



2016 Operating Budget Final

January 6, 2016



Contents

Executive Summary.....	3
Operating Budget Summary.....	5
00 General Fund	8
10 General Government	8
11 Legislative Services.....	9
12 Administrative Services.....	13
15 Information Services	16
21 Police.....	19
23 Fires.....	22
24 Emergency Management	25
26 Enforcement Services	27
30 Regional Transportation	29
31 Common Services	31
32 Roads	32
33 Airports.....	35
34 Public Transportation.....	37
37 Storm Sewer.....	39
38 Engineering	41
41 Water	43
42 Waste Water.....	46
43 Solid Waste	48
51 Social Planning.....	50
52 Day Care.....	53
56 Cemetery	55
61 Planning & Development	57
62 Economic Development.....	59
66 Land Development	62
69 Land & Building Rentals	69
71 Recreation	66
72 Lacombe Memorial Centre	68
73 Aquatic Centre.....	70
74 Barnett Arena.....	73
75 Parks and Playgrounds	75
77 Libraries	78
78 Culture	80

2016 Operating Budget Executive Summary

The 2016 Budget maintains service delivery at current levels and includes resources for Council's priority areas of:

- Safe, Healthy and Vibrant Community
- Land Resources and Acquisitions
- Operations: Infrastructure Growth and Asset Management
- Economic Prosperity
- Operational Excellence
- Community Relations

The 2016 Budget includes funding for projects that will support the City's strategic priorities through commercial/industrial land development, community safety, and infrastructure development.

The 2016 Budget has expenditures of \$31.9 Million with \$18.69 Million in offsetting revenues excluding property taxes, and \$13.2 Million in municipal property taxes to achieve a balanced operating budget. This is a \$1.5 Million or 5% increase over the 2015 cost of operations. The City will receive additional property tax in 2016 from an increase in assessment growth as well as the 3.61% tax increase, this is sufficient to respond to significant budget pressures arising from community growth, external and internal drivers and funding priorities detailed in the City's 10-Year Capital Plan.

Lacombe's strives to balance growth with staff capacity and existing services. Employees are dedicated in their efforts to find efficiencies with Managers preparing budgets that are conservative while maintaining service levels.

The City of Lacombe's mandate is to deliver an array of services to the community that are accessed on a daily basis. The Council and Administration are stewards of the community, striving to provide excellence in program and service delivery. The proposed property tax increase will sustain the existing services in our growing community.

2016 Budget Messages

Governing within our means

The 2016 Budget is a prudent but realistic budget that allows the City of Lacombe to maintain current service levels, and meet resident expectations in a sustainable manner.

Our Focus is on Safety

The City of Lacombe's priorities for establishing and adjusting budgets are based on the safety and well-being of its residents. Budget priorities are established through public engagement, consultation and collaboration with the community.

Building for Today and Tomorrow

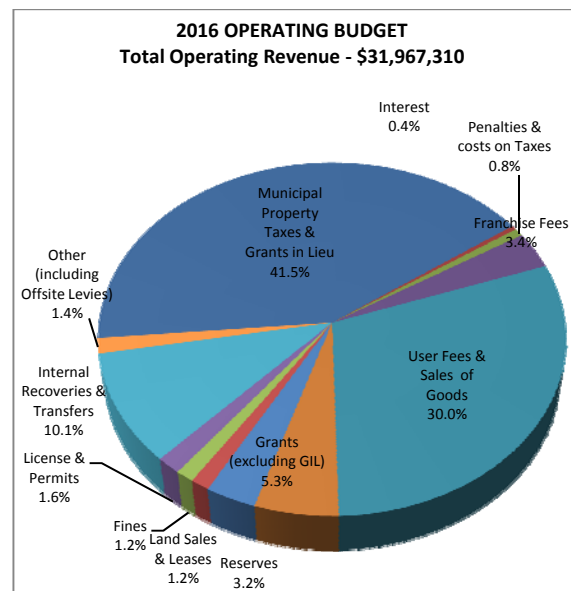
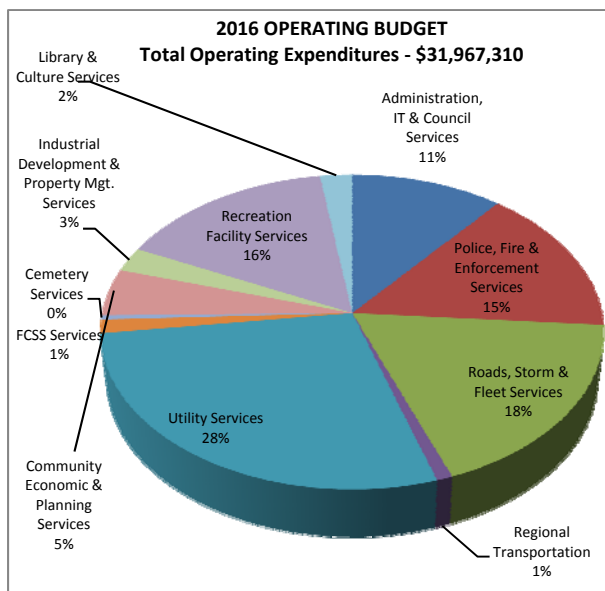
Not only will the 2016 Capital projects maintain and enhance our infrastructure and facilities, they will develop new infrastructure to encourage economic growth.

2016 Strategic Plan Priorities

The 2016 Budget includes resources to achieve strategic initiatives as well as aligning with the following priorities:

- EBilling Software for Utilities Implementation
- Local Police Dispatch Implementation
- Completion of the Airport Review Study
- Downtown Area Redevelopment Plan Implementation
- Stabilization of Lake Anne and Elizabeth Lake
- Council's 2014-2017 Strategic Plan
- Recreation and Culture Master Plan Implementation
- Municipal Sustainability Plan (MSP) Implementation
- Completion of Inter-Municipal Development Plan Review
- Completion of the Land-Use Bylaw Review
- Echo Community Endowment Marketing
- Completion of Safety Codes Upgrades for Barnett Arena
- Long-term Wastewater Management Strategy
- Green Space Optimization Plan
- 3rd Year of a 4 year program to introduce Wireless Water Meter Installation

2016 Operating Budget



Budget Impacts

- The average tax rate increase on municipal taxes for a property in Lacombe will be 3.61%.
- Utilities bill increase of \$12.62 per month for an average residential account using 18 cubic meters of water.
- Cost of Living for Police Officers (2.5%) as per collective agreement;
- Cost of Living increase for Staff (1.7%).

Operating Budget Summary

Expenditures	2016		2015	
	Amount(s)	% of Total	Amount(s)	% of Total
Administration, IT & Council Services	3,509,409	11.0%	3,287,081	10.8%
Police, Fire & Enforcement Services	4,867,825	15.2%	4,595,687	15.1%
Roads, Storm & Fleet Services	5,760,867	18.0%	5,338,099	17.5%
Regional Transportation	294,050	0.9%	237,450	0.8%
Utility Services	8,885,282	27.8%	8,460,143	27.8%
FCSS Services	445,417	1.4%	422,963	1.4%
Cemetery Services	139,728	0.4%	193,019	0.6%
Community Economic & Planning Services	1,545,065	4.8%	1,550,855	5.1%
Industrial Development & Property Mgt. Services	802,298	2.5%	934,343	3.1%
Recreation Facility Services	4,978,179	15.6%	4,655,262	15.3%
Library & Culture Services	739,190	2.3%	780,916	2.6%
Total	31,967,310		30,455,818	

Revenues	2016		2015	
	Amount(s)	% of Total	Amount(s)	% of Total
Municipal Property Taxes	13,274,677	41.6%	12,519,271	41.1%
User Fees & Sales of Goods	9,589,916	30.0%	9,058,178	29.7%
Provincial & Local Grants	1,699,404	5.3%	1,640,851	5.4%
Franchise & Concession Contracts	1,076,557	3.4%	991,648	3.3%
License and Permits	499,000	1.5%	520,500	1.7%
Reserves	1,038,354	3.3%	1,138,384	3.7%
Interest	125,000	0.4%	95,000	0.3%
Fines	372,455	1.2%	622,455	2.1%
Penalties & costs on Taxes	224,144	0.7%	224,144	0.7%
Land Sales & Leases	383,537	1.2%	377,732	1.3%
Internal Recoveries & Transfers	3,236,899	10.1%	3,144,550	10.3%
Other	447,367	1.4%	123,105	0.4%
Total	31,967,310		30,455,818	

2016 Residential Utility Rates						
	2015		2016		Increase (Consumption)	Increase (Monthly Charges)
	Consumption Rate per m³	Monthly Charge	Consumption Rate per m³	Monthly Charge		
Water	\$2.27	\$24.01	\$2.47	\$26.77	\$0.20	\$2.76
Wastewater	0.80	12.28	0.95	16.03	0.15	3.75
Solid Waste		26.63		26.63		
Impact on Typical Customer	52.38	62.92	58.14	69.78	\$5.76	\$6.86

* Typical Customer based on the use of 18 cubic meters of water per month. Per Unit Consumption for Wastewater equal to 80% of water consumption

Property Tax Increase Impacts

With the 2016 Budget, the average property owner can expect to pay an additional 3.61% in municipal taxes over 2015 levels. A house with an average assessment of \$384,224, will see a \$98.46 increase to their property taxes.

Transfers to Community Groups

The 2016 Operating budget has the following transfers to local community groups. These community groups provide a valuable service to the residence and businesses of Lacombe

Organization	2016 Funding
Family and Community Support Services	\$418,042
Family and Community Support Services - External Grant	\$25,000
Lacombe Public Library – Operating & In Kind Grant	\$525,980
Parkland Regional Library Society	\$100,265
Lacombe & District Historical Society	\$32,500
Lacombe Regional Tourism	\$42,600
Lacombe Athletic Park Association	\$50,000
Lacombe & District Chamber of Commerce	\$15,000
Lacombe Days Committee	\$23,000
Lacombe Flying Club	\$21,160
Rikubetsu Friendship Society	\$7,160
Heritage Resource Committee (HRC)	\$14,750
Total	\$1,275,457

2016 Capital Budget

Forty new capital projects are proposed in 2016; projects totalling \$14.249 Million - \$5.9 Million to be grant funded. Major projects include:

- \$308 Thousand for Police Computer Aided Dispatch system and Police Radio Network replacement
- \$118 Thousand for Pedestrian Light at Woodland Drive and Maple Bay
- \$760 Thousand for Infrastructure Replacement at Royal Cres & Rivera Dr
- \$928 Thousand for Vehicle and Equipment replacement
- \$360 Thousand for Cell Desludging at the Waste water lagoon
- \$7.7 Million for Phase 2-4 Safety Codes update at the Barnett Arena
- \$3.3 Million for Barnett Arena dressing room expansion

Budget Department by Category

Date : Jan 05, 2016

Time : 3:26 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
General Fund							
01-1-00-54400	ELECTRIC FRANCHISE FEE	-307,608	-357,234	-375,688	-397,192	-21,504	5.41
01-1-00-54500	GAS FRANCHISE FEE	-579,806	-558,717	-615,960	-679,365	-63,405	9.33
01-1-00-54700	SEWER FRANCHISE FEE	0	0	0	0	0	0.00
01-1-00-54800	ATCO GAS - VIKING FIELD REFUND	0	0	0	0	0	0.00
01-1-00-55100	TERM DEPOSIT INTEREST	-70,000	-215,610	-95,000	-125,000	-30,000	24.00
01-1-00-55200	INTEREST REFUND - AMFC	0	0	0	0	0	0.00
01-1-00-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-00-74100	PROVINCIAL GRANTS (UNCONDITIONA	0	0	0	0	0	0.00
01-1-00-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-00-93200	TRANSFER FROM OTHER OPERATING	-300,289	0	-300,289	-300,289	0	0.00
Total REVENUES		-1,257,703	-1,131,561	-1,386,937	-1,501,846	114,909	
01-2-00-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-00-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
Total EXPENSES		0	0	0	0	0	
General Fund (Surplus)/Deficit		-1,257,703	-1,131,561	-1,386,937	-1,501,846	114,909	
Report Total -->		-1,257,703	-1,131,561	-1,386,937	-1,501,846	114,909	



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
GENERAL GOVERNMENT SERVICES							
01-1-10-00100	SUSPENSE	0	-24,138	0	0	0	0.00
01-1-10-11100	RESIDENTIAL TAXES	-9,310,096	-10,216,233	-10,087,511	-10,653,658	-566,147	5.31
01-1-10-11200	NON-RESIDENTIAL	-1,776,755	-1,995,697	-1,982,745	-2,156,697	-173,952	8.07
01-1-10-11300	NON-RESIDENTIAL - M & E	0	-20,890	-18,947	-21,665	-2,718	12.55
01-1-10-11400	FARMLAND TAXES	-69	-848	-1,311	-2,387	-1,076	45.08
01-1-10-11500	NON-RESIDENTIAL - LINEAR	-136,657	-140,451	-140,908	-147,003	-6,095	4.15
01-1-10-11600	SUPPLEMENTARY TAXES	0	0	0	0	0	0.00
01-1-10-11800	NON-RESIDENTIAL - RAILWAY	0	-3,442	-3,341	-3,566	-225	6.31
01-1-10-13100	RESIDENTIAL TAXES (ANNEXED)	-55,972	0	-1,931	-2,414	-483	20.01
01-1-10-13200	COMMERCIAL TAXES (ANNEXED)	-35,756	0	-1,633	-848	785	-92.57
01-1-10-14000	PUB ED TAX - RESIDENTIAL/FARMLANI	0	-2,961,920	0	0	0	0.00
01-1-10-14100	PUB ED TAX - NON-RESIDENTIAL	0	-891,115	0	0	0	0.00
01-1-10-14500	SEP SCH TAX - RESIDENTIAL/FARMLAI	0	-142,972	0	0	0	0.00
01-1-10-14600	SEP SCH TAX - NON-RESIDENTIAL	0	-772	0	0	0	0.00
01-1-10-14800	SENIOR LODGE TAX	-102,622	-101,620	-102,622	-102,622	0	0.00
01-1-10-23100	FEDERAL GRANT IN LIEU	-7,795	-8,211	-8,175	-8,507	-332	3.90
01-1-10-24100	PROVINCIAL GRANT IN LIEU	-101,699	-107,873	-106,604	-111,767	-5,163	4.62
01-1-10-24800	SENIOR APARTMENTS	-50,948	0	0	0	0	0.00
01-1-10-51300	PENALTIES ON ACCOUNTS	-175,144	-130,637	-175,144	-175,144	0	0.00
01-1-10-55500	ROYALTIES RECEIVED	0	0	0	0	0	0.00
01-1-10-59300	LOCAL GRANT - CUC DORMITORIES	-14,750	-48,149	-14,750	-46,750	-32,000	68.45
01-1-10-59400	JOINT ECONOMIC DEVELOPMENT AGF	-15,000	-19,741	-15,000	-20,000	-5,000	25.00
01-1-10-99100	GAIN ON DISPOSAL OF ASSETS	0	0	0	0	0	0.00
Total REVENUES		-11,783,263	-16,814,709	-12,660,622	-13,453,028	792,406	
01-2-10-12500	STREET RENEWAL LEVY	0	0	0	0	0	0.00
01-2-10-41400	SEPARATE SCHOOL REQUISITION	0	145,255	0	0	0	0.00
01-2-10-41500	ASFF REQUISITION	0	2,993,081	0	0	0	0.00
01-2-10-41600	LACOMBE FOUNDATION REQUISITION	102,622	105,058	102,622	102,622	0	0.00
01-2-10-74100	PROVINCIAL GOVERNMENT DEPARTM	0	0	0	0	0	0.00
01-2-10-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-10-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-10-91100	CANCELLED TAXES	0	2,579	0	0	0	0.00
01-2-10-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-10-99000	Amortization	0	0	0	0	0	0.00
01-2-10-99100	LOSS ON DISPOSAL OF ASSETS	0	0	0	0	0	0.00
Total EXPENSES		102,622	3,245,973	102,622	102,622	0	
GENERAL GOVERNMENT SERVICES (Surplus)/Deficit		-11,680,641	-13,568,736	-12,558,000	-13,350,406	792,406	
Report Total -->		-12,938,344	-14,700,297	-13,944,937	-14,852,252	907,315	

LEGISLATIVE SERVICES (Department 11)

Department Summary

The Legislative Services Department (Council) includes all activities related to Council. This includes items such as honorariums, travel and subsistence, training and conferences, membership fees, and funding for volunteer recognition activities. All of these items will be discussed in more detail below.

2016 Budget Highlights

- The overall 2016 Council budget has increased by .5% (\$1,753).
- Council wages and benefits have increased \$3,600. The 2016 wages and benefits include:
 - \$56,089 Mayor
 - \$147,437 Councillor (\$24,573 per Councillor)
- Travel and subsistence is unchanged from 2015 Budget
- Training and conferences has not increased from 2015. This budget of \$7,685 includes the following:
 - \$5,200 for AUMA convention registration (\$650 for each member of Council)
 - \$2,610 for FCM Convention registration (\$870 each for the Mayor and two Councillors)
- Membership fees have increased from 2015. The budget of \$13,990 provides for the following memberships:
 - \$100 for Alberta Association of Municipal Districts and Counties
 - \$100 for Central Alberta Mayors and Reeves
 - \$2,000 for Federation of Canadian Municipalities
 - \$11,790 for Alberta Urban Municipalities Association
- Volunteer appreciation is reduced \$2,500 from 2015. This budget of \$5,000 provides for the following:
 - \$350 for members of Council
 - \$650 for volunteer gifts
 - \$2,500 provided to FCSS for hosting the Community Volunteer Gala
 - \$1,500 for the Mayor's volunteer appreciation event
- Telephone & Fax fees are reduced in 2016 due to reduced costs for General telephone fees. This budget of \$1,424 provides for the following telephone and internet charges:
 - \$597 General telephone fees
 - \$824 Cell phone and internet charges (Mayor)
 - \$600 Wireless Internet Access (\$100 for each Councillor)
- Advertising and promotions decreased (\$250) from 2015. This budget of \$4,850 provides for the following:
 - \$2,250 for general promotions
 - \$1,200 for "Mondays with the Mayor". This is for a Sunny 94 radio spot on the first Monday of every month.

- \$1,400 for promotional events (Maximum of \$200 per Member of Council. This would cover event registration/tickets for things like community galas or golf tournaments.
- Meeting supplies are decreased over 2015. The budget of \$4,300 provided for the following:
 - \$3,100 for Council suppers for regular and committee meetings
 - \$500 for Coffee with Council event
 - \$700 for the Mayor's breakfast
- The budget of \$1,800 for transfer to other operating consists of the following:
 - \$800 for internal room bookings at the LMC
 - \$1,000 internal room booking charge at the LMC for the Fireman's Ball
- Info Services Recover has decreased \$1,402 over 2015. The change is due to changes in the distribution of IT equipment and other expenses to include all expenses of the IT Department:
 - IT Internal Recovery of \$52,247

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
COUNCIL							
01-1-11-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
	Total REVENUES	0	0	0	0	0	
01-2-11-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-11-13100	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-11-13111	BENEFITS - COUNCILLOR BOUWSEMA	825	624	1,184	1,207	23	1.91
01-2-11-13112	BENEFITS - MAYOR CHRISTIE	1,978	1,693	2,844	2,903	59	2.03
01-2-11-13113	BENEFITS - COUNCILLOR CREASEY	0	0	0	0	0	0.00
01-2-11-13114	BENEFITS - COUNCILLOR FOSTER	0	0	0	0	0	0.00
01-2-11-13115	BENEFITS - COUNCILLOR KITE	0	0	0	0	0	0.00
01-2-11-13116	BENEFITS - COUNCILLOR KONNIK	825	624	1,184	1,207	23	1.91
01-2-11-13117	BENEFITS - COUNCILLOR REMPEL	825	624	1,184	1,207	23	1.91
01-2-11-13118	BENEFITS - COUNCILLOR ARMISHAW	825	624	1,184	1,207	23	1.91
01-2-11-13119	BENEFITS - COUNCILLOR HARDER	825	624	1,184	1,207	23	1.91
01-2-11-13120	BENEFITS - COUNCILLOR MCQUESTEI	825	624	1,184	1,207	23	1.91
01-2-11-15100	COUNCIL WAGES	0	0	0	0	0	0.00
01-2-11-15111	WAGES - COUNCILLOR BOUWSEMA	23,711	24,162	24,163	24,573	410	1.67
01-2-11-15112	WAGES - MAYOR CHRISTIE	54,123	55,151	55,151	56,089	938	1.67
01-2-11-15113	WAGES - COUNCILLOR CREASEY	0	0	0	0	0	0.00
01-2-11-15114	WAGES - COUNCILLOR FOSTER	0	0	0	0	0	0.00
01-2-11-15115	WAGES - COUNCILLOR KITE	0	0	0	0	0	0.00
01-2-11-15116	WAGES - COUNCILLOR KONNIK	23,711	24,162	24,162	24,573	411	1.67
01-2-11-15117	WAGES - COUNCILLOR REMPEL	23,711	24,162	24,162	24,573	411	1.67
01-2-11-15118	WAGES - COUNCILLOR ARMISHAW	23,711	24,162	24,162	24,573	411	1.67
01-2-11-15119	WAGES - COUNCILLOR HARDER	23,711	24,162	24,162	24,573	411	1.67
01-2-11-15120	WAGES - COUNCILLOR MCQUESTEN	23,711	24,162	24,162	24,573	411	1.67
01-2-11-21100	TRAVEL & SUBSISTENCE	0	0	0	0	0	0.00
01-2-11-21111	TRAVEL & SUBSISTENCE - BOUWSEMA	3,270	1,109	1,770	1,770	0	0.00
01-2-11-21112	TRAVEL & SUBSISTENCE - CHRISTIE	5,670	3,672	5,670	5,670	0	0.00
01-2-11-21113	TRAVEL & SUBSISTENCE - CREASEY	0	0	0	0	0	0.00
01-2-11-21114	TRAVEL & SUBSISTENCE - FOSTER	0	0	0	0	0	0.00
01-2-11-21115	TRAVEL & SUBSISTENCE - KITE	0	0	0	0	0	0.00
01-2-11-21116	TRAVEL & SUBSISTENCE - KONNIK	1,770	1,158	3,270	3,270	0	0.00
01-2-11-21117	TRAVEL & SUBSISTENCE - REMPEL	1,770	3,723	1,770	1,770	0	0.00
01-2-11-21118	TRAVEL & SUBSISTENCE - ARMISHAW	1,770	0	3,270	3,270	0	0.00
01-2-11-21119	TRAVEL & SUBSISTENCE - HARDER	1,770	987	1,770	1,770	0	0.00
01-2-11-21120	TRAVEL & SUBSISTENCE - MCQUESTE	1,770	2,287	1,770	1,770	0	0.00
01-2-11-21300	TRAINING & CONFERENCES	650	0	650	0	-650	0.00
01-2-11-21311	TRAINING - BOUWSEMA	1,520	1,486	650	725	75	10.34
01-2-11-21312	TRAINING - CHRISTIE	1,520	2,016	1,520	1,595	75	4.70
01-2-11-21313	TRAINING - CREASEY	0	0	0	0	0	0.00
01-2-11-21314	TRAINING - FOSTER	0	0	0	0	0	0.00
01-2-11-21315	TRAINING - KITE	0	0	0	0	0	0.00
01-2-11-21316	TRAINING - KONNIK	650	761	1,520	1,595	75	4.70
01-2-11-21317	TRAINING - REMPEL	650	1,486	650	725	75	10.34
01-2-11-21318	TRAINING - ARMISHAW	1,520	0	1,520	1,595	75	4.70
01-2-11-21319	TRAINING - HARDER	650	725	650	725	75	10.34
01-2-11-21320	TRAINING - MCQUESTEN	650	1,486	650	725	75	10.34
01-2-11-21400	MEMBERSHIP FEES	11,751	13,820	11,751	13,990	2,239	16.00
01-2-11-21412	MEMBERSHIP FEES - MAYOR CHRISTII	0	0	0	0	0	0.00
01-2-11-21600	STAFF & VOLUNTEER APPRECIATION	7,500	4,830	7,000	5,000	-2,000	-40.00
01-2-11-21700	TELEPHONE & FAX	692	609	586	597	11	1.84
01-2-11-21711	TELEPHONE - BOUWSEMA	350	130	350	100	-250	-250.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-11-21712	TELEPHONE - CHRISTIE	1,500	998	1,500	824	-676	-82.04
01-2-11-21713	TELEPHONE - CREASEY	0	0	0	0	0	0.00
01-2-11-21714	TELEPHONE - FOSTER	0	0	0	0	0	0.00
01-2-11-21715	TELEPHONE - KITE	0	0	0	0	0	0.00
01-2-11-21716	TELEPHONE - KONNIK	350	265	350	100	-250	-250.00
01-2-11-21717	TELEPHONE - REMPEL	350	360	350	100	-250	-250.00
01-2-11-21718	TELEPHONE - ARMISHAW	350	105	350	100	-250	-250.00
01-2-11-21719	TELEPHONE - HARDER	350	348	350	100	-250	-250.00
01-2-11-21720	TELEPHONE - MCQUESTEN	350	110	350	100	-250	-250.00
01-2-11-22100	ADVERTISING & PROMOTIONS	3,700	7,239	3,700	3,450	-250	-7.25
01-2-11-22111	ADVERTISING & PROMO - BOUWSEMA	200	0	200	200	0	0.00
01-2-11-22112	ADVERTISING & PROMO - CHRISTIE	200	366	200	200	0	0.00
01-2-11-22113	ADVERTISING & PROMO - CREASEY	0	0	0	0	0	0.00
01-2-11-22114	ADVERTISING & PROMO - FOSTER	0	0	0	0	0	0.00
01-2-11-22115	ADVERTISING & PROMO - KITE	0	0	0	0	0	0.00
01-2-11-22116	ADVERTISING & PROMO - KONNIK	200	150	200	200	0	0.00
01-2-11-22117	ADVERTISING & PROMO - REMPEL	200	145	200	200	0	0.00
01-2-11-22118	ADVERTISING & PROMO - ARMISHAW	200	0	200	200	0	0.00
01-2-11-22119	ADVERTISING & PROMO - HARDER	200	0	200	200	0	0.00
01-2-11-22120	ADVERTISING & PROMO - MCQUESTEI	200	50	200	200	0	0.00
01-2-11-22200	PRINTING & BINDING	0	0	0	0	0	0.00
01-2-11-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	0	0	0	0.00
01-2-11-23900	OTHER PROFESSIONAL SERVICES	15,000	0	0	0	0	0.00
01-2-11-25300	EQUIPMENT REPAIRS & MAINTENANCI	0	0	0	0	0	0.00
01-2-11-27400	INSURANCE	70	56	62	62	0	0.00
01-2-11-51100	MEETING SUPPLIES	5,700	4,990	5,700	4,300	-1,400	-32.56
01-2-11-51112	MEETING SUPPLIES - MAYOR CHRISIT	0	0	0	0	0	0.00
01-2-11-51400	OFFICE SUPPLIES	800	0	800	550	-250	-45.45
01-2-11-51414	OFFICE SUPPLIES - FOSTER	0	0	0	0	0	0.00
01-2-11-51500	COMPUTER & PHOTOCOPIER EXPENS	0	36	0	0	0	0.00
01-2-11-52400	GENERAL MATERIALS & SUPPLIES	800	47	800	800	0	0.00
01-2-11-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-11-76100	TRANSFER TO OTHER OPERATING	1,800	1,303	1,800	1,800	0	0.00
01-2-11-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-11-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-11-96800	INFO SERVICES RECOVERY	57,846	53,649	53,649	52,247	-1,402	-2.68
	Total EXPENSES	339,576	316,062	328,020	326,267	-1,753	
	COUNCIL (Surplus)/Deficit	339,576	316,062	328,020	326,267	1,753	
	Report Total -->	-12,598,768	-14,384,235	-13,616,917	-14,525,985	909,068	

