER & PHOTOCOPIER EXPENSE	3,040	5,928	4,000	4,000	0	0.00
01-2-61-51700	PROGRAM/EVENT MATERIALS & SUPP	1,627	1,032	1,000	4,500	3,500	77.78
01-2-61-76100	TRANSFER TO OTHER OPERATING	1,175	445	0	0	0	0.00
01-2-61-76400	TRANSFER TO RESERVES	20,120	0	0	0	0	0.00
01-2-61-77200	TRANSFER TO LOCAL ORGANIZATION	3,785	7,386	14,750	24,750	10,000	40.40
01-2-61-77300	TRANSFERS TO INDIVIDUALS	20,175	10,205	0	0	0	0.00
01-2-61-96800	INFO SERVICES RECOVERY	31,106	35,336	35,336	32,815	-2,521	-7.68
Total EXPENSES		887,719	755,445	865,218	830,702	-34,516	
LAND USE PLANNING (Surplus)/Deficit		339,522	271,083	456,452	508,602	-52,150	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Report Total -->	-275,916	-8,458,116	-4,308,197	-4,783,499	475,302	

COMMUNITY ECONOMIC DEVELOPMENT SERVICES (Department 62)

Department Summary

Community Economic Development Services is responsible for advancing community development, business retention and attraction strategies for the City of Lacombe. This department focuses on strategies that :

- Pursue collaborations that provide benefit to the greater community (AFSC, Community Futures, BOLT Transit, ECHO Lacombe Association)
- Encourage business retention and attraction
- Facilitate/foster collaboration between municipal government, the business sector & community groups to increase economic and community vibrancy, economy & quality of life (Chamber of Commerce, Tourism, Historical Society, Festival and Events)
- Ongoing review and evaluation of effectiveness of City processes and policies to support business and citizen attractiveness

Marketing

- Marketing supports all City departments to effectively market and communicate civic matters to stakeholders.
- Initiatives will promote Lacombe's initiatives, events, and activities through purchased media advertising, campaigns
- Management & implementation of Lacombe's brand standards
- Projects this year will focus on streamlining messages and publication venues to ensure consistent content and quality of messages. Concentration of information in fewer venues will ensure that citizens have access to current news/updates on City matters.

Communications

Communications serves all City departments in order effectively draft appropriate and timely content for messages.

- Attention is devoted to the development and implementation of communication strategy, policy and protocols.
- Communications will also fund audits and market research to identify the optimum approach in reaching target audiences.
- Key to Communications is the coordination of media events and media relations to ensure timely, accurate, and fair reporting of the City of Lacombe.
- Provides crisis communications support to the City during times of emergency

2017 Budget Highlights

- Overall department costs increase \$ 42,823
- Wage and Benefit increased by \$2,545
- Flatiron Building rent increased by \$1,200 however gas expenses reduced by \$1,634
- Subscriptions and publications increased by \$1,625
- Training & Conferences restored to amounts supported by policy, an increase of \$3,321
- Transfer to Local Organizations increased by \$70,165
 - Lacombe Days Committee – \$25,000
 - Rikubetsu Friendship Society – \$13,875
 - Historical Society – \$32,500
 - Lacombe Regional Tourism – \$49,000
 - ECHO Lacombe Association - nil
 - Lacombe & District Chamber of Commerce (VIC) – reduced by \$12,500
 - Canada 150 (Canada Day) – funding of \$35,000
- Light Up the Night summarized as a net cost of \$7,500 (amount unchanged) and added to the Lacombe Regional Tourism total request

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ECONOMIC DEVELOPMENT							
01-1-62-41500	SALE OF MATERIALS & SUPPLIES	-1,431	-2,721	0	0	0	0.00
01-1-62-43200	USER FEES - ELECTRICITY	-14,116	-17,955	-21,450	-25,500	-4,050	15.88
01-1-62-52300	DEVELOPMENT OFFICER SURCHARGE	-27,387	-28,680	-27,000	-27,000	0	0.00
01-1-62-59000	SPECIAL PROGRAM / EVENT REVENUE	0	-2,075	-2,000	-2,000	0	0.00
01-1-62-59100	DONATIONS	-22,500	-26,300	-21,000	0	21,000	0.00
01-1-62-59300	OTHER REVENUE	-353	-9,895	-2,250	-2,250	0	0.00
01-1-62-85100	LACOMBE COUNTY GRANTS	-15,000	-15,541	-14,550	-14,550	0	0.00
01-1-62-92100	TRANSFER FROM RESERVES	0	-25,438	0	0	0	0.00
01-1-62-93200	TRANSFER FROM OTHER OPERATING	0	-509	0	0	0	0.00
	Total REVENUES	-80,787	-129,114	-88,250	-71,300	-16,950	
01-2-62-11100	WAGES	259,094	242,858	272,149	273,855	1,706	0.62
01-2-62-11200	WAGES - MAINTENANCE	1,497	1,347	0	0	0	0.00
01-2-62-13100	PAYROLL BENEFITS	53,212	53,866	64,259	65,098	839	1.29
01-2-62-13200	PAYROLL BENEFITS - MAINTENANCE	402	363	0	0	0	0.00
01-2-62-21100	TRAVEL & SUBSISTENCE	984	811	1,650	1,650	0	0.00
01-2-62-21300	TRAINING & CONFERENCES	1,943	2,747	-221	3,100	3,321	107.13
01-2-62-21400	MEMBERSHIP FEES	1,929	6,676	7,246	1,755	-5,491	-312.88
01-2-62-21500	POSTAGE & FREIGHT	63	0	200	200	0	0.00
01-2-62-21600	STAFF APPRECIATION	424	199	250	250	0	0.00
01-2-62-21700	TELEPHONE & FAX	2,632	2,031	2,584	2,334	-250	-10.71
01-2-62-22100	ADVERTISING & PROMOTIONS	58,729	38,556	63,500	48,250	-15,250	-31.61
01-2-62-22200	PRINTING & BINDING	3,272	313	3,500	3,500	0	0.00
01-2-62-22300	SUBSCRIPTIONS & PUBLICATIONS	1,649	0	1,080	2,705	1,625	60.07
01-2-62-23900	OTHER PROFESSIONAL SERVICES	6,540	8,500	8,500	0	-8,500	0.00
01-2-62-26200	BUILDING RENTALS	23,700	24,900	24,900	26,100	1,200	4.60
01-2-62-27400	INSURANCE	248	329	329	412	83	20.15
01-2-62-34200	ADMINISTRATION FEES	323	608	0	0	0	0.00
01-2-62-51100	MEETING SUPPLIES	730	0	0	0	0	0.00
01-2-62-51300	JANITORIAL SUPPLIES	0	25	0	0	0	0.00
01-2-62-51400	OFFICE SUPPLIES	573	667	1,600	1,600	0	0.00
01-2-62-51500	COMPUTER & PHOTOCOPIER EXPENSE	1,206	697	0	0	0	0.00
01-2-62-51700	PROGRAM/EVENT MATERIALS & SUPP	25,577	18,657	28,250	8,750	-19,500	-222.86
01-2-62-51900	MERCHANDISE FOR RESALE	998	7,252	5,200	5,200	0	0.00
01-2-62-52400	GENERAL MATERIALS & SUPPLIES	1,806	683	2,500	1,000	-1,500	-150.00
01-2-62-52700	UPGRADING & REPLACEMENT	0	280	500	0	-500	0.00
01-2-62-54300	UTILITIES - GAS	1,681	775	2,634	1,000	-1,634	-163.40
01-2-62-54400	UTILITIES - ELECTRICITY	2,888	3,275	2,573	3,535	962	27.21
01-2-62-76100	TRANSFER TO OTHER OPERATING	1,397	1,894	0	0	0	0.00
01-2-62-77200	TRANSFERS TO LOCAL ORGANIZATIO	155,481	181,730	149,685	219,850	70,165	31.91
01-2-62-81400	BANK CHARGES AND OTHER PENALTI	0	0	500	0	-500	0.00
01-2-62-92700	CANCELLATION OF UNCOLLECTABLE	163	329	0	0	0	0.00
01-2-62-96200	ADMINISTRATION SERVICES RECOVER	1,369	0	1,260	1,260	0	0.00
01-2-62-96800	INFO SERVICES RECOVERY	11,109	12,622	12,622	11,719	-903	-7.71
01-2-62-99300	AMORT - LAND IMPROVEMENTS	221	0	0	0	0	0.00
	Total EXPENSES	621,840	612,990	657,250	683,123	25,873	
	ECONOMIC DEVELOPMENT (Surplus)/Deficit	541,053	483,876	569,000	611,823	-42,823	

