



2013 Operating Budget

Approved

December 10, 2012

Table of Contents

Executive Summary	1
Dept 00 – General Revenue	5
Dept 10 – Taxation	6
Dept 11 – Legislative & Council	7
Dept 12 – Administration	10
Dept 15 – Information Services	14
Dept 21 – Police	18
Dept 23 – Fire	22
Dept 24 – Emergency Management	25
Dept 26 – Enforcement Services	27
Dept 31 – Common (Fleet) Services	30
Dept 32 – Roads & Streets	33
Dept 33 – Airport	36
Dept 34 – Public Transportation	38
Dept 37 – Storm Sewer	40
Dept 38 – Engineering Services	42
Dept 41 – Water	44
Dept 42 – Waste Water	47
Dept 43 – Solid Waste	50
Dept 51 – FCSS	53
Dept 52 – Day Care Services	55
Dept 56 – Cemetery	57
Dept 61 – Planning & Development	60
Dept 62 – Community Economic Development Services	63

Dept 66 – Subdivision & Land Development	68
Dept 69 - Land & Building Rentals	70
Dept 71 - Recreation Administration	72
Dept 72 – Lacombe Memorial Centre	75
Dept 73 – Aquaplex	78
Dept 74 – Arena	81
Dept 75 – Parks & Playgrounds	84
Dept 77 – Library	87
Dept 78 – Culture	89
Tab 1 - Complete Budget	92



2013 Operating and Capital Budget Executive Summary

The 2013 Budget maintains service delivery at current levels and includes resources for Council's priority areas of:

- Community and Economic Development
- Public Services Delivery
- Citizen Engagement and Consultation
- Recreation and Cultural Development

The 2013 Budget includes funding for projects that will support the City's strategic priorities through commercial/industrial land development, residential subdivision development, safe communities, and infrastructure development.

The 2013 Budget has expenditures of \$27.3 million with \$16.6 million in offsetting revenues excluding property taxes, and \$10.7 million in municipal property taxes to achieve a balanced budget. This is a \$.3 million or 2.8% increase over the 2012 net cost of operations. Although the City estimates it will receive additional property tax in 2013 from an estimated 2% growth, this is not enough to respond to significant budget pressures arising from community growth, external and internal drivers and funding priorities detailed in the City's 10-Year Capital Plan approved in September 2012.

Lacombe's growth is impacting staff capacity and is getting more difficult to sustain existing service. Staff is working hard to find efficiencies and Managers have prepared budgets that are conservative while maintaining service levels.

The City of Lacombe's mandate is to deliver an array of services to the community that is used every day. The Council and Administration are stewards of the community, striving to provide excellent programs and services. The property tax increase proposed will sustain the existing services in our growing community.

2013 Budget Messages

Governing within our means

The 2013 Budget is a prudent and realistic budget that allows the City of Lacombe to maintain current service levels, and support increased demand from residents in a sustainable manner.

Our Focus is on People

The City of Lacombe's priorities for establishing and adjusting budgets are based on the needs and preferences of its residents, which are established through public engagement and consultation.

Building for Today and Tomorrow

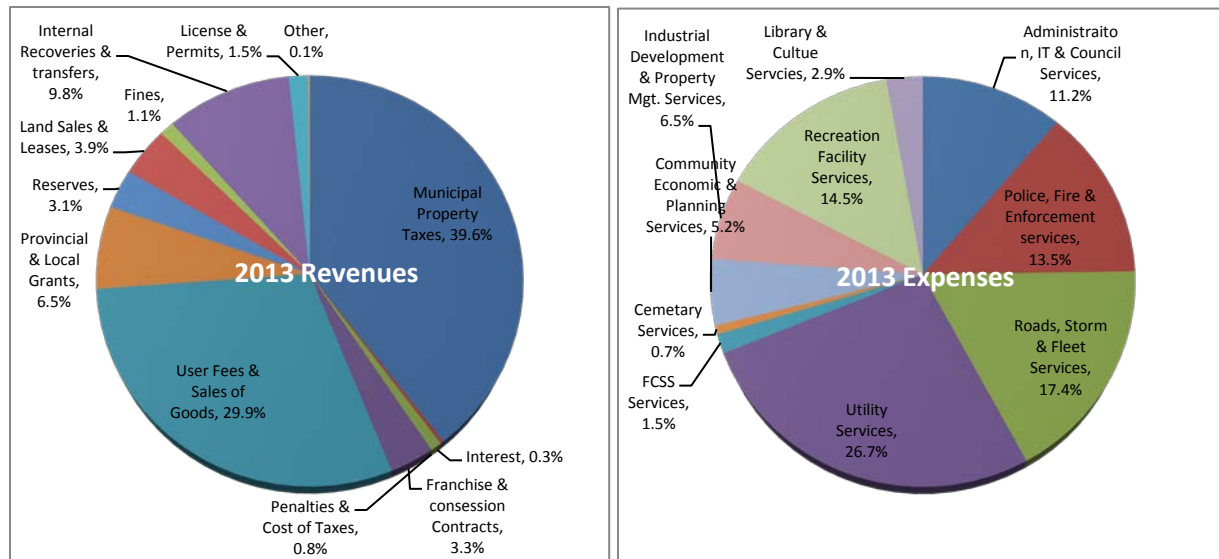
2013 Capital projects will maintain and enhance our infrastructure and facilities.

2013 Strategic Plan Priorities

The 2013 Budget includes resources to achieve our Strategic Plan as well as Council’s top five priorities:

- Downtown Area Redevelopment Plan
- Municipal Sustainability Plan
- Housing Needs Assessment
- Recreation and Culture Open space Plan Updates
- Transportation Master Plan

2013 Operating Budget



- The average tax rate increase on municipal taxes for a property in Lacombe will be 2.8%.
- Average utilities bill increase of 3.73% increase/month for an average residential account.
- Cost of Living for Police Officers (4%);
- New wage grid for City employees.

2013 Residential Utility Rates						
	2012		2013		Increase (Consumption)	Increase (Monthly Charges)
	Consumption Rate per m ³	Monthly Charge	Consumption Rate per m ³	Monthly Charge		
Water	\$2.14	\$23.25	\$2.18	\$23.75	1.87%	2.15%
Wastewater	0.78	11.43	0.80	11.65	2.56%	1.92%
Solid Waste		21.45		23.67		10.34%
Impact on Typical Customer	49.75	56.13	50.76	59.07	2.03%	5.23%
					3.73%	

* Typical Customer based on the use of 18 cubic meters of water per month. Per Unit Consumption for Wastewater equal to 80% of water consumption

Operating Budget Summary

Expenditures	2013		2012	
	Amount(s)	% of Total	Amount(s)	% of Total
Administration, IT & Council Services	3,064,560	11.2%	2,853,301	11.2%
Police, Fire & Enforcement services	3,701,632	13.5%	3,277,341	12.9%
Roads, Storm & Fleet Services	4,752,085	17.4%	4,575,291	18.0%
Utility Services	7,269,888	26.7%	6,853,762	26.9%
FCSS Services	415,662	1.5%	411,962	1.6%
Cemetery Services	183,253	0.7%	167,909	0.7%
Community Economic & Planning Services	1,415,097	5.2%	1,304,386	5.1%
Industrial Development & Property Mgt. Services	1,769,211	6.5%	1,665,233	6.5%
Recreation Facility Services	3,949,333	14.5%	3,658,469	14.4%
Library & Culture Services	781,055	2.9%	710,453	2.8%
	27,301,776		25,478,107	
Revenues	2013		2012	
	Amount(s)	% of Total	Amount(s)	% of Total
Municipal Property Taxes	10,798,678	39.6%	10,031,663	39.3%
Interest	70,950	0.3%	70,950	0.3%
Penalties & Cost of Taxes	224,144	0.8%	224,144	0.9%
Franchise & Concession Contracts	897,971	3.3%	807,609	3.2%
User Fees & Sales of Goods	8,167,952	29.9%	7,809,569	30.6%
Provincial & Local Grants	1,785,455	6.5%	1,524,071	6.0%
Reserves	848,254	3.1%	579,677	2.3%
Land Sales & Leases	1,074,562	3.9%	1,239,063	4.9%
Fines	310,000	1.1%	196,000	0.8%
Internal Recoveries & transfers	2,690,095	9.8%	2,567,192	10.1%
License & Permits	419,000	1.5%	430,200	1.7%
Other	32,100	0.1%	24,550	0.1%
Total	27,319,161	100.0%	25,504,688	100%

Property Tax Increase Impacts

We are estimating approximately a 2% shift for growth in new parcels for the 2013 assessment base. Assessment values for 2013 taxation cannot be confirmed until the end of January 2013. With the 2013 Budget, the average property owner can expect to pay an additional 2.8% in municipal taxes over 2012 levels.

2013 Capital Budget

Fifty-seven new capital projects are proposed in 2013; projects totalling \$12.41 million - \$7.17 million to be grant funded. Projects include:

- \$3.2 million for Hwy 2A – North Leg Upgrade
- \$350 thousand for a Fire Pumper replacement
- \$450 thousand for Fleet replacement
- \$585 thousand for resurfacing of Woodland Drive
- \$1.9 million for Roads and Streets projects
- \$695 thousand for Storm Sewer projects
- \$800 thousand in Sewer projects
- \$504 thousand for Hot Rot Composter
- \$195 thousand for Cemetery Expansion
- \$2.5 million for Industrial Park Development
- \$319 thousand for Aquaplex Exterior Upgrades
- \$400 thousand for Arena Parking Lot and Spray Park Landscaping Redevelopment (\$248 thousand for Parking Lot and \$152 thousand for Spray Park)
- \$475 thousand for various Parks Projects

2013 contributions to capital from capital reserves total \$2.5 million (\$3.5 million in 2012).

The City has projected to be at 28% of its debt limit at the end of 2013 and the 2013 budget proposed an increase of debt of \$1.6 million

MSI Capital Grants for 2013 are estimated at \$1.95 million. \$400 thousand will fund the Arena Parking Lot and Spray Park Landscaping Redevelopment, \$319 thousand will fund the Aquaplex upgrading projects and \$350 thousand will purchase a new fire pumper while \$498 thousand will be carried over from 2012 to complete the Bruns Pond expansion.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-00-?????
 To 01-1-00-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	General Fund							
01-1-00-54400	ELECTRIC FRANCHISE FI			-225,990	-255,272	-238,651	-263,400	-302,608
01-1-00-54500	GAS FRANCHISE FEE			-542,186	-534,193	-403,833	-544,209	-570,563
01-1-00-55100	TERM DEPOSIT INTERES			-52,863	-92,719	-170,686	-70,000	-70,000
01-1-00-93200	TRANSFER FROM OTHEF			-102,913	-130,321	0	-289,134	-300,289
	Total General Fund			-923,952	-1,012,505	-813,170	-1,166,743	-1,243,460
	Total REVENUES			-923,952	-1,012,505	-813,170	-1,166,743	-1,243,460
	Total GENERAL FUND			-923,952	-1,012,505	-813,170	-1,166,743	-1,243,460

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-10-?????
 To 01-1-10-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	GENERAL GOVERNMENT SERVICES							
01-1-10-00100	SUSPENSE	1027		0	0	18,402	0	0
01-1-10-11100	RESIDENTIAL TAXES			-7,097,726	-7,462,239	-8,201,807	-8,057,600	-8,669,086
01-1-10-11200	COMMERCIAL TAXES			-1,262,678	-1,408,804	-1,590,573	-1,535,188	-1,684,168
01-1-10-11400	FARMLAND TAXES			-75	-61	-65	-66	-67
01-1-10-11600	SUPPLEMENTARY TAXES			0	0	0	-34,041	0
01-1-10-13100	RESIDENTIAL TAXES (AN			-53,548	-57,353	-58,155	-58,879	-56,536
01-1-10-13200	COMMERCIAL TAXES (AN			-33,526	-34,862	-36,115	-36,339	-36,280
01-1-10-19100	LINEAR TAXES			-116,182	-123,793	-128,545	-132,200	-133,233
01-1-10-23100	FEDERAL GOV'T GRANT-			-6,416	-7,006	-7,403	-7,449	-7,610
01-1-10-24100	PROVINCIAL GOV'T GRA			-82,355	-89,985	-97,106	-95,674	-99,825
01-1-10-24800	SENIOR APARTMENTS			-40,730	-42,147	-47,016	-45,271	-48,332
01-1-10-51300	PENALTIES ON ACCOUN			-169,232	-173,704	-173,205	-175,144	-175,144
01-1-10-59300	LOCAL GRANT - CUC DO			-13,619	-14,716	-14,727	-14,956	-14,750
01-1-10-59400	JOINT ECONOMIC DEVEL			-8,153	-12,126	-14,820	-14,000	-15,000
01-1-10-99100	GAIN ON DISPOSAL OF A			-36,780	-5,880	0	0	0
	Total GENERAL GOVERNMENT SERVI			-8,921,020	-9,432,676	-10,351,135	-10,206,807	-10,940,031
	Total REVENUES			-8,921,020	-9,432,676	-10,351,135	-10,206,807	-10,940,031
	Total GENERAL FUND			-8,921,020	-9,432,676	-10,351,135	-10,206,807	-10,940,031

LEGISLATIVE SERVICES (Department 11)

Department Summary

The Legislative Services Department (Council) includes all activities related to Council. This includes items such as honorariums, travel and subsistence, training and conferences, membership fees, and funding for volunteer recognition activities. All of these items will be discussed in more detail below.

2013 Budget Highlights

- The overall 2013 Council budget has increased 2.85% (\$8,281).
- Council wages and benefits have increased \$296. The 2013 wages and benefits include:
 - \$55,550 Mayor Remuneration,
 - \$145,446 Councillor Remuneration (\$24,241 each)
 - The \$1,717 of Council per diems has been eliminated
- Travel and subsistence is unchanged from 2012 Budget as follows:
 - \$8,700 for general travel and accommodation (\$900 per Councillor and \$3,300 for Mayor)
 - \$6,090 for AUMA Convention travel (\$870 for each member of Council)
 - \$4,500 for FCM Convention travel (\$1500 each for the Mayor and two Councillors)
- Training and conferences has decreased \$1,000 over 2012. This budget of \$7,160 includes the following:
 - \$4,550 for AUMA convention registration (\$650 for each member of Council)
 - \$2,610 for FCM Convention registration (\$870 each for the Mayor and two Councillors)
- Membership fees have increased \$102 over 2012. The budget of \$11,108 provides for the following memberships:
 - \$195 for Alberta Association of Municipal Districts and Counties
 - \$100 for Central Alberta Mayors and Reeves
 - \$1,675 for Federation of Canadian Municipalities
 - \$9,138 for Alberta Urban Municipalities Association
- Staff and volunteer appreciation is unchanged from 2012. This budget of \$7,500 provides for the following:
 - \$350 for members of Council
 - \$500 for Mayor's award
 - \$650 for volunteer gifts
 - \$2,500 provided to FCSS for hosting the Community Volunteer Gala
 - \$3,500 for the Mayor's volunteer appreciation event
- Telephone & Fax fees have increased in 2013 by \$2,098. This budget of \$4,292 provides for the following telephone and internet charges:
 - \$692 General telephone fees
 - \$1,500 Cell phone and internet charges (Mayor)
 - \$2,100 Wireless Internet Access (\$350 for each Councillor)

- Advertising and promotions is unchanged from 2012. This budget of \$5,100 provides for the following:
 - \$2,500 for general promotions
 - \$1,200 for "Mondays with the Mayor". This is for a Sunny 94 radio spot on the first Monday of every month.
 - \$1,400 for promotional events (Maximum of \$200 per Member of Council. This would cover event registration/tickets for things like community galas or golf tournaments.
- Meeting supplies is unchanged over 2012. The budget of \$5,700 provided for the following:
 - \$4,500 for Council suppers for regular and committee meetings
 - \$500 for Coffee with Council event
 - \$700 for the Mayor's breakfast
- The budget of \$1,800 for transfer to other operating consists of the following:
 - \$800 for internal room bookings at the LMC
 - \$1,000 internal room booking charge at the LMC for the Fireman's Ball
- Info Services Recovery has increased \$6,983. These are the charges against department budgets for technology support.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-11-?????
 To 01-2-11-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	EXPENSES							
	COUNCIL							
01-2-11-13000	PAYROLL BENEFITS	9999		3,768	4,841	2,216	6,484	6,551
01-2-11-13100	PAYROLL BENEFITS	1111		0	541	525	0	0
01-2-11-15100	COUNCIL WAGES	907		137,938	170,027	170,936	194,216	194,445
01-2-11-21100	TRAVEL & SUBSISTENCE	9999		12,511	21,203	14,128	19,290	19,290
01-2-11-21300	TRAINING & CONFERENC	5009		7,733	8,945	8,106	8,160	7,160
01-2-11-21400	MEMBERSHIP FEES	1111		14,402	15,410	11,159	11,006	11,108
01-2-11-21600	STAFF & VOLUNTEER AP	9999		8,848	3,208	2,281	7,500	7,500
01-2-11-21700	TELEPHONE & FAX	1111		874	2,058	6,451	2,194	4,292
01-2-11-22100	ADVERTISING & PROMOT	1111		5,244	3,514	8,727	5,100	5,100
01-2-11-22300	SUBSCRIPTIONS & PUBL	1111		0	1,034	0	0	0
01-2-11-23900	OTHER PROFESSIONAL S			0	350	100	0	0
01-2-11-27400	INSURANCE			54	54	56	59	61
01-2-11-51100	MEETING SUPPLIES			4,788	4,981	6,295	5,700	5,700
01-2-11-51400	OFFICE SUPPLIES			1,308	736	571	800	800
01-2-11-51500	COMPUTER & PHOTOCO			0	70	76	0	0
01-2-11-52400	GENERAL MATERIALS & S			0	2,896	1,130	1,000	800
01-2-11-76100	TRANSFER TO OTHER OF	5009		1,212	2,887	454	1,800	1,800
01-2-11-96800	INFO SERVICES RECOVE			21,344	27,039	3,823	27,432	34,415
	Total COUNCIL			220,024	269,794	237,034	290,741	299,022
	Total EXPENSES			220,024	269,794	237,034	290,741	299,022
	Total GENERAL FUND			220,024	269,794	237,034	290,741	299,022

ADMINISTRATIVE SERVICES (Department 12)

Department Summary

The administration department provides services to other departments and to the general public. The department includes the following business units:

- CAO's office including legislative services;
- Financial Services (Cashier, Accounts Receivable, Accounts Payable, Payroll, Property Assessment & Taxation, Utilities Billing and Collection, Cemetery Administration, Business and Pet Licensing, and Financial Reporting);
- Human Resources which includes recruitment, policy development, and performance management;
- Legal which includes the city solicitor; and
- Records Management

Some of the highlights of the department include the 2013 municipal election, and continued maintenance upgrades to City Hall.

2013 Budget Highlights

- The overall Administrative Services budget has a proposed increase of 10.59% (\$256,889)
- Overall wages and benefits have increased 12.56% (\$157,949). This department contains 15.05 FTEs including the CAO, 3 Directors, and 2 Managers.
- The budget also provides \$39,200 in for election costs.
- The overall budget increase is related to increased benefits costs, salary increments and the following changes:
 - Additional .5 FTE position for the Council's Public Relations Assistant
 - Additional .4 FTE position for Human Resources Admin Assistant
 - Implementation of the 2013 Salary Grid on January 1st.
- Assessor fees have increased \$8,913. The increase is the result of the increase in the per-parcel fee as provided for in the assessment contract. There has also been an increase in the number of city parcels. The final year of this assessment contract is 2013.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-12-?????
 To 01-2-12-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
ADMINISTRATION								
01-1-12-41100	TAX CERTIFICATES & TIT			-14,456	-13,315	-16,266	-14,000	-14,000
01-1-12-41200	GENERAL SERVICES			0	0	-225	0	0
01-1-12-41300	ADMINISTRATION FEES			-71,112	-70,746	-28,918	-52,200	-20,900
01-1-12-41500	SALE OF MATERIALS & S			-80	0	0	0	0
01-1-12-55200	INTEREST REVENUE			-10	0	-76	0	0
01-1-12-55600	REBATES & DIVIDENDS			-947	-21,036	0	-950	-950
01-1-12-56200	BUILDING RENTALS & LE.			-4,200	-3,600	-3,300	-3,600	0
01-1-12-59300	OTHER REVENUE	1031		-7,499	-3	-359	0	0
01-1-12-59500	CASH OVER & SHORT			29	-76	16	0	0
01-1-12-84100	PROVINCIAL GRANTS	5009		-31,665	0	0	-40,000	-40,000
01-1-12-92100	TRANSFER FROM RESEF			0	0	-26,583	-29,000	0
01-1-12-93200	TRANSFER FROM OTHEF			-151,761	-158,791	0	-158,705	-171,707
Total ADMINISTRATION				-281,701	-267,567	-75,711	-298,455	-247,557
Total REVENUES				-281,701	-267,567	-75,711	-298,455	-247,557
EXPENSES								
ADMINISTRATION								
01-2-12-11100	WAGES	1491		1,072,312	1,005,969	944,596	1,050,300	1,166,537
01-2-12-11200	WAGES - MAINTENANCE			19,320	12,196	9,768	0	0
01-2-12-13000	PAYROLL BENEFITS	1491		695	73,572	81,260	31,575	33,400
01-2-12-13100	PAYROLL BENEFITS	1203		181,537	101,143	101,951	175,200	215,087
01-2-12-13200	PAYROLL BENEFITS - MA			0	1,644	2,288	0	0
01-2-12-14900	HUMAN RESOURCES			11,243	43,856	3,120	7,050	7,050
01-2-12-21100	TRAVEL & SUBSISTENCE	1209		9,599	14,983	32,552	20,800	23,517
01-2-12-21300	TRAINING & CONFERENC	5009		13,231	17,510	8,911	22,700	36,280
01-2-12-21400	MEMBERSHIP FEES	1204		6,991	6,661	5,987	5,565	6,250
01-2-12-21500	POSTAGE & FREIGHT	1203		12,973	12,056	16,326	18,100	20,000
01-2-12-21600	STAFF & VOLUNTEER AP	1200		8,288	9,405	7,276	12,500	13,000
01-2-12-21700	TELEPHONE & FAX	1209		9,440	12,675	9,738	10,198	10,250
01-2-12-22100	ADVERTISING & PROMOT	1611		19,806	23,800	9,586	10,200	9,600
01-2-12-22200	PRINTING & BINDING	1209		7,947	7,299	3,244	4,600	5,600
01-2-12-22300	SUBSCRIPTIONS & PUBL	1208		3,003	2,414	1,752	2,600	2,600