ADMINISTRATIVE SERVICES (Department 12)

Department Summary

The administration department provides services to other departments and to the general public. The department includes the following business units:

- CAO's office including legislative services;
- Financial Services (Cashier, Accounts Receivable, Accounts Payable, Payroll, Property Assessment & Taxation, Utilities Billing and Collection, Cemetery Administration, Business and Pet Licensing, and Financial Reporting, Bus Pass Sales & balancing);
- Human Resources which includes recruitment, policy development, and performance management; and
- Legal which includes the City Solicitor

2016 Budget Highlights

- The overall Administrative Services budget has a proposed increase of 8.2% or (\$149,906)
- Overall wages and benefits increased 9.8% (\$123,369). This department contains 13.20 FTEs including the CAO, 3 Directors, and 2 Managers. Wages include 2/3 market adjustment, step increases, 1.70% COLA. This increase was also result of moving an executive assistance into this department (\$75,019)
- The budget decreased postage by \$8,230 to reflect current cost
- The overall budget changes are related to:
 - \$3,000 Reduction in Audit expenses
 - \$15,000 Reduction in Legal Cost
 - Reduced Gas & Electricity rates \$4,508
 - Insurance Cost increased \$4,858
 - Increase in Info Services Recovery costs of \$7,194



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ADMINISTRATION							
01-1-12-41100	TAX CERTIFICATES & TITLE SEARCH F	-14,070	-19,330	-14,070	-14,070	0	0.00
01-1-12-41200	GENERAL SERVICES	0	-255	0	0	0	0.00
01-1-12-41300	ADMINISTRATION FEES	-24,039	-23,670	-24,039	-18,131	5,908	-32.59
01-1-12-41500	SALE OF MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-1-12-41700	APPEAL FEES	0	0	0	0	0	0.00
01-1-12-51300	PENALTIES ON ACCOUNTS	0	-1,742	0	0	0	0.00
01-1-12-55200	INTEREST REVENUE	0	0	0	0	0	0.00
01-1-12-55600	REBATES & DIVIDENDS	-955	-38,684	-955	-955	0	0.00
01-1-12-56200	BUILDING RENTALS & LEASES	0	0	0	0	0	0.00
01-1-12-59100	DONATIONS	0	0	0	0	0	0.00
01-1-12-59300	OTHER REVENUE	0	-7,035	0	0	0	0.00
01-1-12-59500	CASH OVER & SHORT	0	-403	0	0	0	0.00
01-1-12-84100	PROVINCIAL GRANTS	-66,052	0	-14,008	-19,000	-4,992	26.27
01-1-12-84500	PROVINCIAL AGENCY GRANT	0	0	0	0	0	0.00
01-1-12-85100	LACOMBE COUNTY GRANTS	0	0	0	0	0	0.00
01-1-12-92100	TRANSFER FROM RESERVES	0	-12,000	0	0	0	0.00
01-1-12-93200	TRANSFER FROM OTHER OPERATING	-172,565	0	-181,412	-181,412	0	0.00
Total REVENUES		-277,681	-103,119	-234,484	-233,568	-916	
01-2-12-11100	WAGES	962,572	962,436	968,402	1,084,749	116,347	10.73
01-2-12-11101	WAGES - CAO	166,651	173,865	171,204	178,226	7,022	3.94
01-2-12-11200	WAGES - MAINTENANCE	0	8,885	0	0	0	0.00
01-2-12-13100	PAYROLL BENEFITS	230,891	226,886	228,662	249,784	21,122	8.46
01-2-12-13101	PAYROLL BENEFITS - CAO	35,892	33,502	36,575	38,051	1,476	3.88
01-2-12-13200	PAYROLL BENEFITS - MAINTENANCE	0	2,223	0	0	0	0.00
01-2-12-14900	HUMAN RESOURCES	2,050	4,297	2,050	2,050	0	0.00
01-2-12-21100	TRAVEL & SUBSISTENCE	17,747	12,257	11,400	11,900	500	4.20
01-2-12-21101	TRAVEL & SUBSISTENCE - CAO	7,538	12,181	7,538	7,538	0	0.00
01-2-12-21300	TRAINING & CONFERENCES	31,072	33,016	18,617	25,242	6,625	26.25
01-2-12-21301	TRAINING & CONFERENCES - CAO	5,025	5,071	4,025	4,025	0	0.00
01-2-12-21400	MEMBERSHIP FEES	7,040	8,965	7,040	7,890	850	10.77
01-2-12-21401	MEMBERSHIP FEES - CAO	0	1,430	0	0	0	0.00
01-2-12-21500	POSTAGE & FREIGHT	24,500	24,166	49,000	40,770	-8,230	-20.19
01-2-12-21600	STAFF & VOLUNTEER APPRECIATION	14,255	17,692	14,255	15,255	1,000	6.56
01-2-12-21700	TELEPHONE & FAX	8,010	9,239	9,419	9,791	372	3.80
01-2-12-21701	TELEPHONE - CAO	2,363	1,001	2,363	924	-1,439	-155.74
01-2-12-22100	ADVERTISING & PROMOTIONS	13,600	8,736	8,600	9,000	400	4.44
01-2-12-22101	ADVERTISING & PROMOTIONS - CAO	0	0	0	0	0	0.00
01-2-12-22200	PRINTING & BINDING	4,500	5,246	4,000	4,000	0	0.00
01-2-12-22300	SUBSCRIPTIONS & PUBLICATIONS	11,957	7,270	11,957	11,957	0	0.00
01-2-12-22500	INTERNET CONNECTIONS	0	0	0	0	0	0.00
01-2-12-23100	ACCOUNTING AND AUDIT	26,654	5,100	24,000	21,000	-3,000	-14.29
01-2-12-23200	LEGAL FEES	30,000	16,383	30,000	15,000	-15,000	-100.00
01-2-12-23800	ASSESSOR	93,910	71,704	93,910	98,495	4,585	4.66
01-2-12-23900	OTHER PROFESSIONAL SERVICES	32,700	6,760	11,700	10,000	-1,700	-17.00
01-2-12-23901	OTHER PROFESSIONAL SERVICES - C.	0	0	0	0	0	0.00
01-2-12-25100	JANITORIAL SERVICES	23,400	25,359	23,400	27,000	3,600	13.33
01-2-12-25200	BUILDING MAINTENANCE & REPAIRS	10,000	7,550	15,000	10,000	-5,000	-50.00
01-2-12-25300	EQUIPMENT MAINTENANCE & REPAIRS	1,500	7,076	1,500	1,500	0	0.00
01-2-12-25301	EQUIPMENT REPAIRS & MAINTENANCE	0	0	0	0	0	0.00
01-2-12-27400	INSURANCE	20,333	20,616	18,850	23,708	4,858	20.49
01-2-12-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	0	0	0	0.00
01-2-12-34100	TITLE SEARCHES	1,500	749	1,500	1,500	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-12-34300	LINEAR ASSESSMENT	750	572	750	750	0	0.00
01-2-12-51000	RECORDS MANAGEMENT	4,500	0	4,500	0	-4,500	0.00
01-2-12-51100	MEETING SUPPLIES	4,650	7,474	4,650	9,070	4,420	48.73
01-2-12-51200	UNIFORMS & SAFETY GEAR	0	0	0	0	0	0.00
01-2-12-51300	JANITORIAL SUPPLIES	1,500	898	1,500	1,500	0	0.00
01-2-12-51400	OFFICE SUPPLIES	9,500	6,337	9,500	10,500	1,000	9.52
01-2-12-51500	COMPUTER & PHOTOCOPIER EXPENS	15,000	17,144	15,000	15,000	0	0.00
01-2-12-51501	COMPUTER SUPPLIES - CAO	0	0	0	0	0	0.00
01-2-12-51600	COFFEE & WATER SUPPLIES	950	1,807	950	1,500	550	36.67
01-2-12-51900	MERCHANDISE FOR RESALE	0	0	0	0	0	0.00
01-2-12-52100	GAS, FUEL & OIL	0	293	504	420	-84	-20.00
01-2-12-52400	GENERAL MATERIALS & SUPPLIES	500	156	500	500	0	0.00
01-2-12-52700	UPGRADING & REPLACEMENT	9,008	12,835	9,008	9,000	-8	-0.09
01-2-12-54100	UTILITIES - WATER	3,123	2,534	3,123	3,123	0	0.00
01-2-12-54200	UTILITIES - WASTEWATER	1,185	771	1,185	1,185	0	0.00
01-2-12-54300	UTILITIES - GAS	5,416	4,740	4,524	4,524	0	0.00
01-2-12-54400	UTILITIES - ELECTRICITY	13,261	12,798	12,956	8,448	-4,508	-53.36
01-2-12-54600	UTILITIES - SOLID WASTE	1,917	2,130	1,917	1,917	0	0.00
01-2-12-76100	TRANSFER TO OTHER OPERATING	1,750	2,331	1,750	2,950	1,200	40.68
01-2-12-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-12-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-12-81300	CREDIT & DEBIT CARD CHARGES	10,200	18,444	10,200	20,000	9,800	49.00
01-2-12-81400	BANK CHARGES & OTHER PENALTIES	0	1,485	2,400	2,400	0	0.00
01-2-12-81500	COLLECTION AGENCY FEES	1,000	720	1,000	1,000	0	0.00
01-2-12-83100	DEBENTURE DEBT INTEREST	31,349	13,192	25,993	20,341	-5,652	-27.79
01-2-12-83200	DEBENTURE DEBT PRINCIPAL	93,825	48,816	98,948	104,342	5,394	5.17
01-2-12-91100	CANCELLED TAXES	0	0	0	0	0	0.00
01-2-12-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-12-96100	COMMON SERVICES RECOVERY	172	0	204	0	-204	0.00
01-2-12-96800	INFO SERVICES RECOVERY	98,312	78,623	78,623	85,817	7,194	8.38
01-2-12-99300	AMORT - LAND IMPROV	0	0	0	0	0	0.00
01-2-12-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-12-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		2,093,528	1,953,761	2,064,652	2,213,642	148,990	
ADMINISTRATION (Surplus)/Deficit		1,815,847	1,850,642	1,830,168	1,980,074	-149,906	
Report Total -->		-10,782,921	-12,533,593	-11,786,749	-12,545,911	759,162	

COMPUTER AND INFORMATION SYSTEMS SERVICES (Department 15)

Department Summary

Responsibilities for the Computer and Information Systems Services include the following:

- Maintenance and support for approximately
 - Over 125 computers and laptops used by 140 users
 - 11 physical servers
 - 5 networked buildings connected by fiber optics. Wi-Fi networks within 4 of the buildings
 - Support for all printers, copiers, scanners, switches, plotters and other peripherals
 - Manage and configure 2 - Voice over IP telephone systems (City hall and police station)
 - Sole IT support for the Lacombe Police Service, including the RCMP systems
 - Video surveillance support
 - Manage the City's cell phone inventory
- Providing Geographical Information System Services to all departments.
- Providing records management support to all departments including maintain and supporting the City's Document Management System
- Coordinate and fulfill requests through the FOIP program as well as developing an internal FOIP educational program for staff
- Create and maintain specialized systems for various departments such as recreation, fire, and planning

Some of the initiatives that are planned for 2016 are:

- Focus on in house training for FOIP, Laserfiche, Microsoft Office, Adobe Acrobat and GIS
- Enhance the GIS services where staff learn more skills to be able to utilize the software more independently and expand the use of the new interactive website map
- Develop a Business Continuity Plan for Computer and Information Services (including Records Management)
- Review and update the IT Security Policies
- Create a Social Media Business Plan in coordination with the Communications department
- Develop a customer service management system for all front line staff as a resource for information
- Generate a road map of Computer and Information Services to the service levels, needs, future development of the department
- Assess the internal services that are provided and see how we can improve our customer service for the staff

2016 Budget Highlights:

- The Computer and Information Services department (including all salary reviews and increases) has an increase in expenses in 2016 of \$75,091. The CIS department costs are recovered through transfer to other departments. Starting in 2014, all costs including records management and GIS services will now be included in the cost recovery from all departments. The result is a balanced budget.
 - Increase of \$21,767 to Upgrades and Replacements for ongoing replacement of information systems assets funded out of the IT replacement reserve.
 - Increase transfer of reserves for the first time since 2011 to reflect the 10 year replacement program for capital and non-capital IT equipment.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
INFORMATION SERVICES							
01-1-15-41300	ADMINISTRATION FEES	0	0	0	0	0	0.00
01-1-15-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-15-84100	PROVINCIAL GRANTS	0	0	0	-14,167	-14,167	100.00
01-1-15-92100	TRANSFER FROM RESERVES	-104,000	0	-56,000	-70,100	-14,100	20.11
01-1-15-93200	TRANSFER FROM OTHER OPERATING	-658,394	-658,121	-658,121	-702,437	-44,316	6.31
Total REVENUES		-762,394	-658,121	-714,121	-786,704	72,583	
01-2-15-11100	WAGES	379,468	400,681	402,622	435,242	32,620	7.49
01-2-15-13100	PAYROLL BENEFITS	91,405	96,141	95,417	101,607	6,190	6.09
01-2-15-21100	TRAVEL & SUBSISTENCE	2,200	2,332	2,500	2,500	0	0.00
01-2-15-21300	TRAINING & CONFERENCES	4,700	3,769	4,700	7,397	2,697	36.46
01-2-15-21400	MEMBERSHIP FEES	265	0	400	400	0	0.00
01-2-15-21500	POSTAGE & FREIGHT	150	68	300	240	-60	-25.00
01-2-15-21600	STAFF & VOLUNTEER APPRECIATION	250	2,673	2,750	250	-2,500	-1000.00
01-2-15-21700	TELEPHONE & FAX	4,749	5,754	6,488	6,525	37	0.57
01-2-15-22100	ADVERTISING & PROMOTIONS	0	159	0	0	0	0.00
01-2-15-22300	SUBSCRIPTIONS & PUBLICATIONS	19,250	25,949	20,250	26,390	6,140	23.27
01-2-15-22500	INTERNET CONNECTIONS	16,500	7,545	16,500	9,900	-6,600	-66.67
01-2-15-23900	OTHER PROFESSIONAL SERVICES	33,100	31,243	34,700	38,700	4,000	10.34
01-2-15-25300	EQUIPMENT MAINTENANCE & REPAIR:	1,000	253	1,000	1,000	0	0.00
01-2-15-27400	INSURANCE	298	0	0	0	0	0.00
01-2-15-51400	OFFICE SUPPLIES	1,250	6,878	7,200	10,500	3,300	31.43
01-2-15-51500	COMPUTER & PHOTOCOPIER EXPENS	6,000	6,295	6,000	6,000	0	0.00
01-2-15-52700	UPGRADING & REPLACEMENT	104,000	34,585	82,000	103,767	21,767	20.98
01-2-15-76100	TRANSFER TO OTHER OPERATING	0	29	0	0	0	0.00
01-2-15-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-15-76400	TRANSFER TO RESERVES	91,250	0	108,960	116,460	7,500	6.44
01-2-15-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-15-96800	INFO SERVICES RECOVERY	7,432	0	0	0	0	0.00
01-2-15-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		763,267	624,354	791,787	866,878	75,091	
INFORMATION SERVICES (Surplus)/Deficit		873	-33,767	77,666	80,174	-2,508	
Report Total -->		-10,782,048	-12,567,360	-11,709,083	-12,465,737	756,654	

LACOMBE POLICE SERVICE (Department 21)

Department Summary

All Alberta urban communities with a population over 5,000 are required to provide policing to their residents. The Lacombe Police Service (LPS) is the City's municipal police service. LPS is a fully accredited police agency providing response, investigation, prevention and support to the citizens of Lacombe through criminal, provincial and municipal law enforcement. The primary objectives of LPS are the protection of life and property, preservation of peace, prevention and detection of crime, and building partnerships within both the community and policing profession to help ensure Lacombe remains a safe and vibrant community. The service has adopted a fully integrated community policing, problem solving, solution based philosophy that sees ongoing interaction with social and community agencies, service clubs and city departments.

In 2016, LPS will continue to focus on improving service to the community:

- opening of the new police station in September;
- improved customer service front counter hours;
- improved access and service delivery times for citizens requiring Police Information Checks and Vulnerable Sector Searches through LiveScan equipment;
- improved police response time to calls through local dispatch;
- improved investigational capacity and quality assurance through increased training and skill development for officers, support staff and supervisors
- improved fiscal management and staff wellness through reduced overtime and adequate resource deployment

LPS calls for service have risen 20% in the past two years and the community experienced a significant increase in serious, violent crime in 2015. These types of investigations are more complex and time consuming in nature so LPS will be working closely with the Lacombe Police Commission on how best to allocate the budget funds provided by city council to ensure priorities are aligned with the current trends and demands for service. The LPS five year business plan will be reviewed to ensure strategic priorities are being met, including how best to address the void in traffic safety created by the city council decision to terminate Automated Traffic Enforcement.

2016 Budget Highlights

- The Police Service has an overall expenditure increase of \$95,421 or 2.6%.
- The projected fine revenue has been reduced by \$250,000 (71.4%) to reflect city councils decision to terminate the Automatic Traffic Enforcement Program.
- Police officer wages and benefits increase by \$50,529 or 2.3% to reflect salary and benefit levels contained within the Collective Agreement between the city and the Lacombe Police Association.
- Wages & Benefits for Non Police staff increase \$87,350 or 16.5%. The increase includes funding for a ½ time Administrative Assistant to the Lacombe Police Commission; the addition of one police support position for two months to align with the implementation of local police dispatch in 2017; and annual step and COLA increases for existing staff.
- Other Professional Services decrease \$142,500 due to the elimination of the ATE contract costs.