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Report Total -->	265,137	-7,974,240	-3,739,197	-4,171,676	432,479	

SUBDIVISION LAND AND DEVELOPMENT SERVICES (Department 66)

Department Summary

The Subdivision Land and Development Department is responsible for facilitating and developing of land subdivisions. The City land subdivision department is currently responsible for the sale of developed lots in the Wolf Creek and Len Thompson Phase II Industrial Parks. Offsite levy revenue and costs related to the disposal of public lands is also reported in this department.

2017 Budget Highlights

- No change in expected sales of Len Thompson Industrial Park lots.
- Transfer from Reserve funding is used to cover the cost of debenture borrowing for Len Thompson and Wolf Creek. Transfers from Reserves decrease by \$380,873 as the loans for Wolf Creek Industrial Park have now been retired.
- Overall principal and interest costs are reduced by \$255,328 as the Wolf Creek Industrial Park debentures have been retired and outstanding Len Thompson Industrial Park debt was refinanced in 2016.
- Funding to Department 32 Roads Department of \$126,723 to offset borrowing costs for the Woodland Drive extension is eliminated reflecting the fact that the loan has now been retired.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND DEVELOPMENT							
01-1-66-57200	SALE OF INDUSTRIAL LAND	0	0	-265,000	-265,000	0	0.00
01-1-66-57300	SALE OF RESERVE LAND	-45,645	0	0	0	0	0.00
01-1-66-59300	OTHER REVENUE	0	-5,427	0	0	0	0.00
01-1-66-87100	OUTSIDE CONTRIBUTIONS	-2	-2	0	0	0	0.00
01-1-66-92100	TRANSFER FROM RESERVES	-959,129	0	-535,754	-154,881	380,873	-245.91
01-1-66-97000	OFF-SITE LEVIES	-349,212	0	0	0	0	0.00
	Total REVENUES	-1,353,988	-5,429	-800,754	-419,881	-380,873	
01-2-66-22100	ADVERTISING & PROMOTIONS	221	155	0	0	0	0.00
01-2-66-23200	LEGAL FEES	7,796	14,946	0	0	0	0.00
01-2-66-23900	OTHER PROFESSIONAL SERVICES	3,510	40,515	0	0	0	0.00
01-2-66-27400	INSURANCE	3,693	4,697	4,697	5,871	1,174	20.00
01-2-66-34100	TITLE SEARCHES	65	0	0	0	0	0.00
01-2-66-60000	COST OF LAND SOLD	0	0	102,391	102,391	0	0.00
01-2-66-76100	TRANSFER TO OTHER OPERATING	126,723	247	126,723	0	-126,723	0.00
01-2-66-76400	TRANSFER TO RESERVES	349,212	0	162,609	162,609	0	0.00
01-2-66-83100	DEBENTURE DEBT INTEREST	35,129	20,102	69,575	47,306	-22,269	-47.07
01-2-66-83200	DEBENTURE DEBT PRINCIPAL	832,100	199,565	334,763	101,704	-233,059	-229.15
01-2-66-91200	CANCELLED FRONTAGE TAXES	446	446	446	0	-446	0.00
	Total EXPENSES	1,358,895	280,673	801,204	419,881	-381,323	
	LAND DEVELOPMENT (Surplus)/Deficit	4,907	275,244	450	0	450	
	Report Total -->	270,044	-7,698,996	-3,738,747	-4,171,676	432,929	

LAND, HOUSING AND BUILDING RENTAL SERVICES (Department 69)

Department Summary

The Land, Housing and Building Rental Services Department is responsible for overseeing surplus properties as well as tracking the costs of the Affordable Housing Program.

In 2017, the City will have two surplus buildings, the former police station (identified as cost centre 1652) and the former provincial building (identified as cost centre 1653). Financing and operating costs related to these buildings is tracked in this department. The building commonly referred to as the Lacombe Daycare building was demolished and the land returned to the Lacombe Memorial Centre for parking in 2016.

Minimal use is planned for the both buildings in 2017. Costs reflect this utilization level.

2017 Budget Highlights

Former Police Station (1652)

- Total operating costs of \$39,901 of which \$25,000 is one-time funding for building assessment.
- Provincial Grants – MSI Operating grant funding of \$25,000 to cover the cost of the building assessment.
- Security and Fire Monitoring of \$1,900. Costs will also cover fire monitoring for the Lacombe Fire Hall.
- Utilities of \$12,377.
- Insurance premium cost of \$624.

Former Provincial Building (1653)

- Total operating costs of \$95,663.
- Utilities of \$11,900.
- Insurance premium cost of \$1,875.
- Principal and interest costs of \$81,888.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND & BUILDING RENTAL							
01-1-69-56200	BUILDING RENTALS & LEASES	-5,250	-1,786	-3,600	0	3,600	0.00
01-1-69-84100	PROVINCIAL GRANTS	-274,492	0	0	-25,000	-25,000	100.00
01-1-69-92100	TRANSFER FROM RESERVES	-114,000	0	0	0	0	0.00
	Total REVENUES	-393,742	-1,786	-3,600	-25,000	21,400	
01-2-69-11200	WAGES - MAINTENANCE	0	85	0	0	0	0.00
01-2-69-13200	PAYROLL BENEFITS - MAINTENANCE	0	23	0	0	0	0.00
01-2-69-23200	LEGAL FEES	0	21,274	0	0	0	0.00
01-2-69-23900	OTHER PROFESSIONAL SERVICES	0	2,763	0	25,000	25,000	100.00
01-2-69-25200	BUILDING MAINTENANCE & REPAIRS	12,764	0	0	1,900	1,900	100.00
01-2-69-25300	EQUIPMENT MAINTENANCE & REPAIR	247	0	0	0	0	0.00
01-2-69-27400	INSURANCE	1,343	1,763	1,763	2,499	736	29.45
01-2-69-51100	MEETING SUPPLIES	0	49,508	0	0	0	0.00
01-2-69-54100	UTILITIES - WATER	6	75	0	0	0	0.00
01-2-69-54200	UTILITIES - WASTEWATER	3	103	0	0	0	0.00
01-2-69-54300	UTILITIES - GAS	0	287	0	6,306	6,306	100.00
01-2-69-54400	UTILITIES - ELECTRICITY	0	521	0	17,971	17,971	100.00
01-2-69-54600	UTILITIES - SOLID WASTE	11	128	0	0	0	0.00
01-2-69-77200	TRANSFER TO LOCAL ORGANIZATION	380,000	678,473	0	0	0	0.00
01-2-69-83100	DEBENTURE DEBT INTEREST	0	0	0	22,404	22,404	100.00
01-2-69-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	59,484	59,484	100.00
	Total EXPENSES	394,374	755,003	1,763	135,564	133,801	
	LAND & BUILDING RENTAL (Surplus)/Deficit	632	753,217	-1,837	110,564	-112,401	
	Report Total -->	270,676	-6,945,779	-3,740,584	-4,061,112	320,528	