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:08 am

Account Code : 01-1-12-?????
 To 01-2-12-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-12-23100	ACCOUNTING AND AUDIT			25,500	33,380	25,880	27,300	27,300
01-2-12-23200	LEGAL FEES			42,334	47,798	20,127	30,000	30,000
01-2-12-23800	ASSESSOR			99,807	108,655	113,276	116,857	125,770
01-2-12-23900	OTHER PROFESSIONAL S	1209		9,670	-176	41,443	56,000	59,000
01-2-12-25100	JANITORIAL SERVICES			0	10,000	20,600	15,000	23,400
01-2-12-25200	BUILDING MAINTENANCE	5003		8,492	9,713	2,577	10,000	10,000
01-2-12-25300	EQUIPMENT MAINTENAN			108	501	1,512	1,000	1,500
01-2-12-27400	INSURANCE			14,310	13,699	16,073	15,069	17,681
01-2-12-34100	TITLE SEARCHES			1,334	1,192	1,211	1,500	1,500
01-2-12-34300	LINEAR ASSESSMENT			937	746	708	500	750
01-2-12-51000	RECORDS MANAGEMENT			1,305	1,851	1,967	4,500	4,500
01-2-12-51100	MEETING SUPPLIES	1209		218	254	4,206	3,250	17,844
01-2-12-51300	JANITORIAL SUPPLIES			1,506	1,702	1,106	1,500	1,500
01-2-12-51400	OFFICE SUPPLIES	1209		11,794	16,847	12,273	15,500	15,000
01-2-12-51500	COMPUTER & PHOTOCO	1209		10,632	8,042	14,343	11,000	15,133
01-2-12-51600	COFFEE & WATER SUPPL			627	1,599	1,297	750	950
01-2-12-51900	MERCHANDISE FOR RES			409	952	0	0	0
01-2-12-52100	GAS, FUEL & OIL		114	0	0	100	0	0
01-2-12-52400	GENERAL MATERIALS & S			3,981	1,250	393	500	500
01-2-12-52700	UPGRADING & REPLACE	5003		34,033	8,940	13,132	36,000	0
01-2-12-54100	UTILITIES - WATER			1,028	1,370	2,496	1,319	3,123
01-2-12-54200	UTILITIES - WASTEWATE			363	490	925	470	1,185
01-2-12-54300	UTILITIES - GAS			3,045	4,527	3,690	5,140	4,934
01-2-12-54400	UTILITIES - ELECTRICITY			12,206	13,940	13,906	14,489	14,755
01-2-12-54600	UTILITIES - SOLID WASTE			1,816	1,834	1,757	1,927	1,917
01-2-12-76100	TRANSFER TO OTHER OF	5009		3,722	4,838	1,619	1,750	2,529
01-2-12-76400	TRANSFER TO RESERVE			0	29,000	0	0	0
01-2-12-81300	CREDIT & DEBIT CARD CI	1011		8,275	10,932	12,046	10,200	10,200
01-2-12-81400	BANK CHARGES & OTHEI			993	3,569	1,552	500	2,000
01-2-12-81500	COLLECTION AGENCY FE			675	1,178	1,525	1,000	1,000
01-2-12-83100	DEBENTURE DEBT INTEF			47,985	43,834	20,388	41,243	36,428
01-2-12-83200	DEBENTURE DEBT PRINC			75,854	79,995	41,621	84,362	88,968
01-2-12-96100	COMMON SERVICES REC			139	0	196	161	172
01-2-12-96800	INFO SERVICES RECOVE			51,593	65,899	6,188	64,906	82,363

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-12-?????
To 01-2-12-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
	Total ADMINISTRATION			1,851,076	1,873,534	1,638,488	1,945,081	2,151,073
	Total EXPENSES			1,851,076	1,873,534	1,638,488	1,945,081	2,151,073
	Total GENERAL FUND			1,569,375	1,605,967	1,562,777	1,646,626	1,903,516

INFORMATION SERVICES (Department 15)

Department Summary

Responsibilities for the Computer and Information Systems Services include the following:

- Maintenance and support for approximately 125 computers and laptops
- Maintenance and support for approximately 140 users
- Maintenance and support for 11 physical servers
 - Active Directory Server, Exchange Server, Accounting Server, File Share Server, Backup server, Web server, Document Management Server, 2-Network Security Servers (Spam and Web), 2-VoIP Telephone Servers
- Maintain the network in 5 networked buildings connected by fiber optics
- Maintain Wi-Fi networks within 4 buildings
- Manage complex firewall structures
- Support for all printers, copiers, scanners, switches, plotters and other peripherals
- Maintain and support a Geographical Information System Service
- Maintain and support a Document Management System
- Handle an internal email hosting
- Internally maintained and hosted web site
- Manage and configure 2 - Voice over IP telephone systems (City hall and police station)
- Help desk support for all staff and council
- Sole IT support for the Lacombe Police Service, including the RCMP systems
- Video surveillance support
- Create and maintain specialized systems for various departments such as recreation, fire, and planning
- Create customized database design and support
- Procurement of all computer and electronic equipment
- Manage all cell phone purchasing and support

2013 Budget Highlights:

- The GIS function has a decrease in 2013 \$30,700 in both revenues and expenditures. This decrease is due to the purchase of the aerial photo in 2012. This expense is expected to occur every five years as we re-shoot the aerial on a regular basis. This project was funded by one time MSI grant funding
- The Information Services department (excluding all salary reviews and increases) has an overall decrease in 2013 of 0.20% (\$60,626).
- Some of the initiatives that are planned for 2013 are: New website will launch in the early spring of 2013.
 - Upgrade of the City's accounting server.
 - Expansion of the Laserfiche document management system to other departments, move the electronic files into the DMS server, and continue to scan paper files into digital formats.
 - Continuation of creating a redundant network in the event of emergency or a disaster.

- Complete a customer service survey internally to determine a needs assessment for future planning of the Computer and Information Systems Services.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-15-?????
 To 01-2-15-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
INFORMATION SERVICES								
01-1-15-41300	ADMINISTRATION FEES			-5,944	0	0	0	0
01-1-15-59300	OTHER REVENUE	1025		0	0	-1,000	0	0
01-1-15-84100	PROVINCIAL GRANTS	1025		0	0	0	-53,000	0
01-1-15-92100	TRANSFER FROM RESEF			-58,764	-36,291	0	-79,000	-30,000
01-1-15-93200	TRANSFER FROM OTHEF			-314,061	-354,095	-52,048	-388,267	-487,769
Total INFORMATION SERVICES				-378,769	-390,386	-53,048	-520,267	-517,769
Total REVENUES				-378,769	-390,386	-53,048	-520,267	-517,769
EXPENSES								
INFORMATION SERVICES								
01-2-15-11100	WAGES	1025		153,900	166,932	231,121	260,675	303,288
01-2-15-13000	PAYROLL BENEFITS	1025		0	2,890	11,610	16,425	15,441
01-2-15-13100	PAYROLL BENEFITS	1025		28,734	30,590	37,791	36,250	52,234
01-2-15-21100	TRAVEL & SUBSISTENCE	1025		346	134	343	1,450	1,700
01-2-15-21300	TRAINING & CONFERENC	1025		1,018	5,907	420	3,900	3,900
01-2-15-21400	MEMBERSHIP FEES	1025		0	0	0	515	265
01-2-15-21500	POSTAGE & FREIGHT			0	53	34	150	150
01-2-15-21600	STAFF & VOLUNTEER AP	1025		0	0	0	200	250
01-2-15-21700	TELEPHONE & FAX	1025		6,149	4,057	4,221	4,749	4,749
01-2-15-22100	ADVERTISING & PROMOT	1025		0	444	270	0	0
01-2-15-22300	SUBSCRIPTIONS & PUBL	1025		15,301	12,181	16,786	17,850	19,450
01-2-15-22500	INTERNET CONNECTION:	1200		15,873	15,762	14,414	16,500	16,500
01-2-15-23900	OTHER PROFESSIONAL S	1025		29,211	26,702	27,490	32,500	30,200
01-2-15-25300	EQUIPMENT MAINTENAN			443	688	1,329	1,000	1,000
01-2-15-27400	INSURANCE			79	214	-40	235	259
01-2-15-51400	OFFICE SUPPLIES	1025		737	3,892	319	1,250	1,250
01-2-15-51500	COMPUTER & PHOTOCO	1025		9,028	5,010	7,993	10,500	9,000
01-2-15-52700	UPGRADING & REPLACEI	1025		36,770	59,718	78,523	132,000	48,000
01-2-15-76200	TRANSFER TO CAPITAL			0	0	0	0	25,500
01-2-15-76400	TRANSFER TO RESERVE			81,180	84,220	71,253	77,730	77,730
01-2-15-96800	INFO SERVICES RECOVE	1025		0	3,400	3,300	3,600	3,600

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-15-?????
 To 01-2-15-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
	Total INFORMATION SERVICES			378,769	422,794	507,177	617,479	614,466
	Total EXPENSES			378,769	422,794	507,177	617,479	614,466
	Total GENERAL FUND			0	32,408	454,129	97,212	96,697

LACOMBE POLICE SERVICE (Department 21)

Department Summary

The Lacombe Police Service is the City's municipal police force. The Service provides policing for areas of the City and its objectives are protection of life and property, preservation of peace, prevention and detection of crime, regulation of non-criminal conduct. In addition to regular policing, the service follows a community policing model and works closely with social and community agencies and includes such programs as the D.A.R.E. and School Resource Officer programs with local schools.

For 2012 the department will focus on improvements to officer scheduling to ensure proper coverage on a 24/7 basis. The department is also looking at traffic enforcement options including the introduction of photo radar.

2013 Budget Highlights

- The Police Department has an overall increase of 13.65% (\$344,119) over 2012.
- The wage budget includes a 4% increase for sworn members as per the current collective agreement.
- In 2012 the Police added a CPO position to assist with traffic enforcement.
- The civilian staff wages and budget have an overall increase of \$106,650 which includes an additional .4 FTE staff member in 2013 and a second Records Management position that was approved in 2012.
- LPS will have an Inspector position added to their complement of employees from January 1, 2013 to May 31, 2013. This position will remain vacant from June 1, 2013 to December 31, 2013.
- A leadership change was approved in 2012 and will take effect June 1, 2013 when Chief Leslie retires and Sgt. Murray assumes the role of Chief of Police for the Lacombe Police Service.
- The Police Commission received Council endorsement to add two public positions to the Commission.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-21-?????
 To 01-2-21-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
POLICE DEPARTMENT								
01-1-21-41200	GENERAL SERVICES			-7,862	-2,816	-2,256	-1,000	-1,000
01-1-21-41600	SECURITY CLEARANCES			-31,340	-31,355	-26,065	-30,000	-30,000
01-1-21-53100	PROVINCIAL FINES & RE			-207,207	-127,689	-168,055	-190,000	-300,000
01-1-21-56200	BUILDING RENTALS & LE			-1,500	0	0	0	0
01-1-21-59100	DONATIONS	1210		-3,437	-2,350	0	0	0
01-1-21-59300	OTHER REVENUE			-1,245	-1,064	-4,352	0	0
01-1-21-59500	CASH OVER & SHORT			19	44	0	0	0
01-1-21-84100	PROVINCIAL GRANTS	5005		-299,509	-352,424	-468,864	-393,864	-393,864
01-1-21-84500	PROVINCIAL AGENCY GF	1211		-40,458	-34,949	-55,815	-42,100	-42,100
01-1-21-85100	LACOMBE COUNTY GRA	1211		-16,500	-16,500	-16,500	-16,500	-16,500
01-1-21-92100	TRANSFER FROM RESEI	1206		-5,000	-704	-4,583	-5,000	0
Total POLICE DEPARTMENT				-614,039	-569,807	-746,490	-678,464	-783,464
Total REVENUES				-614,039	-569,807	-746,490	-678,464	-783,464
EXPENSES								
POLICE DEPARTMENT								
01-2-21-11100	WAGES	1820		1,181,949	1,329,003	1,226,226	1,316,725	1,409,396
01-2-21-11200	WAGES - MAINTENANCE			459	351	1,628	0	0
01-2-21-11400	WAGES - POLICE ADMIN			203,397	214,974	214,958	222,000	300,871
01-2-21-13000	PAYROLL BENEFITS	1820		153	10,742	12,159	21,500	33,090
01-2-21-13100	PAYROLL BENEFITS			225,539	254,633	251,063	272,075	315,207
01-2-21-13200	PAYROLL BENEFITS - MA			95	26	80	0	0
01-2-21-13400	PAYROLL BENEFITS - PO			29,014	18,583	38,638	39,150	66,929
01-2-21-21100	TRAVEL & SUBSISTENCE	1801		16,140	20,057	8,910	10,000	10,000
01-2-21-21300	TRAINING & CONFERENC	1206		5,682	5,689	2,247	7,500	18,000
01-2-21-21400	MEMBERSHIP FEES			1,602	1,221	2,727	2,435	2,435
01-2-21-21500	POSTAGE & FREIGHT	1206		1,390	1,406	1,170	1,200	1,200
01-2-21-21600	STAFF & COMMISSION AI			1,305	1,599	457	1,000	3,500
01-2-21-21700	TELEPHONE & FAX			14,301	15,967	18,783	19,515	22,713
01-2-21-22100	ADVERTISING & PROMOT	1206		4,834	1,713	1,255	2,004	2,004
01-2-21-22200	PRINTING & BINDING			817	1,765	3,100	2,000	2,000
01-2-21-22300	SUBSCRIPTIONS & PUBL			2,458	2,400	3,247	2,444	2,444

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-21-?????
 To 01-2-21-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-21-22800	DISPATCH ANSWERING S			315,500	193,100	135,000	269,785	278,000
01-2-21-23200	LEGAL FEES			1,073	21,973	28,272	1,200	1,200
01-2-21-23900	OTHER PROFESSIONAL S			9,807	6,485	32,398	2,500	24,000
01-2-21-25100	JANITORIAL SERVICES			23,163	25,798	8,434	15,900	15,900
01-2-21-25200	BUILDING MAINTENANCE			27,985	13,989	17,855	19,500	14,500
01-2-21-25300	EQUIPMENT MAINTENAN			13,921	5,019	5,025	10,500	10,500
01-2-21-25500	VEHICLE MAINTENANCE		L110	19,015	19,753	21,727	15,000	18,000
01-2-21-26300	EQUIPMENT RENTALS			4,713	7,042	13,565	5,500	11,500
01-2-21-27400	INSURANCE			15,750	14,963	17,584	16,459	19,342
01-2-21-27500	INSURANCE CLAIMS/DAM			200	2,422	1,000	500	500
01-2-21-51000	RECORDS MANAGEMENT			0	0	230	0	0
01-2-21-51100	MEETING SUPPLIES			75	36	436	100	500
01-2-21-51200	UNIFORMS & SAFETY GE			30,477	16,546	15,063	17,000	17,000
01-2-21-51300	JANITORIAL SUPPLIES			306	344	848	750	750
01-2-21-51400	OFFICE SUPPLIES			4,309	7,713	6,345	4,400	5,900
01-2-21-51500	COMPUTER & PHOTOCO			8,367	5,481	8,193	6,000	8,712
01-2-21-51600	COFFEE & WATER SUPPL			200	296	189	500	500
01-2-21-51700	PROGRAM/EVENT MATEF	1211		7,961	5,996	834	7,500	4,500
01-2-21-52100	GAS, FUEL & OIL		L110	17,381	22,169	17,058	18,204	18,204
01-2-21-52200	AMMUNITION & RANGE S			2,081	1,397	988	2,000	2,000
01-2-21-52400	GENERAL MATERIALS & S	1206		1,519	3,460	637	4,827	4,827
01-2-21-52700	UPGRADING & REPLACEI			12,238	4,374	4,690	10,400	1,980
01-2-21-54100	UTILITIES - WATER			800	661	656	739	732
01-2-21-54200	UTILITIES - WASTEWATEI			282	237	242	263	269
01-2-21-54300	UTILITIES - GAS			2,800	3,178	3,555	3,566	4,470
01-2-21-54400	UTILITIES - ELECTRICITY			14,005	15,707	13,852	16,029	14,888
01-2-21-54600	UTILITIES - SOLID WASTE			1,021	917	879	963	958
01-2-21-76100	TRANSFER TO OTHER OF			1,608	1,977	698	0	0
01-2-21-76200	TRANSFER TO CAPITAL			38,300	0	0	0	12,776
01-2-21-76400	TRANSFER TO RESERVE			0	27,000	24,750	27,000	27,000
01-2-21-77200	TRANSFERS TO LOCAL C			1,500	0	0	0	0
01-2-21-81300	CREDIT & DEBIT CARD FI			687	851	843	800	800
01-2-21-81400	BANK CHARGES & OTHEI			154	496	42	0	0
01-2-21-96100	COMMON SERVICES REC			1,687	669	1,113	1,951	2,084
01-2-21-96800	INFO SERVICES RECOVE			106,720	104,497	16,014	122,150	153,572

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-21-?????
To 01-2-21-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
	Total POLICE DEPARTMENT			2,374,740	2,414,675	2,185,663	2,521,534	2,865,653
	Total EXPENSES			2,374,740	2,414,675	2,185,663	2,521,534	2,865,653
	Total GENERAL FUND			1,760,701	1,844,868	1,439,173	1,843,070	2,082,189

LACOMBE FIRE DEPARTMENT (Department 23)

Department Summary

The Lacombe Fire Department is a composite department which serves the City of Lacombe and surrounding County areas. The department has a single full time employee (Chief) with a volunteer staff of forty.

The department provides a variety of emergency responses including, fire fighting, motor vehicle extrication, search and rescue, hazard material response. In addition to emergency response, the department also serves the community through its fire prevention and training initiatives as well as providing of safety codes fire inspections and investigation services. For 2013 the department hopes to continue providing emergency services similar to those in the past.

2013 Budget Highlights

- The overall fire department budget has increased 38,884 or 16.07% over the 2012 budget.
- The budget includes the inclusion of a full-time Fire Chief along with incidental items related to the new position.
- The contribution from Lacombe County includes 50% of the proposed wages and benefits for the Fire Chief and a contribution for equipment and supplies purchases.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-23-?????
 To 01-2-23-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	FIRE DEPARTMENT							
01-1-23-41200	GENERAL SERVICES			0	-2,531	853	0	0
01-1-23-56200	BUILDING RENTALS & LE.			-13,662	-13,662	-13,662	-16,662	-16,662
01-1-23-59100	DONATIONS			-400	0	-2,000	0	0
01-1-23-59300	OTHER REVENUE			-4,292	0	0	0	0
01-1-23-84100	PROVINCIAL GRANTS	5005		-10,217	0	0	0	0
01-1-23-85100	LACOMBE COUNTY GRA			-5,312	-44,159	0	-62,730	-99,298
	Total FIRE DEPARTMENT			-33,883	-60,352	-14,809	-79,392	-115,960
	Total REVENUES			-33,883	-60,352	-14,809	-79,392	-115,960
	EXPENSES							
	FIRE DEPARTMENT							
01-2-23-11100	WAGES			60,751	63,973	41,298	105,450	170,416
01-2-23-11200	WAGES - MAINTENANCE			255	146	82	0	0
01-2-23-11300	WAGES - COUNTY PORTI			0	0	-38,779	0	0
01-2-23-13100	PAYROLL BENEFITS			3,188	5,392	4,988	14,200	24,043
01-2-23-13200	PAYROLL BENEFITS - MA			48	0	0	0	0
01-2-23-21100	TRAVEL & SUBSISTENCE			2,421	1,782	3,203	2,400	2,400
01-2-23-21300	TRAINING & CONFERENC			22,486	23,323	19,631	17,900	24,400
01-2-23-21400	MEMBERSHIP FEES			300	600	451	1,450	1,450
01-2-23-21500	POSTAGE & FREIGHT			92	0	236	150	150
01-2-23-21600	STAFF & VOLUNTEER AP			4,965	1,210	1,772	5,000	5,000
01-2-23-21700	TELEPHONE & FAX			2,933	5,695	5,447	5,927	5,927
01-2-23-22100	ADVERTISING & PROMOT			2,601	1,340	2,173	2,600	2,600
01-2-23-22300	SUBSCRIPTIONS & PUBL			29	1,858	1,705	250	250
01-2-23-22800	DISPATCH ANSWERING S			21,119	21,706	20,483	22,880	23,990
01-2-23-23900	OTHER PROFESSIONAL S			2,456	0	1,645	0	0
01-2-23-25100	JANITORIAL SERVICES			4,875	5,200	3,100	6,400	1,000
01-2-23-25200	BUILDING MAINTENANCE			8,617	2,095	5,004	4,400	4,400
01-2-23-25300	EQUIPMENT MAINTENAN			9,041	28,191	12,353	19,700	19,700
01-2-23-25500	VEHICLE MAINTENANCE		TOWER1	15,353	5,346	2,749	8,000	8,000
01-2-23-25600	HYDRANT MAINTENANCE			-24	0	937	0	0
01-2-23-26300	EQUIPMENT RENTALS			0	90	0	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-23-?????
 To 01-2-23-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-23-27100	LICENSES & REGISTRATI			166	2,290	229	150	250
01-2-23-27400	INSURANCE			12,249	11,434	12,765	12,577	14,042
01-2-23-51100	MEETING SUPPLIES			0	226	469	750	750
01-2-23-51200	UNIFORMS & SAFETY GE			3,703	3,768	68	1,000	2,500
01-2-23-51300	JANITORIAL SUPPLIES			529	559	270	300	400
01-2-23-51400	OFFICE SUPPLIES			629	711	763	1,000	1,000
01-2-23-51600	COFFEE & WATER SUPPLI			299	166	107	350	350
01-2-23-52100	GAS, FUEL & OIL		TOWER1	3,567	4,850	3,572	5,553	5,553
01-2-23-52400	GENERAL MATERIALS & S			53	800	39	0	0
01-2-23-52700	UPGRADING & REPLACEI	5003		33,926	62,180	1,688	75,661	66,679
01-2-23-54100	UTILITIES - WATER			1,136	2,287	2,781	2,219	3,002
01-2-23-54200	UTILITIES - WASTEWATEI			419	819	862	790	932
01-2-23-54300	UTILITIES - GAS			4,116	4,052	3,478	4,483	4,586
01-2-23-54400	UTILITIES - ELECTRICITY			4,668	5,236	4,617	5,343	4,962
01-2-23-54600	UTILITIES - SOLID WASTE			845	917	879	963	958
01-2-23-56200	CHEMICALS & SPECIAL P			33	0	292	2,000	1,000
01-2-23-75500	TRANSFERS TO LOCAL C			66,776	65,985	67,354	67,354	67,592
01-2-23-76100	TRANSFER TO OTHER OF			0	460	36	0	0
01-2-23-81400	BANK CHARGES & OTHEI			4	15	32	0	0
01-2-23-83100	DEBENTURE DEBT INTEF			13,483	26,108	12,601	25,922	24,526
01-2-23-83200	DEBENTURE DEBT PRINC			26,395	27,615	14,282	28,891	30,226
01-2-23-96100	COMMON SERVICES REC			848	365	1,036	981	1,048
01-2-23-96800	INFO SERVICES RECOVE			24,393	22,667	1,742	16,439	20,803
Total FIRE DEPARTMENT				359,743	411,457	218,440	469,433	544,885
Total EXPENSES				359,743	411,457	218,440	469,433	544,885
Total GENERAL FUND				325,860	351,105	203,631	390,041	428,925

EMERGENCY MANAGEMENT (Department 24)

Department Summary

The emergency management department under the authority of the Lacombe Emergency Management Agency (LEMA) is responsible for the mitigation/prevention, preparedness, response, and recovery functions of emergency management for the City. Using an all hazards approach, the Agency is responsible for the coordination of city resources during major emergencies. The department is headed by the Director of Emergency Management which is carried out currently by the Corporate Services Director. For 2013 some of the major initiatives include:

- Continued funding and ongoing support to operations of the Lacombe Regional Emergency Management Agency.
- Advanced training of the Incident Command System (Level 300 and 400) for city managers.
- Final approval of the City's updated Emergency Management Plan.
- Advance table top exercise in early January.