- Community Safety and Enhancement Programming decrease \$10,000 (95%)
- Gas, Fuel & Oil decrease \$1,700 (7%)
- Internal city IT services recovery increase \$21,936 (12%)
- Insurance is increased by \$4,600 (18%)



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
POLICE DEPARTMENT							
01-1-21-41200	GENERAL SERVICES	-21,000	-20,112	-21,000	-21,000	0	0.00
01-1-21-41600	SECURITY CLEARANCES	-30,000	-28,025	-30,000	-30,000	0	0.00
01-1-21-42100	911 FEES	0	0	0	0	0	0.00
01-1-21-53100	PROVINCIAL FINES & RESTITUTION	-400,000	-1,000,931	-600,000	-350,000	250,000	-71.43
01-1-21-56200	BUILDING RENTALS & LEASES	0	0	0	0	0	0.00
01-1-21-59100	DONATIONS	0	-25	0	0	0	0.00
01-1-21-59300	OTHER REVENUE	-10,000	-1,464	-10,000	0	10,000	0.00
01-1-21-59500	CASH OVER & SHORT	0	0	0	0	0	0.00
01-1-21-84100	PROVINCIAL GRANTS	-393,864	-399,782	-401,824	-401,824	0	0.00
01-1-21-84500	PROVINCIAL AGENCY GRANTS	-42,100	-54,776	-42,100	-42,100	0	0.00
01-1-21-85100	LACOMBE COUNTY GRANTS	-42,100	-28,500	-42,100	-42,100	0	0.00
01-1-21-92100	TRANSFER FROM RESERVES	0	-2,301	0	-20,000	-20,000	100.00
01-1-21-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
Total REVENUES		-939,064	-1,535,916	-1,147,024	-907,024	-240,000	
01-2-21-11100	WAGES	1,622,624	1,770,645	1,764,399	1,797,144	32,745	1.82
01-2-21-11200	WAGES - MAINTENANCE	0	1,065	0	0	0	0.00
01-2-21-11400	WAGES - POLICE ADMIN	309,606	318,462	351,459	421,387	69,928	16.59
01-2-21-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-21-13100	PAYROLL BENEFITS	388,419	393,205	425,343	443,127	17,784	4.01
01-2-21-13200	PAYROLL BENEFITS - MAINTENANCE	0	274	0	0	0	0.00
01-2-21-13400	PAYROLL BENEFITS - POLICE ADMIN	80,878	84,324	88,545	105,967	17,422	16.44
01-2-21-21100	TRAVEL & SUBSISTENCE	10,000	14,047	12,000	14,000	2,000	14.29
01-2-21-21300	TRAINING & CONFERENCES	18,000	4,578	20,500	33,000	12,500	37.88
01-2-21-21400	MEMBERSHIP FEES	2,435	3,969	4,385	5,160	775	15.02
01-2-21-21500	POSTAGE & FREIGHT	1,200	1,053	2,400	1,872	-528	-28.21
01-2-21-21600	STAFF & COMMISSION APPRECIATION	1,500	1,535	1,500	1,500	0	0.00
01-2-21-21700	TELEPHONE & FAX	22,713	29,753	32,345	30,327	-2,018	-6.65
01-2-21-22100	ADVERTISING & PROMOTIONS	2,004	1,510	3,004	3,004	0	0.00
01-2-21-22200	PRINTING & BINDING	2,000	1,782	2,000	3,000	1,000	33.33
01-2-21-22300	SUBSCRIPTIONS & PUBLICATIONS	2,444	3,315	2,850	4,250	1,400	32.94
01-2-21-22800	DISPATCH ANSWERING SERVICES	291,500	154,800	291,500	327,600	36,100	11.02
01-2-21-23200	LEGAL FEES	1,200	26,848	4,000	5,000	1,000	20.00
01-2-21-23900	OTHER PROFESSIONAL SERVICES	30,000	279,452	187,500	45,000	-142,500	-316.67
01-2-21-25100	JANITORIAL SERVICES	15,900	16,101	16,140	16,895	755	4.47
01-2-21-25200	BUILDING MAINTENANCE & REPAIRS	10,000	2,528	10,000	10,000	0	0.00
01-2-21-25300	EQUIPMENT MAINTENANCE & REPAIR:	10,500	6,812	10,500	7,500	-3,000	-40.00
01-2-21-25500	VEHICLE MAINTENANCE & REPAIRS	12,000	8,330	12,000	12,000	0	0.00
01-2-21-26300	EQUIPMENT RENTALS	13,500	11,432	20,820	22,320	1,500	6.72
01-2-21-27100	LICENSES & REGISTRATION	0	0	0	20,000	20,000	100.00
01-2-21-27400	INSURANCE	22,243	22,329	21,078	25,678	4,600	17.91
01-2-21-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	500	5,103	2,500	2,500	0	0.00
01-2-21-51000	RECORDS MANAGEMENT	0	0	0	0	0	0.00
01-2-21-51100	MEETING SUPPLIES	500	177	500	500	0	0.00
01-2-21-51200	UNIFORMS & SAFETY GEAR	17,000	15,620	18,000	19,000	1,000	5.26
01-2-21-51300	JANITORIAL SUPPLIES	750	927	1,000	1,200	200	16.67
01-2-21-51400	OFFICE SUPPLIES	5,900	6,252	6,200	6,200	0	0.00
01-2-21-51500	COMPUTER & PHOTOCOPIER EXPENS	8,712	6,750	8,712	13,712	5,000	36.46
01-2-21-51600	COFFEE & WATER SUPPLIES	500	240	500	500	0	0.00
01-2-21-51700	PROGRAM/EVENT MATERIALS & SUPP	3,000	7,218	11,000	1,000	-10,000	-1000.00
01-2-21-52100	GAS, FUEL & OIL	18,000	20,480	28,000	26,237	-1,763	-6.72
01-2-21-52200	AMMUNITION & RANGE SUPPLIES	2,000	4,933	6,000	6,000	0	0.00
01-2-21-52400	GENERAL MATERIALS & SUPPLIES	4,827	6,221	5,500	5,000	-500	-10.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-21-52700	UPGRADING & REPLACEMENT	1,980	2,397	1,980	16,000	14,020	87.63
01-2-21-54100	UTILITIES - WATER	732	650	732	732	0	0.00
01-2-21-54200	UTILITIES - WASTEWATER	269	240	269	269	0	0.00
01-2-21-54300	UTILITIES - GAS	4,044	2,488	3,581	3,581	0	0.00
01-2-21-54400	UTILITIES - ELECTRICITY	14,056	11,580	13,547	8,946	-4,601	-51.43
01-2-21-54600	UTILITIES - SOLID WASTE	958	1,065	958	958	0	0.00
01-2-21-76100	TRANSFER TO OTHER OPERATING	0	322	0	0	0	0.00
01-2-21-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-21-76400	TRANSFER TO RESERVES	27,000	0	27,000	27,000	0	0.00
01-2-21-77200	TRANSFERS TO LOCAL ORGANIZATIOI	0	0	0	0	0	0.00
01-2-21-81300	CREDIT & DEBIT CARD FEES	800	1,287	800	800	0	0.00
01-2-21-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-21-83100	DEBENTURE DEBT INTEREST	0	0	0	0	0	0.00
01-2-21-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	0	0.00
01-2-21-96100	COMMON SERVICES RECOVERY	2,130	1,722	2,524	1,190	-1,334	-112.10
01-2-21-96700	DISPATCH SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-21-96800	INFO SERVICES RECOVERY	173,955	170,774	170,774	192,710	21,936	11.38
01-2-21-99300	AMORT - LI	0	0	0	0	0	0.00
01-2-21-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-21-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-21-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		3,158,279	3,424,595	3,594,345	3,689,766	95,421	
POLICE DEPARTMENT (Surplus)/Deficit		2,219,215	1,888,679	2,447,321	2,782,742	-335,421	
Report Total -->		-8,562,833	-10,678,681	-9,261,762	-9,682,995	421,233	

LACOMBE FIRE DEPARTMENT (Department 23)

Department Summary

The Lacombe Fire Department is a composite department which serves the City of Lacombe and surrounding County areas. The department has two full time employees with a volunteer staff of forty.

The department provides a variety of emergency responses including fire fighting, motor vehicle extrication, search and rescue, hazard material response. In addition to emergency response, the department also serves the community through its fire prevention and training initiatives as well as providing of safety codes fire inspections and investigation services. For 2016, the department will focus on developing a competency based training program. The Department will also continue work on improving response times to emergencies and measuring fire suppressions capabilities within the City.

2016 Budget Highlights

- The overall fire department budget has increased by \$159,638.00 or 24%
- Wages & Benefits increase of \$86,955 or 25%. Wages include a full time Deputy Fire Chief position (August 1^{/2015} hire date), COLA and market adjustment as well as an increase in honorariums that better reflect the expected demand of volunteers.
- Upgrading and Replacement decreases \$8,630 to reflect equipment replacement program for year.
- Increase in Vehicle Maintenance of \$43,000 to reflect addition of Deputy Chief Vehicle and a ten year major inspection scheduled for Tower 1.
- Increase in Building Maintenance to reflect addition of janitorial services and a small project to update the laundry room.
- Increase in Info Services Recovery of \$6,325. The department intends to explore enhanced Computer Aided Dispatch in partnership with Red Deer Emergency Communications.

CITY OF LACOMBE
 Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
FIRE DEPARTMENT							
01-1-23-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-23-56200	BUILDING RENTALS & LEASES	-16,662	-13,662	-16,662	-16,662	0	0.00
01-1-23-59100	DONATIONS	0	0	0	0	0	0.00
01-1-23-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-23-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-23-85100	LACOMBE COUNTY GRANTS	-119,471	-14,278	-120,129	-120,272	-143	0.12
01-1-23-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-23-93200	TRANSFER FROM OTHER OPERATING	0	-1,000	0	0	0	0.00
	Total REVENUES	-136,133	-28,940	-136,791	-136,934	143	
01-2-23-11100	WAGES	195,112	300,404	257,187	344,142	86,955	25.27
01-2-23-11200	WAGES - MAINTENANCE	0	285	0	0	0	0.00
01-2-23-11300	WAGES - COUNTY PORTION	0	10,562	0	0	0	0.00
01-2-23-13100	PAYROLL BENEFITS	31,752	48,529	45,808	55,065	9,257	16.81
01-2-23-13200	PAYROLL BENEFITS - MAINTENANCE	0	71	0	0	0	0.00
01-2-23-13300	BENEFITS - COUNTY PORTION	0	5,284	0	0	0	0.00
01-2-23-21100	TRAVEL & SUBSISTENCE	3,000	2,958	3,000	5,000	2,000	40.00
01-2-23-21300	TRAINING & CONFERENCES	24,400	30,917	23,400	25,900	2,500	9.65
01-2-23-21400	MEMBERSHIP FEES	1,450	1,328	1,450	1,450	0	0.00
01-2-23-21500	POSTAGE & FREIGHT	500	355	1,000	780	-220	-28.21
01-2-23-21600	STAFF & VOLUNTEER APPRECIATION	5,000	3,812	5,000	5,000	0	0.00
01-2-23-21700	TELEPHONE & FAX	6,000	5,917	6,000	4,991	-1,009	-20.22
01-2-23-22100	ADVERTISING & PROMOTIONS	2,600	2,518	2,600	2,600	0	0.00
01-2-23-22300	SUBSCRIPTIONS & PUBLICATIONS	250	585	250	250	0	0.00
01-2-23-22800	DISPATCH ANSWERING SERVICES	24,950	26,023	24,950	28,129	3,179	11.30
01-2-23-23200	LEGAL FEES	0	0	0	0	0	0.00
01-2-23-23900	OTHER PROFESSIONAL SERVICES	5,650	800	5,650	5,650	0	0.00
01-2-23-25100	JANITORIAL SERVICES	1,000	2,475	1,000	10,600	9,600	90.57
01-2-23-25200	BUILDING MAINTENANCE & REPAIRS	10,000	15,704	10,000	15,000	5,000	33.33
01-2-23-25300	EQUIPMENT MAINTENANCE & REPAIRS	36,500	15,056	34,500	33,000	-1,500	-4.55
01-2-23-25500	VEHICLE MAINTENANCE & REPAIRS	46,300	36,911	44,300	87,300	43,000	49.26
01-2-23-25600	HYDRANT MAINTENANCE & REPAIRS	0	0	0	0	0	0.00
01-2-23-26300	EQUIPMENT RENTALS	0	0	0	0	0	0.00
01-2-23-27100	LICENSES & REGISTRATION	2,250	607	2,250	2,250	0	0.00
01-2-23-27400	INSURANCE	16,148	15,194	15,783	17,444	1,661	9.52
01-2-23-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	558	0	0	0	0.00
01-2-23-51100	MEETING SUPPLIES	750	127	750	750	0	0.00
01-2-23-51200	UNIFORMS & SAFETY GEAR	2,500	2,294	2,500	2,500	0	0.00
01-2-23-51300	JANITORIAL SUPPLIES	400	38	400	400	0	0.00
01-2-23-51400	OFFICE SUPPLIES	1,000	1,183	1,000	1,000	0	0.00
01-2-23-51500	COMPUTER & PHOTOCOPIER EXPENS	0	10	0	0	0	0.00
01-2-23-51600	COFFEE & WATER SUPPLIES	2,050	1,482	2,050	2,050	0	0.00
01-2-23-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	0	0.00
01-2-23-52100	GAS, FUEL & OIL	5,553	4,886	5,304	8,542	3,238	37.91
01-2-23-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-2-23-52700	UPGRADING & REPLACEMENT	72,950	0	73,980	65,350	-8,630	-13.21
01-2-23-54100	UTILITIES - WATER	3,002	736	3,002	3,002	0	0.00
01-2-23-54200	UTILITIES - WASTEWATER	932	264	932	932	0	0.00
01-2-23-54300	UTILITIES - GAS	4,712	3,423	4,524	4,524	0	0.00
01-2-23-54400	UTILITIES - ELECTRICITY	4,685	3,860	4,516	2,982	-1,534	-51.44
01-2-23-54600	UTILITIES - SOLID WASTE	987	1,065	987	987	0	0.00
01-2-23-56200	CHEMICALS & SPECIAL PRODUCTS	1,000	0	1,000	1,000	0	0.00
01-2-23-75500	TRANSFERS TO LOCAL GOV'T AGENCI	72,238	492	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-23-76100	TRANSFER TO OTHER OPERATING	0	315	0	0	0	0.00
01-2-23-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-23-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-23-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-23-83100	DEBENTURE DEBT INTEREST	23,066	9,605	21,538	19,938	-1,600	-8.02
01-2-23-83200	DEBENTURE DEBT PRINCIPAL	31,623	16,355	33,084	34,613	1,529	4.42
01-2-23-96100	COMMON SERVICES RECOVERY	1,071	919	1,269	1,156	-113	-9.78
01-2-23-96700	DISPATCH SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-23-96800	INFO SERVICES RECOVERY	32,796	27,749	27,749	34,074	6,325	18.56
01-2-23-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-23-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-23-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		674,177	601,656	668,713	828,351	159,638	
FIRE DEPARTMENT (Surplus)/Deficit		538,044	572,716	531,922	691,417	-159,495	
Report Total -->		-8,024,789	-10,105,965	-8,729,840	-8,991,578	261,738	

EMERGENCY MANAGEMENT (Department 24)

Department Summary

The emergency management department under the authority of the Lacombe Emergency Management Agency (LEMA) is responsible for the mitigation/prevention, preparedness, response, and recovery functions of emergency management for the City. Using an all hazards approach, the Agency is responsible for the coordination of city resources during major emergencies. The department is headed by the Director of Emergency Management which is carried out currently by the Corporate Services Director. For 2016, some of the major initiatives include:

- Continued funding and ongoing support to operations of the Lacombe Regional Emergency Management Agency.
- ICS 100 and 200 training for more City Staff.
- Completion of a regional emergency social services plan through the Lacombe Regional Emergency Management Partnership.
- Advanced table top exercise in early December.

2016 Budget Highlights

- Minimal change to overall budget from 2015. Total expenses of \$14,343 or \$1,376 increase.
- Includes ongoing memberships to the Lacombe County Mutual Aid Organization and the Lacombe Regional Emergency Management Agency (\$6,800)

Budget Department by Category

Date : Jan 05, 2016

Time : 3:27 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
EMERGENCY MANAGEMENT							
01-1-24-59000	SPECIAL PROGRAM/EVENT REVENUE	0	-2,175	0	0	0	0.00
01-1-24-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-24-84500	PROVINCIAL AGENCY GRANTS	0	-2,055	0	0	0	0.00
01-1-24-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
Total REVENUES		0	-4,230	0	0	0	
01-2-24-11100	WAGES	0	0	0	0	0	0.00
01-2-24-13100	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-24-21100	TRAVEL & SUBSISTENCE	0	0	0	0	0	0.00
01-2-24-21300	TRAINING & CONFERENCES	1,000	150	1,000	1,144	144	12.59
01-2-24-21400	MEMBERSHIP FEES	0	0	0	0	0	0.00
01-2-24-21500	POSTAGE & FREIGHT	0	0	0	0	0	0.00
01-2-24-21700	TELEPHONE & FAX	1,608	1,682	1,617	1,649	32	1.94
01-2-24-22100	ADVERTISING & PROMOTIONS	300	347	300	900	600	66.67
01-2-24-22300	SUBSCRIPTIONS & PUBLICATIONS	500	0	500	500	0	0.00
01-2-24-51000	OFFICE SUPPLIES	0	0	0	0	0	0.00
01-2-24-51100	MEETING SUPPLIES	1,500	2,992	1,500	1,500	0	0.00
01-2-24-51400	OFFICE SUPPLIES	250	0	250	250	0	0.00
01-2-24-51500	COMPUTER & PHOTOCOPIER SUPPLIE	0	603	0	600	600	100.00
01-2-24-51700	PROGRAM/EVENT MATERIALS & SUPP	1,000	0	1,000	1,000	0	0.00
01-2-24-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-2-24-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-24-53700	SIGNS	0	0	0	0	0	0.00
01-2-24-75100	TRANSFERS TO OTHER LOCAL GOV'T	6,800	6,500	6,800	6,800	0	0.00
01-2-24-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-24-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-24-77300	TRANSFERS TO INDIVIDUALS	0	0	0	0	0	0.00
01-2-24-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-24-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		12,958	12,274	12,967	14,343	1,376	
EMERGENCY MANAGEMENT (Surplus)/Deficit		12,958	8,044	12,967	14,343	-1,376	
Report Total -->		-8,011,831	-10,097,921	-8,716,873	-8,977,235	260,362	

ENFORCEMENT SERVICES (Department 26)

Department Summary

The City's enforcement services department is responsible for the enforcement of all bylaws in the City of Lacombe, including, but not limited to, business licensing, animal control, parking, traffic, nuisance and unsightly premises. In addition, the department also assists other departments in the serving of documents, inspections, and investigations.

Officers with the Enforcement Services department are also authorized to enforce traffic violations including moving violations with particular focus on heavy truck traffic and dangerous goods.

2015 Budget Highlights

- Other revenues decline by \$8,000 to reflect improved resident compliance for property related offences.
- The Enforcement Services department has a proposed increase of \$23,703 or 26.87% (net of other revenues)
- There is an overall increase in wages and benefits of \$12,856 or 6.69%. Wages include final phase market adjustment; 1.7% COLA, and annual step increase
- Legal Fees decrease by \$2,000 to reflect current court costs.
- Animal control fees decrease by \$1,668 to reflect new agreement and overall decline of animals held by the City.
- No transfer to reserves in 2016.
- Common services recovery increase \$9,652 or 28.16%
- Info Services Recovery decrease of \$4,005 or 24.74%

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ENFORCEMENT SERVICES							
01-1-26-51300	PENALTIES ON ACCOUNTS	0	0	0	0	0	0.00
01-1-26-52200	BUSINESS LICENSES & PERMITS	-170,000	-156,344	-170,000	-170,000	0	0.00
01-1-26-52500	ANIMAL LICENSES	-27,000	-24,909	-27,000	-27,000	0	0.00
01-1-26-53200	MUNICIPAL FINES & RESTITUTION	-22,455	-13,532	-22,455	-22,455	0	0.00
01-1-26-59300	OTHER REVENUE	-17,000	-2,702	-12,000	-4,000	8,000	-200.00
01-1-26-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-26-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-26-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
Total REVENUES		-236,455	-197,487	-231,455	-223,455	-8,000	
01-2-26-11100	WAGES	149,878	153,941	155,185	165,264	10,079	6.10
01-2-26-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-26-13100	PAYROLL BENEFITS	35,687	37,398	36,904	39,681	2,777	7.00
01-2-26-21100	TRAVEL & SUBSISTENCE	0	0	0	0	0	0.00
01-2-26-21300	TRAINING & CONFERENCES	1,600	312	1,000	763	-237	-31.06
01-2-26-21400	MEMBERSHIP FEES	370	3,000	395	395	0	0.00
01-2-26-21500	POSTAGE & FREIGHT	875	1,079	1,750	1,365	-385	-28.21
01-2-26-21600	STAFF APPRECIATION	100	0	100	100	0	0.00
01-2-26-21700	TELEPHONE & FAX	4,358	3,319	3,908	3,754	-154	-4.10
01-2-26-22100	ADVERTISING & PROMOTIONS	800	3,365	800	800	0	0.00
01-2-26-22200	PRINTING & BINDING	900	590	1,150	1,150	0	0.00
01-2-26-22300	SUBSCRIPTIONS & PUBLICATIONS	2,450	0	2,650	2,400	-250	-10.42
01-2-26-23200	LEGAL FEES	4,000	3,670	6,000	4,000	-2,000	-50.00
01-2-26-23700	ANIMAL CONTROL AND BYLAW SERVIC	25,980	23,385	30,720	29,052	-1,668	-5.74
01-2-26-23900	OTHER PROFESSIONAL SERVICES	12,000	4,314	12,000	5,000	-7,000	-140.00
01-2-26-25300	EQUIPMENT REPAIRS & MAINTENANCI	0	646	0	750	750	100.00
01-2-26-27100	LICENSES & REGISTRATIONS	0	18	0	0	0	0.00
01-2-26-27600	HEARING TESTS	0	0	0	0	0	0.00
01-2-26-51100	MEETING SUPPLIES	250	0	0	0	0	0.00
01-2-26-51200	UNIFORMS & SAFETY GEAR	1,500	0	1,500	1,500	0	0.00
01-2-26-51400	OFFICE SUPPLIES	400	171	400	300	-100	-33.33
01-2-26-51500	COMPUTER & PHOTOCOPIER EXPENS	100	110	100	100	0	0.00
01-2-26-51700	PROGRAM/EVENT MATERIALS & SUPP	5,750	3,852	700	400	-300	-75.00
01-2-26-52100	GAS, FUEL, & OIL	5,106	4,381	5,546	6,080	534	8.78
01-2-26-52400	GENERAL MATERIALS & SUPPLIES	1,000	322	0	0	0	0.00
01-2-26-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-26-53800	ICE & SNOW REMOVAL	0	0	0	0	0	0.00
01-2-26-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-26-76400	TRANSFER TO RESERVES	2,500	0	0	0	0	0.00
01-2-26-92700	CANCELLATION OF UNCOLLECTABLE /	0	1,090	0	0	0	0.00
01-2-26-96100	COMMON SERVICES RECOVERY	28,919	45,928	34,267	43,919	9,652	21.98
01-2-26-96200	ADMINISTRATION SERVICES RECOVERI	8,400	0	8,400	8,400	0	0.00
01-2-26-96800	INFO SERVICES RECOVERY	16,781	16,187	16,187	20,192	4,005	19.83
01-2-26-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-26-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		309,704	307,078	319,662	335,365	15,703	
ENFORCEMENT SERVICES (Surplus)/Deficit		73,249	109,591	88,207	111,910	-23,703	

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
	Report Total -->	-7,938,582	-9,988,366	-8,628,666	-8,865,325	236,659	

Regional Transportation Services (Department 30)

Department Summary

The Regional Transportation Service Department was formed in 2013, as a result of a regional transit initiative adopted by Council. This initiative is a partnership with Lacombe, the City of Red Deer and Town of Blackfalds to provide transportation services (bussing) from Lacombe to Red Deer. The service is now called BOLT. Service needs were reviewed in September 2015 and proposed adjustments for future service levels are based on feedback from BOLT riders.

2016 Budget Highlights

- 2015 represents the first full year of service with a tax supported subsidy of \$247,905.00
- The department's largest cost is the service contract held with the City of Red Deer
- Service costs are shared equally between the City and Town of Blackfalds
- Proposed changes to services include the addition of Route 10 as well as potential evening and local services. Associated additional costs are estimated at approximately \$17,000.00
- Contracted snow clearing of bus stops totals \$15,900.00
- Fleet replacement transfers remain at \$30,000 .00
- Repayment for bus shelters purchased by Blackfalds is set at \$4,000.00 per year

Budget Department by Category

Date : Jan 05, 2016

Time : 3:27 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
REGIONAL TRANSPORTATION SERVICES							
01-1-30-43200	USER FEES	-12,016	0	-34,350	-38,145	-3,795	9.95
01-1-30-43300	BUS FARES - LACOMBE	0	-9,800	0	0	0	0.00
01-1-30-43301	BUS FARES - BLACKFALDS	0	0	0	0	0	0.00
01-1-30-43302	BUS FARES - RED DEER	0	0	0	0	0	0.00
01-1-30-43400	PROMOTION REVENUE	-500	0	-6,000	-8,500	-2,500	29.41
01-1-30-59300	OTHER REVENUE	0	-4,534	0	0	0	0.00
01-1-30-84100	PROVINCIAL GRANTS	-165,000	0	0	0	0	0.00
	Total REVENUES	-177,516	-14,334	-40,350	-46,645	6,295	
01-2-30-22100	ADVERTISING & PROMOTIONS	6,000	1,028	3,000	2,500	-500	-20.00
01-2-30-22200	PRINTING	500	0	2,150	500	-1,650	-330.00
01-2-30-23900	OTHER PROFESSIONAL SERVICES	51,750	136,264	202,300	261,050	58,750	22.51
01-2-30-52400	GENERAL MATERIALS & SUPPLIES	7,000	0	0	0	0	0.00
01-2-30-54400	UTILITIES - ELECTRICITY	0	143	0	0	0	0.00
01-2-30-75500	TRANSFERS TO LOCAL GOV'T AGENCI	165,000	0	30,000	30,000	0	0.00
01-2-30-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-30-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
	Total EXPENSES	230,250	137,435	237,450	294,050	56,600	
	REGIONAL TRANSPORTATION SERVICES (Surplus)/Deficit	52,734	123,101	197,100	247,405	-50,305	
	Report Total -->	-7,885,848	-9,865,265	-8,431,566	-8,617,920	186,354	

COMMON SERVICES (Department 31)

Department Summary

The common services department encompasses Operations administration, Operations building maintenance, and Fleet services for the City of Lacombe. Fleet service responsibilities include:

- Providing scheduled maintenance on light and heavy equipment.
- Providing emergency repairs of equipment as required.
- Completing annual commercial vehicle inspection certification of equipment.
- Coordinating fleet replacement activities in an efficient and effective manner with designated City departments.