RECREATION (Department 71)

Department Summary

The Recreation and Culture Department is responsible for planning and management of recreation services to enhance the quality of life for residents. Long range planning, development of master plans, and continual assessment of citizen demand for service levels are a central role.

Trail Planning, assessment of current and future facility and program needs, and ongoing user fee analysis are completed by this department. A focus on building community capacity through engaging and cultivating community stakeholders, volunteers, and agencies for the purposes of expanding and facilitating recreational programming is central to this department.

The City adopted a formal Master Plan for Recreation and Culture Services in 2013. Funding required to implement Master Plan recommendations has been scaled back in the interest of budget restraint.

2017 Budget Summary

- The Recreation Department has a proposed decrease of \$16,136.
- Transfer into Reserves saw the removal of the \$50,000 as per Community Builder Policy
- Wage and Benefits increase \$4,679 as the result of COLA
- General Advertising & Promotions increase of \$3,600 to account for the RFLF Featured Community
- Removal/Decrease in support of leadership, board development, volunteers of \$3,450 for program partnerships and services. (cc1013)
- Program and general supplies decreased \$2,150
- Decrease to internal transfers to organization of \$6900 for moving Fireworks into Dept. 62, removing support for Summer Programs and reducing Youth for Community Work

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
RECREATION BOARD & PROGRAMMING							
01-1-71-43100	REGISTRATION FEES	-6,176	-7,444	-5,900	-5,700	200	-3.51
	Total REVENUES	-6,176	-7,444	-5,900	-5,700	-200	
01-2-71-11100	WAGES	118,866	87,950	88,604	91,906	3,302	3.59
01-2-71-13100	PAYROLL BENEFITS	28,207	20,802	21,386	22,763	1,377	6.05
01-2-71-21100	TRAVEL & SUBSISTENCE	4,380	2,291	3,000	3,000	0	0.00
01-2-71-21300	TRAINING & CONFERENCES	3,905	2,092	2,974	3,900	926	23.74
01-2-71-21400	MEMBERSHIP FEES	1,962	1,840	2,040	2,230	190	8.52
01-2-71-21500	POSTAGE & FREIGHT	0	0	200	200	0	0.00
01-2-71-21600	STAFF & VOLUNTEER APPRECIATION	1,379	671	1,650	1,650	0	0.00
01-2-71-21700	TELEPHONE & FAX	987	806	1,106	1,106	0	0.00
01-2-71-22100	ADVERTISING & PROMOTIONS	8,985	7,023	7,614	11,214	3,600	32.10
01-2-71-22200	PRINTING & BINDING	2,356	0	2,700	2,700	0	0.00
01-2-71-22300	SUBSCRIPTIONS & PUBLICATIONS	2,995	3,400	3,000	0	-3,000	0.00
01-2-71-23900	OTHER PROFESSIONAL SERVICES	17,377	13,839	14,450	8,500	-5,950	-70.00
01-2-71-27100	LICENSES & REGISTRATIONS	18	18	0	0	0	0.00
01-2-71-27400	INSURANCE	154	414	414	518	104	20.08
01-2-71-51100	MEETING SUPPLIES	2,175	1,321	2,500	2,500	0	0.00
01-2-71-51400	OFFICE SUPPLIES	1,060	1,383	1,300	1,300	0	0.00
01-2-71-51500	COMPUTER & PHOTOCOPIER EXPENS	4,411	1,895	3,500	3,500	0	0.00
01-2-71-51700	PROGRAM/EVENT MATERIALS & SUPP	2,943	4,986	6,700	3,800	-2,900	-76.32
01-2-71-52400	GENERAL MATERIALS & SUPPLIES	474	316	550	0	-550	0.00
01-2-71-76100	TRANSFER TO OTHER OPERATING	4,038	3,853	6,100	5,645	-455	-8.06
01-2-71-76400	TRANSFER TO RESERVES	50,000	0	0	0	0	0.00
01-2-71-77200	TRANSFERS TO LOCAL ORGANIZATIO	15,158	23,105	34,600	22,700	-11,900	-52.42
01-2-71-96800	INFO SERVICES RECOVERY	13,332	15,144	15,144	14,064	-1,080	-7.68
	Total EXPENSES	285,162	193,149	219,532	203,196	-16,336	
	RECREATION BOARD & PROGRAMMING (Surplus)/Deficit	278,986	185,705	213,632	197,496	16,136	
	Report Total -->	549,662	-6,760,074	-3,526,952	-3,863,616	336,664	

LACOMBE MEMORIAL CENTRE (Department 72)

Department Summary

The Lacombe Memorial Center (LMC) serves as a community centre in the heart of downtown. The facility is well suited to hosting multiple events of varying size and nature simultaneously.

The overall building size is 37,000 square feet which includes the Mary C Moore Public Library and Lacombe Family and Community Support Services areas which are 10,300 and 4,500 square feet respectively. Anna Marie's Coffee bar café is privately operated in the Lacombe Ford Fireside Lounge occupying 446 square feet. The Café is open to the public and caters to small groups that rent the facility. A Common area within the building represents 4,843 square feet and is home to the City's Public Art Collection.

Overall floor space available for rental is 16,891 square feet. Common functions hosted at the facility includes weddings, funerals, business meetings, training sessions, church services, government / business events and farmers markets.

The LMC is open 12- 18 hours per day, year round with the exception of some holidays. The exterior awning and rooftop lights will be replaced this year.