2013 Budget Highlights

- Increase to budgeted deficit of 33.75% (\$6,660)
- Includes ongoing memberships to the Lacombe County Mutual Aid Organization and the Lacombe Regional Emergency Management Agency (\$6,800)

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-24-?????
 To 01-2-24-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
EMERGENCY MANAGEMENT								
01-1-24-84100	PROVINCIAL GRANTS	5003		-11,966	-61,220	0	0	0
01-1-24-92100	TRANSFER FROM RESEF			0	0	0	-8,800	0
Total EMERGENCY MANAGEMENT				-11,966	-61,220	0	-8,800	0
Total REVENUES				-11,966	-61,220	0	-8,800	0
EXPENSES								
EMERGENCY MANAGEMENT								
01-2-24-11100	WAGES	1491		438	1,602	549	0	0
01-2-24-13000	PAYROLL BENEFITS	1491		0	55	17	0	0
01-2-24-13100	PAYROLL BENEFITS			0	5	0	0	0
01-2-24-21100	TRAVEL & SUBSISTENCE			553	0	0	0	0
01-2-24-21300	TRAINING & CONFERENC	1801		338	0	0	2,500	1,000
01-2-24-21400	MEMBERSHIP FEES			1,000	1,000	1,000	1,000	0
01-2-24-21500	POSTAGE & FREIGHT	1490		17	0	0	0	0
01-2-24-21700	TELEPHONE & FAX			1,994	1,943	1,427	1,608	1,608
01-2-24-22100	ADVERTISING & PROMOT	1491		1,450	118	306	250	300
01-2-24-22300	SUBSCRIPTIONS & PUBL			167	418	412	450	500
01-2-24-51000	OFFICE SUPPLIES			0	0	0	250	250
01-2-24-51100	MEETING SUPPLIES	1492		1,646	306	1,174	200	1,500
01-2-24-51400	OFFICE SUPPLIES			0	0	180	0	0
01-2-24-51700	PROGRAM/EVENT MATEF	1801		1,351	1,758	90	1,000	1,000
01-2-24-52400	GENERAL MATERIALS & :			0	0	280	0	0
01-2-24-52700	UPGRADING & REPLACEI	5003		12,516	0	0	0	0
01-2-24-75100	TRANSFERS TO OTHER L			1,638	2,197	2,750	12,300	6,800
01-2-24-76100	TRANSFER TO OTHER OF	1491		1,867	2,643	516	0	0
01-2-24-76400	TRANSFER TO RESERVE			2,100	4,600	0	0	0
01-2-24-77300	TRANSFERS TO INDIVIDL			0	184	0	0	0
Total EMERGENCY MANAGEMENT				27,075	16,829	8,701	19,558	12,958
Total EXPENSES				27,075	16,829	8,701	19,558	12,958
Total GENERAL FUND				15,109	-44,391	8,701	10,758	12,958

ENFORCEMENT SERVICES (Department 26)

Department Summary

The City's enforcement services department is responsible for the enforcement of all bylaws in the City of Lacombe, including, but not limited to, business licensing, animal control, parking, traffic, nuisance and unsightly premises. The department is also responsible for the City's safety and risk management programs. In addition, the department also assists other departments in the serving of documents, inspections, and investigations.

In 2012, the department was elevated to a proactive enforcement service and focused on downtown parking, unsightly premises and recreational vehicle parking. In 2013, the department will expand its focus to proactive enforcement of snow and ice on sidewalks. Officers with the Enforcement Services department have also been authorized to begin enforcement of traffic violations including moving violations with particular focus on heavy truck traffic and dangerous goods

2013 Budget Highlights

- The Enforcement Services department has a proposed increase of \$11,320 over 2012.
- The increased enforcement effort is expected to generate additional \$2,000 bylaw fine revenue. The department has also proposed increases to the fine structures for a number of municipal bylaws which is not yet reflected in the budget.
- There is an overall increase in wages and benefits in this department for \$1,890. This is due to a combination of annual increments, and benefit increase.
- An increase in the animal control contract of 102% over 2012. The department has returned after-hours animal control to a private contractor after doing this in house for the past 18 months. The increase in budget reflects this change.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-26-?????
 To 01-2-26-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	ENFORCEMENT SERVICES							
01-1-26-51300	PENALTIES ON ACCOUNT			0	2	0	0	0
01-1-26-52200	BUSINESS LICENSES & P			-161,292	-167,215	-180,127	-168,000	-168,000
01-1-26-52500	ANIMAL LICENSES			-27,509	-26,777	-25,872	-27,000	-27,000
01-1-26-53200	MUNICIPAL FINES & RES			-4,874	-4,812	-8,632	-6,000	-10,000
01-1-26-59300	OTHER REVENUE			-9,608	-7,117	-5,273	-7,000	-5,000
01-1-26-84100	PROVINCIAL GRANTS	5003		-7,214	0	0	0	0
01-1-26-92100	TRANSFER FROM RESEI			-2,654	0	0	0	0
01-1-26-93200	TRANSFER FROM OTHER			-19,034	0	0	0	0
	Total ENFORCEMENT SERVICES			-232,185	-205,919	-219,904	-208,000	-210,000
	Total REVENUES			-232,185	-205,919	-219,904	-208,000	-210,000
	EXPENSES							
	ENFORCEMENT SERVICES							
01-2-26-11100	WAGES	1491		102,368	137,730	118,801	135,175	135,082
01-2-26-13000	PAYROLL BENEFITS	1491		0	25	0	0	0
01-2-26-13100	PAYROLL BENEFITS			18,092	24,965	25,275	27,800	29,783
01-2-26-21100	TRAVEL & SUBSISTENCE	1800		10	1,211	0	0	0
01-2-26-21300	TRAINING & CONFERENC	1800		221	4,401	360	1,600	1,600
01-2-26-21400	MEMBERSHIP FEES			100	0	120	370	370
01-2-26-21500	POSTAGE & FREIGHT			439	518	860	875	875
01-2-26-21600	STAFF APPRECIATION			0	0	0	100	100
01-2-26-21700	TELEPHONE & FAX			2,508	4,031	4,311	4,358	4,358
01-2-26-22100	ADVERTISING & PROMOT			861	368	736	1,350	800
01-2-26-22200	PRINTING & BINDING			90	0	590	1,000	500
01-2-26-22300	SUBSCRIPTIONS & PUBL			0	1,438	2,160	2,450	2,450
01-2-26-23200	LEGAL FEES			3,473	2,585	4,360	4,000	4,000
01-2-26-23700	ANIMAL CONTROL AND B			32,966	16,464	14,585	16,320	32,980
01-2-26-23900	OTHER PROFESSIONAL S	1800		0	537	453	0	0
01-2-26-27600	HEARING TESTS			0	35	0	0	0
01-2-26-51100	MEETING SUPPLIES	1800		208	157	41	250	250
01-2-26-51200	UNIFORMS & SAFETY GE			3,921	55	2,070	1,000	1,000
01-2-26-51400	OFFICE SUPPLIES			982	80	384	400	400

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:10 am

Account Code : 01-1-26-?????
 To 01-2-26-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-26-51500	COMPUTER & PHOTOCO			0	132	112	100	100
01-2-26-51700	PROGRAM/EVENT MATEF	1801		452	2,210	660	5,750	5,750
01-2-26-52100	GAS, FUEL, & OIL		122	0	0	3,674	5,106	5,106
01-2-26-52400	GENERAL MATERIALS & :	1800		4,642	1,715	662	1,000	1,000
01-2-26-52700	UPGRADING & REPLACEI	5003		15,303	0	0	0	0
01-2-26-76200	TRANSFER TO CAPITAL			25,907	0	10,314	9,600	0
01-2-26-76400	TRANSFER TO RESERVE			0	3,548	0	3,500	2,500
01-2-26-92700	CANCELLATION OF UNCC			0	2,204	2,491	0	0
01-2-26-96100	COMMON SERVICES REC			22,902	31,678	44,970	26,489	28,291
01-2-26-96200	ADMINISTRATION SERVIK			0	8,260	0	8,400	8,400
01-2-26-96800	INFO SERVICES RECOVE			6,098	9,657	1,008	9,823	12,441
Total ENFORCEMENT SERVICES				241,543	254,004	238,997	266,816	278,136
Total EXPENSES				241,543	254,004	238,997	266,816	278,136
Total GENERAL FUND				9,358	48,085	19,093	58,816	68,136

COMMON SERVICES (Department 31)

Department Summary

The common services department is responsible for administration, fleet maintenance, fleet replacement, new fleet purchases and Infrastructure Services building maintenance. Administration for the Infrastructure Services department is handled through common services. Fleet maintenance is responsible for maintaining a preventative maintenance schedule, on demand emergency repairs and the completion of pre/post trip inspections. A replacement plan that addresses the need to replace fleet in a timely manner is a priority undertaking.

For 2013, the department will continue to:

- Improve and educate staff regarding the City's preventative maintenance program
- Revise and update the vehicle replacement schedule
- Continue to increase staff safety awareness through training, education and leadership.

2013 Budget Highlights

- The Common Services Department has a proposed increase of 6.77% (\$82,394)
- The contribution to reserves for the equipment replacement plan has increased by \$40,000 over 2012. This number has been increased over the last number of years to bring it to an amount equivalent to our 10-year average for equipment replacement.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-31-?????
 To 01-2-31-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
COMMON SERVICES								
01-1-31-41200	GENERAL SERVICES			0	-60	0	0	0
01-1-31-59300	OTHER REVENUE			0	0	-693	0	0
01-1-31-63100	SALE OF EQUIPMENT			0	-1,148	0	0	0
01-1-31-93200	TRANSFER FROM OTHER			-1,040,417	-1,177,961	-1,597,990	-1,216,325	-1,299,069
	Total COMMON SERVICES			-1,040,417	-1,179,169	-1,598,683	-1,216,325	-1,299,069
	Total REVENUES			-1,040,417	-1,179,169	-1,598,683	-1,216,325	-1,299,069
EXPENSES								
COMMON SERVICES								
01-2-31-11100	WAGES			181,612	201,453	167,345	208,850	238,599
01-2-31-13100	PAYROLL BENEFITS			34,022	39,907	35,440	42,075	49,665
01-2-31-21100	TRAVEL & SUBSISTENCE			193	16	350	500	500
01-2-31-21300	TRAINING & CONFERENC			957	5,113	1,144	2,400	2,600
01-2-31-21400	MEMBERSHIP FEES			250	1,500	698	254	1,000
01-2-31-21500	POSTAGE & FREIGHT			0	0	33	200	200
01-2-31-21600	STAFF & VOLUNTEER AP			1,063	177	29	150	150
01-2-31-21700	TELEPHONE & FAX	1203		6,446	5,732	5,420	5,480	5,480
01-2-31-22100	ADVERTISING & PROMOT	1023		740	1,342	960	750	750
01-2-31-22200	PRINTING & BINDING			0	1,807	1,528	1,200	1,600
01-2-31-22300	SUBSCRIPTIONS & PUBL			30	50	1,555	1,500	1,700
01-2-31-25200	BUILDING MAINTENANCE			19,038	18,752	12,936	16,300	16,300
01-2-31-25300	EQUIPMENT MAINTENAN		695	57,743	111,785	57,615	64,500	63,500
01-2-31-25500	VEHICLE MAINTENANCE		351	115,219	94,115	105,307	90,000	90,000
01-2-31-27100	LICENSE & REGISTRATIC		L108A	2,569	3,039	3,261	3,200	3,200
01-2-31-27400	INSURANCE			44,698	43,370	42,170	47,707	46,387
01-2-31-27500	INSURANCE CLAIMS/DAM		128	0	0	2,283	0	0
01-2-31-27600	HEARING TESTS			69	35	0	100	100
01-2-31-51100	MEETING SUPPLIES			20	177	0	100	100
01-2-31-51200	UNIFORMS & SAFETY GE			7,409	6,351	6,698	8,000	9,000
01-2-31-51300	JANITORIAL SUPPLIES			3,624	3,326	2,960	3,200	3,200
01-2-31-51400	OFFICE SUPPLIES			2,346	1,351	2,423	1,500	2,500
01-2-31-51500	COMPUTER & PHOTOCO			1,098	1,105	271	1,000	1,000

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:10 am

Account Code : 01-1-31-?????
 To 01-2-31-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-31-51600	COFFEE & WATER SUPPL			2,983	3,318	3,375	2,800	3,400
01-2-31-52100	GAS, FUEL & OIL		403	160,983	230,685	180,533	190,375	190,375
01-2-31-52400	GENERAL MATERIALS & :			26,378	16,553	17,897	20,000	17,000
01-2-31-52700	UPGRADING & REPLACEI			1,823	20,545	9,515	6,600	8,000
01-2-31-54100	UTILITIES - WATER			2,994	4,608	5,139	5,232	6,411
01-2-31-54200	UTILITIES - WASTEWATEI			1,057	712	1,500	835	1,988
01-2-31-54300	UTILITIES - GAS			11,857	17,699	12,924	20,277	17,613
01-2-31-54400	UTILITIES - ELECTRICITY			20,181	22,075	21,584	22,058	23,439
01-2-31-54600	UTILITIES - SOLID WASTE			3,631	3,668	3,718	3,851	4,140
01-2-31-76100	TRANSFER TO OTHER OF			0	0	215	0	0
01-2-31-76200	TRANSFER TO CAPITAL			15,105	0	21,149	0	0
01-2-31-76400	TRANSFER TO RESERVE			308,500	382,000	395,083	431,000	471,000
01-2-31-81400	BANK CHARGES & OTHEI			8	0	1	0	0
01-2-31-96800	INFO SERVICES RECOVE			6,098	12,007	2,796	14,681	18,172
Total COMMON SERVICES				1,040,744	1,254,373	1,125,855	1,216,675	1,299,069
Total EXPENSES				1,040,744	1,254,373	1,125,855	1,216,675	1,299,069
Total GENERAL FUND				327	75,204	-472,828	350	0

STREETS & ROADS (Department 32)

Department Summary

The Streets & Roads department is responsible for seasonal street, gravel roadway, and alley maintenance operations. Other duties of the department include annual spring and fall community cleanup campaigns; assisting with cemetery operations and cemetery expansion projects as required; assisting the Utilities department with emergency repairs of essential services, scheduled service installs and repairs, and scheduled water meter reading; and assisting in other department projects with use of the light and heavy fleet equipment.

In 2013, the department will strive to maintain operations at acceptable levels of service using available departmental resources, while also continuing to plan for the growing demands of the City's expanding infrastructure. Department related safety and operations training will continue to occur throughout the coming year to promote a safe and productive work environment.

2013 Budget Highlights

- The Streets and Roads Department has a proposed increase of .54% (\$16,301).
- Electricity for streetlights has decreased 3.97% (\$19,611). This is attributed to the 2012 rate decrease.
- Wages and benefits have increased 1.71% (\$13,031) over the 2012 budget. This is due to increased benefits costs, and salary increments.
- Debenture principal and interest payments have decreased \$126,708.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-32-?????
 To 01-2-32-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	STREETS & ROADS							
01-1-32-12200	FRONTAGE (ROADS/SIDE			-36,352	-36,617	-34,214	-63,543	-63,543
01-1-32-12900	STREET RENEWAL LEVY			-373,719	-373,785	404	0	0
01-1-32-41200	GENERAL SERVICES			-7,440	-8,188	-6,151	-5,500	-5,500
01-1-32-41500	SALE OF MATERIALS & S			-1,580	-2,996	-28,816	-500	-500
01-1-32-59300	OTHER REVENUE			-1,572	-277	-1,113	0	0
01-1-32-84100	PROVINCIAL GRANTS			0	0	0	0	-75,000
01-1-32-92100	TRANSFER FROM RESEF			0	-176,487	0	0	0
01-1-32-93200	TRANSFER FROM OTHEF			0	-134,853	0	-126,723	-126,723
	Total STREETS & ROADS			-420,663	-733,203	-69,890	-196,266	-271,266
	Total REVENUES			-420,663	-733,203	-69,890	-196,266	-271,266
	EXPENSES							
	STREETS & ROADS							
01-2-32-11100	WAGES	1483		503,275	581,579	548,274	630,125	637,869
01-2-32-13000	PAYROLL BENEFITS	1483		268	337	17	0	0
01-2-32-13100	PAYROLL BENEFITS			83,844	101,304	110,542	132,475	137,762
01-2-32-21100	TRAVEL & SUBSISTENCE			57	0	29	200	500
01-2-32-21300	TRAINING & CONFERENC			1,023	715	1,220	3,200	3,200
01-2-32-21400	MEMBERSHIP FEES			500	250	0	250	250
01-2-32-21500	POSTAGE & FREIGHT			87	38	0	100	100
01-2-32-21600	STAFF & VOLUNTEER AP			142	188	301	550	550
01-2-32-21700	TELEPHONE & FAX			852	946	1,093	1,318	2,118
01-2-32-22100	ADVERTISING & PROMOT	6508		812	1,126	988	0	0
01-2-32-22300	SUBSCRIPTIONS & PUBL			80	676	0	0	0
01-2-32-23300	ENGINEERING	6508		1,400	6,114	9,730	0	0
01-2-32-23900	OTHER PROFESSIONAL S	6538		463	2,761	1,806	3,500	3,500
01-2-32-25300	EQUIPMENT MAINTENAN			5	3,470	574	4,000	4,000
01-2-32-25400	STRUCTURE MAINTENAN	6514		85,958	0	0	0	0
01-2-32-26300	EQUIPMENT RENTALS			1,124	2,358	2,887	3,650	8,650
01-2-32-27100	LICENSES & REGISTRATI			209	0	248	200	300
01-2-32-27400	INSURANCE			8,207	7,779	9,016	8,557	9,918
01-2-32-27500	INSURANCE CLAIMS/DAM			2,094	1,065	1,569	1,000	2,000

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:10 am

Account Code : 01-1-32-?????
 To 01-2-32-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-32-27600	HEARING TESTS			309	283	0	400	400
01-2-32-33100	RAILWAY SIGNS			15,188	15,109	14,116	15,350	15,350
01-2-32-51200	UNIFORMS & SAFETY GE			160	131	255	200	500
01-2-32-51400	OFFICE SUPPLIES			0	0	150	0	0
01-2-32-51500	COMPUTER & PHOTOCO			0	23	0	50	50
01-2-32-51700	PROGRAM/EVENT MATEF			2,644	2,539	2,664	3,000	3,000
01-2-32-52400	GENERAL MATERIALS & S			2,068	3,126	4,466	6,000	6,000
01-2-32-52700	UPGRADING & REPLACEI	6549		11,517	191,288	4,320	4,000	4,000
01-2-32-53200	GROUNDS MATERIALS	1490		560	26	0	50	50
01-2-32-53400	SAND & GRAVEL			28,587	252,531	3,841	20,000	22,000
01-2-32-53500	STREET REPAIR			64,372	51,283	43,342	60,000	60,000
01-2-32-53600	SIDEWALK REPAIRS			9,637	6,523	6,709	11,000	11,000
01-2-32-53700	SIGNS & PAINT	1400		8,159	17,633	19,119	19,000	30,800
01-2-32-53800	ICE & SNOW REMOVAL			13,548	95,214	39,147	75,500	139,500
01-2-32-54400	UTILITIES - ELECTRICITY			403,064	475,115	439,666	493,431	473,820
01-2-32-76100	TRANSFER TO OTHER OF	6508		220	0	0	0	0
01-2-32-76200	TRANSFER TO CAPITAL			0	6,250	0	0	0
01-2-32-76400	TRANSFER TO RESERVE			559,770	550,120	472,843	515,000	555,000
01-2-32-81400	BANK CHARGES & OTHEI			4	0	0	0	0
01-2-32-83100	DEBENTURE DEBT INTEF			181,635	164,382	107,720	171,121	148,016
01-2-32-83200	DEBENTURE DEBT PRINC			515,634	522,090	399,978	521,556	417,953
01-2-32-96100	COMMON SERVICES REC			269,202	329,009	398,625	311,365	332,547
01-2-32-96800	INFO SERVICES RECOVE			6,098	5,592	550	6,416	8,162
Total STREETS & ROADS				2,782,776	3,398,973	2,645,805	3,022,564	3,038,865
Total EXPENSES				2,782,776	3,398,973	2,645,805	3,022,564	3,038,865
Total GENERAL FUND				2,362,113	2,665,770	2,575,915	2,826,298	2,767,599

AIRPORT (Department 33)

Department Summary

The Airport department is responsible for funding of the Lacombe Airport. The airport is a 3000 foot runway airport operated by the Lacombe Flying Club. The City provides an operating grant to the Club for the operations and maintenance of the airport and runway. The City and the Flying Club are currently reviewing the long term capital requirements of the facility.

2013 Budget Highlights

- The Airport Department has a proposed increase of 14.37% (\$2080) over 2012
- Transfer to Organizations increased \$2,000.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-33-?????
 To 01-2-33-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	Total REVENUES			0	0	0	0	0
	EXPENSES							
	AIRPORT							
01-2-33-27400	INSURANCE			4,575	3,589	3,608	3,948	3,969
01-2-33-52400	GENERAL MATERIALS & S			48	0	0	0	0
01-2-33-54400	UTILITIES - ELECTRICITY			412	498	547	528	587
01-2-33-77200	TRANSFERS TO LOCAL C			7,000	8,500	10,000	10,000	12,000
	Total AIRPORT			12,035	12,587	14,155	14,476	16,556
	Total EXPENSES			12,035	12,587	14,155	14,476	16,556
	Total GENERAL FUND			12,035	12,587	14,155	14,476	16,556

PUBLIC TRANSPORTATION (Department 34)

Department Summary

Lacombe Handi-van (newly named Lacombe Connex) is operated in conjunction with Lacombe Family and Community Support Services (FCSS). The City of Lacombe owns the vehicles providing maintenance, fuel, garage storage and insurance. Lacombe Connex has 2 wheelchair accessible vans. A third van is a fifteen passenger vehicle that provides scheduled service one day per week. It is also rented by community groups (Big Brothers Big Sisters, Summer Camps, and Youth Programs). In recent years, two new vans have been donated by individuals or service clubs alleviating the need for the City to purchase replacement vans. An annual contribution of \$15000.00 is made to reserves. The current reserve value is \$75,710.00.

Services are extended to individuals with mobility concerns, Senior citizens, and particular groups that secure service through service contracts (Wolf Creek Schools, Alberta Health Services, Private Business/Individuals). User fees can include more or less subsidized rates dependent on individual circumstance or terms of service contracts.

Day to day operation of the service is provided by FCSS. User fees and contracts offset operational costs. Remaining deficits are funded by the City. The proposed annual operational budget for 2013 is \$148,121.50; which reflects an intended increase to service (details will be provided by FCSS on November 5, 2012). Since 2010, the City operational grant has been: (\$20895.00) (\$ 32,523.00) & (\$18000.00). The proposed 2013 grant request to the City is \$44,071.00.

2013 Budget Highlights

- Lacombe Connex operating budget has a proposed increase of \$29,880
- Garaging, Maintenance, Fuel & Insurance are increased by \$2,520
- Transfer to FCSS for the operational grant will increase \$26,071.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-34-?????
 To 01-2-34-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	Total REVENUES			0	0	0	0	0
	EXPENSES							
	PUBLIC TRANSPORTATION							
01-2-34-25500	VEHICLE MAINTENANCE		H194	3,662	4,160	3,902	2,900	2,900
01-2-34-27400	INSURANCE			3,884	3,994	4,398	4,393	4,838
01-2-34-27500	INSURANCE CLAIMS/DAM			0	0	238	0	0
01-2-34-52100	GAS, FUEL & OIL		H194	14,287	22,001	21,956	19,425	21,500
01-2-34-76400	TRANSFER TO RESERVE			20,000	0	0	13,811	15,000
01-2-34-77200	TRANSFERS TO LOCAL C			20,895	32,523	6,425	18,000	44,071
01-2-34-96100	COMMON SERVICES REC			1,272	1,869	2,045	1,471	1,571
	Total PUBLIC TRANSPORTATION			64,000	64,547	38,964	60,000	89,880
	Total EXPENSES			64,000	64,547	38,964	60,000	89,880
	Total GENERAL FUND			64,000	64,547	38,964	60,000	89,880

STORM SEWER (Department 37)

Department Summary

The Storm Sewer Department is responsible for the maintenance, replacement, and upgrading of storm sewer infrastructure. For 2013, the department will continue to:

- Promote public relations
- Maintain environmentally safe storm sewer management facilities
- Monitor the 2012 storm system upgrades for effectiveness and efficiency.
- Begin to create and implement an overall wastewater flushing plan that will include storm mains.
- Evaluate surface storm water infiltration to the sanitary systems, where there is high infiltration use manhole pans to eliminate the issue.
- The budget is seeing an overall decrease due to the upgrades that have happened in 2012, with the exception of the flushing budget that will see a slight increase due to increased maintenance operations and public education.