For 2016, the department will continue to:

- Implement and integrate new fleet software into its fleet management optimization strategy.
- Improve life-cycle management of fleet equipment and update the replacement schedule accordingly.
- Coordinate fleet equipment maintenance and procurement responsibilities with other City departments.
- Assist with ongoing fleet, equipment, safety and leadership training.

2016 Budget Highlights

- Building maintenance and repairs adjusted to reflect immediate needs of the Infrastructure Services Shop for continued safe operation.
- Gas, Fuel and Oil adjusted in correlation with market and environmental conditions.
- Upgrading and Replacement adjusted to meet upcoming HVAC.



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
COMMON SERVICES							
01-1-31-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-31-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-31-63100	SALE OF EQUIPMENT	0	-536	0	0	0	0.00
01-1-31-83100	FEDERAL GRANTS	0	0	0	0	0	0.00
01-1-31-84100	PROVINCIAL GRANTS	0	0	0	-12,000	-12,000	100.00
01-1-31-92100	TRANSFER FROM RESERVES	-20,000	0	0	0	0	0.00
01-1-31-93200	TRANSFER FROM OTHER OPERATING	-1,327,884	-1,605,773	-1,573,467	-1,609,275	-35,808	2.23
01-1-31-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-1,347,884	-1,606,309	-1,573,467	-1,621,275	47,808	
01-2-31-11100	WAGES	242,078	210,649	256,780	277,320	20,540	7.41
01-2-31-13100	PAYROLL BENEFITS	56,159	50,499	63,273	71,277	8,004	11.23
01-2-31-21100	TRAVEL & SUBSISTENCE	500	22	1,200	600	-600	-100.00
01-2-31-21300	TRAINING & CONFERENCES	2,400	1,157	1,400	1,830	430	23.50
01-2-31-21400	MEMBERSHIP FEES	1,000	1,232	1,000	1,000	0	0.00
01-2-31-21500	POSTAGE & FREIGHT	200	2	400	50	-350	-700.00
01-2-31-21600	STAFF & VOLUNTEER APPRECIATION	150	161	150	150	0	0.00
01-2-31-21700	TELEPHONE & FAX	5,480	6,069	5,888	5,957	69	1.16
01-2-31-22100	ADVERTISING & PROMOTIONS	300	159	300	150	-150	-100.00
01-2-31-22200	PRINTING & BINDING	1,600	2,618	2,200	2,650	450	16.98
01-2-31-22300	SUBSCRIPTIONS & PUBLICATIONS	1,700	1,500	1,700	1,700	0	0.00
01-2-31-23900	OTHER PROFESSIONAL SERVICES	0	730	0	730	730	100.00
01-2-31-25200	BUILDING MAINTENANCE & REPAIRS	12,800	18,005	10,000	8,500	-1,500	-17.65
01-2-31-25300	EQUIPMENT MAINTENANCE & REPAIRS	100,640	92,545	95,000	85,000	-10,000	-11.76
01-2-31-25500	VEHICLE MAINTENANCE & REPAIRS	84,000	152,721	84,000	94,000	10,000	10.64
01-2-31-27100	LICENSES & REGISTRATION	3,200	3,581	3,200	3,200	0	0.00
01-2-31-27400	INSURANCE	53,345	62,814	55,931	72,136	16,205	22.46
01-2-31-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	0	0	0	0.00
01-2-31-27600	HEARING TESTS	140	0	150	150	0	0.00
01-2-31-51100	MEETING SUPPLIES	100	0	100	100	0	0.00
01-2-31-51200	UNIFORMS & SAFETY GEAR	9,000	9,661	9,000	9,000	0	0.00
01-2-31-51300	JANITORIAL SUPPLIES	3,200	3,570	3,200	3,200	0	0.00
01-2-31-51400	OFFICE SUPPLIES	1,500	1,320	1,900	800	-1,100	-137.50
01-2-31-51500	COMPUTER & PHOTOCOPIER EXPENS	1,500	1,295	1,500	1,500	0	0.00
01-2-31-51600	COFFEE & WATER SUPPLIES	3,000	2,817	3,000	3,000	0	0.00
01-2-31-52100	GAS, FUEL & OIL	190,375	156,932	238,319	200,053	-38,266	-19.13
01-2-31-52400	GENERAL MATERIALS & SUPPLIES	17,000	26,322	20,000	22,000	2,000	9.09
01-2-31-52700	UPGRADING & REPLACEMENT	22,900	0	10,500	16,500	6,000	36.36
01-2-31-54100	UTILITIES - WATER	6,411	6,819	6,411	6,411	0	0.00
01-2-31-54200	UTILITIES - WASTEWATER	1,988	819	1,988	1,988	0	0.00
01-2-31-54300	UTILITIES - GAS	17,965	9,825	12,307	12,307	0	0.00
01-2-31-54400	UTILITIES - ELECTRICITY	21,549	18,104	20,687	20,886	199	0.95
01-2-31-54600	UTILITIES - SOLID WASTE	4,140	4,259	4,140	4,140	0	0.00
01-2-31-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-31-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-31-76400	TRANSFER TO RESERVES	471,000	0	471,000	519,075	48,075	9.26
01-2-31-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-31-81500	COLLECTION AGENCY FEES	0	0	0	0	0	0.00
01-2-31-83100	DEBENTURE DEBT INTEREST	0	448	62,608	41,924	-20,684	-49.34
01-2-31-83200	DEBENTURE DEBT PRINCIPAL	0	0	95,296	90,133	-5,163	-5.73
01-2-31-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-31-96800	INFO SERVICES RECOVERY	26,704	38,155	38,155	41,858	3,703	8.85
01-2-31-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-31-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-31-99500	AMORT-ENGINEERED STRUCTURES	0	0	0	0	0	0.00
01-2-31-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-31-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		1,364,024	884,810	1,582,683	1,621,275	38,592	
COMMON SERVICES (Surplus)/Deficit		16,140	-721,499	9,216	0	9,216	
Report Total -->		-7,869,708	-10,586,764	-8,422,350	-8,617,920	195,570	

STREETS & ROADS (Department 32)

Department Summary

The Streets & Roads department is responsible for seasonal maintenance operations of the citywide road, alley, and storm water drainage networks. Other duties of the department include annual spring and fall community cleanup campaigns; assisting with cemetery operations; assisting the Utilities department with scheduled work/emergency repairs on essential services as required; and assisting in other department projects with use of its light and heavy fleet equipment as required.

In 2016, the department will strive to maintain operations at acceptable levels of service using available departmental resources, while also continuing to plan for the growing demands of the City's expanding infrastructure. Department related safety and operations training will continue to occur throughout the upcoming year to promote a safe and productive work environment.

2016 Budget Highlights

- Traffic light maintenance adjusted to reflect service level needs.
- Addition of Recollect subscription as part of snow clearing notification service pilot project.
- Upgrading and replacement of Roads equipment adjusted to meet 2016 operational requirements.
- Street repair adjusted in an attempt to absorb operational needs using internal resources.

CITY OF LACOMBE
Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ROADS							
01-1-32-12200	FRONTAGE (ROADS/SIDEWALKS)	-63,543	-20,311	-63,543	-63,543	0	0.00
01-1-32-12900	STREET RENEWAL LEVY	0	0	0	0	0	0.00
01-1-32-34100	SALES TO PROVINCIAL GOV'T	0	0	0	0	0	0.00
01-1-32-41200	GENERAL SERVICES	-5,500	-202	-5,500	-5,500	0	0.00
01-1-32-41500	SALE OF MATERIALS & SUPPLIES	-500	-3,911	-500	-500	0	0.00
01-1-32-52500	PERMIT FEES	0	-29,729	0	0	0	0.00
01-1-32-59300	OTHER REVENUE	0	-3,450	0	-324,261	-324,261	100.00
01-1-32-84100	PROVINCIAL GRANTS	-75,000	0	0	0	0	0.00
01-1-32-84500	PROVINCIAL AGENCY GRANTS	0	0	0	0	0	0.00
01-1-32-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-32-93200	TRANSFER FROM OTHER OPERATING	-126,723	-144	-126,723	-126,723	0	0.00
01-1-32-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-271,266	-57,747	-196,266	-520,527	324,261	
01-2-32-11100	WAGES	740,170	802,182	775,170	808,441	33,271	4.12
01-2-32-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-32-13100	PAYROLL BENEFITS	176,991	187,260	185,977	197,088	11,111	5.64
01-2-32-21100	TRAVEL & SUBSISTENCE	1,000	51	1,000	1,000	0	0.00
01-2-32-21300	TRAINING & CONFERENCES	9,900	3,273	4,200	3,813	-387	-10.15
01-2-32-21400	MEMBERSHIP FEES	250	722	250	250	0	0.00
01-2-32-21500	POSTAGE & FREIGHT	300	0	600	100	-500	-500.00
01-2-32-21600	STAFF & VOLUNTEER APPRECIATION	550	81	600	600	0	0.00
01-2-32-21700	TELEPHONE & FAX	2,518	1,943	2,136	2,432	296	12.17
01-2-32-22100	ADVERTISING & PROMOTIONS	0	784	2,500	1,000	-1,500	-150.00
01-2-32-22200	PRINTING & BINDING	0	0	0	0	0	0.00
01-2-32-22300	SUBSCRIPTIONS & PUBLICATIONS	0	525	0	0	0	0.00
01-2-32-23300	ENGINEERING	0	3,329	0	0	0	0.00
01-2-32-23900	OTHER PROFESSIONAL SERVICES	5,500	43,536	10,500	14,050	3,550	25.27
01-2-32-25300	EQUIPMENT MAINTENANCE & REPAIR:	4,000	1,199	4,000	2,000	-2,000	-100.00
01-2-32-25400	STRUCTURE MAINTENANCE & REPAIR	0	0	0	0	0	0.00
01-2-32-26300	EQUIPMENT RENTALS	6,650	966	6,650	7,650	1,000	13.07
01-2-32-27100	LICENSES & REGISTRATION	0	132	400	300	-100	-33.33
01-2-32-27400	INSURANCE	11,406	10,463	8,977	12,032	3,055	25.39
01-2-32-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	2,000	0	3,500	3,500	0	0.00
01-2-32-27600	HEARING TESTS	480	412	480	480	0	0.00
01-2-32-33100	RAILWAY SIGNS	20,940	15,757	20,940	20,940	0	0.00
01-2-32-51200	UNIFORMS & SAFETY GEAR	500	18	500	500	0	0.00
01-2-32-51400	OFFICE SUPPLIES	200	0	300	150	-150	-100.00
01-2-32-51500	COMPUTER & PHOTOCOPIER EXPENS	100	0	100	100	0	0.00
01-2-32-51700	PROGRAM/EVENT MATERIALS & SUPP	3,000	199	3,500	1,900	-1,600	-84.21
01-2-32-52400	GENERAL MATERIALS & SUPPLIES	6,000	3,310	6,500	6,500	0	0.00
01-2-32-52700	UPGRADING & REPLACEMENT	0	29,274	10,000	44,075	34,075	77.31
01-2-32-53200	GROUNDS MATERIALS	500	0	300	300	0	0.00
01-2-32-53400	SAND & GRAVEL	22,000	18,623	19,000	25,000	6,000	24.00
01-2-32-53500	STREET REPAIR	61,000	82,599	53,000	59,500	6,500	10.92
01-2-32-53600	SIDEWALK REPAIRS	11,000	9,724	15,000	10,000	-5,000	-50.00
01-2-32-53700	SIGNS & PAINT	41,500	51,236	48,000	48,000	0	0.00
01-2-32-53800	ICE & SNOW REMOVAL	146,000	72,313	146,000	129,000	-17,000	-13.18
01-2-32-54400	UTILITIES - ELECTRICITY	441,485	471,271	525,140	543,355	18,215	3.35
01-2-32-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-32-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-32-76400	TRANSFER TO RESERVES	510,000	0	435,000	633,836	198,836	31.37
01-2-32-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-32-83100	DEBENTURE DEBT INTEREST	114,283	33,021	79,244	49,701	-29,543	-59.44
01-2-32-83200	DEBENTURE DEBT PRINCIPAL	567,100	446,123	475,812	494,375	18,563	3.75
01-2-32-96100	COMMON SERVICES RECOVERY	339,923	424,680	402,789	439,409	36,620	8.33
01-2-32-96800	INFO SERVICES RECOVERY	8,237	10,406	10,406	10,389	-17	-0.16
01-2-32-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-32-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-32-99500	AMORT - ES	0	0	0	0	0	0.00
01-2-32-99600	AMORT - M & E	0	0	0	0	0	0.00
	Total EXPENSES	3,255,483	2,725,412	3,258,471	3,571,766	313,295	
	ROADS (Surplus)/Deficit	2,984,217	2,667,665	3,062,205	3,051,239	10,966	
	Report Total -->	-4,885,491	-7,919,099	-5,360,145	-5,566,681	206,536	

AIRPORT (Department 33)

Department Summary

The Airport department is responsible for funding of the Lacombe Airport. The airport is a 3000 foot runway airport operated by the Lacombe Flying Club. The City provides an operating grant to the Club for the operations and maintenance of the airport and runway. The City and the Flying Club are currently reviewing the long term capital requirements of the facility.

2016 Budget Highlights

- The Airport Department has a proposed increase of \$8804.00
- The increase is related to a lag of budget allocation to reflect the annual tax assessment value, the amount due to the club as an operating grant

Budget Department by Category

Date : Jan 05, 2016

Time : 3:27 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
AIRPORT							
01-1-33-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-33-84100	PROVINCIAL GRANTS	0	0	-12,500	0	12,500	0.00
01-1-33-85100	LACOMBE COUNTY GRANTS	0	-6,930	-12,500	0	12,500	0.00
01-1-33-92100	TRANSFER FROM RESERVES	0	-11,288	0	0	0	0.00
01-1-33-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-33-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		0	-18,218	-25,000	0	-25,000	
01-2-33-11100	WAGES	0	0	0	0	0	0.00
01-2-33-22100	ADVERTISING & PROMOTIONS	0	0	0	0	0	0.00
01-2-33-27400	INSURANCE	4,564	3,590	4,278	4,129	-149	-3.61
01-2-33-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-2-33-52700	UPGRADING & REPLACEMENT	0	26,613	25,000	0	-25,000	0.00
01-2-33-54400	UTILITIES - ELECTRICITY	693	1,096	1,062	855	-207	-24.21
01-2-33-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-33-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-33-77200	TRANSFERS TO LOCAL ORGANIZATIOI	12,000	12,000	12,000	21,160	9,160	43.29
01-2-33-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-33-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-33-99400	AMORT - BLDGS	0	0	0	0	0	0.00
Total EXPENSES		17,257	43,299	42,340	26,144	-16,196	
AIRPORT (Surplus)/Deficit		17,257	25,081	17,340	26,144	-8,804	
Report Total -->		-4,868,234	-7,894,018	-5,342,805	-5,540,537	197,732	

ACCESSIBLE TRANSPORTATION (Department 34)

Department Summary

Lacombe Handi-van (newly named Lacombe Connex) is operated in conjunction with Lacombe Family and Community Support Services (FCSS). The City of Lacombe owns the vehicles providing maintenance, fuel, garage storage and insurance. Lacombe Connex has 2 wheelchair accessible vans. In recent years, two new vans have been donated by individuals or service clubs alleviating the need for the City to purchase replacement vans. An annual contribution of \$15000.00 is made to reserves. Services are extended to individuals with mobility concerns, Senior citizens, and particular groups that secure service through service contracts (Wolf Creek Schools, Alberta Health Services, Private Business/Individuals). User fees can include more or less subsidized rates dependent on individual circumstance or terms of service contracts.

Day to day operation of the service is provided by FCSS. User fees and contracts offset operational costs. Remaining deficits are funded by the City.

2016 Budget Highlights

- The overall department budget has increased \$1,291
- Insurance has increased \$1913.00
- Transfer to local organizations is \$2,359.00
- Common services recovery reduced \$918.00

Budget Department by Category

Date : Jan 05, 2016

Time : 3:27 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ACCESSIBLE TRANSPORTATION SERVICES							
01-1-34-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-34-55500	ROYALTIES RECEIVED	0	0	0	0	0	0.00
01-1-34-59100	DONATIONS	0	0	0	0	0	0.00
01-1-34-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-34-85100	LACOMBE COUNTY GRANTS	0	0	0	0	0	0.00
01-1-34-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-34-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
	Total REVENUES	0	0	0	0	0	
01-2-34-11100	WAGES	0	0	0	0	0	0.00
01-2-34-13100	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-34-21700	TELEPHONE & FAX	0	0	0	0	0	0.00
01-2-34-22100	ADVERTISING & PROMOTIONS	0	0	0	0	0	0.00
01-2-34-23900	OTHER PROFESSIONAL SERVICES	0	0	0	0	0	0.00
01-2-34-25300	EQUIPMENT MAINTENANCE & REPAIR:	0	0	0	0	0	0.00
01-2-34-25500	VEHICLE MAINTENANCE & REPAIRS	2,900	8,422	2,900	2,900	0	0.00
01-2-34-27100	LICENSES & REGISTRATION	0	0	0	0	0	0.00
01-2-34-27400	INSURANCE	5,564	6,319	5,354	7,267	1,913	26.32
01-2-34-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	0	0	0	0.00
01-2-34-27600	HEARING TESTS	0	0	0	0	0	0.00
01-2-34-51400	OFFICE SUPPLIES	0	0	0	0	0	0.00
01-2-34-52100	GAS, FUEL & OIL	21,500	16,928	25,257	23,194	-2,063	-8.89
01-2-34-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-34-76400	TRANSFER TO RESERVES	15,000	0	15,000	15,000	0	0.00
01-2-34-77200	TRANSFERS TO LOCAL ORGANIZATIO	52,832	55,798	55,798	58,157	2,359	4.06
01-2-34-96100	COMMON SERVICES RECOVERY	1,606	1,074	1,903	985	-918	-93.20
01-2-34-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
	Total EXPENSES	99,402	88,541	106,212	107,503	1,291	
ACCESSIBLE TRANSPORTATION SERVICES (Surplus)/Deficit		99,402	88,541	106,212	107,503	-1,291	
Report Total -->		-4,768,832	-7,805,477	-5,236,593	-5,433,034	196,441	

STORM SEWER (Department 37)

Department Summary

The Storm Sewer Department is responsible for the maintenance, replacement, and upgrading of storm sewer infrastructure.

For 2016, the department will continue to:

- Promote public relations;
- Maintain environmentally safe storm sewer management facilities;
- Monitor the Lake Level Stabilization investigation to determine a means of stabilizing lake levels in Lake Anne and Elizabeth Lake;
- Evaluate surface storm water infiltration to the sanitary systems, and continue to address the issue where necessary.

2016 Budget Summary

- Equipment Rentals increased from \$0.00 to \$6200 for Lake Anne pumping
- Upgrading and Equipment costs increase from \$3000 to \$5000
- Storm sewer flushing costs decrease from \$1000 to \$0
- Line Repairs and Pipe costs decreased from \$1000 to \$500.

Budget Department by Category

Date : Jan 05, 2016

Time : 3:27 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
STORM SEWER							
01-1-37-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-37-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-37-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
Total REVENUES		0	0	0	0	0	
01-2-37-11100	WAGES	32,364	24,587	34,000	39,170	5,170	13.20
01-2-37-13100	PAYROLL BENEFITS	8,059	5,781	8,283	9,693	1,410	14.55
01-2-37-22100	ADVERTISING & PROMOTION	0	0	0	0	0	0.00
01-2-37-23300	ENGINEERING	1,000	0	1,000	1,000	0	0.00
01-2-37-23900	OTHER PROFESSIONAL SERVICES	1,000	21,378	0	1,000	1,000	100.00
01-2-37-25300	EQUIPMENT MAINTENANCE & REPAIR:	0	0	0	0	0	0.00
01-2-37-26300	EQUIPMENT RENTALS	0	0	0	6,200	6,200	100.00
01-2-37-52400	GENERAL MATERIALS & SUPPLIES	1,000	905	1,000	1,000	0	0.00
01-2-37-52700	UPGRADING & REPLACEMENT	5,000	10,687	3,000	5,000	2,000	40.00
01-2-37-53900	STORM SEWER FLUSHING	2,000	0	1,000	0	-1,000	0.00
01-2-37-54400	UTILITIES - ELECTRICITY	0	194	0	0	0	0.00
01-2-37-56300	PIPE	1,000	16	1,000	500	-500	-100.00
01-2-37-56600	LINE REPAIRS	1,000	0	1,000	500	-500	-100.00
01-2-37-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-37-76400	TRANSFER TO RESERVES	39,050	0	39,050	39,050	0	0.00
01-2-37-83100	DEBENTURE DEBT INTEREST	0	0	0	0	0	0.00
01-2-37-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	0	0.00
01-2-37-96100	COMMON SERVICES RECOVERY	17,315	20,242	20,517	26,109	5,592	21.42
01-2-37-99500	AMORT - ES	0	0	0	0	0	0.00
01-2-37-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		108,788	83,790	109,850	129,222	19,372	
STORM SEWER (Surplus)/Deficit		108,788	83,790	109,850	129,222	-19,372	
Report Total -->		-4,660,044	-7,721,687	-5,126,743	-5,303,812	177,069	

GENERAL ENGINEERING SERVICES (Department 38)

Department Summary

Engineering Services is responsible for engineering support, plan reviews, project management on capital infrastructure initiatives, and oversight of engineering aspects of subdivision development. Coordination with external consultants on studies and reports also falls within the purview of Engineering Services. Rating and prioritizing short and long-term infrastructure needs is an ongoing priority. Public consultation and site specific investigation of identified infrastructure deficiencies are common tasks. Management of the City's health and safety system is included in this department's portfolio.