2017 Budget Summary

- LMC Budget overall increase is \$25,542
- Revenues have been decreased \$3,740 (user fees, internal transfers and lease)
- Increases in wages and benefits of \$6,243
- Training & conferences increased \$1,751
- Insurance increase \$12,965
- General materials & supplies reduced \$1,000
- Janitorial supplies increased \$5,000
- Upgrading and replacement reduced \$14,688
- Utilities increased \$14,877

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LACOMBE MEMORIAL CENTRE							
01-1-72-41400	CONCESSION & VENDING MACHINE R	-1,121	-869	-385	-1,200	-815	67.92
01-1-72-43200	USER FEES	-211,080	-165,543	-243,360	-219,500	23,860	-10.87
01-1-72-56100	EQUIPMENT RENTALS & LEASES	-17,643	-16,514	-18,775	-18,500	275	-1.49
01-1-72-56200	BUILDING RENTALS & LEASES	-57,538	-64,760	-62,000	-66,680	-4,680	7.02
01-1-72-59300	OTHER REVENUE	-1,109	-860	0	0	0	0.00
01-1-72-85100	LACOMBE COUNTY GRANTS	-12,101	-21,436	-15,000	-22,500	-7,500	33.33
01-1-72-93200	TRANSFER FROM OTHER OPERATING	-327,765	-11,877	-313,163	-320,563	-7,400	2.31
	Total REVENUES	-628,357	-281,859	-652,683	-648,943	-3,740	
01-2-72-11100	WAGES	143,658	134,764	404,538	401,861	-2,677	-0.67
01-2-72-11200	WAGES - MAINTENANCE	212,444	204,100	0	0	0	0.00
01-2-72-13100	PAYROLL BENEFITS	32,932	33,726	79,399	88,319	8,920	10.10
01-2-72-13200	PAYROLL BENEFITS - MAINTENANCE	40,739	40,143	0	0	0	0.00
01-2-72-21100	TRAVEL & SUBSISTENCE	130	205	200	300	100	33.33
01-2-72-21300	TRAINING & CONFERENCES	985	282	1,449	3,200	1,751	54.72
01-2-72-21500	POSTAGE & FREIGHT	125	95	200	200	0	0.00
01-2-72-21600	STAFF & VOLUNTEER APPRECIATION	164	28	300	300	0	0.00
01-2-72-21700	TELEPHONE & FAX	10,943	11,064	11,031	11,031	0	0.00
01-2-72-22100	ADVERTISING & PROMOTIONS	5,464	3,456	6,000	6,000	0	0.00
01-2-72-23900	OTHER PROFESSIONAL SERVICES	0	0	1,000	1,000	0	0.00
01-2-72-25100	JANITORIAL SERVICES	0	195	1,700	1,700	0	0.00
01-2-72-25200	BUILDING MAINTENANCE & REPAIRS	12,475	9,508	11,550	11,550	0	0.00
01-2-72-25300	EQUIPMENT MAINTENANCE & REPAIR	40,939	35,550	49,250	49,525	275	0.56
01-2-72-25400	STRUCTURE MAINTENANCE & REPAIR	8	139	500	500	0	0.00
01-2-72-27100	LICENSES & REGISTRATION	110	9	400	400	0	0.00
01-2-72-27400	INSURANCE	39,700	51,858	51,858	64,823	12,965	20.00
01-2-72-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	3,500	0	0	0	0	0.00
01-2-72-51200	UNIFORMS & SAFETY GEAR	744	852	1,000	1,000	0	0.00
01-2-72-51300	JANITORIAL SUPPLIES	19,180	20,373	14,000	19,000	5,000	26.32
01-2-72-51400	OFFICE SUPPLIES	1,190	594	1,350	1,200	-150	-12.50
01-2-72-51500	COMPUTER & PHOTOCOPIER EXPENSE	802	442	2,500	1,500	-1,000	-66.67
01-2-72-51600	COFFEE & WATER SUPPLIES	211	166	500	500	0	0.00
01-2-72-51700	PROGRAM/EVENT MATERIALS & SUPP	1,404	516	2,000	1,500	-500	-33.33
01-2-72-52400	GENERAL MATERIALS & SUPPLIES	4,487	5,361	9,000	8,000	-1,000	-12.50
01-2-72-52700	UPGRADING & REPLACEMENT	8,636	14,423	31,900	17,212	-14,688	-85.34
01-2-72-54100	UTILITIES - WATER	2,610	2,906	2,054	2,054	0	0.00
01-2-72-54200	UTILITIES - WASTEWATER	798	972	654	654	0	0.00
01-2-72-54300	UTILITIES - GAS	23,512	12,295	17,580	19,912	2,332	11.71
01-2-72-54400	UTILITIES - ELECTRICITY	97,767	98,637	98,942	111,487	12,545	11.25
01-2-72-54600	UTILITIES - SOLID WASTE	9,293	7,744	7,668	7,668	0	0.00
01-2-72-76100	TRANSFER TO OTHER OPERATING	0	26	0	0	0	0.00
01-2-72-81300	CREDIT & DEBIT CARD FEES	4,081	2,915	2,600	2,600	0	0.00
01-2-72-83100	DEBENTURE DEBT INTEREST	111,593	83,547	129,825	123,274	-6,551	-5.31
01-2-72-83200	DEBENTURE DEBT PRINCIPAL	107,057	80,416	112,463	118,143	5,680	4.81
01-2-72-96100	COMMON SERVICES RECOVERY	2,982	0	0	0	0	0.00
01-2-72-96800	INFO SERVICES RECOVERY	98,762	90,739	90,739	89,539	-1,200	-1.34
01-2-72-99300	AMORT - LAND IMPROVEMENTS	17,312	0	0	0	0	0.00
01-2-72-99400	AMORT - BLDGS	206,543	0	0	0	0	0.00
01-2-72-99600	AMORT - M & E	52,994	0	0	0	0	0.00
	Total EXPENSES	1,316,274	948,046	1,144,150	1,165,952	21,802	
	LACOMBE MEMORIAL CENTRE (Surplus)/Deficit	687,917	666,187	491,467	517,009	-25,542	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Report Total -->	1,237,579	-6,093,887	-3,035,485	-3,346,607	311,122	

AQUATIC CENTRE (Department 73)

Department Summary

The Kinsmen Aquatic Centre includes a large pool, a teaching pool and a heated whirlpool. Hours of operation are 5:45am-10pm Mon-Fri, 7am-9pm Sat. and Noon-6:30pm on Sun.

Main programs offered include scheduled lessons (including adaptive), public swim, water fitness classes, lane swim, and school use (including home school). Lifesaving training courses are held throughout the year. The pool also offers a mentor program to ensure succession planning for lifeguard staff positions. The pool hosts The Birthday Bash, Beach Bash, and the Halloween Bash each year, which often fill to capacity (200). The pool hosts swim meets that bring hundreds of families into the community.

Annual shut down closure has been scheduled from December 23/16 to January 31/17. Length of closure alternates between two weeks and one month in alternate years.

The Spray Park is open from May to September daily depending on the weather.