2013 Budget Summary

- The Storm Sewer Department has a proposed increase of 31.01% (\$38,033)
- Engineering cost rose \$45,000
- Additional funds for \$1,000 for advertising
- A decrease of \$9,000 in professional services
- A decrease of \$8,950 for upgrading and replacement
- An increase in storm sewer flushing of \$7,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-37-?????
 To 01-2-37-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01 GENERAL FUND								
REVENUES								
STORM SEWER								
01-1-37-84100	PROVINCIAL GRANTS	1491		0	-111,117	0	0	0
01-1-37-92100	TRANSFER FROM RESEF			0	0	0	0	-45,000
Total STORM SEWER				0	-111,117	0	0	-45,000
Total REVENUES				0	-111,117	0	0	-45,000
EXPENSES								
STORM SEWER								
01-2-37-11100	WAGES	5009		18,013	28,960	30,858	29,875	30,710
01-2-37-13000	PAYROLL BENEFITS	5009		12	32	0	0	0
01-2-37-13100	PAYROLL BENEFITS			3,214	4,630	6,164	6,525	6,994
01-2-37-22100	ADVERTISING & PROMOT			0	0	0	0	1,000
01-2-37-23300	ENGINEERING			0	59,240	27,052	1,000	46,000
01-2-37-23900	OTHER PROFESSIONAL S	1491		331	22,324	1,200	10,000	1,000
01-2-37-26300	EQUIPMENT RENTALS	1491		218	1,080	1,200	400	1,000
01-2-37-52400	GENERAL MATERIALS & S			4,183	1,572	527	1,000	1,000
01-2-37-52700	UPGRADING & REPLACEI	1491		0	114,845	66,293	15,950	7,000
01-2-37-53900	STORM SEWER FLUSHIN			0	0	0	1,000	8,000
01-2-37-56300	PIPE	1491		0	3,071	655	1,000	1,000
01-2-37-56600	LINE REPAIRS	1491		0	8,546	0	1,000	1,000
01-2-37-76400	TRANSFER TO RESERVE			30,000	30,000	35,796	39,050	39,050
01-2-37-83100	DEBENTURE DEBT INTEF			2,445	674	0	0	0
01-2-37-83200	DEBENTURE DEBT PRINC			20,735	22,420	0	0	0
01-2-37-96100	COMMON SERVICES REC			13,712	15,634	51,608	15,860	16,939
Total STORM SEWER				92,863	313,028	221,353	122,660	160,693
Total EXPENSES				92,863	313,028	221,353	122,660	160,693
Total GENERAL FUND				92,863	201,911	221,353	122,660	115,693

GENERAL ENGINEERING SERVICES (Department 38)

Department Summary

Engineering Services is responsible for engineering support, plan reviews, project management on capital infrastructure initiatives, and oversight of engineering aspects of subdivision development. Coordination with external consultants on studies and reports also falls within the purview of Engineering Services. Rating and prioritizing short and long-term infrastructure needs is an ongoing priority. Public consultation and site specific investigation of identified infrastructure deficiencies are common tasks.

2013 Budget Summary

- The Engineering Services Department has a proposed increase of 5.83% (\$8,105)
- Wages and Benefits have increased by \$4,935.43.
- Engineering services has increased by \$1,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-38-?????
 To 01-2-38-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
GENERAL ENGINEERING SERVICES								
01-1-38-41200	GENERAL SERVICES			-975	-524	-219	-500	-500
01-1-38-59100	DONATIONS			0	-1,000	0	0	0
	Total GENERAL ENGINEERING SERV			-975	-1,524	-219	-500	-500
	Total REVENUES			-975	-1,524	-219	-500	-500
EXPENSES								
GENERAL ENGINEERING SERVICES								
01-2-38-11100	WAGES			51,290	57,521	54,534	79,100	84,059
01-2-38-13100	PAYROLL BENEFITS			11,223	9,964	12,013	18,950	18,926
01-2-38-21100	TRAVEL & SUBSISTENCE			221	141	508	250	250
01-2-38-21300	TRAINING & CONFERENC			1,878	1,113	819	1,500	1,500
01-2-38-21400	MEMBERSHIP FEES			70	549	0	550	460
01-2-38-21500	POSTAGE & FREIGHT			48	81	95	60	60
01-2-38-21700	TELEPHONE & FAX			2,145	1,756	1,698	1,929	1,685
01-2-38-22100	ADVERTISING & PROMOT			0	88	773	100	500
01-2-38-22300	SUBSCRIPTIONS & PUBL			0	676	1,920	2,600	2,600
01-2-38-23200	LEGAL FEES			0	0	720	0	0
01-2-38-23300	ENGINEERING			10,370	20,985	28,989	15,000	16,000
01-2-38-51100	MEETING SUPPLIES	6508		0	157	0	150	150
01-2-38-51200	UNIFORMS & SAFETY GE			0	35	0	50	50
01-2-38-51400	OFFICE SUPPLIES			305	131	447	250	250
01-2-38-51500	COMPUTER & PHOTOCO			0	770	638	500	500
01-2-38-51700	PROGRAM/EVENT MATEF			0	410	0	0	0
01-2-38-52100	GAS, FUEL, & OIL		095	0	0	816	1,665	1,665
01-2-38-52700	UPGRADING & REPLACEI			0	0	0	0	350
01-2-38-76100	TRANSFER TO OTHER OF	6508		0	122	0	0	0
01-2-38-96100	COMMON SERVICES REC			0	16,895	22,485	12,954	13,835
01-2-38-96800	INFO SERVICES RECOVE			3,049	3,252	367	3,308	4,181
	Total GENERAL ENGINEERING SERV			80,599	114,646	126,822	138,916	147,021
	Total EXPENSES			80,599	114,646	126,822	138,916	147,021
	Total GENERAL FUND			79,624	113,122	126,603	138,416	146,521

WATER (Department 41)

Department Summary

The Water Department operates a distribution system utilizing three pump houses that provide safe drinking water to our customers. The department manages maintenance, repairs, upgrades, water meter installation, water meter reading, adherence to provincial & federal regulations, reporting requirements, and analysis of the drinking water for the distribution system. The water that the City receives is delivered through a regional water pipeline from Red Deer, operated by the North Red Deer River Water Services Commission. For 2013, the department will continue to:

- Provide safe drinking water to the customer
- Promote customer relations
- Continue to install radio read ready water meters for a possible switch over from manual read water meters to radio read meters in the future.
- Develop a Drinking Water Safety Plan as per the new Alberta Environment regulations.
- Continue increasing staff safety awareness through training, education and leadership.
- Upgrade infrastructure as approved in budgets

2013 Budget Highlights

- The Water Department has a proposed increase of 4.8% (\$181,058).
- Water revenues and rates are projected to increase in 2013 based on higher costs and a proposed change in the rate structures for customers.
- Administration is proposing that the consumption rate cover the cost of water supplied by the Regional Water Commission plus water loss (i.e. water purchased from the commission less water sold to customers). Based on the commission's projected budget, the cost of water is projected to increase from \$2.14 to \$2.18 per cubic meter.
- Administration is recommending that the base amount for 2013 be increased over the 2012 levels of \$23.25 to 23.75 per month.
- Increase in training & conferences are due to the addition of two new operators receiving Alberta Environment certification training for water and waste water.
- Increase in Advertising and promotions are for additional public education materials.
- Increase in Office Supplies is due to the change to monthly utility billing.
- Increase Computer and Photocopier for utility billing
- Decrease general materials and supplies from \$7,300 to \$4,500
- Increase upgrading and replacement to install an access ladder to P.H."C", purchase a residential water meter test kit and to update "City of Lacombe" signs at the reservoirs.
- Decrease in debenture payment of \$1,323.99 over 2012 rate

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-41-?????
 To 01-2-41-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
WATER								
01-1-41-00100	UTILITY SUSPENSE ACC			0	0	14	0	0
01-1-41-41200	GENERAL SERVICES			-46,463	-74,396	-65,520	-65,000	-65,000
01-1-41-41300	ADMINISTRATION FEES			-5,900	-137,648	-118,380	-121,148	-138,825
01-1-41-43200	USER FEES			-2,869,491	-3,162,847	-3,186,269	-3,554,292	-3,719,410
01-1-41-51300	PENALTIES ON ACCOUN			-28,267	-34,839	-29,940	-30,000	-30,000
01-1-41-59300	OTHER REVENUE			-113,478	-583	-709	0	0
01-1-41-93200	TRANSFER FROM OTHE			-32,467	-38,748	-47,698	0	0
	Total WATER			-3,096,066	-3,449,061	-3,448,502	-3,770,440	-3,953,235
	Total REVENUES			-3,096,066	-3,449,061	-3,448,502	-3,770,440	-3,953,235
EXPENSES								
WATER								
01-2-41-11100	WAGES	4700		354,977	379,598	348,627	326,925	353,160
01-2-41-13000	PAYROLL BENEFITS	4700		12,518	8,506	6,091	0	0
01-2-41-13100	PAYROLL BENEFITS	4700		49,751	54,317	54,646	71,550	80,564
01-2-41-21100	TRAVEL & SUBSISTENCE	4700		1,125	3,440	4,138	3,500	3,500
01-2-41-21300	TRAINING & CONFERENC			1,968	2,050	1,540	6,500	8,900
01-2-41-21400	MEMBERSHIP FEES	5011		6,205	6,340	921	6,117	6,217
01-2-41-21500	POSTAGE & FREIGHT			5,652	5,191	6,132	6,600	6,600
01-2-41-21700	TELEPHONE & FAX	4700		6,841	6,315	4,533	5,080	5,080
01-2-41-22100	ADVERTISING & PROMOT			947	78	905	1,300	2,100
01-2-41-22200	PRINTING & BINDING			0	185	225	0	0
01-2-41-22300	SUBSCRIPTIONS & PUBL			76	0	46	200	100
01-2-41-23300	ENGINEERING	4700		1,593	8,123	812	2,000	1,000
01-2-41-23900	OTHER PROFESSIONAL S	4700		14,226	6,195	10,894	7,000	10,950
01-2-41-25200	BUILDING MAINTENANCE	4700		3,546	6,343	3,769	6,700	5,200
01-2-41-25300	EQUIPMENT MAINTENAN	4700		27,992	5,377	8,406	15,000	15,000
01-2-41-26300	EQUIPMENT RENTALS			3,488	4,359	2,160	3,500	3,500
01-2-41-27400	INSURANCE			10,833	9,765	11,321	10,742	12,453
01-2-41-27500	INSURANCE CLAIMS/DAM			860	649	0	1,000	1,000
01-2-41-27600	HEARING TESTS			69	141	0	200	200
01-2-41-35500	WATER PURCHASES FOF			1,930,272	2,150,684	1,987,599	2,374,780	2,423,743

CITY OF LACOMBE
Provisional Budget Report



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Date : Dec 13, 2012

Page : 2

Time : 11:11 am

Account Code : 01-1-41-?????
 To 01-2-41-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-41-51100	MEETING SUPPLIES			0	20	0	0	0
01-2-41-51200	UNIFORMS & SAFETY GE			128	110	0	500	500
01-2-41-51300	JANITORIAL SUPPLIES			106	489	0	0	0
01-2-41-51400	OFFICE SUPPLIES			600	81	1,017	200	1,000
01-2-41-51500	COMPUTER & PHOTOCO			87	538	1,067	750	1,200
01-2-41-52400	GENERAL MATERIALS & :	4700		13,702	12,943	2,429	7,300	4,500
01-2-41-52700	UPGRADING & REPLACI			0	2,470	13,278	2,000	26,100
01-2-41-54100	UTILITIES - WATER			2,372	252	0	408	1
01-2-41-54300	UTILITIES - GAS			8,074	10,011	8,114	11,366	10,917
01-2-41-54400	UTILITIES - ELECTRICITY			87,866	97,256	91,562	97,239	98,256
01-2-41-56200	CHEMICALS & SPECIAL P	4700		4,621	2,692	5,714	3,000	4,500
01-2-41-56400	MAINTENANCE MATERIA	4700		10,225	11,334	13,437	25,700	21,700
01-2-41-56500	METERS			20,805	34,789	31,444	30,000	30,000
01-2-41-76200	TRANSFER TO CAPITAL			0	0	0	24,740	0
01-2-41-76400	TRANSFER TO RESERVE			104,792	100,000	275,000	300,000	383,347
01-2-41-81400	BANK CHARGES & OTHEI			2	0	0	0	0
01-2-41-81500	COLLECTION AGENCY FE			59	185	0	400	400
01-2-41-83100	DEBENTURE DEBT INTEF			43,374	38,217	34,624	41,999	35,632
01-2-41-83200	DEBENTURE DEBT PRINC			129,743	89,030	93,815	93,815	98,858
01-2-41-92700	CANCELLATION OF UNCC			20,855	3,111	-2,108	15,000	15,000
01-2-41-96000	INTERNAL FRANCHISE FI			0	0	0	94,928	97,333
01-2-41-96100	COMMON SERVICES REC			70,696	86,628	111,405	81,769	87,331
01-2-41-96200	ADMINISTRATION SERVI			77,821	79,071	0	80,759	83,164
01-2-41-96800	INFO SERVICES RECOVE			2,835	3,252	917	9,723	12,341
Total WATER				3,031,702	3,230,135	3,134,480	3,770,290	3,951,347
Total EXPENSES				3,031,702	3,230,135	3,134,480	3,770,290	3,951,347
Total GENERAL FUND				-64,364	-218,926	-314,022	-150	-1,888

SANITARY WASTE WATER (Department 42)

Department Summary

The Wastewater Department consists of both sanitary and storm waste water; it operates a collection and treatment system utilizing four lift stations and one lagoon system with aeration cells for the effective treatment of organic waste. The department manages maintenance, repairs, upgrades, high velocity flushing, adherence to provincial & federal regulations, reporting, and analysis of the wastewater from the collection system. The wastewater collected at the lagoons is treated through aeration and facultative storage cells before being released twice a year in the Spring and Fall. For 2013, the department will continue to:

- Promote customer relations
- Discharge environmentally safe sanitary wastewater to Wolf Creek using best practice guidelines
- Eliminate cross connections between sanitary and storm systems
- Evaluate surface storm water infiltration to the sanitary systems; where there is high infiltration use manhole pans to eliminate the issue.
- Improve the efficiency of sanitary wastewater mains in the system through an overall waste water flushing plan.
- Maintain drainage to Wolf Creek for yearly discharges of the Lagoons.

2013 Budget Highlights

- The Waste Water Department has a proposed increase of 5.53% (\$71,494) over 2012
- Waste Water revenues are projected to increase in 2013 based on an increase in customers and rate increases on both the consumption and monthly base rate. The monthly rate is proposed to increase from \$11.43 to \$11.65 per month. The consumption rate is proposed to increase from \$0.78 per cubic metre to \$0.80 per cubic metre.
- Increased staff safety awareness through training, education and leadership.
- Decrease of \$25,000 to chemicals and special products due to the addition of wet well washers at the NE & SE Lift Stations

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-42-?????
 To 01-2-42-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
WASTE WATER								
01-1-42-41200	GENERAL SERVICES			-8,520	-15,516	-18,712	-15,000	-16,000
01-1-42-43200	USER FEES			-999,149	-1,112,938	-1,133,892	-1,271,841	-1,335,073
01-1-42-51300	PENALTIES ON ACCOUNT			-7,067	-8,710	-7,795	-7,000	-7,000
01-1-42-93200	TRANSFER FROM OTHER			-10,648	-12,844	-13,192	0	0
	Total WASTE WATER			-1,025,384	-1,150,008	-1,173,591	-1,293,841	-1,358,073
	Total REVENUES			-1,025,384	-1,150,008	-1,173,591	-1,293,841	-1,358,073
EXPENSES								
SEWER								
01-2-42-11100	WAGES	1491		142,745	144,794	147,293	187,650	193,142
01-2-42-13000	PAYROLL BENEFITS	1491		14	16	0	0	0
01-2-42-13100	PAYROLL BENEFITS			24,413	23,737	29,362	41,250	44,260
01-2-42-21100	TRAVEL & SUBSISTENCE	1490		77	59	34	0	0
01-2-42-21300	TRAINING & CONFERENC			1,860	1,640	0	0	1,000
01-2-42-21400	MEMBERSHIP FEES	5011		120	0	0	0	0
01-2-42-21500	POSTAGE & FREIGHT			5,674	5,184	6,132	4,500	4,500
01-2-42-21700	TELEPHONE & FAX			2,935	2,905	2,885	3,009	3,009
01-2-42-22100	ADVERTISING & PROMOT			138	78	472	0	2,000
01-2-42-23300	ENGINEERING			0	0	0	2,000	1,000
01-2-42-23900	OTHER PROFESSIONAL S	1491		38,166	53,815	47,598	28,800	31,800
01-2-42-25200	BUILDING MAINTENANCE	1491		9,215	5,226	2,442	6,000	4,000
01-2-42-25300	EQUIPMENT MAINTENAN	1491		15,897	2,828	2,046	6,000	5,000
01-2-42-26300	EQUIPMENT RENTALS	1491		4,895	3,659	1,680	4,000	3,000
01-2-42-27400	INSURANCE			9,384	9,753	9,894	10,728	10,883
01-2-42-27500	INSURANCE CLAIMS/DAM			0	512	0	1,000	1,000
01-2-42-27600	HEARING TESTS			69	106	0	100	100
01-2-42-51300	JANITORIAL SUPPLIES			0	86	0	150	100
01-2-42-51400	OFFICE SUPPLIES			600	0	697	0	0
01-2-42-51700	PROGRAM/EVENT MATEF			0	0	207	0	0
01-2-42-52400	GENERAL MATERIALS & I			3,765	4,282	2,776	4,000	4,000
01-2-42-52700	UPGRADING & REPLACEI			1,688	0	0	0	10,900
01-2-42-54300	UTILITIES - GAS			7,152	8,957	6,459	8,049	8,034

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-42-?????
 To 01-2-42-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-42-54400	UTILITIES - ELECTRICITY			313,364	308,707	312,091	412,705	336,303
01-2-42-56200	CHEMICALS & SPECIAL P			49,884	42,889	22,204	50,000	25,000
01-2-42-56300	PIPE			988	4,129	2,674	1,500	2,500
01-2-42-56600	LINE REPAIRS			5,976	6,031	9,982	10,000	10,000
01-2-42-56700	CASTINGS			2,097	2,774	49	3,000	2,000
01-2-42-76400	TRANSFER TO RESERVE			152,086	110,000	100,833	110,000	247,754
01-2-42-81400	BANK CHARGES & OTHEI			1	0	0	0	0
01-2-42-81500	COLLECTION AGENCY FE			21	0	0	0	0
01-2-42-83100	DEBENTURE DEBT INTEF			69,229	63,295	29,467	59,633	52,760
01-2-42-83200	DEBENTURE DEBT PRINC			109,895	115,812	60,223	122,048	128,620
01-2-42-92700	CANCELLATION OF UNCC			0	3,458	60	6,000	6,000
01-2-42-96000	INTERNAL FRANCHISE FI			0	77,906	0	87,401	89,149
01-2-42-96100	COMMON SERVICES REC			79,977	54,671	73,339	92,503	98,796
01-2-42-96200	ADMINISTRATION SERVIK			27,428	27,823	0	30,846	31,463
01-2-42-96800	INFO SERVICES RECOVE			2,775	2,652	0	0	0
Total SEWER				1,082,528	1,087,784	870,899	1,292,872	1,358,073
Total EXPENSES				1,082,528	1,087,784	870,899	1,292,872	1,358,073
Total GENERAL FUND				57,144	-62,224	-302,692	-969	0

SOLID WASTE (Department 43)

Department Summary

The Solid Waste Department operates a waste collection system, recycle depot, compost facility, and utilizes three automated waste collection trucks. Solid waste generated by customers is collected by the department's solid waste fleet and then transported to the Prentiss Landfill which is operated by Lacombe County.

Cardboard collected by the department is transported to Red Deer for disposal. The recycle depot has areas for cardboard, paper, tin, plastic, glass, organic (grass, leaves, garden waste), tree branches and sod that residents can dispose of. The cardboard, paper, tin and plastics are disposed of by a contracted company. Glass is collected and crushed by the department for future use in landscaping and road base. Multiple collection points exist for organic waste (grass, garden waste, leaves). For 2012, the department will continue to:

- Promote customer relations
- Investigate a new compost method that will produce a reusable end product

2013 Budget Highlights

- Administrations plans to implement recommendations from the Solid Waste Roadmap, as directed by Council at the November 13th, 2012 regular Council meeting, with the goals of:
 - Improving the efficiency of solid waste collection
 - Controlling costs for customers
 - Increasing service availability for customers
- The Solid Waste Department has a proposed increase of 10.55% (\$188,867) over 2012.
- Solid Waste collection revenues are projected to increase by 9.46% (\$169,431) as the result of an increase in the number of residential customers
 - As identified in the October 2012 Solid Waste Roadmap report to Council, Administration identified a subsidization of service through the rates from residential to commercial customers. Administration recommends a review of collection rates for 2013 to more accurately allocate costs.
- Solid Waste rates for residential customers will increase from \$21.45 to \$23.67 per month to cover the cost of curbside recycling which be implemented in mid year. Commercial solid waste collection rates will also increase \$3.00 from \$79.88 to \$82.88 per month for weekly pickup.
- The 2013 budget includes an estimate as it relates to the requisition to the Lacombe Regional Solid Waste Authority.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-43-?????
 To 01-2-43-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
SOLID WASTE								
01-1-43-41200	GENERAL SERVICES			-86,838	-93,668	-84,575	-84,000	-21,000
01-1-43-41300	ADMINISTRATION FEES			-8,672	-9,374	-8,342	-9,000	-2,250
01-1-43-41500	SALE OF MATERIALS & S			0	-6,300	-10,500	-45,885	-9,200
01-1-43-43200	USER FEES			-1,470,191	-1,508,166	-1,475,383	-1,596,710	-1,834,894
01-1-43-51300	PENALTIES ON ACCOUNT			-11,778	-14,516	-12,991	-12,000	-12,000
01-1-43-84100	PROVINCIAL GRANTS	5005		0	-618	0	0	0
01-1-43-85100	LACOMBE COUNTY GRANT	1405		-15,870	-20,264	-18,944	-8,640	-5,160
01-1-43-85200	GRANTS FROM OTHER LI			-53,836	-53,373	-48,498	-34,800	-75,962
01-1-43-92100	TRANSFER FROM RESEAR			-8,511	0	0	0	0
01-1-43-93200	TRANSFER FROM OTHER			-32,995	-38,826	-34,580	0	0
	Total SOLID WASTE			-1,688,691	-1,745,105	-1,693,813	-1,791,035	-1,960,466
	Total REVENUES			-1,688,691	-1,745,105	-1,693,813	-1,791,035	-1,960,466
EXPENSES								
GARBAGE								
01-2-43-11100	WAGES	1405		271,492	299,077	283,805	292,475	310,139
01-2-43-13000	PAYROLL BENEFITS	1405		1,484	1,437	1,830	0	0
01-2-43-13100	PAYROLL BENEFITS	1405		48,052	53,673	57,298	64,875	68,601
01-2-43-21100	TRAVEL & SUBSISTENCE			0	393	46	1,200	1,200
01-2-43-21300	TRAINING & CONFERENC			0	825	0	1,000	1,600
01-2-43-21500	POSTAGE & FREIGHT			5,610	5,184	6,190	3,500	3,500
01-2-43-22100	ADVERTISING & PROMOT	1405		464	2,281	4,336	1,200	10,000
01-2-43-23900	OTHER PROFESSIONAL S	1491		92,927	112,057	91,411	93,500	149,110
01-2-43-25300	EQUIPMENT MAINTENAN			0	13	0	0	0
01-2-43-26300	EQUIPMENT RENTALS			218	240	0	0	0
01-2-43-27400	INSURANCE			4,878	4,690	5,428	5,159	5,971
01-2-43-27500	INSURANCE CLAIMS/DAM			3,034	0	2,574	0	0
01-2-43-27600	HEARING TESTS			69	71	0	100	100
01-2-43-29500	RECYCLING DEPOT			62,007	87,093	83,328	75,000	42,724
01-2-43-51400	OFFICE SUPPLIES			600	0	718	0	0
01-2-43-52400	GENERAL MATERIALS & S	1405		49,925	26,978	27,890	26,500	5,000
01-2-43-52700	UPGRADING & REPLACEI			55,234	87,719	9,969	72,900	116,900

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-43-?????
To 01-2-43-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-43-75500	TRANSFERS TO LOCAL C			586,244	604,719	467,795	638,715	650,848
01-2-43-76400	TRANSFER TO RESERVE			50,320	70,749	64,853	70,749	113,759
01-2-43-81500	COLLECTION AGENCY FE			137	0	0	0	0
01-2-43-92700	CANCELLATION OF UNCC			1,284	4,881	81	1,000	1,000
01-2-43-96000	INTERNAL FRANCHISE FI			102,913	52,415	0	106,805	113,807
01-2-43-96100	COMMON SERVICES REC	6007		258,064	299,575	386,525	298,482	318,787
01-2-43-96200	ADMINISTRATION SERVIK			35,712	37,697	0	37,440	47,420
01-2-43-96800	INFO SERVICES RECOVE			2,775	2,652	0	0	0
Total GARBAGE				1,633,443	1,754,419	1,494,077	1,790,600	1,960,466
Total EXPENSES				1,633,443	1,754,419	1,494,077	1,790,600	1,960,466
Total GENERAL FUND				-55,248	9,314	-199,736	-435	0

SOCIAL PLANNING (Department 51)

Department Summary

Family and Community Support Services (FCSS) provide preventative social services. The nature of programs and services offered is determined locally. Programs focus on strengthening of community through development of volunteers and volunteer opportunities, identification of local needs, and development of initiatives to address those needs. The service is funded through a joint funding model between Provincial and Municipal Governments. The Province determines the level of funding through a formula that is based on population and per capita income. Grants can increase at times; however, there is no regular provision for increases. Provincial funding provides for 80% of the grant while the Municipality provides a minimum of 20%. Municipalities must enter into a formal agreement which ensures that the municipal portion is derived from municipal tax revenue.