2016 Budget Summary

- The Engineering Services Department has a proposed increase of 21.8% (\$66,414)
- Wages and Benefits have increased by \$ \$60,873 which includes an increase to the Safety Coordinator hours from half time to full time.
- Subscriptions and publications increased by \$835
- Training and conferences decreased by \$ \$1,518
- Common services recovery increase by \$5,202
- Info Services Recovery increase \$635

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
GENERAL ENGINEERING SERVICES							
01-1-38-41200	GENERAL SERVICES	-500	-19,619	-5,500	-15,500	-10,000	64.52
01-1-38-59100	DONATIONS	0	0	0	0	0	0.00
01-1-38-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
Total REVENUES		-500	-19,619	-5,500	-15,500	10,000	
01-2-38-11100	WAGES	135,019	223,434	156,537	206,699	50,162	24.27
01-2-38-13100	PAYROLL BENEFITS	28,749	52,221	36,077	46,788	10,711	22.89
01-2-38-21100	TRAVEL & SUBSISTENCE	250	1,545	500	1,000	500	50.00
01-2-38-21300	TRAINING & CONFERENCES	1,500	3,593	2,500	982	-1,518	-154.58
01-2-38-21400	MEMBERSHIP FEES	460	475	430	480	50	10.42
01-2-38-21500	POSTAGE & FREIGHT	60	844	350	273	-77	-28.21
01-2-38-21700	TELEPHONE & FAX	1,685	1,671	1,685	1,819	134	7.37
01-2-38-22100	ADVERTISING & PROMOTIONS	500	159	500	500	0	0.00
01-2-38-22300	SUBSCRIPTIONS & PUBLICATIONS	1,100	2,681	2,000	2,835	835	29.45
01-2-38-23200	LEGAL FEES	0	0	0	0	0	0.00
01-2-38-23300	ENGINEERING	10,000	33,483	10,000	10,000	0	0.00
01-2-38-23900	OTHER PROFESSIONAL SERVICES	8,233	8,286	0	0	0	0.00
01-2-38-27100	LICENSES & REGISTRATIONS	0	27	0	0	0	0.00
01-2-38-27600	HEARING TESTS	0	52	0	0	0	0.00
01-2-38-51100	MEETING SUPPLIES	150	60	150	150	0	0.00
01-2-38-51200	UNIFORMS & SAFETY GEAR	100	270	400	100	-300	-300.00
01-2-38-51400	OFFICE SUPPLIES	3,300	1,172	450	450	0	0.00
01-2-38-51500	COMPUTER & PHOTOCOPIER EXPENS	500	602	500	500	0	0.00
01-2-38-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	0	0.00
01-2-38-52100	GAS, FUEL, & OIL	665	249	270	350	80	22.86
01-2-38-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-38-76100	TRANSFER TO OTHER OPERATING	0	84	0	0	0	0.00
01-2-38-76400	TRANSFER TO RESERVES	0	0	2,500	2,500	0	0.00
01-2-38-96100	COMMON SERVICES RECOVERY	14,142	18,835	16,757	21,959	5,202	23.69
01-2-38-96800	INFO SERVICES RECOVERY	4,119	6,937	6,937	7,572	635	8.39
01-2-38-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		210,532	356,680	238,543	304,957	66,414	
GENERAL ENGINEERING SERVICES (Surplus)/Deficit		210,032	337,061	233,043	289,457	-56,414	
Report Total -->		-4,450,012	-7,384,626	-4,893,700	-5,014,355	120,655	

WATER (Department 41)

Department Summary

The Water Department operates a distribution system utilizing three pump houses that provide safe drinking water to our customers. The department manages maintenance, repairs, upgrades, water meter installation, water meter reading, adherence to provincial & federal regulations, reporting requirements, and analysis of the drinking water for the distribution system. The water that the City receives is delivered through a regional water pipeline from Red Deer, operated by the North Red Deer River Water Services Commission. The responsibility for operations and maintenance of the regional water pipeline are handled by this department.

For 2016, the department will continue to:

- Provide safe drinking water to the customer;
- Promote customer relations;
- Install radio read water meters (year 3) to free up staff resources to undertake other priority programs, such as water flushing, valve exercising, and hydrant maintenance;
- Continue increasing staff safety awareness through training, education and leadership;
- Upgrade infrastructure as approved in budgets.

2016 Budget Highlights

- Water Department is self funded through user fees.
- Add a shared casual laborer with wastewater and solid waste during the summer months.
- Year three of switching a ¼ of the City to automatic read water meters has been included at a cost of \$412,500 (estimate from the recently completed 'Water Meter Feasibility Study'). Currently, the practice of reading water meters takes an average of 100 staff hours per month. This process has, over the years, eliminated the time to conduct much needed maintenance responsibilities that will extend the life of costly infrastructure.
- Begin year one of a four year rotation of flushing hydrants to one quarter of the City by internal staff.
- Propose upgrading the Water Bulk Fill operating system, eliminating the key lock system and upgrading to a card lock system.
- Decrease Other Professional Services from \$66450 to \$10750.
- Increase Upgrading and Replacement from \$28000 to \$50000 for repairs to pump house "C" and to add basketball & hockey nets to pump house "A" exposed fenced reservoir top.

CITY OF LACOMBE
 Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
WATER							
01-1-41-00100	UTILITY SUSPENSE ACCOUNT	0	-140	0	0	0	0.00
01-1-41-41200	GENERAL SERVICES	-65,000	-30,902	-65,000	-65,000	0	0.00
01-1-41-41300	ADMINISTRATION FEES	-146,502	-156,886	-159,810	-159,810	0	0.00
01-1-41-43200	USER FEES	-3,831,835	-3,622,808	-4,039,067	-4,169,739	-130,672	3.13
01-1-41-51300	PENALTIES ON ACCOUNTS	-30,000	-17,402	-30,000	-30,000	0	0.00
01-1-41-59300	OTHER REVENUE	0	-1,708	0	0	0	0.00
01-1-41-92100	TRANSFER FROM RESERVES	-412,500	0	-412,500	-412,500	0	0.00
01-1-41-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-41-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-4,485,837	-3,829,846	-4,706,377	-4,837,049	130,672	
01-2-41-11100	WAGES	376,417	457,720	408,349	457,414	49,065	10.73
01-2-41-13100	PAYROLL BENEFITS	93,832	98,110	99,695	111,901	12,206	10.91
01-2-41-21100	TRAVEL & SUBSISTENCE	3,500	3,488	3,000	3,500	500	14.29
01-2-41-21300	TRAINING & CONFERENCES	8,300	4,336	7,300	7,300	0	0.00
01-2-41-21400	MEMBERSHIP FEES	6,462	653	6,462	6,959	497	7.14
01-2-41-21500	POSTAGE & FREIGHT	8,500	12,773	13,000	10,140	-2,860	-28.21
01-2-41-21700	TELEPHONE & FAX	4,080	5,564	6,199	5,653	-546	-9.66
01-2-41-22100	ADVERTISING & PROMOTIONS	1,500	297	1,000	750	-250	-33.33
01-2-41-22200	PRINTING & BINDING	0	0	0	0	0	0.00
01-2-41-22300	SUBSCRIPTIONS & PUBLICATIONS	100	0	100	100	0	0.00
01-2-41-23300	ENGINEERING	11,000	8,808	11,000	11,000	0	0.00
01-2-41-23900	OTHER PROFESSIONAL SERVICES	109,250	49,438	66,450	10,750	-55,700	-518.14
01-2-41-25200	BUILDING MAINTENANCE & REPAIRS	4,200	6,006	2,800	2,800	0	0.00
01-2-41-25300	EQUIPMENT MAINTENANCE & REPAIR:	8,500	18,679	8,500	8,500	0	0.00
01-2-41-26300	EQUIPMENT RENTALS	7,500	9,520	1,500	0	-1,500	0.00
01-2-41-27100	LICENSES & REGISTRATIONS	0	90	0	0	0	0.00
01-2-41-27400	INSURANCE	14,321	21,279	22,521	24,471	1,950	7.97
01-2-41-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	1,000	2,500	2,500	2,500	0	0.00
01-2-41-27600	HEARING TESTS	280	464	280	385	105	27.27
01-2-41-35500	WATER PURCHASES FOR RESALE	2,443,966	2,552,270	2,613,224	2,665,493	52,269	1.96
01-2-41-51100	MEETING SUPPLIES	0	0	0	0	0	0.00
01-2-41-51200	UNIFORMS & SAFETY GEAR	500	87	650	300	-350	-116.67
01-2-41-51300	JANITORIAL SUPPLIES	0	87	0	0	0	0.00
01-2-41-51400	OFFICE SUPPLIES	200	0	200	200	0	0.00
01-2-41-51500	COMPUTER & PHOTOCOPIER EXPENS	1,000	6,100	1,100	5,500	4,400	80.00
01-2-41-52100	GAS, FUEL & OIL	0	0	0	0	0	0.00
01-2-41-52400	GENERAL MATERIALS & SUPPLIES	6,750	3,226	3,000	2,500	-500	-20.00
01-2-41-52700	UPGRADING & REPLACEMENT	10,000	558	28,000	50,000	22,000	44.00
01-2-41-53400	SAND & GRAVEL	0	0	0	0	0	0.00
01-2-41-53500	STREET REPAIR - WATER	0	0	10,000	10,000	0	0.00
01-2-41-54100	UTILITIES - WATER	1	0	1	1	0	0.00
01-2-41-54300	UTILITIES - GAS	10,944	9,306	8,613	8,613	0	0.00
01-2-41-54400	UTILITIES - ELECTRICITY	87,069	77,583	89,969	73,118	-16,851	-23.05
01-2-41-56200	CHEMICALS & SPECIAL PRODUCTS	4,500	4,675	3,500	3,000	-500	-16.67
01-2-41-56400	MAINTENANCE MATERIALS	21,700	30,626	25,500	25,500	0	0.00
01-2-41-56500	METERS	426,350	447,305	426,500	437,000	10,500	2.40
01-2-41-76100	TRANSFER TO OTHER OPERATING	0	29	0	0	0	0.00
01-2-41-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-41-76400	TRANSFER TO RESERVES	383,347	0	383,347	383,347	0	0.00
01-2-41-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-41-81500	COLLECTION AGENCY FEES	400	0	400	400	0	0.00
01-2-41-83100	DEBENTURE DEBT INTEREST	28,922	14,015	21,852	50,649	28,797	56.86

Budget Department by Category

Date : Jan 05, 2016

Time : 3:28 pm



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-41-83200	DEBENTURE DEBT PRINCIPAL	104,171	109,771	109,771	152,936	43,165	28.22
01-2-41-92700	CANCELLATION OF UNCOLLECTABLE /	15,000	3	15,000	15,000	0	0.00
01-2-41-96000	INTERNAL FRANCHISE FEES	97,333	0	97,333	97,333	0	0.00
01-2-41-96100	COMMON SERVICES RECOVERY	89,269	104,404	105,779	93,728	-12,051	-12.86
01-2-41-96200	ADMINISTRATION SERVICES RECOVERI	83,164	0	83,164	83,164	0	0.00
01-2-41-96800	INFO SERVICES RECOVERY	12,509	13,875	13,875	15,144	1,269	8.38
01-2-41-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-41-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-41-99500	AMORT - ES	0	0	0	0	0	0.00
Total EXPENSES		4,485,837	4,073,645	4,701,434	4,837,049	135,615	
WATER (Surplus)/Deficit		0	243,799	-4,943	0	-4,943	
Report Total -->		-4,450,012	-7,140,827	-4,898,643	-5,014,355	115,712	

SANITARY WASTE WATER (Department 42)

Department Summary

The sanitary waste water department operates a collection and treatment system utilizing four lift stations and one lagoon system with aeration cells for the effective treatment of organic waste. The department manages maintenance, repairs, upgrades, high velocity flushing, and adherence to provincial & federal regulations, reporting, and analysis of the wastewater from the collection system. The wastewater collected at the lagoons is treated through aeration and facultative storage cells before being released once a year beginning in Spring and ending in Fall.

For 2016, the department will continue to:

- Promote customer relations;
- Discharge environmentally safe sanitary wastewater to Wolf Creek using best practice guidelines;
- Eliminate any found cross connections between sanitary and storm systems;
- Improve the efficiency of sanitary wastewater mains in the system through an overall waste water flushing plan;
- Maintain drainage to Wolf Creek for yearly discharges of the Lagoons;
- Continue to replace and maintain blowers and pumps as per the 10 Year Capital Plan.

2016 Budget Highlights

- The Waste Water is self funded through user fees.
- Add a shared casual laborer with water and solid waste for the summer months.
- Marketing campaigns to bring awareness to grease and not using toilets as garbage.
- Contract Stantec to analyze and plan the 50th Ave sewer main replacement for 2017.
- Decrease General Materials from \$4500 to \$3000.
- Increase Upgrading and Replacement from \$0.00 to \$23605 for a new lagoon gate, a spare sump pump for Lower Michener and the installation of an automatic trailer dumping station and paving at the site.
- Decrease Chemicals & Special Products from \$36000 to \$30000.

CITY OF LACOMBE
 Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
WASTE WATER							
01-1-42-12200	SEWER RELINING REPLACEMENT (LOI	0	-8,109	0	0	0	0.00
01-1-42-41200	GENERAL SERVICES	-16,000	-11,325	-20,000	-20,000	0	0.00
01-1-42-43200	USER FEES	-1,370,077	-1,255,415	-1,407,699	-1,696,579	-288,880	17.03
01-1-42-51300	PENALTIES ON ACCOUNTS	-7,000	-3,755	-7,000	-7,000	0	0.00
01-1-42-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-42-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-42-92100	TRANSFER FROM RESERVES	0	-32,429	0	0	0	0.00
01-1-42-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-42-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-1,393,077	-1,311,033	-1,434,699	-1,723,579	288,880	
01-2-42-11100	WAGES	215,445	224,219	239,816	264,121	24,305	9.20
01-2-42-13100	PAYROLL BENEFITS	53,958	53,073	58,843	64,488	5,645	8.75
01-2-42-21100	TRAVEL & SUBSISTENCE	0	163	0	0	0	0.00
01-2-42-21300	TRAINING & CONFERENCES	0	0	0	0	0	0.00
01-2-42-21400	MEMBERSHIP FEES	0	0	0	0	0	0.00
01-2-42-21500	POSTAGE & FREIGHT	8,700	12,839	17,400	13,572	-3,828	-28.21
01-2-42-21700	TELEPHONE & FAX	3,009	2,993	3,091	3,210	119	3.71
01-2-42-22100	ADVERTISING & PROMOTIONS	2,000	0	1,000	1,000	0	0.00
01-2-42-23200	LEGAL FEES	0	780	0	0	0	0.00
01-2-42-23300	ENGINEERING	11,000	974	11,000	11,000	0	0.00
01-2-42-23900	OTHER PROFESSIONAL SERVICES	32,300	71,847	32,300	32,300	0	0.00
01-2-42-25200	BUILDING MAINTENANCE & REPAIRS	4,000	1,977	2,000	2,000	0	0.00
01-2-42-25300	EQUIPMENT MAINTENANCE & REPAIR	14,000	9,756	14,000	12,000	-2,000	-16.67
01-2-42-26300	EQUIPMENT RENTALS	4,000	680	4,000	0	-4,000	0.00
01-2-42-27400	INSURANCE	12,515	11,892	11,525	13,676	2,151	15.73
01-2-42-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	1,000	0	2,500	2,500	0	0.00
01-2-42-27600	HEARING TESTS	105	0	0	0	0	0.00
01-2-42-51300	JANITORIAL SUPPLIES	100	0	100	100	0	0.00
01-2-42-51400	OFFICE SUPPLIES	0	0	0	0	0	0.00
01-2-42-51500	COMPUTER & PHOTOCOPIER EXPENS	0	834	0	0	0	0.00
01-2-42-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	0	0.00
01-2-42-52400	GENERAL MATERIALS & SUPPLIES	2,500	3,740	4,500	3,000	-1,500	-50.00
01-2-42-52700	UPGRADING & REPLACEMENT	10,900	0	0	23,605	23,605	100.00
01-2-42-53500	STREET REPAIR - WASTEWATER	0	0	10,000	10,000	0	0.00
01-2-42-54100	UTILITIES - WATER	0	58	0	0	0	0.00
01-2-42-54200	UTILITES - WASTEWATER	0	28	0	0	0	0.00
01-2-42-54300	UTILITIES - GAS	9,328	5,660	8,054	8,054	0	0.00
01-2-42-54400	UTILITIES - ELECTRICITY	306,299	270,293	283,608	299,326	15,718	5.25
01-2-42-56200	CHEMICALS & SPECIAL PRODUCTS	25,000	26,967	36,000	30,000	-6,000	-20.00
01-2-42-56300	PIPE	1,500	0	1,000	1,000	0	0.00
01-2-42-56600	LINE REPAIRS	19,000	6,459	19,000	19,000	0	0.00
01-2-42-56700	CASTINGS	0	1,317	200	1,500	1,300	86.67
01-2-42-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-42-76400	TRANSFER TO RESERVES	247,754	0	247,754	497,754	250,000	50.23
01-2-42-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-42-81500	COLLECTION AGENCY FEES	0	0	0	0	0	0.00
01-2-42-83100	DEBENTURE DEBT INTEREST	45,519	16,363	37,885	29,837	-8,048	-26.97
01-2-42-83200	DEBENTURE DEBT PRINCIPAL	135,545	70,487	142,846	150,546	7,700	5.11
01-2-42-92700	CANCELLATION OF UNCOLLECTABLE /	6,000	0	6,000	6,000	0	0.00
01-2-42-96000	INTERNAL FRANCHISE FEES	89,149	0	89,149	89,149	0	0.00
01-2-42-96100	COMMON SERVICES RECOVERY	100,988	101,455	119,665	103,378	-16,287	-15.75
01-2-42-96200	ADMINISTRATION SERVICES RECOVERI	31,463	0	31,463	31,463	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-42-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-42-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-42-99500	AMORT - ES	0	0	0	0	0	0.00
Total EXPENSES		1,393,077	894,854	1,434,699	1,723,579	288,880	
WASTE WATER (Surplus)/Deficit		0	-416,179	0	0	0	
Report Total -->		-4,450,012	-7,557,006	-4,898,643	-5,014,355	115,712	

SOLID WASTE (Department 43)

Department Summary

The Solid Waste Department operates a waste collection system, recycle depot, grass clippings collection system, and utilizes three automated waste collection trucks. Solid municipal waste generated by customers is collected by the department's solid waste fleet and then transported to the Prentiss Landfill & Transfer Station, which is operated by the Lacombe Regional Solid Waste Commission.

Cardboard collected by the department is transported to Red Deer for disposal. The recycle depot is single stream recycling, and accepts organic (grass, leaves, garden waste), tree branches and sod. The single stream bins will be disposed of by a contracted company. Multiple collection points exist for organic waste (grass, garden waste, leaves). Residential blue box recycling will continue to be collected by a contracted company.

For 2016, the department will:

- Continue residential recycling collection;
- Collect grass clippings and use contracted services for disposal;
- Promote Grass cycling and eliminate graffiti from waste containers.

2016 Budget Highlights

- Solid Waste Department is self funded through user fees.
- Add a shared casual position with water and wastewater for the summer months.
- Residential recycling rate increases from \$3.85 to \$4.04 per household per month.
- Increase Upgrading & Replacement from \$16000 to \$32400 for a rebuild on one trucks lifting arm assembly, and the addition of a portable welder to repair bins onsite.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
SOLID WASTE							
01-1-43-41200	GENERAL SERVICES	-21,000	-40,167	-35,000	-35,000	0	0.00
01-1-43-41300	ADMINISTRATION FEES	-6,750	-4,296	-6,750	-6,750	0	0.00
01-1-43-41500	SALE OF MATERIALS & SUPPLIES	-9,600	-9,537	-9,600	-9,600	0	0.00
01-1-43-43200	USER FEES	-2,088,282	-1,903,264	-2,123,483	-2,135,537	-12,054	0.56
01-1-43-51300	PENALTIES ON ACCOUNTS	-12,000	-6,259	-12,000	-12,000	0	0.00
01-1-43-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-43-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-43-85100	LACOMBE COUNTY GRANTS	-20,640	-21,737	-39,804	-39,804	0	0.00
01-1-43-85200	GRANTS FROM OTHER LOCAL GOV'T /	-85,962	-60,284	-85,962	-85,962	0	0.00
01-1-43-92100	TRANSFER FROM RESERVES	-44,000	0	-11,412	0	11,412	0.00
01-1-43-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
Total REVENUES		-2,288,234	-2,045,544	-2,324,011	-2,324,653	642	
01-2-43-11100	WAGES	323,016	343,889	363,253	385,598	22,345	5.79
01-2-43-13100	PAYROLL BENEFITS	80,178	83,007	89,157	91,343	2,186	2.39
01-2-43-21100	TRAVEL & SUBSISTENCE	400	69	400	400	0	0.00
01-2-43-21300	TRAINING & CONFERENCES	2,400	0	3,400	3,400	0	0.00
01-2-43-21400	MEMBERSHIP FEES	0	287	0	0	0	0.00
01-2-43-21500	POSTAGE & FREIGHT	10,200	12,714	20,400	15,912	-4,488	-28.21
01-2-43-22100	ADVERTISING & PROMOTIONS	22,500	4,310	10,000	6,500	-3,500	-53.85
01-2-43-23900	OTHER PROFESSIONAL SERVICES	262,487	280,679	309,070	327,438	18,368	5.61
01-2-43-25300	EQUIPMENT MAINTENANCE & REPAIR:	0	0	0	0	0	0.00
01-2-43-26300	EQUIPMENT RENTALS	0	0	0	0	0	0.00
01-2-43-27100	LICENSES & REGISTRATIONS	0	27	0	0	0	0.00
01-2-43-27400	INSURANCE	6,867	6,298	6,068	7,243	1,175	16.22
01-2-43-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	0	0	0	0.00
01-2-43-27600	HEARING TESTS	105	0	105	140	35	25.00
01-2-43-29500	RECYCLING DEPOT	79,600	78,238	79,600	79,600	0	0.00
01-2-43-51400	OFFICE SUPPLIES	0	0	0	0	0	0.00
01-2-43-51500	COMPUTER & PHOTOCOPIER EXPENS	0	828	0	0	0	0.00
01-2-43-52400	GENERAL MATERIALS & SUPPLIES	20,000	7,957	20,000	20,000	0	0.00
01-2-43-52700	UPGRADING & REPLACEMENT	93,800	17,849	16,000	32,400	16,400	50.62
01-2-43-75500	TRANSFERS TO LOCAL GOV'T AGENCI	700,108	658,885	858,205	821,211	-36,994	-4.50
01-2-43-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-43-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-43-76400	TRANSFER TO RESERVES	113,759	0	0	35,737	35,737	100.00
01-2-43-81500	COLLECTION AGENCY FEES	0	0	0	0	0	0.00
01-2-43-92700	CANCELLATION OF UNCOLLECTABLE /	1,000	2,060	1,000	1,000	0	0.00
01-2-43-96000	INTERNAL FRANCHISE FEES	113,807	0	113,807	113,807	0	0.00
01-2-43-96100	COMMON SERVICES RECOVERY	325,860	368,445	386,126	335,504	-50,622	-15.09
01-2-43-96200	ADMINISTRATION SERVICES RECOVERI	47,420	0	47,420	47,420	0	0.00
01-2-43-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-43-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-43-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		2,203,507	1,865,542	2,324,011	2,324,653	642	
SOLID WASTE (Surplus)/Deficit		-84,727	-180,002	0	0	0	
Report Total -->		-4,534,739	-7,737,008	-4,898,643	-5,014,355	115,712	

SOCIAL PLANNING (Department 51)

Department Summary

The Social Planning Department also known as Family and Community Support Services (FCSS) are a jointly funded (Municipality and Government of Alberta) preventative social services. The Province determines the level of funding through a formula that is based on population and per capita income. Grants have increased at times over past years; however, there is no regular provision for increases. Provincial funding provides for 80% of the grant while the Municipal portion provides the remaining 20%. Municipalities must enter into a formal agreement which ensures that the municipal portion is derived from municipal tax revenue.

The nature of programs and services offered is determined locally. Programs focus on strengthening the community through development of volunteers and volunteer opportunities, identification of local needs, and development of initiatives to address those needs. The City contributes to the FCSS program in a number of ways. The base operating grant is augmented by \$12,022.00. Additionally FCSS pays annual lease payments in the amount of \$25,000.00. The value of the leased space based on triple net formula is \$77,838.00. The remaining facility grant in the amount of \$52,838.00 is counted as additional contribution to the base grant.