2017 Budget Summary

- The overall cost to tax support reduced by \$112,061
- County revenues have increased by \$95,000 based on county resident use
- General revenues are increased \$12,700
- Wages & benefits budget for this department will increase by \$5,770
- Training and conference allocations increased \$2,306 as per policy
- Annual Recreation Software subscription increased \$6900 (software and training)
- Insurance increased \$1096 to reflect actual expenditures
- Upgrading and replacement decreased \$28,675.
- Online Registration costs of \$4500 have been deferred in the interest of fiscal restraint.
- General Materials and supplies decreased \$2425.
- Gas (Utilities) increased \$8,534 to reflect actual expenditures

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
AQUATIC CENTRE							
01-1-73-41200	GENERAL SERVICES	-642	-61	0	0	0	0.00
01-1-73-41400	CONCESSION & VENDING MACHINE R	-7,368	-2,480	-10,000	-8,000	2,000	-25.00
01-1-73-43200	USER FEES	-260,735	-285,168	-268,700	-281,000	-12,300	4.38
01-1-73-43500	RESALEABLE MERCHANDISE	-6,893	-10,364	-7,500	-7,500	0	0.00
01-1-73-56100	EQUIPMENT RENTALS & LEASES	-2	0	0	0	0	0.00
01-1-73-56200	BUILDING RENTALS & LEASES	-1,909	-339	-3,500	-1,000	2,500	-250.00
01-1-73-57000	INSURANCE PROCEEDS	0	-5,271	0	0	0	0.00
01-1-73-59000	SPECIAL PROGRAM/EVENT REVENUE	-2,342	-1,964	-2,000	-2,000	0	0.00
01-1-73-59500	CASH OVER & SHORT	-1,889	-915	0	0	0	0.00
01-1-73-85100	LACOMBE COUNTY GRANTS	-221,046	-314,649	-220,000	-315,000	-95,000	30.16
01-1-73-93200	TRANSFER FROM OTHER OPERATING	-815	-692	0	0	0	0.00
	Total REVENUES	-503,641	-621,903	-511,700	-614,500	102,800	
01-2-73-11100	WAGES	671,264	622,062	701,468	704,879	3,411	0.48
01-2-73-11200	WAGES - MAINTENANCE	114,977	102,968	0	0	0	0.00
01-2-73-13100	PAYROLL BENEFITS	94,902	98,332	129,205	131,564	2,359	1.79
01-2-73-13200	PAYROLL BENEFITS - MAINTENANCE	26,475	21,206	0	0	0	0.00
01-2-73-21100	TRAVEL & SUBSISTENCE	1,713	1,627	900	1,400	500	35.71
01-2-73-21300	TRAINING & CONFERENCES	5,757	4,190	4,194	6,500	2,306	35.48
01-2-73-21400	MEMBERSHIP FEES	80	441	900	900	0	0.00
01-2-73-21500	POSTAGE & FREIGHT	379	624	800	900	100	11.11
01-2-73-21600	STAFF & VOLUNTEER APPRECIATION	546	698	600	600	0	0.00
01-2-73-21700	TELEPHONE & FAX	2,744	2,022	3,250	3,250	0	0.00
01-2-73-22100	ADVERTISING & PROMOTIONS	3,198	2,705	3,000	3,000	0	0.00
01-2-73-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	0	3,500	3,500	100.00
01-2-73-23900	OTHER PROFESSIONAL SERVICES	1,030	2,766	2,900	2,700	-200	-7.41
01-2-73-25200	BUILDING MAINTENANCE & REPAIRS	10,843	2,863	20,750	21,250	500	2.35
01-2-73-25300	EQUIPMENT MAINTENANCE & REPAIR	41,099	29,916	33,460	33,750	290	0.86
01-2-73-27100	LICENSES & REGISTRATION	399	484	520	520	0	0.00
01-2-73-27400	INSURANCE	3,581	4,382	4,382	5,478	1,096	20.01
01-2-73-51100	MEETING SUPPLIES	0	0	50	50	0	0.00
01-2-73-51200	UNIFORMS & SAFETY GEAR	2,292	2,652	2,625	2,825	200	7.08
01-2-73-51300	JANITORIAL SUPPLIES	9,738	6,957	10,000	10,000	0	0.00
01-2-73-51400	OFFICE SUPPLIES	2,655	2,332	2,500	2,500	0	0.00
01-2-73-51500	COMPUTER & PHOTOCOPIER EXPENSE	4,873	2,856	3,600	3,600	0	0.00
01-2-73-51600	COFFEE & WATER SUPPLIES	869	981	650	800	150	18.75
01-2-73-51700	PROGRAM/EVENT MATERIALS & SUPP	16,217	15,459	14,500	15,500	1,000	6.45
01-2-73-51800	FOOD SUPPLIES FOR RESALE	4,465	2,442	5,000	5,000	0	0.00
01-2-73-51900	MERCHANDISE FOR RESALE	12,851	4,866	4,875	4,875	0	0.00
01-2-73-52400	GENERAL MATERIALS & SUPPLIES	-5,409	3,455	5,460	3,035	-2,425	-79.90
01-2-73-52700	UPGRADING & REPLACEMENT	160	11,077	50,350	21,675	-28,675	-132.30
01-2-73-54100	UTILITIES - WATER	11,208	11,227	12,635	12,635	0	0.00
01-2-73-54200	UTILITIES - WASTEWATER	3,347	3,532	7,283	7,283	0	0.00
01-2-73-54300	UTILITIES - GAS	16,409	6,769	11,756	13,232	1,476	11.15
01-2-73-54400	UTILITIES - ELECTRICITY	51,589	50,535	53,744	60,802	7,058	11.61
01-2-73-56200	CHEMICALS & SPECIAL PRODUCTS	47,212	33,385	37,000	37,000	0	0.00
01-2-73-76400	TRANSFER TO RESERVES	10,000	0	10,000	10,000	0	0.00
01-2-73-81300	CREDIT & DEBIT CARD FEES	5,410	4,551	4,800	4,800	0	0.00
01-2-73-96800	INFO SERVICES RECOVERY	37,994	43,161	43,161	41,254	-1,907	-4.62
01-2-73-99300	AMORT - LAND IMPROVEMENTS	1,573	0	0	0	0	0.00
01-2-73-99400	AMORT - BLDGS	55,571	0	0	0	0	0.00
01-2-73-99600	AMORT - M & E	20,109	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	Total EXPENSES	1,288,120	1,103,523	1,186,318	1,177,057	-9,261	
	AQUATIC CENTRE (Surplus)/Deficit	784,479	481,620	674,618	562,557	112,061	
	Report Total -->	2,022,058	-5,612,267	-2,360,867	-2,784,050	423,183	

BARNETT ARENA (Department 74)

Department Summary

Gary Moe Auto Group Sportsplex houses twin arenas; the front ice is regulation size, while the back ice is slightly smaller. The arenas are in operation year round. Ice is installed in August and removed in April. Winter Arena activities include minor and recreational hockey, ringette, public skating and figure skating. The Lacombe Generals hockey team has relocated and will play in the Can Pak Arena 1. The arenas are also rented by Service Clubs for fundraisers and by individuals for private functions. During summer months the facility is utilized for the annual trade show, League Lacrosse, in-line skating, Hockey Schools and training camps. The outdoor ice surface directly north of the arena is maintained by the City. The curling rink is within the same building, however is operated by Lacombe Curling Club. Arena staff provides maintenance services in all City owned facilities as well as park structures and the LAPA Turf field as part of their regular work load.

Fund development for the renovation project stands at 588,000.00 (\$350,000 APC grant + naming rights/sponsors/donations) as of October 5, 2017. Debt repayment costs are calculated without fund development contributions.