The 2013 operating grant to FCSS is \$314,509.00, the same as last year. Provincial Funding equals \$251,687. The Municipal base grant is \$62,921.00. City Council has approved additional funds in the past which now total \$12,022.00. The total FCSS grant is \$326,631.00.

Additionally FCSS pays annual lease payments at the LMC in the amount of \$25,000.00. The value of the leased space, based on a triple net formula is \$77,838.00. The remaining amount of \$52,838.00 is deemed an additional contribution.

Inter City Forum On Social Policy

When Lacombe obtained City status, we were invited to participate in a provincial network named Inter City Forum on Social Policy (ICFSP).

PURPOSE:

The Inter-City Forum on Social Policy (ICFSP) shall act as a vehicle for information-sharing, networking and advocacy for and among Alberta cities and other major urban areas, and the people who live in them, in an inter-government context. Its purpose is to address social policy, program and service issues that are of concern to Alberta urban municipalities.

Big Brothers Big Sisters

In 2012, Big Brothers Big Sisters requested an operational grant in the amount of \$30,000.00. Council approved a one time grant in the amount of \$15,000.00.

2013 Budget Highlights

- This department has a proposed increase of \$3,700.
- Costs are attributed to membership in ICFSP (\$2,500.00 may be expended on joint projects & \$1,200.00 for meeting costs)
- FCSS has not requested an increase
- Big Brothers Big Sisters has requested that Council consider continuation of the \$15,000.00 operational grant

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-51-?????
 To 01-2-51-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	FAMILY COMMUNITY SUPPORT SERVICES							
01-1-51-84100	PROVINCIAL GRANTS			-251,687	-251,687	-251,687	-251,687	-251,687
	Total FAMILY COMMUNITY SUPPORT			-251,687	-251,687	-251,687	-251,687	-251,687
	Total REVENUES			-251,687	-251,687	-251,687	-251,687	-251,687
	EXPENSES							
	FAMILY COMMUNITY SUPPORT SERVICES							
01-2-51-21700	TELEPHONE & FAX			0	0	3,766	0	0
01-2-51-51100	MEETING EXPENSES			0	0	0	0	1,200
01-2-51-75500	TRANSFER TO LOCAL GC			314,609	320,901	326,631	326,631	326,631
01-2-51-76100	TRANSFER TO OTHER OF			0	0	0	52,838	52,838
01-2-51-77200	TRANSFERS TO LOCAL C			0	0	15,000	15,000	17,500
	Total FAMILY COMMUNITY SUPPORT			314,609	320,901	345,397	394,469	398,169
	Total EXPENSES			314,609	320,901	345,397	394,469	398,169
	Total GENERAL FUND			62,922	69,214	93,710	142,782	146,482

DAY CARE SERVICES (Department 52)

Department Summary

This department was created in 2009 to oversee the feasibility study for day care services in the City of Lacombe.

Lacombe Daycare Society operates as a not-for-profit society providing child care services and Before and After school programs (BAASC). Child care services are funded and regulated by the Province of Alberta ensuring that licensed child care, BAASC, and licensed day home providers are available locally so that citizens have regulated child care as well as access to subsidies issued by the Province. These provisions are not available in private child care settings.

Lacombe FCSS manages and operates the local day home program. The Lacombe Daycare Society rents space in a municipally owned building located on the North East Corner of the Lacombe Memorial Centre lot for \$3,600 per year from the Land & Building Rentals Department. The Society also rents space above the swimming pool for \$5,500 per year from the Aquatic Center.

2013 Budget Summary

- There is no increase to the Day Care Services budget for 2013.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-52-?????
 To 01-2-52-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	DAY CARE SERVICES							
01-1-52-84100	PROVINCIAL GRANTS	5015		-56,808	-14,655	0	-17,493	-17,493
	Total DAY CARE SERVICES			-56,808	-14,655	0	-17,493	-17,493
	Total REVENUES			-56,808	-14,655	0	-17,493	-17,493
	EXPENSES							
	DAY CARE SERVICES							
01-2-52-22100	ADVERTISING & PROMOT	5015		230	0	0	0	0
01-2-52-23900	OTHER PROFESSIONAL S	6520		56,274	14,655	7,377	17,493	17,493
01-2-52-51100	MEETING SUPPLIES	5015		304	0	0	0	0
	Total DAY CARE SERVICES			56,808	14,655	7,377	17,493	17,493
	Total EXPENSES			56,808	14,655	7,377	17,493	17,493
	Total GENERAL FUND			0	0	7,377	0	0

FAIRVIEW CEMETERY (Department 56)

Department Summary

The Fairview Cemetery has undergone several renovations with a goal to maximize use of existing lands, provide for a variety of service options, and ensure optimum supply of land. Fairview West Cemetery currently provides a one year supply of plots based on historical sales. The planned expansion of the Cemetery lands into the adjacent lands will commence in 2013 to expand inventory.

Cemetery Bylaw, policies, and procedures have been updated to support appropriate service levels. Careful allocations of staff time required to maintain the Cemetery, have resulted in more accurate calculations of resources required to maintain the Cemetery lands.

New seasonal positions are requested in the Parks Department to assist with major maintenance projects, such as leveling of sunken lands, as well as mowing and trimming practices.

Council will review a budgetary request, in the 2013 Capital Budget, for the design of the Fairview East Cemetery Lands. The intent is to have the design completed in its entirety whereas construction will be scheduled in phases as the need for plots or niches demands. It is estimated that the new parcels will provide 60- 75 years supply of cemetery lands.

2013 Budget Summary

- The Fairview Cemetery department has a proposed increase of 9.14% (\$15,344)
- Wages and benefits increased \$12,189. The increase is based on resources used from the Parks Department and Streets & Roads Department. There is also administrative support wages allocated to this department. With the increase in administration wages, the administration services recovery expense has been removed.
- Legal fees have been budgeted for at \$1000.00

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-56-?????
 To 01-2-56-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
CEMETERY								
01-1-56-41300	ADMINISTRATION FEES	1302		-168	0	0	0	0
01-1-56-45600	CEMETERY PLOTS	1302		-12,260	-17,200	-10,233	-5,000	-12,000
01-1-56-45700	CEMETERY SERVICES	1302		-13,571	-13,243	-11,350	-13,000	-12,000
01-1-56-45800	CEMETERY COLUMBARI	1302		-10,236	-28,952	-10,231	-15,000	-13,000
01-1-56-59100	DONATIONS			0	-3,000	0	0	0
01-1-56-85100	LACOMBE COUNTY GRA			-6,336	-16,917	-17,716	-17,000	-17,000
01-1-56-92100	TRANSFER FROM RESEF			0	-8,039	0	0	0
	Total CEMETERY			-42,571	-87,351	-49,530	-50,000	-54,000
	Total REVENUES			-42,571	-87,351	-49,530	-50,000	-54,000
EXPENSES								
CEMETERY								
01-2-56-11100	WAGES	6005		38,280	52,588	39,130	56,625	66,677
01-2-56-13100	PAYROLL BENEFITS			5,755	8,626	6,823	11,250	13,387
01-2-56-22100	ADVERTISING & PROMOT			0	860	113	500	500
01-2-56-23200	LEGAL FEES			0	0	0	0	1,000
01-2-56-23300	ENGINEERING	6005		2,667	0	0	0	0
01-2-56-23900	OTHER PROFESSIONAL S			0	600	0	0	0
01-2-56-25300	EQUIPMENT MAINTENAN			0	0	135	250	260
01-2-56-26300	EQUIPMENT RENTALS			1,128	435	110	0	0
01-2-56-51500	COMPUTER & PHOTOCO			0	87	59	0	0
01-2-56-52400	GENERAL MATERIALS & S			4,618	11,956	4,058	7,000	7,000
01-2-56-52700	UPGRADING & REPLACEI	6005		0	7,604	0	0	0
01-2-56-53800	ICE & SNOW REMOVAL			313	1,071	0	750	750
01-2-56-56200	CHEMICALS & SPECIAL P			0	0	135	0	0
01-2-56-76400	TRANSFER TO RESERVE			60,000	60,000	55,000	60,000	60,000
01-2-56-96100	COMMON SERVICES REC	6005		27,264	27,135	28,558	31,534	33,679
01-2-56-96200	ADMINISTRATION SERVI			2,300	5,939	0	0	0
01-2-56-96800	INFO SERVICES RECOVE			1,006	1,426	0	0	0
	Total CEMETERY			143,331	178,327	134,121	167,909	183,253
	Total EXPENSES			143,331	178,327	134,121	167,909	183,253

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-56-?????
To 01-2-56-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
	Total GENERAL FUND			100,760	90,976	84,591	117,909	129,253

PLANNING & DEVELOPMENT (Department 61)

Department Summary

The planning and development department is composed of two primary areas: planning and development.

1. Development is responsible for the planning and regulation of residential, commercial and industrial development in the City of Lacombe. The development area of the department is also responsible for the regulation of building and safety codes.
2. The planning area of the department is responsible for the long term planning of development in the community as well as approvals of subdivisions and statutory plans. The planning area also looks after the City's ongoing heritage program.

For 2013, the department will complete two long term projects:

- Completion of the final phase (phase 3) of the Heritage Designation program.
- Implementation of the Downtown Area Structure Plan (also known as the Heart of Town ASP)

New for 2013 will be the start of the update to the City's Municipal Development Plan (MDP) beginning in mid to late 2013. The Municipal Development Plan is a statutory document which outlines the City's future plan for growth and development in the community. The policies and objectives of the completed Municipal Sustainability Plan will shape the MDP

The planning section is also working in conjunction with Community Economic Development staff in the consultation and creation of the City's Municipal Sustainability Plan. This plan is expected to be completed by the end of 2013.

2013 Budget Highlights

- The Planning & Development department has an overall decrease of (\$24,931) in its funding from general tax revenue. This decrease is mainly accounted for by an increase in projected revenues for subdivision fees, building permits, and development permits.
- The completion of the final phase of the Heritage Designation program in early 2013 will result in lower consultant costs for the year.
- For 2013, the department will receive funding under the Municipal Sustainability Initiative (MSI) to complete the Municipal Sustainability Plan (MSP) and begin the initial phase of the Municipal Development Plan update.
- The City has also made application under the Alberta Municipal Affairs planning intern program. The intern program places planning students with municipalities for a two year period to allow them to gain real world experience. The Province provides a grant which partially offsets the cost of wages and benefits to the municipality.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-61-?????
 To 01-2-61-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	LAND USE PLANNING							
01-1-61-41200	GENERAL SERVICES			-1,629	-308	-2,525	-150	-300
01-1-61-41700	APPEAL FEES			-150	-150	-300	-150	-150
01-1-61-41800	SUBDIVISION FEES			-18,918	-6,572	-33,758	-10,000	-15,000
01-1-61-41900	PLANNING FEES			-8,757	-14,325	-24,066	-12,500	-17,000
01-1-61-43200	USER FEES			-7,450	-8,237	-9,150	-6,800	-8,000
01-1-61-52600	BUILDING PERMITS			-123,492	-155,901	-134,055	-125,000	-145,000
01-1-61-52700	PLUMBING PERMITS			-14,496	-14,609	-13,229	-12,000	-15,000
01-1-61-52800	ELECTRICAL PERMITS			-25,983	-28,798	-28,573	-26,000	-30,000
01-1-61-52900	GAS PERMITS			-13,733	-13,604	-12,919	-12,000	-14,000
01-1-61-53000	DEVELOPMENT PERMITS			-25,760	-16,500	-22,899	-15,000	-20,000
01-1-61-59300	OTHER REVENUE	1611		0	-27	-2,000	0	0
01-1-61-59400	RETAINED DEPOSITS			-11,000	-26,000	-13,089	-6,500	-4,000
01-1-61-84100	PROVINCIAL GRANTS	5008		-89,990	-28,671	-16,508	-171,266	-143,635
	Total LAND USE PLANNING			-341,358	-313,702	-313,071	-397,366	-412,085
	Total REVENUES			-341,358	-313,702	-313,071	-397,366	-412,085
	EXPENSES							
	LAND USE PLANNING							
01-2-61-11100	WAGES			281,092	280,722	269,950	315,100	363,957
01-2-61-13000	PAYROLL BENEFITS	1602		0	2	0	0	0
01-2-61-13100	PAYROLL BENEFITS			52,664	40,098	52,072	73,200	82,473
01-2-61-21100	TRAVEL & SUBSISTENCE	6001		3,017	990	1,997	3,000	3,000
01-2-61-21300	TRAINING & CONFERENC	1600		2,778	551	3,400	4,700	6,800
01-2-61-21400	MEMBERSHIP FEES			1,171	1,877	1,445	1,405	1,895
01-2-61-21500	POSTAGE & FREIGHT	1600		225	81	1,008	100	1,100
01-2-61-21600	STAFF & VOLUNTEER AP	1602		75	0	162	417	250
01-2-61-21700	TELEPHONE & FAX			1,528	1,364	1,162	1,279	1,279
01-2-61-22100	ADVERTISING & PROMOT	1612		10,769	22,689	15,090	10,500	20,900
01-2-61-22300	SUBSCRIPTIONS & PUBL	1611		260	873	0	3,640	2,500
01-2-61-23200	LEGAL FEES	1612		6,789	6,796	7,400	10,000	9,000
01-2-61-23600	SURVEYOR			1,346	0	0	0	0
01-2-61-23900	OTHER PROFESSIONAL S	1602		82,492	52,276	117,953	219,133	115,498

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:13 am

Account Code : 01-1-61-?????
 To 01-2-61-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-61-29100	BUILDING INSPECTION FI			104,755	70,749	52,476	62,500	72,500
01-2-61-29200	PLUMBING INSPECTION F			7,970	6,863	5,591	6,000	7,500
01-2-61-29300	ELECTRICAL INSPECTION			17,198	14,136	10,916	13,000	15,000
01-2-61-29400	GAS INSPECTION FEES			6,818	7,521	6,212	6,000	7,000
01-2-61-34100	TITLE SEARCHES			333	273	250	0	300
01-2-61-51100	MEETING SUPPLIES	1612		741	1,908	854	1,800	3,000
01-2-61-51400	OFFICE SUPPLIES			619	312	1,026	750	1,100
01-2-61-51500	COMPUTER & PHOTOCO			258	1,563	1,681	1,250	1,400
01-2-61-51700	PROGRAM/EVENT MATEF	1602		101	1,500	2,270	0	0
01-2-61-52700	UPGRADING & REPLACEI			746	0	0	0	0
01-2-61-76100	TRANSFER TO OTHER OF	1611		1,534	715	1,151	0	1,000
01-2-61-77300	TRANSFERS TO INDIVIDL	1611		7,434	0	0	0	0
01-2-61-92700	CANCELLATION OF UNCC			0	4,000	0	0	0
01-2-61-96800	INFO SERVICES RECOVE			18,295	19,714	2,383	22,954	29,064
Total LAND USE PLANNING				611,008	537,573	556,449	756,728	746,516
Total EXPENSES				611,008	537,573	556,449	756,728	746,516
Total GENERAL FUND				269,650	223,871	243,378	359,362	334,431

COMMUNITY ECONOMIC DEVELOPMENT SERVICES (Department 62)

Department Summary

Community Economic Development Services is responsible for advancing business retention and attraction strategies for the City of Lacombe. This department focuses on strategies that :

- Encourage business retention and attraction
- Facilitate/foster collaboration between municipal government, the business sector & community groups to increase economic and community vibrancy, economy & quality of life (Chamber of Commerce, Tourism, Historical Society, Festival and Events)
- Ongoing review and evaluation of effectiveness of City processes and policies to support business and citizen attractiveness
- Pursue collaborations that provide benefit to the greater community (AFSC, Community Futures, Regional Transportation)

Marketing

- Marketing supports all City departments to effectively market and communicate civic matters to stakeholders.
- Initiatives will promote Lacombe's initiatives, events, and activities through purchased media advertising, campaigns
- Management & implementation of Lacombe's brand standards
- Projects this year will focus on streamlining messages and publication venues to ensure consistent content and quality of messages. Concentration of information in fewer venues will ensure that citizens have access to current news/updates on City matters.

Communications

Communications serves all City departments in order effectively draft appropriate and timely content for messages.

- Attention is devoted to the development and implementation of communication strategy, policy and protocols.
- Communications will also fund audits and market research to identify the optimum approach in reaching target audiences.
- Key to Communications is the coordination of media events and media relations to ensure timely, accurate, and fair reporting of the City of Lacombe.
- Provides crisis communications support to the City during times of emergency
- Processes requests for information (FOIP or general)

2013 Budget Highlights

- The Community Economic Development department has an overall increase of 22.08% (\$120,923). Expenditures are budgeted in several departments within this budget.

- Wage and Benefit increased by \$22,366 (Marketing, Communications and Economic Development)
- Wages for Tourism have been deleted (\$53,650.00) and included in the grant to Tourism (see below)
- The grant to Rikebetsu has been increased by \$1500.00 to reflect actual expenditures in 2012
- Branding costs have reduced by \$5600.00
- Increases to Advertising and Development (\$19,497.00)
 - Two page Biweekly coverage in the Globe (\$13000.00)
 - Live Lacombe Publication (\$6000.00)
- Increase in Professional Services (\$64,000.00)
 - Housing Needs Assessment & Action Plan (\$25,000.00)
 - Development of a Tagline to accompany branding standards (\$7500.00)
 - Audience Research (\$15,000.00)

Marketing (1029)

- Expenditures are \$58,800
- New projects for this year include a biweekly two pages (back of cover and page 2) in the Lacombe Globe to centralize all of the City News (\$38000.00)
 - \$13000.00 is accounted for in this budget
 - The utility news Letter will be discontinued (-\$9400.00 in 2013)
 - The balance will be absorbed in existing department advertising budgets
- The increase in frequency of circulation (currently every second month) combined with delivery to every address (currently limited to utility account holders) represents an upward shift in the level of contact with stakeholders
- Quality and accuracy of messages can assured
- Promotional items requested for giveaways have been budgeted (\$8000.00)
- A Live Lacombe information booklet is proposed for publication (\$6000.00) feature city services, programs, events & attractions.
- This will also permit amalgamation of numerous brochures currently produced into a more substantial publication increasing efficient messaging, circulation and thorough updating of outdated materials.