The Lacombe model is unique in that the funds are utilized to operate an agency that provides a wide array of services as a not-for-profit society funded through multiple sources. This allows them to leverage other sources of funding to provide an array of community services. The overall agency budget is 2 million dollars.

Inter City Forum On Social Policy

When Lacombe obtained City status, we were invited to participate in a provincial network of named Inter City Forum on Social Policy (ICFSP). Costs associated with this membership are \$3700.00 per year, which are utilized to jointly cost share in initiatives and to cover meeting costs on a rotational basis.

PURPOSE: The Inter-City Forum on Social Policy (ICFSP) shall act as a vehicle for information-sharing, networking and advocacy for and among Alberta cities and other major urban areas, and the people who live in them, in an inter-government context. Its purpose is to address social policy, program and service issues that are of concern to Alberta urban municipalities.

MEMBERSHIP: Except for additional specified members, the membership of the Inter-City Forum on Social Policy shall be open to representatives from the following Alberta municipalities:

External Grant Program

Consistent with the model FCSS has proposed in 2013 which included the following:

- That Council enter into a minimum of a five year term
- That Council provides a sum of \$24,000 in year one, increasing up to \$46,000.00 in Year Five.

- Of each year's grant, 10% will be retained as and administrative fees by FCSS in accordance with their policy and a further \$2,000.00 will cover actual production costs.
- Being aware that Council cannot approve expenditures for future years, two requests are made of Council;
 - 1) That Council agrees in principle to the Five year term
 - 2) That council approve of the funding request for 2016

FCSS Core Program

- The provincial grant will increase to \$276,856.00
- FCSS is requesting an additional \$889.00
- City of Lacombe's contribution equals \$85,815
- Additionally the City contributes \$52,838.00 in kind for reduced lease costs

External Grant Program

- The proposed budget remains at \$25,000.00 to fund the third year of the external grant program.

2016 Budget Highlights

- Overall department decrease of \$2,715.00
- The request for additional external grant funds as well as membership fees for Intercity forum have been removed from this budget

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
SOCIAL PLANNING							
01-1-51-84100	PROVINCIAL GRANTS	-251,687	-270,564	-251,687	-276,856	-25,169	9.09
01-1-51-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
Total REVENUES		-251,687	-270,564	-251,687	-276,856	25,169	
01-2-51-21300	TRAINING & CONFERENCES	0	0	0	0	0	0.00
01-2-51-21700	TELEPHONE & FAX	0	5,041	4,812	4,908	96	1.96
01-2-51-25200	BUILDING MAINTENANCE & REPAIRS	0	0	0	0	0	0.00
01-2-51-27400	INSURANCE	0	0	0	0	0	0.00
01-2-51-51100	MEETING EXPENSES	1,200	0	1,200	0	-1,200	0.00
01-2-51-75500	TRANSFER TO LOCAL GOV'T AGENCIE	326,631	355,490	336,613	362,671	26,058	7.19
01-2-51-76100	TRANSFER TO OTHER OPERATING	52,838	0	52,838	52,838	0	0.00
01-2-51-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-51-77200	TRANSFERS TO LOCAL ORGANIZATIOI	24,000	25,275	27,500	25,000	-2,500	-10.00
01-2-51-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
Total EXPENSES		404,669	385,806	422,963	445,417	22,454	
SOCIAL PLANNING (Surplus)/Deficit		152,982	115,242	171,276	168,561	2,715	
Report Total -->		-4,381,757	-7,621,766	-4,727,367	-4,845,794	118,427	

FAIRVIEW CEMETERY (Department 56)

Department Summary

The Fairview Cemetery has undergone several renovations with a goal to maximize use of existing lands, provide for a variety of service options, and ensure optimum supply of land. Fairview West Cemetery currently provides a one year supply of plots based on historical sales. The planned expansion of the Cemetery lands into the adjacent lands will commence in 2013 to expand inventory.

Cemetery Bylaw, policies, and procedures have been updated to support appropriate service levels. Careful allocations of staff time required to maintain the Cemetery, have resulted in more accurate calculations of resources required to maintain the Cemetery lands.

The Cemetery Master plan was completed in 2014. Construction on the first new phase of cemetery lands will complete in October 2015 establishing 8- 10 years supply of memorial options.

2016 Budget Summary

- The Fairview Cemetery department has a proposed decrease of \$53,291.00
- Wages and benefits are increased \$15,603.00
- Contract weed spraying will be added at a cost of \$2,000
- Transfer to reserves are reduced by \$45,000.00
- Common Services Recovery decreased \$25,894.00

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
CEMETERY							
01-1-56-41300	ADMINISTRATION FEES	0	0	0	0	0	0.00
01-1-56-45600	CEMETERY PLOTS	-12,000	-14,426	-12,000	-12,000	0	0.00
01-1-56-45700	CEMETERY SERVICES	-12,000	-25,646	-12,000	-12,000	0	0.00
01-1-56-45800	CEMETERY COLUMBARIAS	-15,000	-8,180	-15,000	-15,000	0	0.00
01-1-56-59100	DONATIONS	0	0	0	0	0	0.00
01-1-56-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-56-85100	LACOMBE COUNTY GRANTS	-12,000	-11,180	-12,000	-12,000	0	0.00
01-1-56-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-56-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-51,000	-59,432	-51,000	-51,000	0	
01-2-56-11100	WAGES	63,587	50,927	66,853	80,272	13,419	16.72
01-2-56-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-56-13100	PAYROLL BENEFITS	15,424	10,286	15,863	18,047	2,184	12.10
01-2-56-22100	ADVERTISING & PROMOTIONS	500	0	500	500	0	0.00
01-2-56-23200	LEGAL FEES	1,000	0	1,000	1,000	0	0.00
01-2-56-23300	ENGINEERING	0	0	0	0	0	0.00
01-2-56-23900	OTHER PROFESSIONAL SERVICES	0	0	0	2,000	2,000	100.00
01-2-56-25300	EQUIPMENT MAINTENANCE & REPAIR	260	0	260	260	0	0.00
01-2-56-26300	EQUIPMENT RENTALS	0	0	0	0	0	0.00
01-2-56-51500	COMPUTER & PHOTOCOPIER EXPENS	0	2	0	0	0	0.00
01-2-56-52400	GENERAL MATERIALS & SUPPLIES	7,000	3,741	7,000	7,000	0	0.00
01-2-56-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-56-53800	ICE & SNOW REMOVAL	750	0	750	750	0	0.00
01-2-56-56200	CHEMICALS & SPECIAL PRODUCTS	0	0	0	0	0	0.00
01-2-56-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-56-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-56-76400	TRANSFER TO RESERVES	60,000	0	60,000	15,000	-45,000	-300.00
01-2-56-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-56-81500	COLLECTION AGENCY FEES	0	0	0	0	0	0.00
01-2-56-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-56-96100	COMMON SERVICES RECOVERY	34,426	15,582	40,793	14,899	-25,894	-173.80
01-2-56-96200	ADMINISTRATION SERVICES RECOVERI	0	0	0	0	0	0.00
01-2-56-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-56-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
Total EXPENSES		182,947	80,538	193,019	139,728	-53,291	
CEMETERY (Surplus)/Deficit		131,947	21,106	142,019	88,728	53,291	
Report Total -->		-4,249,810	-7,600,385	-4,585,348	-4,757,066	171,718	

PLANNING & DEVELOPMENT (Department 61)

Department Summary

The Planning and Development department is composed of two primary areas: planning and development.

1. Development is responsible for the planning and regulation of residential, commercial and industrial development in the City of Lacombe. The development area of the department is also responsible for the regulation of building and safety codes.
2. The planning area of the department is responsible for the long term planning of development in the community as well as approvals of subdivisions and statutory plans. The planning area also looks after the City's ongoing heritage program.

With an uncertain economic forecast for the province, the Department is anticipating that 2016 will be steady. 2016 will see new fees for Planning Services and the Department is also proposing to increase fees for safety code services.

The Department will also be undertaking a review of the safety code services offered as the contract with Superior Safety Codes will expire in spring 2016.

2016 should see the completion of the Updates to the Land Use Bylaw and the Intermunicipal Development Plan. These plans began mid 2015 and involve extensive consultation with the public.

Alongside completing these new plans, the Department will continue to implement the Downtown Area Redevelopment Plan and Urban Design Plan (DARP), the Municipal Sustainability Plan (MSP) and the Heritage Management Plan (HMP).

2016 Budget Highlights

- The forecasted amounts for 2016 broadly reflect that while fees for development permits have increased, it is anticipated that the number of files processed in 2016 may be lower due to an uncertain economic forecast. The same methodology has been applied to building, electrical, plumbing and gas permits, where it is anticipated that fees will increase in the mid to late part of the 2016 year. Consideration has also been made when looking at 2015 revenues – if targets were not reached in 2015, the projected revenue for 2016 has decreased.
- Building Permit revenues remain forecasted at the same rate as in 2015, while electrical, plumbing and gas permit fee forecasts have been lowered from that of 2015 as the 2015 targets had not been met.
- Development Permit forecasted revenue has increased to \$25,000 from \$20,000. The 2015 revenue from these permits was over \$55,000.
- Additional revenue from retained deposits has been projected at \$10,000 which is added into general revenue. Deposits are only retained when development has not met the conditions set out in the development permit.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND USE PLANNING							
01-1-61-41200	GENERAL SERVICES	-600	-1,240	-900	-2,000	-1,100	55.00
01-1-61-41700	APPEAL FEES	-450	-100	-300	-500	-200	40.00
01-1-61-41800	SUBDIVISION FEES	-15,000	-42,532	-15,000	-15,000	0	0.00
01-1-61-41900	PLANNING FEES	-17,000	-23,770	-17,000	-17,000	0	0.00
01-1-61-43200	USER FEES	-8,000	-9,959	-8,400	-8,400	0	0.00
01-1-61-52500	PERMIT REVIEW FEES	0	-397	0	0	0	0.00
01-1-61-52600	BUILDING PERMITS	-145,000	-205,507	-190,000	-190,000	0	0.00
01-1-61-52700	PLUMBING PERMITS	-15,000	-13,877	-22,000	-15,000	7,000	-46.67
01-1-61-52800	ELECTRICAL PERMITS	-30,000	-32,134	-44,000	-30,000	14,000	-46.67
01-1-61-52900	GAS PERMITS	-14,000	-15,531	-20,500	-15,000	5,500	-36.67
01-1-61-53000	DEVELOPMENT PERMITS	-20,000	-57,313	-20,000	-25,000	-5,000	20.00
01-1-61-55600	REBATES & DIVIDENDS	0	0	0	0	0	0.00
01-1-61-59300	OTHER REVENUE	0	-4,120	0	0	0	0.00
01-1-61-59400	RETAINED DEPOSITS	-4,000	-16,500	-4,000	-10,000	-6,000	60.00
01-1-61-84100	PROVINCIAL GRANTS	-92,000	0	-138,640	-102,840	35,800	-34.81
01-1-61-92100	TRANSFER FROM RESERVES	0	-28,000	-8,000	0	8,000	0.00
Total REVENUES		-361,050	-450,980	-488,740	-430,740	-58,000	
01-2-61-11100	WAGES	413,083	410,451	412,959	474,446	61,487	12.96
01-2-61-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-61-13100	PAYROLL BENEFITS	96,820	97,204	99,196	108,589	9,393	8.65
01-2-61-21100	TRAVEL & SUBSISTENCE	6,000	7,359	5,500	5,500	0	0.00
01-2-61-21300	TRAINING & CONFERENCES	6,800	4,826	5,400	5,400	0	0.00
01-2-61-21400	MEMBERSHIP FEES	2,095	800	2,270	2,270	0	0.00
01-2-61-21500	POSTAGE & FREIGHT	1,300	0	200	200	0	0.00
01-2-61-21600	STAFF & VOLUNTEER APPRECIATION	250	210	250	250	0	0.00
01-2-61-21700	TELEPHONE & FAX	1,279	1,282	1,279	1,301	22	1.69
01-2-61-22100	ADVERTISING & PROMOTIONS	15,200	15,992	20,750	14,500	-6,250	-43.10
01-2-61-22200	PRINTING & BINDING	0	0	0	0	0	0.00
01-2-61-22300	SUBSCRIPTIONS & PUBLICATIONS	0	150	0	150	150	100.00
01-2-61-23200	LEGAL FEES	9,300	5,971	13,500	10,000	-3,500	-35.00
01-2-61-23600	SURVEYOR	0	3,315	0	0	0	0.00
01-2-61-23900	OTHER PROFESSIONAL SERVICES	67,800	78,981	119,800	81,000	-38,800	-47.90
01-2-61-27100	LICENSES & REGISTRATIONS	0	90	0	0	0	0.00
01-2-61-29000	PERMIT REVIEW FEES	0	387	0	0	0	0.00
01-2-61-29100	BUILDING INSPECTION FEES	72,500	96,359	95,000	95,000	0	0.00
01-2-61-29200	PLUMBING INSPECTION FEES	7,500	5,160	11,000	7,500	-3,500	-46.67
01-2-61-29300	ELECTRICAL INSPECTION FEES	15,000	13,839	22,000	15,000	-7,000	-46.67
01-2-61-29400	GAS INSPECTION FEES	7,000	5,211	10,250	7,500	-2,750	-36.67
01-2-61-34100	TITLE SEARCHES	1,000	460	3,000	1,500	-1,500	-100.00
01-2-61-51100	MEETING SUPPLIES	5,000	214	250	0	-250	0.00
01-2-61-51200	UNIFORMS & SAFETY GEAR	0	220	0	400	400	100.00
01-2-61-51400	OFFICE SUPPLIES	1,600	1,347	1,600	1,600	0	0.00
01-2-61-51500	COMPUTER & PHOTOCOPIER EXPENS	3,000	2,929	4,000	4,000	0	0.00
01-2-61-51700	PROGRAM/EVENT MATERIALS & SUPP	150	1,594	1,500	1,000	-500	-50.00
01-2-61-52700	UPGRADING & REPLACEMENT	2,500	0	0	0	0	0.00
01-2-61-76100	TRANSFER TO OTHER OPERATING	0	1,175	0	0	0	0.00
01-2-61-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-61-76400	TRANSFER TO RESERVES	0	20,000	0	0	0	0.00
01-2-61-77200	TRANSFER TO LOCAL ORGANIZATION:	0	3,785	13,500	14,750	1,250	8.47
01-2-61-77300	TRANSFERS TO INDIVIDUALS	20,000	20,175	20,000	0	-20,000	0.00
01-2-61-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-61-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-61-96800	INFO SERVICES RECOVERY	33,103	32,374	32,374	35,336	2,962	8.38
	Total EXPENSES	788,280	831,860	895,578	887,192	-8,386	
	LAND USE PLANNING (Surplus)/Deficit	427,230	380,880	406,838	456,452	-49,614	
	Report Total -->	-3,822,580	-7,219,505	-4,178,510	-4,300,614	122,104	

COMMUNITY ECONOMIC DEVELOPMENT SERVICES (Department 62)

Department Summary

Community Economic Development Services is responsible for advancing community development, business retention and attraction strategies for the City of Lacombe. This department focuses on strategies that :

- Pursue collaborations that provide benefit to the greater community (AFSC, Community Futures, BOLT Transit, proposed CED Organization)
- Encourage business retention and attraction
- Facilitate/foster collaboration between municipal government, the business sector & community groups to increase economic and community vibrancy, economy & quality of life (Chamber of Commerce, Tourism, Historical Society, Festival and Events)
- Ongoing review and evaluation of effectiveness of City processes and policies to support business and citizen attractiveness

Marketing

- Marketing supports all City departments to effectively market and communicate civic matters to stakeholders.
- Initiatives will promote Lacombe's initiatives, events, and activities through purchased media advertising, campaigns
- Management & implementation of Lacombe's brand standards
- Projects this year will focus on streamlining messages and publication venues to ensure consistent content and quality of messages. Concentration of information in fewer venues will ensure that citizens have access to current news/updates on City matters.

Communications

Communications serves all City departments in order effectively draft appropriate and timely content for messages.

- Attention is devoted to the development and implementation of communication strategy, policy and protocols.
- Communications will also fund audits and market research to identify the optimum approach in reaching target audiences.
- Key to Communications is the coordination of media events and media relations to ensure timely, accurate, and fair reporting of the City of Lacombe.
- Provides crisis communications support to the City during times of emergency

2016 Budget Highlights

- Overall department costs increase \$ 2,596.00
- Wage and Benefit increased by \$18,845.00
- Advertising, Printing and Subscription allocations decreased \$13,200
- Storefront enhancement project increased \$6,000 (professional services)
- Transfer to Local Organizations includes requests made by
 - Lacombe Days Committee
 - Rikubetsu Friendship Society
 - Historical Society
 - Lacombe Regional Tourism

- Info Services Recovery increase of \$1,060.00

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ECONOMIC DEVELOPMENT							
01-1-62-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-62-41500	SALE OF MATERIALS & SUPPLIES	0	-1,431	0	0	0	0.00
01-1-62-43200	USER FEES - ELECTRICITY	-19,500	-12,739	-18,600	-21,450	-2,850	13.29
01-1-62-52300	DEVELOPMENT OFFICER SURCHARGE	-25,200	-27,387	-27,000	-27,000	0	0.00
01-1-62-59000	SPECIAL PROGRAM / EVENT REVENUE	-1,000	0	-2,000	-2,000	0	0.00
01-1-62-59100	DONATIONS	-16,500	-22,500	-21,000	-21,000	0	0.00
01-1-62-59300	OTHER REVENUE	-2,250	-1,920	-2,250	-2,250	0	0.00
01-1-62-83100	FEDERAL GRANTS	0	0	0	0	0	0.00
01-1-62-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-62-84500	PROVINCIAL AGENCY GRANTS	0	0	0	0	0	0.00
01-1-62-85100	LACOMBE COUNTY GRANTS	-86,625	-15,000	-14,550	-14,550	0	0.00
01-1-62-85200	GRANTS FROM OTHER LOCAL GOV &	0	0	0	0	0	0.00
01-1-62-87100	OUTSIDE CONTRIBUTIONS	0	0	0	0	0	0.00
01-1-62-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-62-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
Total REVENUES		-151,075	-80,977	-85,400	-88,250	2,850	
01-2-62-11100	WAGES	243,819	254,377	263,245	272,149	8,904	3.27
01-2-62-11200	WAGES - MAINTENANCE	0	1,497	0	0	0	0.00
01-2-62-13100	PAYROLL BENEFITS	52,037	53,212	54,318	64,259	9,941	15.47
01-2-62-13200	PAYROLL BENEFITS - MAINTENANCE	0	402	0	0	0	0.00
01-2-62-21100	TRAVEL & SUBSISTENCE	1,650	984	1,650	1,650	0	0.00
01-2-62-21300	TRAINING & CONFERENCES	3,800	1,943	3,100	-221	-3,321	1502.71
01-2-62-21400	MEMBERSHIP FEES	2,890	1,929	2,155	7,246	5,091	70.26
01-2-62-21500	POSTAGE & FREIGHT	2,500	63	200	200	0	0.00
01-2-62-21600	STAFF APPRECIATION	50	424	250	250	0	0.00
01-2-62-21700	TELEPHONE & FAX	1,381	2,462	2,696	2,584	-112	-4.33
01-2-62-22100	ADVERTISING & PROMOTIONS	74,455	54,631	76,700	63,500	-13,200	-20.79
01-2-62-22200	PRINTING & BINDING	20,500	3,871	6,500	3,500	-3,000	-85.71
01-2-62-22300	SUBSCRIPTIONS & PUBLICATIONS	3,130	1,649	2,230	1,080	-1,150	-106.48
01-2-62-23200	LEGAL FEES	0	0	0	0	0	0.00
01-2-62-23900	OTHER PROFESSIONAL SERVICES	17,500	4,640	9,500	8,500	-1,000	-11.76
01-2-62-25100	JANITORIAL SERVICES	0	0	0	0	0	0.00
01-2-62-25200	BUILDING MAINTENANCE & REPAIRS	0	0	0	0	0	0.00
01-2-62-25300	EQUIPMENT MAINTENANCE & REPAIR	0	0	0	0	0	0.00
01-2-62-26200	BUILDING RENTALS	27,600	23,700	23,700	24,900	1,200	4.82
01-2-62-27400	INSURANCE	167	248	286	286	0	0.00
01-2-62-34200	ADMINISTRATION FEES	0	233	0	0	0	0.00
01-2-62-51100	MEETING SUPPLIES	0	730	0	0	0	0.00
01-2-62-51300	JANITORIAL SUPPLIES	0	0	0	0	0	0.00
01-2-62-51400	OFFICE SUPPLIES	950	573	900	1,600	700	43.75
01-2-62-51500	COMPUTER & PHOTOCOPIER EXPENS	0	1,172	0	0	0	0.00
01-2-62-51700	PROGRAM/EVENT MATERIALS & SUPP	26,350	21,176	26,750	28,250	1,500	5.31
01-2-62-51900	MERCHANDISE FOR RESALE	5,200	5,209	5,200	5,200	0	0.00
01-2-62-52400	GENERAL MATERIALS & SUPPLIES	2,000	613	1,500	2,500	1,000	40.00
01-2-62-52700	UPGRADING & REPLACEMENT	2,000	0	500	500	0	0.00
01-2-62-54300	UTILITIES - GAS	0	1,563	3,300	3,300	0	0.00
01-2-62-54400	UTILITIES - ELECTRICITY	0	2,888	1,800	2,573	773	30.04
01-2-62-76100	TRANSFER TO OTHER OPERATING	0	857	0	0	0	0.00
01-2-62-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-62-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-62-77200	TRANSFERS TO LOCAL ORGANIZATIOI	172,370	106,900	155,475	149,685	-5,790	-3.87
01-2-62-77300	TRANSFERS TO INDIVIDUALS	0	0	0	0	0	0.00

Budget Department by Category

Date : Jan 05, 2016

Time : 3:28 pm



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-62-81400	BANK CHARGES AND OTHER PENALTI	500	0	500	500	0	0.00
01-2-62-92700	CANCELLATION OF UNCOLLECTABLE /	0	163	0	0	0	0.00
01-2-62-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-62-96200	ADMINISTRATION SERVICES RECOVERI	1,260	0	1,260	1,260	0	0.00
01-2-62-96800	INFO SERVICES RECOVERY	12,663	11,562	11,562	12,622	1,060	8.40
01-2-62-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-62-99500	AMORT - ES	0	0	0	0	0	0.00
Total EXPENSES		674,772	559,671	655,277	657,873	2,596	
ECONOMIC DEVELOPMENT (Surplus)/Deficit		523,697	478,694	569,877	569,623	254	
Report Total -->		-3,298,883	-6,740,811	-3,608,633	-3,730,991	122,358	

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND DEVELOPMENT							
01-1-66-41200	GENERAL SERVICES	0	0	0	0	0	0.00
01-1-66-55100	INTEREST ON INVESTMENTS	0	0	0	0	0	0.00
01-1-66-57100	SALE OF RESIDENTIAL LAND	0	0	0	0	0	0.00
01-1-66-57200	SALE OF INDUSTRIAL LAND	-1,060,000	0	-265,000	-265,000	0	0.00
01-1-66-57400	SALE OF COMMERCIAL LAND	0	0	0	0	0	0.00
01-1-66-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-66-59400	RETAINED DEPOSITS	0	0	0	0	0	0.00
01-1-66-87100	OUTSIDE CONTRIBUTIONS	0	-2	0	0	0	0.00
01-1-66-87200	CONTRIBUTED ASSETS	0	0	0	0	0	0.00
01-1-66-92100	TRANSFER FROM RESERVES	-790,131	0	-650,472	-535,754	114,718	-21.41
01-1-66-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-66-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
01-1-66-97000	OFF-SITE LEVIES	0	-1,275,710	0	0	0	0.00
01-1-66-97100	CASH-IN-LIEU OF RESERVES	0	0	0	0	0	0.00
Total REVENUES		-1,850,131	-1,275,712	-915,472	-800,754	-114,718	