2017 Budget Summary

- The Barnett Arena has a proposed overall increase of \$308,220
- Overall wages & benefits for this department have increased \$3,445
- Debt repayment increased \$284,129 due to the new debenture for Arena
- Arena board advertising costs have been adjusted to reflect commission fees
- Insurance rate increase of \$32,678
- Vending revenues are added
- Upgrading and replacement decreased \$19,250
- Gas & Electricity increased \$13,416

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ARENA							
01-1-74-41400	CONCESSION & VENDING MACHINES	-7,483	-2,480	-12,000	-9,000	3,000	-33.33
01-1-74-43200	USER FEES	-339,280	-303,200	-320,532	-321,532	-1,000	0.31
01-1-74-43400	ADVERTISING REVENUE	-19,962	-12,909	-15,500	-7,800	7,700	-98.72
01-1-74-56200	BUILDING RENTALS & LEASES	-33,894	-12,379	-13,000	-16,200	-3,200	19.75
01-1-74-59100	DONATIONS	-500	-1,000	-1,000	-1,000	0	0.00
01-1-74-59300	OTHER REVENUE	-2,310	-5,833	0	-21,600	-21,600	100.00
01-1-74-85100	LACOMBE COUNTY GRANTS	-177,846	-161,532	-190,000	-190,000	0	0.00
01-1-74-93200	TRANSFER FROM OTHER OPERATING	-3,560	-3,640	-3,600	-3,600	0	0.00
	Total REVENUES	-584,835	-502,973	-555,632	-570,732	15,100	
01-2-74-11100	WAGES	92,299	52,164	401,666	408,739	7,073	1.73
01-2-74-11200	WAGES - MAINTENANCE	297,726	289,798	0	0	0	0.00
01-2-74-13100	PAYROLL BENEFITS	19,259	13,636	107,753	104,125	-3,628	-3.48
01-2-74-13200	PAYROLL BENEFITS - MAINTENANCE	69,700	70,027	0	0	0	0.00
01-2-74-21100	TRAVEL & SUBSISTENCE	901	1,023	1,250	1,250	0	0.00
01-2-74-21300	TRAINING & CONFERENCES	2,474	2,680	1,373	7,300	5,927	81.19
01-2-74-21400	MEMBERSHIP FEES	347	504	500	500	0	0.00
01-2-74-21500	POSTAGE & FREIGHT	45	50	200	200	0	0.00
01-2-74-21600	STAFF & VOLUNTEER APPRECIATION	258	92	500	500	0	0.00
01-2-74-21700	TELEPHONE & FAX	3,772	3,690	4,319	4,319	0	0.00
01-2-74-22100	ADVERTISING & PROMOTIONS	429	4,416	1,700	1,700	0	0.00
01-2-74-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	150	150	0	0.00
01-2-74-23200	LEGAL FEES	0	930	0	0	0	0.00
01-2-74-25200	BUILDING MAINTENANCE & REPAIRS	11,881	6,727	14,250	12,750	-1,500	-11.76
01-2-74-25300	EQUIPMENT MAINTENANCE & REPAIR	22,267	23,553	18,500	18,500	0	0.00
01-2-74-26300	EQUIPMENT RENTALS	3,277	3,432	3,175	3,175	0	0.00
01-2-74-27100	LICENSES & REGISTRATION	353	371	500	500	0	0.00
01-2-74-27400	INSURANCE	41,788	54,848	54,848	87,526	32,678	37.34
01-2-74-27600	HEARING TESTS	413	0	240	240	0	0.00
01-2-74-51200	UNIFORMS & SAFETY GEAR	2,657	1,372	3,200	3,200	0	0.00
01-2-74-51300	JANITORIAL SUPPLIES	8,155	6,457	8,000	8,000	0	0.00
01-2-74-51400	OFFICE SUPPLIES	822	1,235	2,000	0	-2,000	0.00
01-2-74-51500	COMPUTER & PHOTOCOPIER EXPENSE	0	279	0	0	0	0.00
01-2-74-51600	COFFEE & WATER SUPPLIES	-346	183	500	500	0	0.00
01-2-74-51700	PROGRAM/EVENT MATERIALS & SUPP	0	451	0	0	0	0.00
01-2-74-51800	FOOD SUPPLIES FOR RESALE	4,464	1,901	4,800	0	-4,800	0.00
01-2-74-52100	GAS, FUEL, & OIL	10,122	8,787	12,676	12,506	-170	-1.36
01-2-74-52400	GENERAL MATERIALS & SUPPLIES	6,037	12,265	12,250	11,950	-300	-2.51
01-2-74-52700	UPGRADING & REPLACEMENT	1,152	27,436	29,000	9,750	-19,250	-197.44
01-2-74-54100	UTILITIES - WATER	14,896	9,439	12,393	12,393	0	0.00
01-2-74-54200	UTILITIES - WASTEWATER	4,341	3,904	3,726	3,726	0	0.00
01-2-74-54300	UTILITIES - GAS	49,227	20,307	35,268	39,696	4,428	11.15
01-2-74-54400	UTILITIES - ELECTRICITY	78,929	77,375	82,572	91,560	8,988	9.82
01-2-74-54600	UTILITIES - SOLID WASTE	19,747	16,456	16,296	16,296	0	0.00
01-2-74-76100	TRANSFER TO OTHER OPERATING	0	112	0	0	0	0.00
01-2-74-76400	TRANSFER TO RESERVES	25,000	0	25,000	25,000	0	0.00
01-2-74-83100	DEBENTURE DEBT INTEREST	0	0	23,952	118,362	94,410	79.76
01-2-74-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	189,719	189,719	100.00
01-2-74-96100	COMMON SERVICES RECOVERY	181,880	153,686	172,960	172,576	-384	-0.22
01-2-74-96800	INFO SERVICES RECOVERY	36,661	41,646	41,646	38,675	-2,971	-7.68
01-2-74-99300	AMORT - LAND IMPROVEMENTS	18,876	0	0	0	0	0.00
01-2-74-99400	AMORT - BLDGS	82,331	0	0	0	0	0.00
01-2-74-99600	AMORT - M & E	18,417	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
01-2-74-99700	AMORT - VEHICLES	3,845	0	0	0	0	0.00
	Total EXPENSES	1,134,402	911,232	1,097,163	1,405,383	308,220	
	ARENA (Surplus)/Deficit	549,567	408,259	541,531	834,651	-293,120	
	Report Total -->	2,571,625	-5,204,008	-1,819,336	-1,949,399	130,063	

PARKS AND PLAYGROUNDS (Department 75)

Department Summary

The Parks and Playground department maintains all city owned parks and facilities lands, open spaces, sports fields, boulevards, and green areas. Maintenance includes turf maintenance (mowing trimming, fertilizing), tree planting and pruning, flowerbeds, baskets and planters, playgrounds, weed control, garbage pickup throughout park areas, and sport field maintenance. Trail maintenance, grooming and clearing is overseen by parks staff.

Michener Campground currently operates from May to October.

Parks staff provides all care and maintenance in the Cemetery.

During winter months, parks staff clear trails and walkways of snow and ice and build and maintain outdoor skating rinks on storm ponds and at the Outdoor rink.

In recent years additional seasonal resources have been requested in order to devote time to maintenance of specific areas in order to keep up with City Growth.