Communications (1030)

- Expenditures are \$42,230.00
- Target audience research is recommended (\$15,000.00 funded by MSI grants)
- Deliverables would include: Citizen Satisfaction Survey on all City Services & Communications Audit
- Recommendations for communication and citizen engagement strategies based on survey feedback will be applicable to all departments
- Annual Year in Review has been budgeted (\$6500.00)
- The utility news letter has been discontinued (-\$9400.00)

Tourism (1500)

- The total grant to Tourism is 101,845.00

- The proposed grant will increase by 15,000.00 to support additional staff time. The demand is relative to new programs and services developed over the past year.(outlined in the presentation from the Regional Tourism)
- Lacombe Days Committee has requested administrative support which can be provided with the increased human resources to the Tourism group.
- Despite this increase, the Cities portion of funding will decrease as Lacombe County has been asked to increase the cost sharing model from 30/70 to 50/50.
- \$26,750.00 is expended for the lease at the Flatiron building, telephone and insurance costs(paid directly by the City)
- \$75,150.00 is granted to the Tourism group and reflected in their operating budget presented on November 5, 2012
- Pending Lacombe County's approval of the increase, City of Lacombe's contribution will reduce from \$60465.00 to \$50,895.00

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-62-?????
 To 01-2-62-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
ECONOMIC DEVELOPMENT								
01-1-62-41200	GENERAL SERVICES			0	-48	0	0	0
01-1-62-41500	SALE OF MATERIALS & S	1500		-47	0	-161	-250	-250
01-1-62-52300	DEVELOPMENT OFFICER			-24,144	-24,718	-26,816	-25,200	-25,200
01-1-62-59000	SPECIAL PROGRAM / EVE	1031		-1,375	-759	-14,804	-500	-960
01-1-62-59100	DONATIONS	1031		0	-3,000	-3,500	0	-16,500
01-1-62-59300	OTHER REVENUE			0	-2,700	-1,474	-2,250	-2,250
01-1-62-83100	FEDERAL GRANTS	1500		-1,320	0	0	0	0
01-1-62-84100	PROVINCIAL GRANTS	5005		-3,651	0	0	0	-25,000
01-1-62-85100	LACOMBE COUNTY GRAF	1500		-39,200	-48,935	-50,935	-50,935	-80,950
01-1-62-87100	OUTSIDE CONTRIBUTION	1500		0	-20,000	0	-20,000	0
01-1-62-92100	TRANSFER FROM RESEF	1500		-7,602	-20,085	-19,705	-20,000	0
01-1-62-93200	TRANSFER FROM OTHEF	1031		0	0	-5,340	0	0
Total ECONOMIC DEVELOPMENT				-77,339	-120,245	-122,735	-119,135	-151,110
Total REVENUES				-77,339	-120,245	-122,735	-119,135	-151,110
EXPENSES								
ECONOMIC DEVELOPMENT								
01-2-62-11100	WAGES	1500		69,447	136,704	182,105	245,000	219,179
01-2-62-11200	WAGES - MAINTENANCE	1500		878	686	846	0	0
01-2-62-13100	PAYROLL BENEFITS	1500		8,673	15,362	33,468	44,050	47,505
01-2-62-13200	PAYROLL BENEFITS - MA	1500		0	0	11	0	0
01-2-62-21100	TRAVEL & SUBSISTENCE	1500		2,373	4,748	1,292	3,750	1,150
01-2-62-21300	TRAINING & CONFERENC	1500		1,703	4,920	1,711	4,100	2,300
01-2-62-21400	MEMBERSHIP FEES	1030		3,820	2,820	4,701	490	1,025
01-2-62-21500	POSTAGE & FREIGHT	1602		1,130	813	1,044	1,100	1,300
01-2-62-21600	STAFF APPRECIATION	1029		0	0	2,387	0	1,750
01-2-62-21700	TELEPHONE & FAX	1500		903	983	1,868	1,784	1,209
01-2-62-22100	ADVERTISING & PROMOT	1602		18,443	23,400	32,337	44,803	64,300
01-2-62-22200	PRINTING & BINDING	1500		3,144	5,503	10,962	17,000	17,550
01-2-62-22300	SUBSCRIPTIONS & PUBL	1500		470	841	1,026	1,805	2,455
01-2-62-23900	OTHER PROFESSIONAL S	1602		39,073	47,648	2,915	23,000	64,000
01-2-62-25200	BUILDING MAINTENANCE	1500		227	0	0	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-62-?????
 To 01-2-62-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-62-25300	EQUIPMENT MAINTENAN	1500		784	160	0	750	5,000
01-2-62-26200	BUILDING RENTALS	1500		24,000	24,100	25,200	25,200	26,400
01-2-62-27400	INSURANCE	1500		39	38	141	42	145
01-2-62-51100	MEETING SUPPLIES	1602		667	138	333	400	900
01-2-62-51300	JANITORIAL SUPPLIES	1500		38	0	0	0	0
01-2-62-51400	OFFICE SUPPLIES	1500		459	335	391	950	1,350
01-2-62-51500	COMPUTER & PHOTOCO			0	778	250	0	0
01-2-62-51700	PROGRAM/EVENT MATEF	1601		1,124	7,273	22,923	2,250	30,210
01-2-62-51900	MERCHANDISE FOR RES	1029		0	728	656	1,000	6,700
01-2-62-52400	GENERAL MATERIALS & S	1602		104	0	550	0	1,300
01-2-62-52700	UPGRADING & REPLACEI	1030		0	0	34,255	53,100	3,500
01-2-62-76100	TRANSFER TO OTHER OF	1602		1,312	2,960	731	0	0
01-2-62-76400	TRANSFER TO RESERVE	1023		0	19,705	0	0	0
01-2-62-77200	TRANSFERS TO LOCAL C	1500		53,000	65,750	128,798	66,000	155,650
01-2-62-77300	TRANSFERS TO INDIVIDL	1023		0	1,473	0	0	0
01-2-62-92700	CANCELLATION OF UNCC			0	4,404	369	0	0
01-2-62-96200	ADMINISTRATION SERVIK			27,534	0	0	1,260	1,260
01-2-62-96800	INFO SERVICES RECOVE	1026		4,574	4,679	1,009	9,824	12,443
Total ECONOMIC DEVELOPMENT				263,919	376,949	492,279	547,658	668,581
Total EXPENSES				263,919	376,949	492,279	547,658	668,581
Total GENERAL FUND				186,580	256,704	369,544	428,523	517,471

SUBDIVISIONS & LAND DEVELOPMENT (Department 66)

Department Summary

The Subdivision & Land Development Department includes costs related to subdivisions in Lacombe undertaken by the City as well as revenues collected from offsites levies on private developments. The City has been an active developer in industrial land for the past 10 years and the City is proposing to continue this involvement with the development of the Len Thompson Phase II light industrial park.

Lots in Wolf Creek Phase III industrial park have now all been conditionally sold, though revenue from the sale of lots will not be recognized until development actually occurs. The deadlines for these properties occurs throughout 2013.

2013 Budget Highlights

- No impact on budgeted deficit. Debt financing will be funded from the land reserve again in 2013.
- The sale of industrial land in Wolf Creek Industrial Park Phase III:
 - Revenue for three Conditional Sales made in 2012. Revenue will be recognized when all conditions have been removed. (Substantial building construction is complete)
 - The revenue remaining in this department after all the cost of land sold expense is recognized is transferred to the Industrial Land Reserve (see chart below).

LOTS	SALE PRICE	COST OF DEVELOPING LOT & SALES COST*	NET PROCEEDS (To be transferred to Land Reserve)
A	272,800	115,120	\$157,680
B	169,400	71,505	97,895
C	188,100	50,455	137,645
TOTAL	630,300	237,080	393,220

*This includes commissions, legal fees, site preparation, site servicing, and land acquisition.

- The City expects to have a limited number of lots available for sale in Len Thompson Phase II in the fall of 2013. Preliminary revenue and cost of lots sold estimates have been included in the budget
- Debt payments will increase in this department as the financing costs associated with the acquisition of the Len Thompson industrial park are expensed beginning in 2013. Expenses for this new debt is projected at \$338,250 and will be paid from the land held for resale reserve until lots in the park are sold.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-66-?????
 To 01-2-66-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
LAND DEVELOPMENT								
01-1-66-57200	SALE OF INDUSTRIAL LAI	6008		55,264	-622,300	0	-1,151,701	-990,300
01-1-66-59300	OTHER REVENUE			-58,870	0	-14,950	0	0
01-1-66-59400	RETAINED DEPOSITS	6004		0	-2,000	0	0	0
01-1-66-87100	OUTSIDE CONTRIBUTION			-39	0	-2	0	0
01-1-66-87200	CONTRIBUTED ASSETS			-230,780	0	0	0	0
01-1-66-92100	TRANSFER FROM RESER			-345,763	0	0	-432,877	-773,254
01-1-66-93200	TRANSFER FROM OTHEF			0	0	0	-75,000	0
01-1-66-97000	OFF-SITE LEVIES	4230		0	-211	-144,145	0	0
01-1-66-97100	CASH-IN-LIEU OF RESER			0	-38,140	0	0	0
Total LAND DEVELOPMENT				-580,188	-662,651	-159,097	-1,659,578	-1,763,554
Total REVENUES				-580,188	-662,651	-159,097	-1,659,578	-1,763,554
EXPENSES								
LAND DEVELOPMENT								
01-2-66-22100	ADVERTISING & PROMOT	6008		1,222	0	1,574	0	0
01-2-66-23200	LEGAL FEES	6006		1,865	10,250	14,281	0	0
01-2-66-23300	ENGINEERING	6004		1,123	16,673	8,262	0	0
01-2-66-23900	OTHER PROFESSIONAL S	6008		7,444	2,677	92,279	88,640	13,640
01-2-66-27400	INSURANCE			2,897	2,746	3,182	3,021	3,183
01-2-66-34100	TITLE SEARCHES	6004		0	814	309	0	0
01-2-66-60000	COST OF LAND SOLD	6008		0	91,372	0	257,704	441,862
01-2-66-76100	TRANSFER TO OTHER OF	6004		0	135,627	3,549	126,723	126,723
01-2-66-76400	TRANSFER TO RESERVE	6008		58,870	126,803	0	880,357	534,798
01-2-66-83100	DEBENTURE DEBT INTEF			71,297	60,785	55,501	77,486	76,566
01-2-66-83200	DEBENTURE DEBT PRINC			204,244	214,459	225,201	225,201	566,498
01-2-66-91200	CANCELLED FRONTAGE			446	446	446	446	446
Total LAND DEVELOPMENT				349,408	662,652	404,584	1,659,578	1,763,716
Total EXPENSES				349,408	662,652	404,584	1,659,578	1,763,716
Total GENERAL FUND				-230,780	1	245,487	0	162

LAND & BUILDING RENTALS (Department 69)

Department Summary

The Land and Building Rental department is responsible for the supply of properties for use by third parties. Currently, the City has only one property being used exclusively by a third party, that being the Day Care building on 51st Avenue. Vacant land rented out would also be accounted for in this department.

2013 Budget Highlights

- Reduction of \$160 in 2013. This due wages being removed from this budget.
- Insurance increase of \$840 over 2012 rates.

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-69-?????
 To 01-2-69-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	LAND & BUILDING RENTAL							
01-1-69-56200	BUILDING RENTALS & LE.	1650		-3,600	-3,600	-3,600	-3,600	-3,600
	Total LAND & BUILDING RENTAL			-3,600	-3,600	-3,600	-3,600	-3,600
	Total REVENUES			-3,600	-3,600	-3,600	-3,600	-3,600
	EXPENSES							
	LAND & BUILDING RENTAL							
01-2-69-11200	WAGES - MAINTENANCE	9999		364	803	0	1,000	0
01-2-69-13100	PAYROLL BENEFITS - MA	9999		58	0	0	0	0
01-2-69-25200	BUILDING MAINTENANCE	1650		9,966	1,200	705	3,876	3,876
01-2-69-25300	EQUIPMENT MAINTENAN			0	52	0	0	0
01-2-69-27400	INSURANCE			725	708	771	779	1,619
01-2-69-51300	JANITORIAL SUPPLIES			97	0	0	0	0
	Total LAND & BUILDING RENTAL			11,210	2,763	1,476	5,655	5,495
	Total EXPENSES			11,210	2,763	1,476	5,655	5,495
	Total GENERAL FUND			7,610	-837	-2,124	2,055	1,895

RECREATION BOARD AND PROGRAMMING (Department 71)

Department Summary

The Recreation Department is responsible for planning and management of recreation services to enhance the quality of life for residents. Long range planning, development of master plans, and continual assessment of citizen demand for service levels is a central role.

Trail Planning, assessment of current and future facility needs, and ongoing user fee analysis are completed by this department. Fund development through donation, sponsorship, and grant applications are managed and the Department also builds community capacity by working with community stakeholders, volunteers, and agencies for the purposes of expanding and facilitating recreational programming within the community.

The City has not engaged a firm to develop a formal Master Plan for Recreation Services. Master plans include a needs assessment and recommendations for future planning for Capital and operations. The Lacombe Recreation & Culture Board has endorsed the request of \$120,000.00 to complete this work. The cost for this study will be shared equally with the Culture Department. The rationale for conducting a joint study is:

- Reduction of costs for completing one area of focus is minimal, as the bulk of expense is related conducting the research.
- Increase costs to complete research on more than one area are slight.
- Also, the information will prove useful to the Volunteer Board as they serve both areas.

2013 Budget Summary

- The Recreation Department has a proposed overall increase of 7.95% (\$12,824)
- Wage and Benefits increases equal \$3,328.00
- \$8,500.00 has been added to the facility grants to account for rental fees that have been granted to community groups in the past. (Groups include: Lacombe Legion, Rotary Carol Festival, FCSS & Lacombe Music Festival) This will account for these expenditures/costs. Oversight of these funds will be managed by the Recreation and Culture Board, which is consistent practice for all community groups.
- \$3,000.00 has been added for the co sponsorship of Canada Day Fireworks
- \$60,000 (50% share) for the Master Plan for Recreational Services

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-71-?????
 To 01-2-71-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	RECREATION BOARD & PROGRAMMING							
01-1-71-43100	REGISTRATION FEES	5		-6,088	-4,971	-5,228	-6,700	-6,700
01-1-71-59300	OTHER REVENUE	9999		-26	0	0	0	0
01-1-71-84100	PROVINCIAL GRANTS			0	0	0	0	-60,000
01-1-71-84500	PROVINCIAL AGENCY GR	1002		0	0	-2,000	0	0
01-1-71-85100	LACOMBE COUNTY GRA	1003		0	0	-500	0	0
	Total RECREATION BOARD & PROGR			-6,114	-4,971	-7,728	-6,700	-66,700
	Total REVENUES			-6,114	-4,971	-7,728	-6,700	-66,700
	EXPENSES							
	RECREATION BOARD							
01-2-71-11100	WAGES	7		64,111	69,610	83,277	83,725	86,284
01-2-71-13000	PAYROLL BENEFITS	1413		0	10	0	0	0
01-2-71-13100	PAYROLL BENEFITS			13,435	14,204	16,308	17,575	18,343
01-2-71-21100	TRAVEL & SUBSISTENCE	9999		2,966	3,272	2,140	3,100	3,300
01-2-71-21300	TRAINING & CONFERENC			3,132	5,827	2,139	4,300	4,330
01-2-71-21400	MEMBERSHIP FEES			439	1,042	1,190	1,085	1,090
01-2-71-21500	POSTAGE & FREIGHT	1007		0	67	202	100	100
01-2-71-21600	STAFF & VOLUNTEER AP	1004		750	471	164	650	650
01-2-71-21700	TELEPHONE & FAX			1,668	1,152	806	986	986
01-2-71-22100	ADVERTISING & PROMOT	9999		3,475	3,789	5,004	4,150	3,915
01-2-71-22200	PRINTING & BINDING			2,575	2,575	0	2,700	2,700
01-2-71-22300	SUBSCRIPTIONS & PUBL			0	1,825	1,810	2,350	2,400
01-2-71-23900	OTHER PROFESSIONAL S	9999		231	1,104	1,068	750	63,350
01-2-71-25300	EQUIPMENT MAINTENAN			40	0	0	0	0
01-2-71-26200	BUILDING RENTALS	1013		160	0	0	0	0
01-2-71-27400	INSURANCE			103	93	41	102	46
01-2-71-51100	MEETING SUPPLIES	1009		40	189	547	500	700
01-2-71-51400	OFFICE SUPPLIES			1,187	1,381	616	1,300	1,300
01-2-71-51500	COMPUTER & PHOTOCO			0	565	1,309	0	0
01-2-71-51700	PROGRAM/EVENT MATEF	9999		1,119	3,297	4,969	5,040	4,540
01-2-71-52400	GENERAL MATERIALS & S			395	288	105	250	300
01-2-71-52700	UPGRADING & REPLACEI			0	0	6,390	6,865	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-71-?????
To 01-2-71-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-71-76100	TRANSFER TO OTHER OF	1013		100	3,974	4,230	6,550	6,450
01-2-71-77200	TRANSFERS TO LOCAL C			8,900	8,230	13,249	16,000	27,500
01-2-71-77300	TRANSFERS TO INDIVIDL			0	0	200	0	0
01-2-71-81400	BANK CHARGES & OTHEI			6	0	25	0	0
01-2-71-96800	INFO SERVICES RECOVE			6,708	4,737	1,192	10,023	12,641
Total RECREATION BOARD				111,540	127,702	146,981	168,101	240,925
Total EXPENSES				111,540	127,702	146,981	168,101	240,925
Total GENERAL FUND				105,426	122,731	139,253	161,401	174,225

LACOMBE MEMORIAL CENTER (Department 72)

Department Summary

The Lacombe Memorial Center (LMC) serves as a community centre in the heart of downtown. The facility is well suited to hosting multiple events of varying size and nature simultaneously.

The overall building size is 37,000 square feet which includes the Mary C Moore Public Library and Lacombe Family and Community Support Services areas which are 10,300 and 4,500 square feet respectively. The Anna Marie's Coffee bar café is privately operated in the Lacombe Ford Fireside Lounge area occupying 446 square feet. The Café is open to the public and caters to small groups that rent the facility. A Common area within the building represents 4,843 square feet and is home to the City's Public Art Collection.

Overall floor space available for rental is 16,891 square feet. Common functions hosted at the facility includes weddings, funerals, business meetings, training sessions, church services, government / business events and farmers markets.

The LMC is open 12- 18 hours per day, year round with the exception of some holidays.

2013 Budget Summary

- LMC Budget overall increase is \$31,049
- User fees budgets have increased \$4,640.00
- Based on low usage by County residents, Lacombe County grant revenues are reduced by \$12,000.00
- Wages and Benefits have decreased by \$12,723
- Projected Electricity costs have increased \$10,419.00
- Maintenance and Repairs have increased \$7,500.00

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-72-?????
 To 01-2-72-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
LACOMBE MEMORIAL CENTRE								
01-1-72-41400	CONCESSION & VENDINC	1700		-76,934	-70,091	-142	0	0
01-1-72-43200	USER FEES	1705		-162,926	-160,370	-164,922	-181,000	-185,640
01-1-72-56100	EQUIPMENT RENTALS &	1700		-22,178	-22,296	-12,502	-19,500	-19,500
01-1-72-56200	BUILDING RENTALS & LE.	1701		-25,000	-24,807	-29,500	-25,000	-30,000
01-1-72-59000	SPECIAL PROGRAM/EVEI	1702		-40,132	-43,961	-149	0	0
01-1-72-59300	OTHER REVENUE			-628	-432	-950	-400	-400
01-1-72-59500	CASH OVER & SHORT			0	-20	0	0	0
01-1-72-85100	LACOMBE COUNTY GRAF			-21,777	-48,979	-34,549	-25,000	-13,000
01-1-72-92100	TRANSFER FROM RESEF			-3,983	0	0	0	0
01-1-72-93200	TRANSFER FROM OTHEF	1705		-276,448	-311,805	-13,954	-309,538	-301,038
Total LACOMBE MEMORIAL CENTRE				-630,006	-682,761	-256,668	-560,438	-549,578
Total REVENUES				-630,006	-682,761	-256,668	-560,438	-549,578
EXPENSES								
LACOMBE MEMORIAL CENTRE								
01-2-72-11100	WAGES	1700		381,299	400,591	265,782	296,600	297,380
01-2-72-11200	WAGES - MAINTENANCE			10,832	13,127	9,881	11,850	0
01-2-72-13000	PAYROLL BENEFITS	1700		6,925	8,281	0	0	0
01-2-72-13100	PAYROLL BENEFITS			58,980	64,617	52,139	64,025	64,947
01-2-72-13200	PAYROLL BENEFITS - MA			2,329	1	347	2,575	0
01-2-72-21100	TRAVEL & SUBSISTENCE	1700		18	74	174	100	850
01-2-72-21300	TRAINING & CONFERENC	1700		155	244	614	1,500	4,200
01-2-72-21400	MEMBERSHIP FEES			229	0	80	0	0
01-2-72-21500	POSTAGE & FREIGHT	6004		29	136	0	100	100
01-2-72-21600	STAFF & VOLUNTEER AP	1700		486	494	33	300	300
01-2-72-21700	TELEPHONE & FAX	1700		2,525	4,737	2,145	2,342	2,342
01-2-72-22100	ADVERTISING & PROMOT	1700		2,382	1,622	873	1,000	1,000
01-2-72-22300	SUBSCRIPTIONS & PUBL			50	50	0	0	0
01-2-72-23900	OTHER PROFESSIONAL S	1022		14,174	0	0	0	1,000
01-2-72-25100	JANITORIAL SERVICES			11,583	1,062	15	1,500	1,700
01-2-72-25200	BUILDING MAINTENANCE	1701		29,531	10,937	14,184	11,550	11,550
01-2-72-25300	EQUIPMENT MAINTENAN	1700		40,615	38,902	46,906	39,500	47,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-72-?????
 To 01-2-72-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-72-25400	STRUCTURE MAINTENAN			0	127	0	500	500
01-2-72-27100	LICENSES & REGISTRATI			0	250	378	250	250
01-2-72-27400	INSURANCE			26,428	26,569	29,481	29,226	32,429
01-2-72-51200	UNIFORMS & SAFETY GE			40	98	906	500	1,000
01-2-72-51300	JANITORIAL SUPPLIES			2,818	16,048	12,057	14,000	15,000
01-2-72-51400	OFFICE SUPPLIES			774	663	638	750	750
01-2-72-51500	COMPUTER & PHOTOCO			1,087	1,272	819	1,000	1,000
01-2-72-51700	PROGRAM/EVENT MATEF	1700		8,657	30	122	1,000	1,000
01-2-72-51800	FOOD SUPPLIES FOR RE	1700		50,869	57,694	0	0	0
01-2-72-52400	GENERAL MATERIALS & S	1705		4,906	7,831	1,531	7,500	8,500
01-2-72-52700	UPGRADING & REPLACEI	1701		13,239	26,533	3,988	11,800	11,800
01-2-72-54100	UTILITIES - WATER			1,991	2,325	1,944	2,449	2,054
01-2-72-54200	UTILITIES - WASTEWATEI			703	832	618	873	654
01-2-72-54300	UTILITIES - GAS			15,340	20,963	20,402	22,966	22,865
01-2-72-54400	UTILITIES - ELECTRICITY			107,299	111,433	108,337	112,159	122,578
01-2-72-54600	UTILITIES - SOLID WASTE			7,262	7,335	7,029	7,702	7,668
01-2-72-56200	CHEMICALS & SPECIAL P			0	0	54	0	0
01-2-72-76100	TRANSFER TO OTHER OF	1700		0	7,304	0	0	0
01-2-72-77200	TRANSFERS TO LOCAL C	1022		1,000	1,149	165	0	0
01-2-72-81300	CREDIT & DEBIT CARD FI	1700		3,692	3,501	3,302	2,600	2,600
01-2-72-81400	BANK CHARGES & OTHEI			18	0	0	0	0
01-2-72-83100	DEBENTURE DEBT INTEF			140,162	135,907	97,762	153,041	147,658
01-2-72-83200	DEBENTURE DEBT PRINC			83,688	87,913	66,201	92,351	97,013
01-2-72-92700	CANCELLATION OF UNCC			140	-140	0	0	0
01-2-72-96100	COMMON SERVICES REC			0	1,307	12	0	0
01-2-72-96800	INFO SERVICES RECOVE			18,295	22,804	5,106	25,924	32,034
Total LACOMBE MEMORIAL CENTRE				1,050,550	1,084,623	754,025	919,533	939,722
Total EXPENSES				1,050,550	1,084,623	754,025	919,533	939,722
Total GENERAL FUND				420,544	401,862	497,357	359,095	390,144

AQUATIC CENTER (Department 73)

Department Summary

The Kinsmen Aquatic Center includes a large pool, a teaching pool, and a heated whirlpool. Hours of operation are 6 a.m. to 10 p.m. daily.

Programs offered include scheduled lessons, public swim, aqua fit classes, lane swim, and school use. Lifesaving training courses are held throughout the year. The pool also offers a mentor program to ensure succession planning for lifeguard staff positions. The pool hosts The Birthday Bash, Beach Bash, and the Halloween Bash each year, which often fill to capacity (200). The pool hosts swim meets that bring hundreds of families into the community.

The pool closes each September for maintenance. The duration of closure alternates between two weeks and one month in alternate years.

The Spray Park is located outdoors, adjacent to the pool. The park is open from May to September daily depending on the weather.