01-2-66-22100	ADVERTISING & PROMOTIONS	0	221	0	0	0	0.00
01-2-66-23200	LEGAL FEES	0	6,446	0	0	0	0.00
01-2-66-23300	ENGINEERING	0	0	0	0	0	0.00
01-2-66-23900	OTHER PROFESSIONAL SERVICES	0	3,510	0	0	0	0.00
01-2-66-27400	INSURANCE	3,660	3,693	3,169	4,247	1,078	25.38
01-2-66-34100	TITLE SEARCHES	0	65	0	0	0	0.00
01-2-66-60000	COST OF LAND SOLD	343,546	0	102,391	102,391	0	0.00
01-2-66-76100	TRANSFER TO OTHER OPERATING	126,723	0	126,723	126,723	0	0.00
01-2-66-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-66-76400	TRANSFER TO RESERVES	716,454	0	162,609	162,609	0	0.00
01-2-66-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-66-83100	DEBENTURE DEBT INTEREST	80,925	36,372	116,254	69,575	-46,679	-67.09
01-2-66-83200	DEBENTURE DEBT PRINCIPAL	578,377	590,870	403,880	334,763	-69,117	-20.65
01-2-66-91200	CANCELLED FRONTAGE TAXES	446	446	446	446	0	0.00
01-2-66-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
Total EXPENSES		1,850,131	641,623	915,472	800,754	-114,718	

LAND DEVELOPMENT (Surplus)/Deficit		0	-634,089	0	0	0	

Report Total -->		-3,298,883	-7,374,900	-3,608,633	-3,730,991	122,358	

Budget Department by Category

Date : Jan 05, 2016

Time : 3:28 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LAND & BUILDING RENTAL							
01-1-69-43200	USER FEES	0	0	0	0	0	0.00
01-1-69-56200	BUILDING RENTALS & LEASES	-3,600	0	-3,600	-3,600	0	0.00
01-1-69-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-69-84100	PROVINCIAL GRANTS	0	0	-8,492	0	8,492	0.00
01-1-69-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-69-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-3,600	0	-12,092	-3,600	-8,492	
01-2-69-11200	WAGES - MAINTENANCE	0	0	0	0	0	0.00
01-2-69-13100	PAYROLL BENEFITS - MAINTENANCE	0	0	0	0	0	0.00
01-2-69-13200	PAYROLL BENEFITS - MAINTENANCE	0	0	0	0	0	0.00
01-2-69-21700	TELEPHONE & FAX	0	0	0	0	0	0.00
01-2-69-23100	ACCOUNTING AND AUDIT	0	0	0	0	0	0.00
01-2-69-23900	OTHER PROFESSIONAL SERVICES	0	0	0	0	0	0.00
01-2-69-25200	BUILDING MAINTENANCE & REPAIRS	17,376	12,764	17,376	0	-17,376	0.00
01-2-69-25300	EQUIPMENT MAINTENANCE & REPAIR:	0	247	0	0	0	0.00
01-2-69-27400	INSURANCE	1,862	1,343	1,495	1,544	49	3.17
01-2-69-51300	JANITORIAL SUPPLIES	0	0	0	0	0	0.00
01-2-69-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-2-69-54100	UTILITIES - WATER	0	0	0	0	0	0.00
01-2-69-54200	UTILITIES - WASTEWATER	0	0	0	0	0	0.00
01-2-69-54300	UTILITIES - GAS	0	0	0	0	0	0.00
01-2-69-54600	UTILITIES - SOLID WASTE	0	0	0	0	0	0.00
01-2-69-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-69-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00
01-2-69-77200	TRANSFER TO LOCAL ORGANIZATION:	0	380,000	0	0	0	0.00
01-2-69-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-69-83100	DEBENTURE DEBT INTEREST	0	0	0	0	0	0.00
01-2-69-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	0	0.00
01-2-69-91100	CANCELLED TAXES	0	0	0	0	0	0.00
01-2-69-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-69-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0.00
Total EXPENSES		19,238	394,354	18,871	1,544	-17,327	
LAND & BUILDING RENTAL (Surplus)/Deficit		15,638	394,354	6,779	-2,056	8,835	
Report Total -->		-3,283,245	-6,980,546	-3,601,854	-3,733,047	131,193	

RECREATION and CULTURE (Department 71)

Department Summary

The Recreation and Culture Department is responsible for planning and management of recreation services to enhance the quality of life for residents. Long range planning, development of master plans, and continual assessment of citizen demand for service levels are a central role.

Trail Planning, assessment of current and future facility and program needs, and ongoing user fee analysis are completed by this department. Fund development (philanthropy, donation, sponsorship, and grants) applications are managed under this department. A focus on building community capacity through engaging and cultivating community stakeholders, volunteers, and agencies for the purposes of expanding and facilitating recreational programming is central to this department.

The City adopted a formal Master Plan for Recreation and Culture Services in 2013. Implementation of recommendations offered in the Master Plan have been scaled back in the interest of budget restraint.

2016 Budget Summary

- The Recreation Department has a proposed decrease of \$83,072
- Wage and Benefits decrease \$37,967.00 as the result of internal allocations
- The Recreation and Culture manager position now also oversees Kinsmen Aquatic Centre
- Program supplies increased \$2,000.00 for court sport equipment at water treatment facility
- Decrease in Professional Services of \$3,300.00 for program partnerships
- Increase to internal transfers to organization of \$6,100.00 for grandfathered facility fee grants
- Increase in the Info Services Recovery of \$1,269.00

Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
RECREATION BOARD & PROGRAMMING							
01-1-71-41400	CONCESSION & VENDING MACHINE R	0	0	0	0	0	0.00
01-1-71-43100	REGISTRATION FEES	-5,800	-6,176	-5,800	-5,900	-100	1.69
01-1-71-43200	USER FEES	0	0	0	0	0	0.00
01-1-71-51300	PENALTIES ON ACCOUNTS	0	0	0	0	0	0.00
01-1-71-59100	DONATIONS	0	0	0	0	0	0.00
01-1-71-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-71-83100	FEDERAL GRANTS	-2,000	0	0	0	0	0.00
01-1-71-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-71-84500	PROVINCIAL AGENCY GRANTS	0	0	0	0	0	0.00
01-1-71-85100	LACOMBE COUNTY GRANTS	0	0	0	0	0	0.00
01-1-71-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
	Total REVENUES	-7,800	-6,176	-5,800	-5,900	100	
01-2-71-11100	WAGES	95,991	114,358	126,571	88,604	-37,967	-42.85
01-2-71-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-71-13100	PAYROLL BENEFITS	23,589	28,207	27,334	21,386	-5,948	-27.81
01-2-71-21100	TRAVEL & SUBSISTENCE	3,400	4,296	2,800	3,000	200	6.67
01-2-71-21300	TRAINING & CONFERENCES	4,700	3,905	3,300	2,974	-326	-10.96
01-2-71-21400	MEMBERSHIP FEES	1,480	1,962	1,485	2,040	555	27.21
01-2-71-21500	POSTAGE & FREIGHT	100	0	200	200	0	0.00
01-2-71-21600	STAFF & VOLUNTEER APPRECIATION	1,650	1,012	1,650	1,650	0	0.00
01-2-71-21700	TELEPHONE & FAX	986	977	986	1,106	120	10.85
01-2-71-22100	ADVERTISING & PROMOTIONS	8,564	8,191	8,564	7,614	-950	-12.48
01-2-71-22200	PRINTING & BINDING	2,700	1,494	2,700	2,700	0	0.00
01-2-71-22300	SUBSCRIPTIONS & PUBLICATIONS	2,500	2,995	2,500	3,000	500	16.67
01-2-71-23900	OTHER PROFESSIONAL SERVICES	14,350	17,377	17,750	14,450	-3,300	-22.84
01-2-71-25200	BUILDING MAINTENANCE & REPAIR	0	0	0	0	0	0.00
01-2-71-25300	EQUIPMENT MAINTENANCE & REPAIR:	0	0	0	0	0	0.00
01-2-71-26200	BUILDING RENTALS	0	0	0	0	0	0.00
01-2-71-27100	LICENSES & REGISTRATIONS	0	18	0	0	0	0.00
01-2-71-27400	INSURANCE	46	154	152	177	25	14.12
01-2-71-51100	MEETING SUPPLIES	2,000	2,134	2,500	2,500	0	0.00
01-2-71-51400	OFFICE SUPPLIES	1,300	1,060	1,300	1,300	0	0.00
01-2-71-51500	COMPUTER & PHOTOCOPIER EXPENS	500	4,069	500	3,500	3,000	85.71
01-2-71-51700	PROGRAM/EVENT MATERIALS & SUPP	4,100	2,310	4,100	6,700	2,600	38.81
01-2-71-51800	FOOD SUPPLIES FOR RESALE	0	0	0	0	0	0.00
01-2-71-52400	GENERAL MATERIALS & SUPPLIES	550	474	550	550	0	0.00
01-2-71-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	0.00
01-2-71-75500	TRANSFERS TO LOCAL GOV'T AGENCI	0	0	0	0	0	0.00
01-2-71-76100	TRANSFER TO OTHER OPERATING	4,950	4,038	4,950	6,100	1,150	18.85
01-2-71-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-71-76400	TRANSFER TO RESERVES	50,000	0	50,000	0	-50,000	0.00
01-2-71-77200	TRANSFERS TO LOCAL ORGANIZATIOI	29,750	14,424	28,500	34,600	6,100	17.63
01-2-71-77300	TRANSFERS TO INDIVIDUALS	0	0	0	0	0	0.00
01-2-71-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-71-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-71-96800	INFO SERVICES RECOVERY	12,126	13,875	13,875	15,144	1,269	8.38
	Total EXPENSES	265,332	227,330	302,267	219,295	-82,972	
RECREATION BOARD & PROGRAMMING (Surplus)/Deficit		257,532	221,154	296,467	213,395	83,072	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
	Report Total -->	-3,025,713	-6,759,392	-3,305,387	-3,519,652	214,265	

LACOMBE MEMORIAL CENTER (Department 72)

Department Summary

The Lacombe Memorial Center (LMC) serves as a community centre in the heart of downtown. The facility is well suited to hosting multiple events of varying size and nature simultaneously.

The overall building size is 37,000 square feet which includes the Mary C Moore Public Library and Lacombe Family and Community Support Services areas which are 10,300 and 4,500 square feet respectively. Anna Marie's Coffee bar café is privately operated in the Lacombe Ford Fireside Lounge occupying 446 square feet. The Café is open to the public and caters to small groups that rent the facility. A Common area within the building represents 4,843 square feet and is home to the City's Public Art Collection.

Overall floor space available for rental is 16,891 square feet. Common functions hosted at the facility includes weddings, funerals, business meetings, training sessions, church services, government / business events and farmers markets.

The LMC is open 12- 18 hours per day, year round with the exception of some holidays. New projectors will be installed to provide compatibility with customer computer hardware.

2016 Budget Summary

- LMC Budget overall decrease is \$4,997.00
- Revenues have been increased \$41,265.00 (user fees, internal transfers and lease)
- Increases in Wages and Benefits of \$43,478.00
- Advertising and janitorial supplies are reduced \$2,500.00
- Insurance increase \$3,449.00
- Upgrading and replacement increased \$11,300.00 which includes \$15,000.00 to purchase projector cabling
- Utilities increased \$3,100.00
- Info Services Recovery decreased \$12,049.00



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LACOMBE MEMORIAL CENTRE							
01-1-72-41400	CONCESSION & VENDING MACHINE R	0	-1,121	-385	-385	0	0.00
01-1-72-43200	USER FEES	-211,440	-199,439	-220,025	-243,360	-23,335	9.59
01-1-72-56100	EQUIPMENT RENTALS & LEASES	-19,500	-16,643	-18,775	-18,775	0	0.00
01-1-72-56200	BUILDING RENTALS & LEASES	-55,000	-57,538	-56,195	-62,000	-5,805	9.36
01-1-72-59000	SPECIAL PROGRAM/EVENT REVENUE	0	0	0	0	0	0.00
01-1-72-59100	DONATIONS	0	0	0	0	0	0.00
01-1-72-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-72-59500	CASH OVER & SHORT	0	0	0	0	0	0.00
01-1-72-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-72-85100	LACOMBE COUNTY GRANTS	-15,000	-12,101	-15,000	-15,000	0	0.00
01-1-72-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-72-93200	TRANSFER FROM OTHER OPERATING	-301,038	-11,645	-301,038	-313,163	-12,125	3.87
Total REVENUES		-601,978	-298,487	-611,418	-652,683	41,265	
01-2-72-11100	WAGES	345,744	134,439	361,449	404,538	43,089	10.65
01-2-72-11200	WAGES - MAINTENANCE	0	212,444	0	0	0	0.00
01-2-72-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-72-13100	PAYROLL BENEFITS	81,501	32,932	79,010	79,399	389	0.49
01-2-72-13200	PAYROLL BENEFITS - MAINTENANCE	0	40,739	0	0	0	0.00
01-2-72-21100	TRAVEL & SUBSISTENCE	100	62	200	200	0	0.00
01-2-72-21300	TRAINING & CONFERENCES	4,200	985	1,900	1,449	-451	-31.12
01-2-72-21400	MEMBERSHIP FEES	0	0	0	0	0	0.00
01-2-72-21500	POSTAGE & FREIGHT	100	125	200	200	0	0.00
01-2-72-21600	STAFF & VOLUNTEER APPRECIATION	300	24	300	300	0	0.00
01-2-72-21700	TELEPHONE & FAX	9,542	10,913	10,761	11,031	270	2.45
01-2-72-22100	ADVERTISING & PROMOTIONS	1,000	5,114	7,500	6,000	-1,500	-25.00
01-2-72-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	0	0	0	0.00
01-2-72-23900	OTHER PROFESSIONAL SERVICES	1,000	0	1,000	1,000	0	0.00
01-2-72-25100	JANITORIAL SERVICES	1,700	0	1,700	1,700	0	0.00
01-2-72-25200	BUILDING MAINTENANCE & REPAIRS	11,550	11,167	11,550	11,550	0	0.00
01-2-72-25300	EQUIPMENT MAINTENANCE & REPAIR	47,000	40,939	49,250	49,250	0	0.00
01-2-72-25400	STRUCTURE MAINTENANCE & REPAIR	500	8	500	500	0	0.00
01-2-72-27100	LICENSES & REGISTRATION	250	110	400	400	0	0.00
01-2-72-27400	INSURANCE	37,293	39,700	42,206	45,655	3,449	7.55
01-2-72-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	3,500	0	0	0	0.00
01-2-72-51200	UNIFORMS & SAFETY GEAR	1,000	423	1,000	1,000	0	0.00
01-2-72-51300	JANITORIAL SUPPLIES	15,000	17,813	15,000	14,000	-1,000	-7.14
01-2-72-51400	OFFICE SUPPLIES	1,200	1,190	1,350	1,350	0	0.00
01-2-72-51500	COMPUTER & PHOTOCOPIER EXPENS	1,000	762	2,500	2,500	0	0.00
01-2-72-51600	COFFEE & WATER SUPPLIES	0	211	500	500	0	0.00
01-2-72-51700	PROGRAM/EVENT MATERIALS & SUPP	1,000	1,392	2,000	2,000	0	0.00
01-2-72-51800	FOOD SUPPLIES FOR RESALE	0	0	0	0	0	0.00
01-2-72-52400	GENERAL MATERIALS & SUPPLIES	8,500	4,365	8,500	9,000	500	5.56
01-2-72-52700	UPGRADING & REPLACEMENT	15,800	7,885	20,600	31,900	11,300	35.42
01-2-72-54100	UTILITIES - WATER	2,054	2,324	2,054	2,054	0	0.00
01-2-72-54200	UTILITIES - WASTEWATER	654	712	654	654	0	0.00
01-2-72-54300	UTILITIES - GAS	23,322	21,526	22,024	22,024	0	0.00
01-2-72-54400	UTILITIES - ELECTRICITY	104,618	90,631	95,842	98,942	3,100	3.13
01-2-72-54600	UTILITIES - SOLID WASTE	7,668	8,518	7,668	7,668	0	0.00
01-2-72-56200	CHEMICALS & SPECIAL PRODUCTS	0	0	0	0	0	0.00
01-2-72-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-72-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-72-76400	TRANSFER TO RESERVES	0	0	0	0	0	0.00

Budget Department by Category

Date : Jan 05, 2016

Time : 3:28 pm



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-72-77200	TRANSFERS TO LOCAL ORGANIZATIOI	0	0	0	0	0	0.00
01-2-72-81300	CREDIT & DEBIT CARD FEES	2,600	3,810	2,600	2,600	0	0.00
01-2-72-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-72-83100	DEBENTURE DEBT INTEREST	142,004	67,923	136,065	129,825	-6,240	-4.81
01-2-72-83200	DEBENTURE DEBT PRINCIPAL	101,911	76,598	107,058	112,463	5,405	4.81
01-2-72-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-72-96100	COMMON SERVICES RECOVERY	0	2,060	0	0	0	0.00
01-2-72-96800	INFO SERVICES RECOVERY	85,193	102,788	102,788	90,739	-12,049	-13.28
01-2-72-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-72-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-72-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		1,055,304	944,132	1,096,129	1,142,391	46,262	
LACOMBE MEMORIAL CENTRE (Surplus)/Deficit		453,326	645,645	484,711	489,708	-4,997	
Report Total -->		-2,572,387	-6,113,747	-2,820,676	-3,029,944	209,268	

AQUATIC CENTER (Department 73)

Department Summary

The Kinsmen Aquatic Center includes a large pool, a teaching pool, and a heated whirlpool. Hours of operation are 6 a.m. to 10 p.m. daily.

Programs offered include scheduled lessons, public swim, aqua fit classes, lane swim, and school use. Lifesaving training courses are held throughout the year. The pool also offers a mentor program to ensure succession planning for lifeguard staff positions. The pool hosts The Birthday Bash, Beach Bash, and the Halloween Bash each year, which often fill to capacity (200). The pool hosts swim meets that bring hundreds of families into the community.

Annual shut down closure has been shifted to December. Length of closure alternates between two weeks and one month in alternate years. 2016 shutdown will be two weeks in duration.

The Spray Park is open from May to September daily depending on the weather.

Focus for 2016 includes:

1. Marketing to increase use
2. Development of new programming
3. Retiling of the teaching pool – this project has been deferred in prior years to accommodate budget limitations. The work s required to attend to lifting tiles that expose rough flooring that causes injuries and is hosts bacterial growth

2016 Budget Summary

- The Aquatic Center has an overall increase of \$112,230
- Wages & benefits budget for this department will increase by \$55,278.00 (reallocation of manager wages and wage adjustments)
- Training and conference allocations increased \$1,894
- Janitorial supplies are increased \$3,750.00 to reflect actual expenditures
- Upgrading and replacement increases \$31,300.00 (\$32,000 tiling, \$5,000 lane ropes and \$1500.00
- Materials and supplies increases \$2,660.00 (\$1,500.00 washer and dryer & \$3,200.00 pool flotation devices)
- Increase in Info Services Recovery increase \$3,618



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
AQUATIC CENTRE							
01-1-73-41200	GENERAL SERVICES	0	-642	0	0	0	0.00
01-1-73-41400	CONCESSION & VENDING MACHINE R	-12,000	-7,368	-12,000	-10,000	2,000	-20.00
01-1-73-43200	USER FEES	-240,000	-259,444	-270,000	-268,700	1,300	-0.48
01-1-73-43500	RESALEABLE MERCHANDISE	-7,500	-6,946	-7,500	-7,500	0	0.00
01-1-73-56100	EQUIPMENT RENTALS & LEASES	0	-2	0	0	0	0.00
01-1-73-56200	BUILDING RENTALS & LEASES	-8,000	-1,909	-3,500	-3,500	0	0.00
01-1-73-59000	SPECIAL PROGRAM/EVENT REVENUE	-2,000	-2,342	-2,000	-2,000	0	0.00
01-1-73-59100	DONATIONS	0	0	0	0	0	0.00
01-1-73-59300	OTHER REVENUE	0	0	0	0	0	0.00
01-1-73-59500	CASH OVER & SHORT	0	-1,811	0	0	0	0.00
01-1-73-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-73-85100	LACOMBE COUNTY GRANTS	-220,000	-221,046	-220,000	-220,000	0	0.00
01-1-73-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-73-93200	TRANSFER FROM OTHER OPERATING	0	-105	0	0	0	0.00
Total REVENUES		-489,500	-501,615	-515,000	-511,700	-3,300	
01-2-73-11100	WAGES	496,170	667,596	653,347	701,468	48,121	6.86
01-2-73-11200	WAGES - MAINTENANCE	0	114,977	0	0	0	0.00
01-2-73-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-73-13100	PAYROLL BENEFITS	91,647	94,902	122,048	129,205	7,157	5.54
01-2-73-13200	PAYROLL BENEFITS - MAINTENANCE	0	26,475	0	0	0	0.00
01-2-73-21100	TRAVEL & SUBSISTENCE	500	1,442	500	900	400	44.44
01-2-73-21300	TRAINING & CONFERENCES	4,100	4,856	2,300	4,194	1,894	45.16
01-2-73-21400	MEMBERSHIP FEES	900	80	900	900	0	0.00
01-2-73-21500	POSTAGE & FREIGHT	400	272	800	800	0	0.00
01-2-73-21600	STAFF & VOLUNTEER APPRECIATION	600	501	600	600	0	0.00
01-2-73-21700	TELEPHONE & FAX	2,916	2,666	2,916	3,250	334	10.28
01-2-73-22100	ADVERTISING & PROMOTIONS	3,000	2,683	3,000	3,000	0	0.00
01-2-73-22200	PRINTING & BINDING	0	0	0	0	0	0.00
01-2-73-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	0	0	0	0.00
01-2-73-23300	ENGINEERING	0	0	0	0	0	0.00
01-2-73-23900	OTHER PROFESSIONAL SERVICES	2,700	280	2,700	2,900	200	6.90
01-2-73-25100	JANITORIAL SERVICES	0	0	0	0	0	0.00
01-2-73-25200	BUILDING MAINTENANCE & REPAIRS	20,000	8,838	20,000	20,750	750	3.61
01-2-73-25300	EQUIPMENT MAINTENANCE & REPAIR	30,500	37,043	33,460	33,460	0	0.00
01-2-73-26300	EQUIPMENT RENTALS	0	0	0	0	0	0.00
01-2-73-27100	LICENSES & REGISTRATION	400	399	400	520	120	23.08
01-2-73-27400	INSURANCE	3,616	3,581	3,420	4,118	698	16.95
01-2-73-51100	MEETING SUPPLIES	50	0	50	50	0	0.00
01-2-73-51200	UNIFORMS & SAFETY GEAR	1,050	2,292	1,050	2,625	1,575	60.00
01-2-73-51300	JANITORIAL SUPPLIES	6,250	9,738	6,250	10,000	3,750	37.50
01-2-73-51400	OFFICE SUPPLIES	2,000	2,655	2,000	2,500	500	20.00
01-2-73-51500	COMPUTER & PHOTOCOPIER EXPENS	3,000	4,873	3,000	3,600	600	16.67
01-2-73-51600	COFFEE & WATER SUPPLIES	250	789	250	650	400	61.54
01-2-73-51700	PROGRAM/EVENT MATERIALS & SUPP	12,700	15,993	12,700	14,500	1,800	12.41
01-2-73-51800	FOOD SUPPLIES FOR RESALE	4,800	3,974	4,800	5,000	200	4.00
01-2-73-51900	MERCHANDISE FOR RESALE	4,875	932	4,875	4,875	0	0.00
01-2-73-52400	GENERAL MATERIALS & SUPPLIES	2,800	3,252	2,800	5,460	2,660	48.72
01-2-73-52700	UPGRADING & REPLACEMENT	12,050	160	19,050	50,350	31,300	62.16
01-2-73-54100	UTILITIES - WATER	12,635	10,400	12,635	12,635	0	0.00
01-2-73-54200	UTILITIES - WASTEWATER	7,283	3,115	7,283	7,283	0	0.00
01-2-73-54300	UTILITIES - GAS	21,601	15,290	14,728	14,728	0	0.00
01-2-73-54400	UTILITIES - ELECTRICITY	60,462	47,501	53,141	53,744	603	1.12

Budget Department by Category

Date : Jan 05, 2016

Time : 3:29 pm



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-73-54600	UTILITIES - SOLID WASTE	0	0	0	0	0	0.00
01-2-73-56200	CHEMICALS & SPECIAL PRODUCTS	37,000	44,175	37,000	37,000	0	0.00
01-2-73-76100	TRANSFER TO OTHER OPERATING	0	0	0	0	0	0.00
01-2-73-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-73-76400	TRANSFER TO RESERVES	10,000	0	10,000	10,000	0	0.00
01-2-73-81300	CREDIT & DEBIT CARD FEES	2,550	4,999	2,550	4,800	2,250	46.88
01-2-73-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-73-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-73-96800	INFO SERVICES RECOVERY	37,864	39,543	39,543	43,161	3,618	8.38
01-2-73-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-73-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-73-99600	AMORT - M & E	0	0	0	0	0	0.00
Total EXPENSES		896,669	1,176,272	1,080,096	1,189,026	108,930	
AQUATIC CENTRE (Surplus)/Deficit		407,169	674,657	565,096	677,326	-112,230	
Report Total -->		-2,165,218	-5,439,090	-2,255,580	-2,352,618	97,038	

BARNETT ARENA (Department 74)

Department Summary

Barnett Arena houses twin arenas; the front ice is regulation size, while the back ice is slightly smaller. The arenas are in operation year round. Ice is installed in August and removed in April. Winter Arena activities include minor and recreational hockey, ringette, public skating and figure skating. Red Deer Rebels and the Bentley Generals hockey teams have played games periodically in the Barnett Arena. The arena is also rented by Service Clubs for fundraisers and by individuals for private functions. During summer months the facility is utilized for the annual trade show, lacrosse, in-line skating & hockey training camps. The outdoor ice surface directly north of the arena is maintained by the City. The curling rink is within the same building, however is operated by Lacombe Curling Club. Arena staff provides maintenance services in all City owned facilities as part of their regular work load.