Adequate seasonal staff allows the full time permanent staff to focus on their regular duties without interruption, thereby increasing efficiency and timely completion. An additional allocation of seasonal hours has been requested in order to dedicate resources to trails, downtown core and newly added MR parcel maintenance (mowing, weeding, and trash).

2017 Budget Summary

- The Parks and Playgrounds Department has an overall increase of \$86,638
- Campground revenues have been decreased due to lower numbers, the campground expenditure budget for campground operator has been decreased \$4500 as we will close the campgrounds at the end of September, due to low numbers the last 2 years for October rentals
- Wages and Benefits increase \$33,610
- Insurance increased \$5,855
- Utility cost increased \$6,839
- Professional Services increased \$35,700 (additional weed spraying, Michener playground surface repair) Also has a green space review \$35,000 that is MSI funded
- General Material and supplies decreased \$ 2,850
- Upgrading and Replacement decreased \$ 12,250 (with the removal of Dust cap Protection, Ball Diamond Dugout Roofs, and reducing playground fill)

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
PARKS & PLAYGROUNDS							
01-1-75-43200	USER FEES	-115,396	-117,532	-135,028	-109,028	26,000	-23.85
01-1-75-56200	BUILDING RENTALS & LEASES	-555	-348	-1,000	-1,000	0	0.00
01-1-75-59000	SPECIAL PROGRAM/EVENT REVENUE	-3,954	-5,367	-6,900	-6,900	0	0.00
01-1-75-59300	OTHER REVENUE	-900	-100	0	0	0	0.00
01-1-75-83100	FEDERAL GRANTS	0	-2,016	0	0	0	0.00
01-1-75-84100	PROVINCIAL GRANTS	0	-7,755	-12,000	-35,000	-23,000	65.71
01-1-75-85100	LACOMBE COUNTY GRANTS	-30,526	-37,721	-12,700	-37,721	-25,021	66.33
01-1-75-87100	OUTSIDE CONTRIBUTIONS	-1,000	-1,000	0	0	0	0.00
	Total REVENUES	-152,331	-171,839	-167,628	-189,649	22,021	
01-2-75-11100	WAGES	489,643	588,733	545,607	570,682	25,075	4.39
01-2-75-13100	PAYROLL BENEFITS	85,320	106,995	93,225	101,760	8,535	8.39
01-2-75-21100	TRAVEL & SUBSISTENCE	2,029	995	1,000	1,000	0	0.00
01-2-75-21300	TRAINING & CONFERENCES	2,618	2,503	1,830	3,400	1,570	46.18
01-2-75-21400	MEMBERSHIP FEES	675	184	340	340	0	0.00
01-2-75-21500	POSTAGE & FREIGHT	94	260	200	200	0	0.00
01-2-75-21600	STAFF & VOLUNTEER APPRECIATION	161	158	750	750	0	0.00
01-2-75-21700	TELEPHONE & FAX	594	559	531	531	0	0.00
01-2-75-22100	ADVERTISING & PROMOTIONS	4,136	772	1,600	1,600	0	0.00
01-2-75-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	50	50	0	0.00
01-2-75-23900	OTHER PROFESSIONAL SERVICES	52,749	51,105	55,000	90,700	35,700	39.36
01-2-75-25200	BUILDING MAINTENANCE & REPAIRS	1,801	4,039	7,750	8,250	500	6.06
01-2-75-25300	EQUIPMENT MAINTENANCE & REPAIR	76	6,998	6,450	6,450	0	0.00
01-2-75-26300	EQUIPMENT RENTALS	2,480	1,638	3,500	2,500	-1,000	-40.00
01-2-75-27100	LICENSES & REGISTRATION	51	237	200	200	0	0.00
01-2-75-27400	INSURANCE	18,760	23,418	23,418	29,273	5,855	20.00
01-2-75-27500	INSURANCE CLAIMS / DAMAGE PAYOL	0	2,648	2,500	2,500	0	0.00
01-2-75-27600	HEARING TESTS	206	0	125	125	0	0.00
01-2-75-51200	UNIFORMS & SAFETY GEAR	2,087	1,434	4,100	4,700	600	12.77
01-2-75-51300	JANITORIAL SUPPLIES	3,580	3,815	2,350	3,000	650	21.67
01-2-75-51400	OFFICE SUPPLIES	199	24	100	100	0	0.00
01-2-75-51700	PROGRAM/EVENT MATERIALS & SUPP	646	734	1,250	1,250	0	0.00
01-2-75-52100	GAS, FUEL & OIL	16,527	12,165	19,963	16,105	-3,858	-23.96
01-2-75-52400	GENERAL MATERIALS & SUPPLIES	24,613	34,046	35,700	32,250	-3,450	-10.70
01-2-75-52700	UPGRADING & REPLACEMENT	1,536	8,885	29,000	16,750	-12,250	-73.13
01-2-75-53200	GROUNDS MATERIALS	500	11,954	20,000	20,000	0	0.00
01-2-75-54100	UTILITIES - WATER	1,411	1,704	3,370	3,370	0	0.00
01-2-75-54200	UTILITIES - WASTEWATER	575	626	536	536	0	0.00
01-2-75-54300	UTILITIES - GAS	2,931	1,763	4,302	4,813	511	10.62
01-2-75-54400	UTILITIES - ELECTRICITY	11,424	15,648	26,928	33,256	6,328	19.03
01-2-75-54600	UTILITIES - SOLID WASTE	2,710	2,633	6,480	6,480	0	0.00
01-2-75-56200	CHEMICALS & SPECIAL PRODUCTS	13,630	8,131	17,500	17,500	0	0.00
01-2-75-76400	TRANSFER TO RESERVES	20,000	0	20,000	20,000	0	0.00
01-2-75-77200	TRANSFERS TO LOCAL ORGANIZATIO	32,250	38,500	50,000	50,000	0	0.00
01-2-75-81300	CREDIT & DEBIT CARD FEES	3,109	2,314	1,800	1,800	0	0.00
01-2-75-96100	COMMON SERVICES RECOVERY	282,603	314,646	350,003	394,166	44,163	11.20
01-2-75-96800	INFO SERVICES RECOVERY	3,333	3,786	3,786	3,516	-270	-7.68
01-2-75-99300	AMORT - LAND IMPROVEMENTS	160,050	0	0	0	0	0.00
01-2-75-99400	AMORT - BLDGS	44,085	0	0	0	0	0.00
01-2-75-99600	AMORT - M & E	27,240	0	0	0	0	0.00
	Total EXPENSES	1,316,432	1,254,050	1,341,244	1,449,903	108,659	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
	PARKS & PLAYGROUNDS (Surplus)/Deficit	1,164,101	1,082,211	1,173,616	1,260,254	-86,638	
	Report Total -->	3,735,726	-4,121,797	-645,720	-689,145	43,425	

PUBLIC LIBRARIES (Department 77)

Department Summary

The Public Libraries Department provides an annual operating grant to the Lacombe Public Library (operating as Mary C. Moore Public Library) as well as membership fees for Parkland Regional Library.