2012 Budget Summary

- The Aquatic Center has a increase in expenditures of 1.32% (\$10,868)
- Wages & benefits for this department have increased by \$6,711 as a result of annual staff increments, and increased benefits costs.
- Projected water utility rates budget has decreased by \$547. The recent repair of a water leak, will reduce the actual cost in 2013

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-73-?????
 To 01-2-73-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	AQUATIC CENTRE							
01-1-73-41200	GENERAL SERVICES			0	-799	-1,675	0	0
01-1-73-41400	CONCESSION & VENDINC			-11,045	-12,232	-10,207	-12,000	-12,000
01-1-73-43200	USER FEES	9999		-217,533	-218,647	-267,454	-217,000	-229,000
01-1-73-43500	RESALEABLE MERCHANI	1369		-8,597	-9,897	-9,421	-7,500	-7,500
01-1-73-56100	EQUIPMENT RENTALS &			0	-106	-8	0	0
01-1-73-56200	BUILDING RENTALS & LE.			-3,678	-7,979	-8,255	-8,000	-8,000
01-1-73-59000	SPECIAL PROGRAM/EVEI	1372		-3,207	-2,432	-3,403	-2,000	-2,000
01-1-73-59100	DONATIONS			0	0	-1,257	0	0
01-1-73-59300	OTHER REVENUE			0	-134	-91	0	0
01-1-73-59500	CASH OVER & SHORT			4	-108	3,272	0	0
01-1-73-84100	PROVINCIAL GRANTS	5005		-17,000	0	0	0	0
01-1-73-85100	LACOMBE COUNTY GRAF			-191,989	-193,143	-173,036	-150,000	-150,000
01-1-73-93200	TRANSFER FROM OTHEF	1371		0	-214	0	0	0
	Total AQUATIC CENTRE			-453,045	-445,691	-471,535	-396,500	-408,500
	Total REVENUES			-453,045	-445,691	-471,535	-396,500	-408,500
	EXPENSES							
	AQUATIC CENTRE							
01-2-73-11100	WAGES	1404		334,373	368,229	371,161	377,875	463,775
01-2-73-11200	WAGES - MAINTENANCE	1404		84,198	96,911	76,856	78,025	0
01-2-73-13000	PAYROLL BENEFITS	1404		1,730	0	0	0	0
01-2-73-13100	PAYROLL BENEFITS			58,941	61,824	57,984	56,750	72,361
01-2-73-13200	PAYROLL BENEFITS - MA			0	1	7,927	16,775	0
01-2-73-21100	TRAVEL & SUBSISTENCE	1404		50	397	718	500	500
01-2-73-21300	TRAINING & CONFERENC	1360		1,467	1,384	5,465	4,100	4,100
01-2-73-21400	MEMBERSHIP FEES			691	917	434	900	900
01-2-73-21500	POSTAGE & FREIGHT			304	133	105	400	400
01-2-73-21600	STAFF & VOLUNTEER AP			399	258	100	600	600
01-2-73-21700	TELEPHONE & FAX			1,024	1,638	2,506	2,916	2,916
01-2-73-22100	ADVERTISING & PROMOT	9999		1,772	622	924	3,000	3,000
01-2-73-22300	SUBSCRIPTIONS & PUBL			0	50	0	0	0
01-2-73-23900	OTHER PROFESSIONAL S			1,175	995	2,457	2,000	2,700

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-73-?????
 To 01-2-73-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-73-25100	JANITORIAL SERVICES			0	209	154	0	0
01-2-73-25200	BUILDING MAINTENANCE	1404		8,810	4,739	20,160	23,500	20,270
01-2-73-25300	EQUIPMENT MAINTENAN	1404		50,670	24,387	67,849	30,500	30,500
01-2-73-27100	LICENSES & REGISTRATI			0	0	193	100	100
01-2-73-27400	INSURANCE			2,705	2,606	2,858	2,867	3,144
01-2-73-51100	MEETING SUPPLIES			41	0	0	50	50
01-2-73-51200	UNIFORMS & SAFETY GE			326	639	966	1,050	1,050
01-2-73-51300	JANITORIAL SUPPLIES			4,891	5,436	5,817	5,500	6,250
01-2-73-51400	OFFICE SUPPLIES			1,667	2,269	1,061	2,000	2,000
01-2-73-51500	COMPUTER & PHOTOCO			2,095	4,123	1,325	3,000	3,000
01-2-73-51600	COFFEE & WATER SUPPL			141	149	273	250	250
01-2-73-51700	PROGRAM/EVENT MATEF	1372		10,149	10,922	8,912	10,000	12,700
01-2-73-51800	FOOD SUPPLIES FOR RE			5,405	4,475	4,353	4,800	4,800
01-2-73-51900	MERCHANDISE FOR RES			2,350	6,113	4,558	4,875	4,875
01-2-73-52400	GENERAL MATERIALS & :	5013		4,727	-285	3,610	2,700	2,800
01-2-73-52700	UPGRADING & REPLACEI	1404		29,273	18,147	3,458	13,000	12,050
01-2-73-54100	UTILITIES - WATER	1404		9,050	12,510	19,607	13,182	12,635
01-2-73-54200	UTILITIES - WASTEWATEI	1404		3,197	4,795	5,525	4,690	7,283
01-2-73-54300	UTILITIES - GAS			15,053	19,198	17,276	20,164	21,177
01-2-73-54400	UTILITIES - ELECTRICITY			56,794	65,230	58,245	66,196	62,583
01-2-73-54600	UTILITIES - SOLID WASTE			0	0	202	0	0
01-2-73-56200	CHEMICALS & SPECIAL P	1404		37,209	35,008	35,050	37,000	37,000
01-2-73-76400	TRANSFER TO RESERVE			10,000	10,000	9,167	10,000	10,000
01-2-73-81300	CREDIT & DEBIT CARD FI			1,975	2,965	2,905	2,550	2,550
01-2-73-81400	BANK CHARGES & OTHEI			0	36	0	0	0
01-2-73-96800	INFO SERVICES RECOVE			10,672	12,998	3,593	18,459	22,823
Total AQUATIC CENTRE				753,324	780,028	803,754	820,274	831,142
Total EXPENSES				753,324	780,028	803,754	820,274	831,142
Total GENERAL FUND				300,279	334,337	332,219	423,774	422,642

BARNETT ARENA (Department 74)

Department Summary

Barnett Arena houses twin arenas; the front ice is regulation size, while the back ice is slightly smaller. The arenas are in operation year round. Ice is installed in August and removed in April. Winter Arena activities include minor and recreational hockey, ringette, public skating and figure skating. Red Deer Rebels and the Bentley Generals hockey teams have played games periodically in the Barnett Arena. The arena is also rented by Service Clubs for fundraisers and by individuals for private functions. During summer months the facility is utilized for the annual trade show, lacrosse, in-line skating & hockey training camps. The outdoor ice surface directly north of the arena is maintained by the City. The curling rink is within the same building, however is operated by Lacombe Curling Club. Arena staff provides maintenance services in all City owned facilities as part of their regular work load.

2013 Budget Summary

- The Barnett Arena has a proposed increase in expenses of \$35,110
- Budgeted building rental lease revenues have increased \$3,000
- Overall wages & benefits for this department have increased \$26,109
- Upgrading and replacement have been reduced by \$22,000
- Training and conference allowances are increased by \$5,800 according to funding requirements of personnel policy
- Gas Utility costs increased by \$8,145
- Janitorial supplies and general maintenance have increase approx \$2,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-74-?????
 To 01-2-74-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
ARENA								
01-1-74-41400	CONCESSION & VENDINC			-11,045	-12,353	-11,361	-12,000	-12,000
01-1-74-43200	USER FEES			-252,329	-296,813	-277,726	-255,000	-255,000
01-1-74-43400	ADVERTISING REVENUE			-14,710	-20,350	-17,092	-14,900	-14,900
01-1-74-56200	BUILDING RENTALS & LE.			-21,638	-20,745	-16,399	-10,000	-13,000
01-1-74-59100	DONATIONS			-333	-1,167	-2,238	-1,000	-1,000
01-1-74-59300	OTHER REVENUE	1005		-112	-2,299	-1,384	0	0
01-1-74-84100	PROVINCIAL GRANTS	6543		-34,312	-140,382	0	0	0
01-1-74-85100	LACOMBE COUNTY GRAI	6543		-97,357	-170,790	-106,178	-119,000	-119,000
01-1-74-92100	TRANSFER FROM RESEF			-20,000	-20,662	0	0	0
01-1-74-93200	TRANSFER FROM OTHEF			-100	-4,186	-3,572	-3,500	-3,500
	Total ARENA			-451,936	-689,747	-435,950	-415,400	-418,400
	Total REVENUES			-451,936	-689,747	-435,950	-415,400	-418,400
EXPENSES								
ARENA								
01-2-74-11100	WAGES	1650		257,532	336,309	55,074	50,725	347,653
01-2-74-11200	WAGES - MAINTENANCE	1650		0	4,685	231,972	280,325	0
01-2-74-13000	PAYROLL BENEFITS	1650		0	3,397	166	0	0
01-2-74-13100	PAYROLL BENEFITS			46,589	59,419	9,498	11,900	80,080
01-2-74-13200	PAYROLL BENEFITS - MA	1650		0	0	49,046	58,675	0
01-2-74-21100	TRAVEL & SUBSISTENCE			15	1,147	852	250	1,000
01-2-74-21300	TRAINING & CONFERENC			500	1,612	626	1,500	7,300
01-2-74-21400	MEMBERSHIP FEES			154	115	154	160	500
01-2-74-21500	POSTAGE & FREIGHT			73	0	438	100	100
01-2-74-21600	STAFF & VOLUNTEER AP			50	102	0	500	500
01-2-74-21700	TELEPHONE & FAX			2,861	4,401	3,272	3,143	3,143
01-2-74-22100	ADVERTISING & PROMOT	6510		2,801	4,245	2,195	1,700	1,700
01-2-74-22300	SUBSCRIPTIONS & PUBL			150	50	0	150	150
01-2-74-25100	JANITORIAL OPERATING			0	0	1,100	0	0
01-2-74-25200	BUILDING MAINTENANCE	1408		31,658	13,003	12,921	15,500	15,500
01-2-74-25300	EQUIPMENT MAINTENAN			16,280	21,206	17,667	18,000	18,000
01-2-74-26300	EQUIPMENT RENTALS			2,987	2,959	3,412	2,425	2,425

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:15 am

Account Code : 01-1-74-?????
 To 01-2-74-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-74-27100	LICENSE & REGISTRATIC			256	257	265	250	250
01-2-74-27400	INSURANCE			24,706	24,195	26,802	26,615	29,482
01-2-74-27600	HEARING TESTS			411	177	0	200	200
01-2-74-51200	UNIFORMS & SAFETY GE			2,797	1,757	1,252	3,000	3,000
01-2-74-51300	JANITORIAL SUPPLIES			4,061	8,706	8,291	4,000	6,000
01-2-74-51400	OFFICE SUPPLIES			914	770	667	1,000	1,000
01-2-74-51600	COFFEE & WATER SUPPI			288	142	212	300	300
01-2-74-51700	PROGRAM/EVENT MATEF			540	0	0	0	0
01-2-74-51800	FOOD SUPPLIES FOR RE			5,405	5,543	4,700	4,800	4,800
01-2-74-52100	GAS, FUEL, & OIL		302	0	0	7,082	0	0
01-2-74-52400	GENERAL MATERIALS & S	1404		11,734	9,400	7,289	13,600	15,250
01-2-74-52700	UPGRADING & REPLACEI			81,927	238,096	18,565	27,500	5,500
01-2-74-54100	UTILITIES - WATER			11,686	13,159	12,609	12,868	12,393
01-2-74-54200	UTILITIES - WASTEWATEI			4,127	4,711	3,779	4,586	3,726
01-2-74-54300	UTILITIES - GAS			45,097	57,593	55,235	60,495	68,640
01-2-74-54400	UTILITIES - ELECTRICITY			83,285	86,276	84,232	78,109	76,802
01-2-74-54600	UTILITIES - SOLID WASTE			15,433	15,588	14,938	16,367	16,296
01-2-74-76200	TRANSFER TO CAPITAL			12,797	0	0	0	0
01-2-74-76400	TRANSFER TO RESERVE			25,000	25,000	22,917	25,000	25,000
01-2-74-81400	BANK CHARGES & OTHEI			54	6	13	0	0
01-2-74-96100	COMMON SERVICES REC			99,123	114,299	174,750	114,648	122,447
01-2-74-96800	INFO SERVICES RECOVE			13,721	17,153	1,788	16,489	20,853
Total ARENA				805,012	1,075,478	833,779	854,880	889,990
Total EXPENSES				805,012	1,075,478	833,779	854,880	889,990
Total GENERAL FUND				353,076	385,731	397,829	439,480	471,590

PARKS AND PLAYGROUNDS (Department 75)

Department Summary

The Parks and Playground department maintains all city owned parks and facilities lands, open spaces, sports fields, boulevards, and green areas. Maintenance includes turf maintenance (mowing trimming, fertilizing), tree planting and pruning, flowerbeds, baskets and planters, playgrounds, weed control, garbage pickup throughout park areas, and sport field maintenance. Trail maintenance, grooming and clearing is overseen by parks staff.

Lions Campground operates from May to October (on occasion later weather permitting). A contractor was hired in 2012 to oversee the campground with municipal parks staff providing assistance. Campground Revenues were \$130,900.00. This year the contractor will assume all responsibility for the campground, relieving the need to assign municipal staff.

Parks staff provides all care and maintenance in the Cemetery

During winter months, parks staff clear trails and walkways of snow and build and maintain outdoor skating rinks on storm ponds and at the arena.

- Permanent positions total 3.5 FTE. Parks Staffing resources have not kept pace with the addition of newly developed lands added to City inventory. This year's budget requests additional seasonal staff positions. New Positions include: 2 Trimmers, 2 equipment operators, 1 Grounds keeper.
- The addition of these staff will allow 4 Crews to maintain regular mowing and trimming, litter collection routes and ensure that all tasks are completed during one rotation. This model also ensures that all equipment is out when weather permits, covering more hectares. These crews will also assist with Cemetery projects (i.e. Leveling)
- The grounds keeper will concentrate on the downtown core (Lest we Forget Park, Police station, boulevard gardens), weeding, gardening, watering, litter collection, pulling of weeds in sidewalk cracks and tree wells.

Overall the addition of seasonal staff allows the full time permanent staff to focus on their regular duties without interruption, thereby increasing efficiency and timely completion.

2013 Budget Summary

- The Parks and Playgrounds Department has a proposed overall increase of \$122,875
- Wages and Benefits have increased \$93,244 (approximately 60% allocated to new seasonal positions)
- Campground caretaker contract fees have been increased by \$12,000 accommodate an increased scope of duties
- Electricity costs increased \$11,224
- Materials and supplies increased \$16,375 (bike racks, self watering planters, entrance sign landscaping and storm pond signs)

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-75-?????
 To 01-2-75-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
PARKS & PLAYGROUNDS								
01-1-75-43200	USER FEES	1701		-85,258	-108,549	-131,291	-94,000	-118,000
01-1-75-56200	BUILDING RENTALS & LE.	1403		-2,190	-1,650	-1,287	-1,000	-1,000
01-1-75-59000	SPECIAL PROGRAM/EVEI	1485		-4,210	-1,990	-13,674	-3,000	-8,000
01-1-75-59100	DONATIONS	1485		-3,319	0	0	0	0
01-1-75-84100	PROVINCIAL GRANTS	1401		-12,800	-25,000	-4,000	-12,800	-12,800
01-1-75-85100	LACOMBE COUNTY GRAF	1402		-20,757	-19,465	-11,478	-14,000	-14,000
01-1-75-87100	OUTSIDE CONTRIBUTION	1414		0	0	-1,000	0	0
01-1-75-92100	TRANSFER FROM RESER			-375,000	-8,500	0	0	0
01-1-75-93200	TRANSFER FROM OTHEF	1401		0	-808	0	0	0
Total PARKS & PLAYGROUNDS				-503,534	-165,962	-162,730	-124,800	-153,800
Total REVENUES				-503,534	-165,962	-162,730	-124,800	-153,800
EXPENSES								
PARKS & PLAYGROUNDS								
01-2-75-11100	WAGES	1483		337,188	337,869	366,435	380,300	466,035
01-2-75-13000	PAYROLL BENEFITS	1483		32,132	30,467	39,231	0	0
01-2-75-13100	PAYROLL BENEFITS	1412		22,777	23,134	21,910	64,275	71,784
01-2-75-21100	TRAVEL & SUBSISTENCE	1411		983	803	958	1,000	1,000
01-2-75-21300	TRAINING & CONFERENC	1411		315	2,556	2,223	1,000	3,400
01-2-75-21400	MEMBERSHIP FEES			245	91	135	250	250
01-2-75-21500	POSTAGE & FREIGHT	1410		79	58	0	100	100
01-2-75-21600	STAFF & VOLUNTEER AP			0	172	119	150	150
01-2-75-21700	TELEPHONE & FAX	1400		360	720	530	766	766
01-2-75-22100	ADVERTISING & PROMOT	1414		1,055	4,016	1,092	1,600	1,600
01-2-75-22300	SUBSCRIPTIONS & PUBL			70	0	0	50	50
01-2-75-23900	OTHER PROFESSIONAL S	1491		5,778	21,802	20,500	26,500	40,000
01-2-75-25200	BUILDING MAINTENANCE	1413		1,479	3,992	1,867	5,900	7,500
01-2-75-25300	EQUIPMENT MAINTENAN	1413		3,303	2,919	7,159	5,300	5,550
01-2-75-26300	EQUIPMENT RENTALS	79		130	2,870	564	3,000	3,000
01-2-75-27100	LICENSES & REGISTRATI	1402		58	58	58	100	100
01-2-75-27400	INSURANCE	1414		10,971	10,506	13,278	11,557	16,769
01-2-75-27500	INSURANCE CLAIMS / DA			818	0	298	1,000	1,000

CITY OF LACOMBE
Provisional Budget Report



GL5220

Page : 2

Date : Dec 13, 2012

Time : 11:15 am

Account Code : 01-1-75-?????
 To 01-2-75-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-75-27600	HEARING TESTS			0	71	0	125	125
01-2-75-51200	UNIFORMS & SAFETY GE	1412		830	1,314	1,271	1,500	1,500
01-2-75-51300	JANITORIAL SUPPLIES	1412		492	3,263	2,902	2,000	2,000
01-2-75-51400	OFFICE SUPPLIES			74	64	0	100	100
01-2-75-51700	PROGRAM/EVENT MATEF	1400		0	0	194	500	750
01-2-75-52100	GAS, FUEL & OIL		695	0	0	17,710	0	0
01-2-75-52400	GENERAL MATERIALS & S	5013		22,760	18,990	21,385	22,500	38,875
01-2-75-52700	UPGRADING & REPLACEI	6514		28,477	41,534	28,745	31,000	21,000
01-2-75-53200	GROUND MATERIALS	1482		135	0	0	20,000	20,000
01-2-75-54100	UTILITIES - WATER	1403		1,411	1,577	2,720	1,113	3,370
01-2-75-54200	UTILITIES - WASTEWATEI	1403		499	564	523	397	536
01-2-75-54300	UTILITIES - GAS	1414		1,856	2,963	2,910	3,233	3,120
01-2-75-54400	UTILITIES - ELECTRICITY	1414		9,586	9,551	16,901	9,499	20,723
01-2-75-54600	UTILITIES - SOLID WASTE	1400		2,987	8,568	3,900	7,702	6,480
01-2-75-56200	CHEMICALS & SPECIAL P	1410		163	3,596	6,711	17,000	17,500
01-2-75-76200	TRANSFER TO CAPITAL			30,513	0	13,940	0	0
01-2-75-76400	TRANSFER TO RESERVE			20,000	20,000	18,333	20,000	20,000
01-2-75-77200	TRANSFERS TO LOCAL C	1414		381,250	41,564	18,750	25,000	25,000
01-2-75-81300	CREDIT & DEBIT CARD FI	1400		1,950	2,214	2,047	1,800	1,800
01-2-75-92700	CANCELLATION OF UNCC			105	0	0	0	0
01-2-75-96100	COMMON SERVICES REC	6519		195,532	197,890	297,749	226,156	241,542
01-2-75-96800	INFO SERVICES RECOVE			6,098	6,305	275	3,208	4,081
Total PARKS & PLAYGROUNDS				1,122,459	802,061	933,323	895,681	1,047,556
Total EXPENSES				1,122,459	802,061	933,323	895,681	1,047,556
Total GENERAL FUND				618,925	636,099	770,593	770,881	893,756

PUBLIC LIBRARIES (Department 77)

Department Summary

The Public Libraries Department provides an annual operating grant to the Lacombe Public Library (operating as Mary C. Moore Public Library) as well as membership fees for Parkland Regional Library.

Mary C Moore Public Library operates as a not-for-profit society out of Lacombe Memorial Centre. The Library occupies 10,200 square feet, and aside from regular library services, children's programming, computers for public use, and youth programming are offered. The Library is open daytime hours, Monday to Saturday and two late evenings. They also offer the Lacombe lecture history series and Lacombe book club. The City provides an annual operating grant as well as a grant in kind to cover lease costs and custodial services. The City also provides accounting services to the library on a fee for service basis.

Parkland Regional Library (PRL) is located directly east of City Hall. PRL was formed in 1959, the first regional library in Alberta. PRL's primary goal is to be a leader for its members to achieve excellence in library service through providing human and material support services as needed by the libraries, acting as a focus for leadership and library advocacy, being effectively and efficiently governed, and financially sustainable. The library is a regional system comprised of 65 municipalities. PRL receives funding from Alberta Municipal Affairs and a Rural Library Services Grant. Member municipalities pay a capita fee of \$7.28.

2013 Budget Summary

- Overall increase to the proposed budget is \$4,352
- Mary C Moore Library grant increased \$3,047
- Parkland Regional Library membership fees increased \$2,464
- Wage expenses decreased \$1,228

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-77-?????
 To 01-2-77-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01 GENERAL FUND								
REVENUES								
LIBRARY								
01-1-77-84100	PROVINCIAL GRANTS	5005		-19,000	0	0	0	0
01-1-77-85100	LACOMBE COUNTY GRAI			-46,819	-43,256	-40,133	-43,256	-43,256
Total LIBRARY				-65,819	-43,256	-40,133	-43,256	-43,256
Total REVENUES				-65,819	-43,256	-40,133	-43,256	-43,256
EXPENSES								
LIBRARY								
01-2-77-11100	WAGES			16,370	20,644	18,874	16,775	15,967
01-2-77-13100	PAYROLL BENEFITS			3,182	3,875	3,217	3,650	3,230
01-2-77-21400	MEMBERSHIP FEES			79,432	81,779	82,952	82,953	85,417
01-2-77-27400	INSURANCE			714	694	756	763	832
01-2-77-76100	TRANSFER TO OTHER OF			262,056	282,731	0	245,000	245,000
01-2-77-77200	TRANSFERS TO LOCAL C			214,662	217,558	217,558	217,558	220,605
Total LIBRARY				576,416	607,281	323,357	566,699	571,051
Total EXPENSES				576,416	607,281	323,357	566,699	571,051
Total GENERAL FUND				510,597	564,025	283,224	523,443	527,795

CULTURE (Department 78)

Department Summary

The mandate of this department is to develop and support initiatives that showcase the City of Lacombe as a municipality that champions Cultural pursuits through investment of resources. This fosters a diverse urban community that enjoys optimum social, economic and aesthetic elements. A community is enriched by artistic and cultural choices, making it a “place” where people choose to live, conduct business, and invest. Culture includes creative industries, cultural organizations, festivals and events, and natural, cultural, and architectural heritage. This department oversees the Public Art Collection, Art Endowment Scholarship Fund, Annual Art Exhibition and Sale, Alberta Arts Days, and the Arts Gala. It works closely with Heritage and Museums, Libraries, and Tourism.