2016 Budget Summary

- The Barnett Arena has a proposed overall increase of \$104,187
- Overall wages & benefits for this department have increased \$25,246.00
- Debt repayment increased \$23,952.00
- Insurance rate increase of \$2,069.00
- Maintenance and general materials and supplies decreased \$4,000
- Upgrading and replacement increased \$24,000.00 (\$20,000.00 screw compressor overhaul required every five years)
- Utility increased \$6,559.00
- Info Services Recovery has increased by \$3,491
- Increase in Common Services Recovery of \$24,649

CITY OF LACOMBE
Budget Department by Category



From Category: 0 To Category: 97
Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
ARENA							
01-1-74-41400	CONCESSION & VENDING MACHINES I	-12,000	-7,483	-12,000	-12,000	0	0.00
01-1-74-43200	USER FEES	-257,000	-299,818	-259,000	-320,532	-61,532	19.20
01-1-74-43400	ADVERTISING REVENUE	-12,500	-19,962	-15,500	-15,500	0	0.00
01-1-74-56200	BUILDING RENTALS & LEASES	-13,000	-29,752	-13,000	-13,000	0	0.00
01-1-74-59100	DONATIONS	-1,000	-500	-1,000	-1,000	0	0.00
01-1-74-59300	OTHER REVENUE	0	-2,310	0	0	0	0.00
01-1-74-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-74-85100	LACOMBE COUNTY GRANTS	-130,000	-177,846	-190,000	-190,000	0	0.00
01-1-74-87100	OUTSIDE CONTRIBUTIONS	0	0	0	0	0	0.00
01-1-74-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-74-93200	TRANSFER FROM OTHER OPERATING	-3,500	-3,560	-3,500	-3,600	-100	2.78
Total REVENUES		-429,000	-541,231	-494,000	-555,632	61,632	
01-2-74-11100	WAGES	365,675	71,956	387,086	401,666	14,580	3.63
01-2-74-11200	WAGES - MAINTENANCE	0	297,726	0	0	0	0.00
01-2-74-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-74-13100	PAYROLL BENEFITS	92,703	19,259	97,087	107,753	10,666	9.90
01-2-74-13200	PAYROLL BENEFITS - MAINTENANCE	0	69,700	0	0	0	0.00
01-2-74-21100	TRAVEL & SUBSISTENCE	1,000	901	1,000	1,250	250	20.00
01-2-74-21300	TRAINING & CONFERENCES	7,300	2,474	1,800	1,373	-427	-31.10
01-2-74-21400	MEMBERSHIP FEES	500	347	500	500	0	0.00
01-2-74-21500	POSTAGE & FREIGHT	100	45	200	200	0	0.00
01-2-74-21600	STAFF & VOLUNTEER APPRECIATION	500	110	500	500	0	0.00
01-2-74-21700	TELEPHONE & FAX	3,143	3,724	3,674	4,319	645	14.93
01-2-74-22100	ADVERTISING & PROMOTIONS	1,700	429	1,700	1,700	0	0.00
01-2-74-22300	SUBSCRIPTIONS & PUBLICATIONS	150	0	150	150	0	0.00
01-2-74-25100	JANITORIAL OPERATING SERVICES	0	0	0	0	0	0.00
01-2-74-25200	BUILDING MAINTENANCE & REPAIRS	15,500	11,827	15,500	14,250	-1,250	-8.77
01-2-74-25300	EQUIPMENT MAINTENANCE & REPAIR:	18,000	19,775	18,000	18,500	500	2.70
01-2-74-26300	EQUIPMENT RENTALS	3,175	3,277	3,175	3,175	0	0.00
01-2-74-27100	LICENSES & REGISTRATION	500	353	500	500	0	0.00
01-2-74-27400	INSURANCE	33,904	41,788	45,987	48,056	2,069	4.31
01-2-74-27600	HEARING TESTS	240	413	240	240	0	0.00
01-2-74-51200	UNIFORMS & SAFETY GEAR	3,000	2,522	3,000	3,200	200	6.25
01-2-74-51300	JANITORIAL SUPPLIES	8,000	9,690	8,000	8,000	0	0.00
01-2-74-51400	OFFICE SUPPLIES	1,000	822	1,000	2,000	1,000	50.00
01-2-74-51500	COMPUTER & PHOTOCOPIER EXPENS	0	0	0	0	0	0.00
01-2-74-51600	COFFEE & WATER SUPPLIES	300	69	300	500	200	40.00
01-2-74-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	0	0.00
01-2-74-51800	FOOD SUPPLIES FOR RESALE	4,800	3,974	4,800	4,800	0	0.00
01-2-74-52100	GAS, FUEL, & OIL	0	9,691	15,573	12,676	-2,897	-22.85
01-2-74-52400	GENERAL MATERIALS & SUPPLIES	15,250	13,160	16,250	12,250	-4,000	-32.65
01-2-74-52700	UPGRADING & REPLACEMENT	5,500	1,152	5,000	29,000	24,000	82.76
01-2-74-54100	UTILITIES - WATER	12,393	13,362	12,393	12,393	0	0.00
01-2-74-54200	UTILITIES - WASTEWATER	3,726	3,898	3,726	3,726	0	0.00
01-2-74-54300	UTILITIES - GAS	70,013	45,869	44,183	44,183	0	0.00
01-2-74-54400	UTILITIES - ELECTRICITY	64,587	70,847	76,013	82,572	6,559	7.94
01-2-74-54600	UTILITIES - SOLID WASTE	16,296	18,102	16,296	16,296	0	0.00
01-2-74-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-74-76400	TRANSFER TO RESERVES	25,000	0	25,000	25,000	0	0.00
01-2-74-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-74-83100	DEBENTURE DEBT INTEREST	0	0	0	23,952	23,952	100.00
01-2-74-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-74-96100	COMMON SERVICES RECOVERY	125,163	186,958	148,311	172,960	24,649	14.25
01-2-74-96800	INFO SERVICES RECOVERY	30,593	38,155	38,155	41,646	3,491	8.38
01-2-74-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-74-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-74-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-74-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		929,711	962,375	995,099	1,099,286	104,187	
ARENA (Surplus)/Deficit		500,711	421,144	501,099	543,654	-42,555	
Report Total -->		-1,664,507	-5,017,946	-1,754,481	-1,808,964	54,483	

PARKS AND PLAYGROUNDS (Department 75)

Department Summary

The Parks and Playground department maintains all city owned parks and facilities lands, open spaces, sports fields, boulevards, and green areas. Maintenance includes turf maintenance (mowing trimming, fertilizing), tree planting and pruning, flowerbeds, baskets and planters, playgrounds, weed control, garbage pickup throughout park areas, and sport field maintenance. Trail maintenance, grooming and clearing is overseen by parks staff.

Lions Campground operates from May to October (weather permitting).

Parks staff provides all care and maintenance in the Cemetery

During winter months, parks staff clear trails and walkways of snow and build and maintain outdoor skating rinks on storm ponds and at the arena.

In recent years additional seasonal resources have been requested in order to devote time to maintenance of specific areas in order to keep up with City Growth.

Adequate seasonal staff allows the full time permanent staff to focus on their regular duties without interruption, thereby increasing efficiency and timely completion. An additional allocation of seasonal hours has been requested in order to dedicate resources to trails, downtown core and newly added MR parcel maintenance (mowing, weeding, and trash).

2016 Budget Summary

- The Parks and Playgrounds Department has an overall increase of \$146,510
- Wages and Benefits increase \$85,648
- Insurance increased \$3,412.00
- Utility cost decreased \$5,728.00
- Common Services Recovery will increase \$ 57,440.00
- Grant to ME global park increased \$18,750.00

CITY OF LACOMBE
 Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
PARKS & PLAYGROUNDS							
01-1-75-41500	SALE OF MATERIALS & SUPPLIES	0	0	0	0	0	0.00
01-1-75-43200	USER FEES	-118,400	-115,396	-132,100	-135,028	-2,928	2.17
01-1-75-43400	ADVERTISING REVENUE	0	0	0	0	0	0.00
01-1-75-56200	BUILDING RENTALS & LEASES	-1,000	-555	-1,000	-1,000	0	0.00
01-1-75-59000	SPECIAL PROGRAM/EVENT REVENUE	-8,000	-3,954	-6,900	-6,900	0	0.00
01-1-75-59100	DONATIONS	0	0	0	0	0	0.00
01-1-75-59300	OTHER REVENUE	0	-900	0	0	0	0.00
01-1-75-84100	PROVINCIAL GRANTS	-2,000	0	0	0	0	0.00
01-1-75-84500	PROVINCIAL AGENCY GRANTS	0	0	0	0	0	0.00
01-1-75-85100	LACOMBE COUNTY GRANTS	-14,000	-30,526	-12,700	-12,700	0	0.00
01-1-75-87100	OUTSIDE CONTRIBUTIONS	0	-1,000	0	0	0	0.00
01-1-75-87200	Parks Contributed Assets	0	0	0	0	0	0.00
01-1-75-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-75-93200	TRANSFER FROM OTHER OPERATING	0	0	0	0	0	0.00
01-1-75-94100	TRANSFER FROM CAPITAL	0	0	0	0	0	0.00
Total REVENUES		-143,400	-152,331	-152,700	-155,628	2,928	

01-2-75-11100	WAGES	452,199	488,156	469,309	545,607	76,298	13.98
01-2-75-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-75-13100	PAYROLL BENEFITS	80,595	85,320	83,875	93,225	9,350	10.03
01-2-75-21100	TRAVEL & SUBSISTENCE	1,000	2,029	1,000	1,000	0	0.00
01-2-75-21300	TRAINING & CONFERENCES	3,400	2,618	2,400	1,830	-570	-31.15
01-2-75-21400	MEMBERSHIP FEES	340	585	340	340	0	0.00
01-2-75-21500	POSTAGE & FREIGHT	100	94	200	200	0	0.00
01-2-75-21600	STAFF & VOLUNTEER APPRECIATION	750	161	750	750	0	0.00
01-2-75-21700	TELEPHONE & FAX	766	565	519	531	12	2.26
01-2-75-22100	ADVERTISING & PROMOTIONS	1,600	4,033	1,600	1,600	0	0.00
01-2-75-22300	SUBSCRIPTIONS & PUBLICATIONS	50	0	50	50	0	0.00
01-2-75-23900	OTHER PROFESSIONAL SERVICES	40,000	52,749	55,000	55,000	0	0.00
01-2-75-25200	BUILDING MAINTENANCE & REPAIRS	7,750	1,784	7,750	7,750	0	0.00
01-2-75-25300	EQUIPMENT MAINTENANCE & REPAIR	6,050	76	6,050	6,450	400	6.20
01-2-75-26300	EQUIPMENT RENTALS	3,500	2,480	3,500	3,500	0	0.00
01-2-75-27100	LICENSES & REGISTRATION	200	51	200	200	0	0.00
01-2-75-27400	INSURANCE	19,284	18,760	17,856	21,268	3,412	16.04
01-2-75-27500	INSURANCE CLAIMS / DAMAGE PAYOL	1,000	0	2,500	2,500	0	0.00
01-2-75-27600	HEARING TESTS	125	206	125	125	0	0.00
01-2-75-51200	UNIFORMS & SAFETY GEAR	3,500	2,087	3,500	4,100	600	14.63
01-2-75-51300	JANITORIAL SUPPLIES	2,000	3,580	2,000	2,350	350	14.89
01-2-75-51400	OFFICE SUPPLIES	100	199	100	100	0	0.00
01-2-75-51700	PROGRAM/EVENT MATERIALS & SUPP	750	646	5,450	1,250	-4,200	-336.00
01-2-75-52100	GAS, FUEL & OIL	0	16,247	30,584	19,963	-10,621	-53.20
01-2-75-52400	GENERAL MATERIALS & SUPPLIES	31,000	24,458	31,000	35,700	4,700	13.17
01-2-75-52700	UPGRADING & REPLACEMENT	21,000	1,536	21,000	17,000	-4,000	-23.53
01-2-75-53200	GROUND MATERIALS	20,000	0	20,000	20,000	0	0.00
01-2-75-54100	UTILITIES - WATER	3,370	1,411	3,370	3,370	0	0.00
01-2-75-54200	UTILITIES - WASTEWATER	536	575	536	536	0	0.00
01-2-75-54300	UTILITIES - GAS	3,877	3,143	5,389	5,389	0	0.00
01-2-75-54400	UTILITIES - ELECTRICITY	14,037	14,887	32,656	26,928	-5,728	-21.27
01-2-75-54600	UTILITIES - SOLID WASTE	6,480	2,710	6,480	6,480	0	0.00
01-2-75-56200	CHEMICALS & SPECIAL PRODUCTS	17,500	13,630	17,500	17,500	0	0.00
01-2-75-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-75-76400	TRANSFER TO RESERVES	20,000	0	20,000	20,000	0	0.00
01-2-75-77200	TRANSFERS TO LOCAL ORGANIZATIOI	25,000	19,750	31,250	50,000	18,750	37.50

Budget Department by Category

Date : Jan 05, 2016

Time : 3:29 pm



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
01-2-75-81300	CREDIT & DEBIT CARD FEES	1,800	3,002	1,800	1,800	0	0.00
01-2-75-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	0	0.00
01-2-75-81500	COLLECTION AGENCY FEES	0	0	0	0	0	0.00
01-2-75-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	0	0	0	0.00
01-2-75-96100	COMMON SERVICES RECOVERY	246,900	313,470	292,563	350,003	57,440	16.41
01-2-75-96800	INFO SERVICES RECOVERY	4,119	3,469	3,469	3,786	317	8.37
01-2-75-99300	AMORT - LAND IMPROVEMENTS	0	0	0	0	0	0.00
01-2-75-99400	AMORT - BLDGS	0	0	0	0	0	0.00
01-2-75-99500	AMORT - ES	0	0	0	0	0	0.00
01-2-75-99600	AMORT - M & E	0	0	0	0	0	0.00
01-2-75-99700	AMORT - VEHICLES	0	0	0	0	0	0.00
Total EXPENSES		1,040,678	1,084,467	1,181,671	1,328,181	146,510	
PARKS & PLAYGROUNDS (Surplus)/Deficit		897,278	932,136	1,028,971	1,172,553	-143,582	
Report Total -->		-767,229	-4,085,810	-725,510	-636,411	-89,099	

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
LIBRARY							
01-1-77-84100	PROVINCIAL GRANTS	0	0	0	-34,973	-34,973	100.00
01-1-77-85100	LACOMBE COUNTY GRANTS	-43,256	-37,865	-43,256	-43,256	0	0.00
Total REVENUES		-43,256	-37,865	-43,256	-78,229	34,973	
01-2-77-11100	WAGES	19,345	18,105	20,095	21,404	1,309	6.12
01-2-77-13100	PAYROLL BENEFITS	4,369	3,710	4,104	4,102	-2	-0.05
01-2-77-21400	MEMBERSHIP FEES	87,998	98,387	98,357	100,265	1,908	1.90
01-2-77-26200	BUILDING RENTALS	0	0	0	0	0	0.00
01-2-77-27400	INSURANCE	957	925	1,020	1,064	44	4.14
01-2-77-76100	TRANSFER TO OTHER OPERATING	245,000	0	245,000	245,000	0	0.00
01-2-77-77200	TRANSFERS TO LOCAL ORGANIZATIOI	238,215	249,528	249,528	280,980	31,452	11.19
01-2-77-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
Total EXPENSES		595,884	370,655	618,104	652,815	34,711	
LIBRARY (Surplus)/Deficit		552,628	332,790	574,848	574,586	262	
Report Total -->		-214,601	-3,753,020	-150,662	-61,825	-88,837	

CULTURE (Department 78)

Department Summary

The mandate of this department is to develop and support initiatives that showcase the City of Lacombe as a municipality that champions Cultural pursuits through investment of resources. This fosters a diverse urban community that enjoys optimum social, economic and aesthetic elements. A community is enriched by artistic and cultural choices, making it a “place” where people choose to live, conduct business, and invest. Culture includes creative industries, cultural organizations, festivals and events, and natural, cultural, and architectural heritage. This department oversees the Public Art Collection, Art Endowment Scholarship Fund, Annual Art Exhibition and Sale, Alberta Arts Days, and the Arts Gala. It works closely with Heritage and Museums, Libraries, and Tourism.

The Recreation and Culture Master Plan has been successfully completed and adopted by Council in 2014. Attention is paid to ongoing stewardship of fundraising events that support arts scholarships as well as acquisition of art to be installed within the City.

2016 Budget Summary

- The overall budget decrease of \$76,437
- Wages and benefits have decreased \$77,652. Due to executive assistant moving to Administration
- Program Material & Supplies increase \$1,000

CITY OF LACOMBE
 Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2014 FINAL BUDGET	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 FINAL BUDGET	Variance	Var %
GENERAL FUND							
REVENUES							
CULTURE							
01-1-78-41400	CONCESSION & VENDING MACHINE R	-700	-217	-700	-2,200	-1,500	68.18
01-1-78-43100	REGISTRATION FEES	-7,500	-4,895	-5,500	-5,000	500	-10.00
01-1-78-43200	USER FEES	-7,100	-6,369	-7,100	-7,100	0	0.00
01-1-78-43500	RESALEABLE MERCHANDISE	-6,000	-2,995	-4,000	-4,000	0	0.00
01-1-78-59000	SPECIAL EVENTS REVENUE	0	0	0	0	0	0.00
01-1-78-59100	DONATIONS	-1,950	-5,069	-3,250	-5,750	-2,500	43.48
01-1-78-59300	OTHER REVENUE	-3,000	-700	0	-500	-500	100.00
01-1-78-84100	PROVINCIAL GRANTS	0	0	0	0	0	0.00
01-1-78-84500	PROVINCIAL AGENCY GRANTS	0	0	0	0	0	0.00
01-1-78-85100	LACOMBE COUNTY GRANTS	0	0	0	0	0	0.00
01-1-78-85200	GRANTS FROM OTHER GOVT. AGENCI	0	0	0	0	0	0.00
01-1-78-92100	TRANSFER FROM RESERVES	0	0	0	0	0	0.00
01-1-78-93200	TRANSFER FROM OTHER OPERATNG	0	0	0	0	0	0.00
Total REVENUES		-26,250	-20,245	-20,550	-24,550	4,000	
01-2-78-11100	WAGES	60,922	61,244	64,710	0	-64,710	0.00
01-2-78-13000	PAYROLL BENEFITS	0	0	0	0	0	0.00
01-2-78-13100	PAYROLL BENEFITS	14,024	13,094	12,942	0	-12,942	0.00
01-2-78-21100	TRAVEL & SUBSISTENCE	0	365	600	600	0	0.00
01-2-78-21300	TRAINING & CONFERENCES	0	0	0	610	610	100.00
01-2-78-21400	MEMBERSHIP FEES	765	215	215	215	0	0.00
01-2-78-21500	POSTAGE & FREIGHT	1,675	816	1,050	1,150	100	8.70
01-2-78-21600	STAFF & VOLUNTEER APPRECIATION	1,260	1,012	1,260	1,260	0	0.00
01-2-78-22100	ADVERTISING & PROMOTIONS	12,280	9,354	11,645	10,200	-1,445	-14.17
01-2-78-22200	PRINTING & BINDING	2,000	2,437	2,000	3,000	1,000	33.33
01-2-78-23900	OTHER PROFESSIONAL SERVICES	27,436	19,246	19,000	18,750	-250	-1.33
01-2-78-25300	EQUIPMENT MAINTENANCE & REPAIR:	2,500	0	0	0	0	0.00
01-2-78-27400	INSURANCE	0	0	0	0	0	0.00
01-2-78-51100	MEETING SUPPLIES	250	155	250	250	0	0.00
01-2-78-51500	COMPUTER & PHOTOCOPIER EXPENS	500	650	500	500	0	0.00
01-2-78-51700	PROGRAM/EVENT MATERIALS & SUPP	6,950	5,761	6,450	7,450	1,000	13.42
01-2-78-51800	FOOD SUPPLIES FOR RESALE	1,000	679	600	600	0	0.00
01-2-78-51900	MERCHANDISE FOR RESALE	0	0	0	0	0	0.00
01-2-78-52400	GENERAL MATERIALS & SUPPLIES	350	237	350	350	0	0.00
01-2-78-52700	UPGRADING & REPLACEMENT	9,000	9,477	9,000	9,000	0	0.00
01-2-78-53700	SIGNS	2,100	2,155	2,100	2,200	100	4.55
01-2-78-76100	TRANSFER TO OTHER OPERATING	9,775	5,972	7,975	8,075	100	1.24
01-2-78-76200	TRANSFER TO CAPITAL	0	0	0	0	0	0.00
01-2-78-76400	TRANSFER TO RESERVES	0	0	10,000	10,000	0	0.00
01-2-78-77200	TRANSFERS TO LOCAL ORGANIZATIOI	6,715	3,718	5,365	5,365	0	0.00
01-2-78-77300	TRANSFERS TO INDIVIDUALS	3,000	6,069	6,800	6,800	0	0.00
01-2-78-96100	COMMON SERVICES RECOVERY	0	0	0	0	0	0.00
01-2-78-96800	INFO SERVICES RECOVERY	4,042	0	0	0	0	0.00
Total EXPENSES		166,544	142,656	162,812	86,375	-76,437	
CULTURE (Surplus)/Deficit		140,294	122,411	142,262	61,825	80,437	
Report Total -->		-74,307	-3,630,609	-8,400	0	-8,400	