Mary C Moore Public Library operates as a not-for-profit society out of Lacombe Memorial Centre. The Library occupies 10,200 square feet, and aside from regular library services, children's programming, computers for public use, and youth programming are offered. The Library is open daytime hours, Monday to Saturday and two late evenings. They also offer the Lacombe lecture history series and Lacombe book club. The City provides an annual operating grant as well as a grant in kind to cover lease costs and custodial services. The City also provides accounting services to the library on a fee for service basis.

Parkland Regional Library (PRL) is located directly east of City Hall. PRL was formed in 1959, the first regional library in Alberta. PRL's primary goal is to be a leader for its members to achieve excellence in library service through providing human and material support services as needed by the libraries, acting as a focus for leadership and library advocacy, being effectively and efficiently governed, and financially sustainable. The library is a regional system comprised of 65 municipalities. PRL receives funding from Alberta Municipal Affairs and a Rural Library Services Grant. 2017 member municipalities per capital fee will rise from (\$7.88-\$ 8.04).

2017 Budget Summary

- Overall increase to the proposed operational budgets is \$54,047
- \$34,973 of excess MSI grant funds allocated to 2016 library revenues are unavailable in 2017
- Parkland Regional Library membership fees increased \$2,036
- Grant to Mary C Moore Library increased by \$16,940
- Insurance increased \$303

Budget Department by Category

Date : Dec 19, 2016

Time : 11:42 am



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LIBRARY							
01-1-77-84100	PROVINCIAL GRANTS	0	0	-34,973	0	34,973	0.00
01-1-77-85100	LACOMBE COUNTY GRANTS	-37,865	-39,564	-43,256	-43,256	0	0.00
Total REVENUES		-37,865	-39,564	-78,229	-43,256	-34,973	
01-2-77-11100	WAGES	18,105	23,709	21,404	21,058	-346	-1.64
01-2-77-13100	PAYROLL BENEFITS	3,710	4,744	4,102	4,243	141	3.32
01-2-77-21400	MEMBERSHIP FEES	98,387	100,297	100,265	102,301	2,036	1.99
01-2-77-27400	INSURANCE	925	1,211	1,211	1,514	303	20.01
01-2-77-76100	TRANSFER TO OTHER OPERATING	262,983	0	245,000	245,000	0	0.00
01-2-77-77200	TRANSFERS TO LOCAL ORGANIZATIO	249,528	280,980	280,980	297,920	16,940	5.69
Total EXPENSES		633,638	410,941	652,962	672,036	19,074	
LIBRARY (Surplus)/Deficit		595,773	371,377	574,733	628,780	-54,047	
Report Total -->		4,331,499	-3,750,420	-70,987	-60,365	-10,622	

CULTURE (Department 78)

Department Summary

The mandate of this department is to develop and support initiatives that showcase the City of Lacombe as a municipality that champions Cultural pursuits through investment of resources. This fosters a diverse urban community that enjoys optimum social, economic and aesthetic elements. A community is enriched by artistic and cultural choices, making it a “place” where people choose to live, conduct business, and invest. Culture includes creative industries, cultural organizations, festivals and events, and natural, cultural, and architectural heritage. This department oversees the Public Art Collection, Art Endowment Fund, Annual Art Exhibition and Sale, and the Arts Fundraiser. It works closely with Heritage and Museums, Libraries, and Tourism.

Fund development (philanthropy, donation, sponsorship, and grants) applications are managed under this department.

The Recreation and Culture Master Plan has been successfully completed and adopted by Council in 2013. Attention is paid to ongoing stewardship of fundraising events that supports the arts as well as acquisition of art to be installed within the City.

2017 Budget Summary

- The overall budget decrease of \$1,460
- Wages and benefits remain at 0 due to 2016 reallocations
- City street banners have been moved to dept 62 under marketing \$2200

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
CULTURE							
01-1-78-41400	CONCESSION & VENDING MACHINE R	-217	-737	-2,200	-2,200	0	0.00
01-1-78-43100	REGISTRATION FEES	-4,895	-4,488	-5,000	-5,000	0	0.00
01-1-78-43200	USER FEES	-6,369	-3,766	-7,100	-7,100	0	0.00
01-1-78-43500	RESALEABLE MERCHANDISE	-2,995	-3,151	-4,000	-4,000	0	0.00
01-1-78-59000	SPECIAL EVENTS REVENUE	0	-200	0	0	0	0.00
01-1-78-59100	DONATIONS	-5,069	-7,235	-5,750	-6,350	-600	9.45
01-1-78-59300	OTHER REVENUE	-700	0	-500	-500	0	0.00
	Total REVENUES	-20,245	-19,577	-24,550	-25,150	600	
01-2-78-11100	WAGES	61,244	0	0	0	0	0.00
01-2-78-13100	PAYROLL BENEFITS	13,094	0	0	0	0	0.00
01-2-78-21100	TRAVEL & SUBSISTENCE	365	516	600	1,100	500	45.45
01-2-78-21300	TRAINING & CONFERENCES	0	273	610	1,300	690	53.08
01-2-78-21400	MEMBERSHIP FEES	215	140	215	215	0	0.00
01-2-78-21500	POSTAGE & FREIGHT	816	0	1,150	1,150	0	0.00
01-2-78-21600	STAFF & VOLUNTEER APPRECIATION	1,012	727	1,260	1,260	0	0.00
01-2-78-22100	ADVERTISING & PROMOTIONS	10,188	6,176	10,200	10,200	0	0.00
01-2-78-22200	PRINTING & BINDING	2,437	2,650	3,000	3,000	0	0.00
01-2-78-23900	OTHER PROFESSIONAL SERVICES	19,255	19,819	18,750	18,900	150	0.79
01-2-78-51100	MEETING SUPPLIES	155	328	250	250	0	0.00
01-2-78-51500	COMPUTER & PHOTOCOPIER EXPENS	672	358	500	500	0	0.00
01-2-78-51700	PROGRAM/EVENT MATERIALS & SUPP	5,788	4,016	7,450	7,450	0	0.00
01-2-78-51800	FOOD SUPPLIES FOR RESALE	679	570	600	600	0	0.00
01-2-78-52400	GENERAL MATERIALS & SUPPLIES	237	271	350	750	400	53.33
01-2-78-52700	UPGRADING & REPLACEMENT	9,477	7,189	9,000	8,000	-1,000	-12.50
01-2-78-53700	SIGNS	2,155	2,105	2,200	0	-2,200	0.00
01-2-78-76100	TRANSFER TO OTHER OPERATING	5,972	5,415	8,075	8,075	0	0.00
01-2-78-76400	TRANSFER TO RESERVES	16,076	0	10,000	10,000	0	0.00
01-2-78-77200	TRANSFERS TO LOCAL ORGANIZATIO	3,718	4,148	5,365	5,365	0	0.00
01-2-78-77300	TRANSFERS TO INDIVIDUALS	6,069	7,000	6,800	7,400	600	8.11
	Total EXPENSES	159,624	61,701	86,375	85,515	-860	
	CULTURE (Surplus)/Deficit	139,379	42,124	61,825	60,365	1,460	
	Report Total -->	4,470,878	-3,708,296	-9,162	0	-9,162	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
CONTINGENCY							
CONTINGENCY (Surplus)/Deficit		0	0	0	0	0	
Report Total -->		4,470,878	-3,708,296	-9,162	0	-9,162	