Major projects for 2013 include commissioning of a formal needs and development of a Cultural Plan to support continued development of cultural infrastructure. Funds have been budgeted to cost share in a Master Recreation and Culture study with Recreation. The Master plan will provide a local needs assessment/ analysis and feasibility study in order to guide recommendations for future planning of Cultural initiatives. MSI grant revenues have been budgeted to fund this expense.

2013 Budget Summary

- The overall budget increase is \$10,100
 - Transfer to other organizations has increased \$2,000 for co- sponsorship of the Sunday at Seven series with CUC
 - Wages and benefits have increased \$2,497

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-78-?????
 To 01-2-78-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
	REVENUES							
	CULTURE							
01-1-78-41400	CONCESSION & VENDINC	1010		-3,010	-4,145	-1,062	-800	-800
01-1-78-43100	REGISTRATION FEES	1007		-6,024	-7,253	-6,071	-7,000	-6,600
01-1-78-43200	USER FEES	1014		-6,232	-6,443	-7,943	-6,900	-7,700
01-1-78-43500	RESALEABLE MERCHANI	1014		-9,405	-4,895	-3,801	-1,800	-1,800
01-1-78-59100	DONATIONS	1014		-2,356	-6,027	-2,000	-1,700	-2,450
01-1-78-59300	OTHER REVENUE	1014		-200	-210	-3,447	-200	-200
01-1-78-84100	PROVINCIAL GRANTS			0	0	0	0	-60,000
01-1-78-85100	LACOMBE COUNTY GRA	1003		0	-2,000	0	0	0
01-1-78-92100	TRANSFER FROM RESEF	1014		-9,011	-1,090	-5,000	-5,000	0
	Total CULTURE			-36,238	-32,063	-29,324	-23,400	-79,550
	Total REVENUES			-36,238	-32,063	-29,324	-23,400	-79,550
	EXPENSES							
	CULTURE							
01-2-78-11100	WAGES			34,834	37,452	49,724	52,250	54,450
01-2-78-13000	PAYROLL BENEFITS	1012		4	102	0	0	0
01-2-78-13100	PAYROLL BENEFITS			6,987	8,061	8,554	10,025	10,322
01-2-78-21100	TRAVEL & SUBSISTENCE	1014		0	0	33	0	0
01-2-78-21300	TRAINING & CONFERENC	1012		0	0	25	0	0
01-2-78-21400	MEMBERSHIP FEES	1012		140	365	215	365	390
01-2-78-21500	POSTAGE & FREIGHT	1012		1,351	547	1,094	1,475	1,475
01-2-78-21600	STAFF & VOLUNTEER AP	1014		685	759	961	760	760
01-2-78-22100	ADVERTISING & PROMOT	1014		3,500	6,267	5,311	6,100	6,780
01-2-78-22200	PRINTING & BINDING			2,913	1,549	1,749	1,650	1,750
01-2-78-23900	OTHER PROFESSIONAL S	1012		31,620	7,165	31,122	34,271	93,471
01-2-78-25300	EQUIPMENT MAINTENAN	1012		0	0	0	2,500	2,500
01-2-78-51100	MEETING SUPPLIES	1012		0	154	220	200	250
01-2-78-51500	COMPUTER & PHOTOCO			0	944	681	500	500
01-2-78-51700	PROGRAM/EVENT MATEF	1014		8,769	3,998	4,098	7,050	5,850
01-2-78-51800	FOOD SUPPLIES FOR RE	1010		2,669	3,863	1,397	1,200	1,200
01-2-78-51900	MERCHANDISE FOR RES	1012		6,535	4,200	3,642	1,200	1,200
01-2-78-52400	GENERAL MATERIALS & S	1012		42	16	0	500	100

CITY OF LACOMBE
Provisional Budget Report



GL5220

Date : Dec 13, 2012

Page : 2

Time : 11:16 am

Account Code : 01-1-78-?????
 To 01-2-78-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-78-52700	UPGRADING & REPLACEI	1012		4,063	9,057	1,725	12,000	9,000
01-2-78-53700	SIGNS	1012		2,872	2,095	2,038	2,000	2,000
01-2-78-76100	TRANSFER TO OTHER OF	1012		2,918	5,269	12,846	5,100	9,475
01-2-78-77200	TRANSFERS TO LOCAL C	1024		3,315	12,395	820	0	2,000
01-2-78-77300	TRANSFERS TO INDIVIDL	1014		1,250	1,700	3,025	1,700	2,750
01-2-78-96800	INFO SERVICES RECOVE			915	1,711	0	2,908	3,781
Total CULTURE				115,382	107,669	129,280	143,754	210,004
Total EXPENSES				115,382	107,669	129,280	143,754	210,004
Total GENERAL FUND				79,144	75,606	99,956	120,354	130,454

Tab 1 – 2013 Budget Summary

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01	GENERAL FUND							
REVENUES								
General Fund								
01-1-00-54400	ELECTRIC FRANCHISE FI			-225,990	-255,272	-238,651	-263,400	-302,608
01-1-00-54500	GAS FRANCHISE FEE			-542,186	-534,193	-403,833	-544,209	-570,563
01-1-00-55100	TERM DEPOSIT INTERES			-52,863	-92,719	-170,686	-70,000	-70,000
01-1-00-93200	TRANSFER FROM OTHEF			-102,913	-130,321	0	-289,134	-300,289
Total General Fund				-923,952	-1,012,505	-813,170	-1,166,743	-1,243,460
GENERAL GOVERNMENT SERVICES								
01-1-10-00100	SUSPENSE	1027		0	0	18,402	0	0
01-1-10-11100	RESIDENTIAL TAXES			-7,097,726	-7,462,239	-8,201,807	-8,057,600	-8,669,086
01-1-10-11200	COMMERCIAL TAXES			-1,262,678	-1,408,804	-1,590,573	-1,535,188	-1,684,168
01-1-10-11400	FARMLAND TAXES			-75	-61	-65	-66	-67
01-1-10-11600	SUPPLEMENTARY TAXES			0	0	0	-34,041	0
01-1-10-13100	RESIDENTIAL TAXES (AN			-53,548	-57,353	-58,155	-58,879	-56,536
01-1-10-13200	COMMERCIAL TAXES (AN			-33,526	-34,862	-36,115	-36,339	-36,280
01-1-10-19100	LINEAR TAXES			-116,182	-123,793	-128,545	-132,200	-133,233
01-1-10-23100	FEDERAL GOV'T GRANT-			-6,416	-7,006	-7,403	-7,449	-7,610
01-1-10-24100	PROVINCIAL GOV'T GRAF			-82,355	-89,985	-97,106	-95,674	-99,825
01-1-10-24800	SENIOR APARTMENTS			-40,730	-42,147	-47,016	-45,271	-48,332
01-1-10-51300	PENALTIES ON ACCOUN			-169,232	-173,704	-173,205	-175,144	-175,144
01-1-10-59300	LOCAL GRANT - CUC DOF			-13,619	-14,716	-14,727	-14,956	-14,750
01-1-10-59400	JOINT ECONOMIC DEVEL			-8,153	-12,126	-14,820	-14,000	-15,000
01-1-10-99100	GAIN ON DISPOSAL OF A			-36,780	-5,880	0	0	0
Total GENERAL GOVERNMENT SERVI				-8,921,020	-9,432,676	-10,351,135	-10,206,807	-10,940,031
ADMINISTRATION								
01-1-12-41100	TAX CERTIFICATES & TIT			-14,456	-13,315	-16,266	-14,000	-14,000
01-1-12-41200	GENERAL SERVICES			0	0	-225	0	0
01-1-12-41300	ADMINISTRATION FEES			-71,112	-70,746	-28,918	-52,200	-20,900
01-1-12-41500	SALE OF MATERIALS & S			-80	0	0	0	0
01-1-12-55200	INTEREST REVENUE			-10	0	-76	0	0
01-1-12-55600	REBATES & DIVIDENDS			-947	-21,036	0	-950	-950
01-1-12-56200	BUILDING RENTALS & LE.			-4,200	-3,600	-3,300	-3,600	0
01-1-12-59300	OTHER REVENUE	1031		-7,499	-3	-240	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-12-59500	CASH OVER & SHORT			29	-76	16	0	0
01-1-12-84100	PROVINCIAL GRANTS	5009		-31,665	0	0	-40,000	-40,000
01-1-12-92100	TRANSFER FROM RESEF			0	0	-26,583	-29,000	0
01-1-12-93200	TRANSFER FROM OTHEF			-151,761	-158,791	0	-158,705	-171,707
Total ADMINISTRATION				-281,701	-267,567	-75,592	-298,455	-247,557
INFORMATION SERVICES								
01-1-15-41300	ADMINISTRATION FEES			-5,944	0	0	0	0
01-1-15-59300	OTHER REVENUE	1025		0	0	-1,000	0	0
01-1-15-84100	PROVINCIAL GRANTS	1025		0	0	0	-53,000	0
01-1-15-92100	TRANSFER FROM RESEF			-58,764	-36,291	0	-79,000	-30,000
01-1-15-93200	TRANSFER FROM OTHEF			-314,061	-354,095	-52,048	-388,267	-487,769
Total INFORMATION SERVICES				-378,769	-390,386	-53,048	-520,267	-517,769
POLICE DEPARTMENT								
01-1-21-41200	GENERAL SERVICES			-7,862	-2,816	-2,256	-1,000	-1,000
01-1-21-41600	SECURITY CLEARANCES			-31,340	-31,355	-26,065	-30,000	-30,000
01-1-21-53100	PROVINCIAL FINES & RE			-207,207	-127,689	-168,055	-190,000	-300,000
01-1-21-56200	BUILDING RENTALS & LE			-1,500	0	0	0	0
01-1-21-59100	DONATIONS	1210		-3,437	-2,350	0	0	0
01-1-21-59300	OTHER REVENUE			-1,245	-1,064	-4,352	0	0
01-1-21-59500	CASH OVER & SHORT			19	44	0	0	0
01-1-21-84100	PROVINCIAL GRANTS	5005		-299,509	-352,424	-468,864	-393,864	-393,864
01-1-21-84500	PROVINCIAL AGENCY GF	1211		-40,458	-34,949	-55,815	-42,100	-42,100
01-1-21-85100	LACOMBE COUNTY GRAF	1211		-16,500	-16,500	-16,500	-16,500	-16,500
01-1-21-92100	TRANSFER FROM RESEF	1206		-5,000	-704	-4,583	-5,000	0
Total POLICE DEPARTMENT				-614,039	-569,807	-746,490	-678,464	-783,464
FIRE DEPARTMENT								
01-1-23-41200	GENERAL SERVICES			0	-2,531	853	0	0
01-1-23-56200	BUILDING RENTALS & LE			-13,662	-13,662	-13,662	-16,662	-16,662
01-1-23-59100	DONATIONS			-400	0	-2,000	0	0
01-1-23-59300	OTHER REVENUE			-4,292	0	0	0	0
01-1-23-84100	PROVINCIAL GRANTS	5005		-10,217	0	0	0	0
01-1-23-85100	LACOMBE COUNTY GRAF			-5,312	-44,159	0	-62,730	-99,298
Total FIRE DEPARTMENT				-33,883	-60,352	-14,809	-79,392	-115,960
EMERGENCY MANAGEMENT								

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-24-84100	PROVINCIAL GRANTS	5003		-11,966	-61,220	0	0	0
01-1-24-92100	TRANSFER FROM RESEF			0	0	0	-8,800	0
Total EMERGENCY MANAGEMENT				-11,966	-61,220	0	-8,800	0
AMBULANCE SERVICES								
01-1-25-41300	ADMINISTRATION FEES			-608	0	0	0	0
Total AMBULANCE SERVICES				-608	0	0	0	0
ENFORCEMENT SERVICES								
01-1-26-51300	PENALTIES ON ACCOUN'			0	2	0	0	0
01-1-26-52200	BUSINESS LICENSES & P			-161,292	-167,215	-180,127	-168,000	-168,000
01-1-26-52500	ANIMAL LICENSES			-27,509	-26,777	-25,872	-27,000	-27,000
01-1-26-53200	MUNICIPAL FINES & RES'			-4,874	-4,812	-8,632	-6,000	-10,000
01-1-26-59300	OTHER REVENUE			-9,608	-7,117	-5,273	-7,000	-5,000
01-1-26-84100	PROVINCIAL GRANTS	5003		-7,214	0	0	0	0
01-1-26-92100	TRANSFER FROM RESEF			-2,654	0	0	0	0
01-1-26-93200	TRANSFER FROM OTHEF			-19,034	0	0	0	0
Total ENFORCEMENT SERVICES				-232,185	-205,919	-219,904	-208,000	-210,000
COMMON SERVICES								
01-1-31-41200	GENERAL SERVICES			0	-60	0	0	0
01-1-31-59300	OTHER REVENUE			0	0	-693	0	0
01-1-31-63100	SALE OF EQUIPMENT			0	-1,148	0	0	0
01-1-31-93200	TRANSFER FROM OTHEF			-1,040,417	-1,177,961	-1,597,990	-1,216,325	-1,299,069
Total COMMON SERVICES				-1,040,417	-1,179,169	-1,598,683	-1,216,325	-1,299,069
STREETS & ROADS								
01-1-32-12200	FRONTAGE (ROADS/SIDE			-36,352	-36,617	-34,214	-63,543	-63,543
01-1-32-12900	STREET RENEWAL LEVY			-373,719	-373,785	404	0	0
01-1-32-41200	GENERAL SERVICES			-7,440	-8,188	-6,151	-5,500	-5,500
01-1-32-41500	SALE OF MATERIALS & S			-1,580	-2,996	-28,816	-500	-500
01-1-32-59300	OTHER REVENUE			-1,572	-277	-1,113	0	0
01-1-32-84100	PROVINCIAL GRANTS			0	0	0	0	-75,000
01-1-32-92100	TRANSFER FROM RESEF			0	-176,487	0	0	0
01-1-32-93200	TRANSFER FROM OTHEF			0	-134,853	0	-126,723	-126,723
Total STREETS & ROADS				-420,663	-733,203	-69,890	-196,266	-271,266
STORM SEWER								
01-1-37-84100	PROVINCIAL GRANTS	1491		0	-111,117	0	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-37-92100	TRANSFER FROM RESER			0	0	0	0	-45,000
	Total STORM SEWER			0	-111,117	0	0	-45,000
	GENERAL ENGINEERING SERVICES							
01-1-38-41200	GENERAL SERVICES			-975	-524	-219	-500	-500
01-1-38-59100	DONATIONS			0	-1,000	0	0	0
	Total GENERAL ENGINEERING SERV			-975	-1,524	-219	-500	-500
	WATER							
01-1-41-00100	UTILITY SUSPENSE ACCO			0	0	14	0	0
01-1-41-41200	GENERAL SERVICES			-46,463	-74,396	-65,639	-65,000	-65,000
01-1-41-41300	ADMINISTRATION FEES			-5,900	-137,648	-118,398	-121,148	-138,825
01-1-41-43200	USER FEES			-2,869,491	-3,162,847	-3,186,269	-3,554,292	-3,719,410
01-1-41-51300	PENALTIES ON ACCOUNT			-28,267	-34,839	-29,940	-30,000	-30,000
01-1-41-59300	OTHER REVENUE			-113,478	-583	-709	0	0
01-1-41-93200	TRANSFER FROM OTHER			-32,467	-38,748	-47,698	0	0
	Total WATER			-3,096,066	-3,449,061	-3,448,639	-3,770,440	-3,953,235
	WASTE WATER							
01-1-42-41200	GENERAL SERVICES			-8,520	-15,516	-18,712	-15,000	-16,000
01-1-42-43200	USER FEES			-999,149	-1,112,938	-1,133,892	-1,271,841	-1,335,073
01-1-42-51300	PENALTIES ON ACCOUNT			-7,067	-8,710	-7,795	-7,000	-7,000
01-1-42-93200	TRANSFER FROM OTHER			-10,648	-12,844	-13,192	0	0
	Total WASTE WATER			-1,025,384	-1,150,008	-1,173,591	-1,293,841	-1,358,073
	SOLID WASTE							
01-1-43-41200	GENERAL SERVICES			-86,838	-93,668	-84,575	-84,000	-21,000
01-1-43-41300	ADMINISTRATION FEES			-8,672	-9,374	-8,342	-9,000	-2,250
01-1-43-41500	SALE OF MATERIALS & S			0	-6,300	-10,500	-45,885	-9,200
01-1-43-43200	USER FEES			-1,470,191	-1,508,166	-1,475,383	-1,596,710	-1,834,894
01-1-43-51300	PENALTIES ON ACCOUNT			-11,778	-14,516	-12,991	-12,000	-12,000
01-1-43-84100	PROVINCIAL GRANTS	5005		0	-618	0	0	0
01-1-43-85100	LACOMBE COUNTY GRA	1405		-15,870	-20,264	-18,944	-8,640	-5,160
01-1-43-85200	GRANTS FROM OTHER LI			-53,836	-53,373	-48,498	-34,800	-75,962
01-1-43-92100	TRANSFER FROM RESER			-8,511	0	0	0	0
01-1-43-93200	TRANSFER FROM OTHER			-32,995	-38,826	-34,580	0	0
	Total SOLID WASTE			-1,688,691	-1,745,105	-1,693,813	-1,791,035	-1,960,466
	FAMILY COMMUNITY SUPPORT SERVICES							

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-51-84100	PROVINCIAL GRANTS			-251,687	-251,687	-251,687	-251,687	-251,687
Total FAMILY COMMUNITY SUPPORT				-251,687	-251,687	-251,687	-251,687	-251,687
DAY CARE SERVICES								
01-1-52-84100	PROVINCIAL GRANTS	5015		-56,808	-14,655	0	-17,493	-17,493
Total DAY CARE SERVICES				-56,808	-14,655	0	-17,493	-17,493
CEMETERY								
01-1-56-41300	ADMINISTRATION FEES	1302		-168	0	0	0	0
01-1-56-45600	CEMETERY PLOTS	1302		-12,260	-17,200	-10,233	-5,000	-12,000
01-1-56-45700	CEMETERY SERVICES	1302		-13,571	-13,243	-11,350	-13,000	-12,000
01-1-56-45800	CEMETERY COLUMBARI/	1302		-10,236	-28,952	-10,231	-15,000	-13,000
01-1-56-59100	DONATIONS			0	-3,000	0	0	0
01-1-56-85100	LACOMBE COUNTY GRAF			-6,336	-16,917	-17,716	-17,000	-17,000
01-1-56-92100	TRANSFER FROM RESEF			0	-8,039	0	0	0
Total CEMETERY				-42,571	-87,351	-49,530	-50,000	-54,000
LAND USE PLANNING								
01-1-61-41200	GENERAL SERVICES			-1,629	-308	-2,525	-150	-300
01-1-61-41700	APPEAL FEES			-150	-150	-300	-150	-150
01-1-61-41800	SUBDIVISION FEES			-18,918	-6,572	-33,758	-10,000	-15,000
01-1-61-41900	PLANNING FEES			-8,757	-14,325	-24,066	-12,500	-17,000
01-1-61-43200	USER FEES			-7,450	-8,237	-9,150	-6,800	-8,000
01-1-61-52600	BUILDING PERMITS			-123,492	-155,901	-134,055	-125,000	-145,000
01-1-61-52700	PLUMBING PERMITS			-14,496	-14,609	-13,229	-12,000	-15,000
01-1-61-52800	ELECTRICAL PERMITS			-25,983	-28,798	-28,573	-26,000	-30,000
01-1-61-52900	GAS PERMITS			-13,733	-13,604	-12,919	-12,000	-14,000
01-1-61-53000	DEVELOPMENT PERMITS			-25,760	-16,500	-22,899	-15,000	-20,000
01-1-61-59300	OTHER REVENUE	1611		0	-27	-2,000	0	0
01-1-61-59400	RETAINED DEPOSITS			-11,000	-26,000	-13,089	-6,500	-4,000
01-1-61-84100	PROVINCIAL GRANTS	5008		-89,990	-28,671	-16,508	-171,266	-143,635
Total LAND USE PLANNING				-341,358	-313,702	-313,071	-397,366	-412,085
ECONOMIC DEVELOPMENT								
01-1-62-41200	GENERAL SERVICES			0	-48	0	0	0
01-1-62-41500	SALE OF MATERIALS & S	1500		-47	0	-161	-250	-250
01-1-62-52300	DEVELOPMENT OFFICER			-24,144	-24,718	-26,816	-25,200	-25,200
01-1-62-59000	SPECIAL PROGRAM / EVE	1031		-1,375	-759	-14,804	-500	-960

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-62-59100	DONATIONS	1031		0	-3,000	-3,500	0	-16,500
01-1-62-59300	OTHER REVENUE			0	-2,700	-1,474	-2,250	-2,250
01-1-62-83100	FEDERAL GRANTS	1500		-1,320	0	0	0	0
01-1-62-84100	PROVINCIAL GRANTS	5005		-3,651	0	0	0	-25,000
01-1-62-85100	LACOMBE COUNTY GRA	1500		-39,200	-48,935	-50,935	-50,935	-80,950
01-1-62-87100	OUTSIDE CONTRIBUTION	1500		0	-20,000	0	-20,000	0
01-1-62-92100	TRANSFER FROM RESEF	1500		-7,602	-20,085	-19,705	-20,000	0
01-1-62-93200	TRANSFER FROM OTHEF	1031		0	0	-5,340	0	0
Total ECONOMIC DEVELOPMENT				-77,339	-120,245	-122,735	-119,135	-151,110
LAND DEVELOPMENT								
01-1-66-57200	SALE OF INDUSTRIAL LAI	6008		55,264	-622,300	0	-1,151,701	-990,300
01-1-66-59300	OTHER REVENUE			-58,870	0	-14,950	0	0
01-1-66-59400	RETAINED DEPOSITS	6004		0	-2,000	0	0	0
01-1-66-87100	OUTSIDE CONTRIBUTION			-39	0	-2	0	0
01-1-66-87200	CONTRIBUTED ASSETS			-230,780	0	0	0	0
01-1-66-92100	TRANSFER FROM RESEF			-345,763	0	0	-432,877	-773,254
01-1-66-93200	TRANSFER FROM OTHEF			0	0	0	-75,000	0
01-1-66-97000	OFF-SITE LEVIES	4230		0	-211	-144,145	0	0
01-1-66-97100	CASH-IN-LIEU OF RESER			0	-38,140	0	0	0
Total LAND DEVELOPMENT				-580,188	-662,651	-159,097	-1,659,578	-1,763,554
LAND & BUILDING RENTAL								
01-1-69-56200	BUILDING RENTALS & LE.	1650		-3,600	-3,600	-3,600	-3,600	-3,600
Total LAND & BUILDING RENTAL				-3,600	-3,600	-3,600	-3,600	-3,600
RECREATION BOARD & PROGRAMMING								
01-1-71-43100	REGISTRATION FEES	5		-6,088	-4,971	-5,228	-6,700	-6,700
01-1-71-59300	OTHER REVENUE	9999		-26	0	0	0	0
01-1-71-84100	PROVINCIAL GRANTS			0	0	0	0	-60,000
01-1-71-84500	PROVINCIAL AGENCY GF	1002		0	0	-2,000	0	0
01-1-71-85100	LACOMBE COUNTY GRA	1003		0	0	-500	0	0
Total RECREATION BOARD & PROGR				-6,114	-4,971	-7,728	-6,700	-66,700
LACOMBE MEMORIAL CENTRE								
01-1-72-41400	CONCESSION & VENDINC	1700		-76,934	-70,091	-142	0	0
01-1-72-43200	USER FEES	1705		-162,926	-160,370	-164,922	-181,000	-185,640
01-1-72-56100	EQUIPMENT RENTALS &	1700		-22,178	-22,296	-12,502	-19,500	-19,500

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-1-72-56200	BUILDING RENTALS & LE.	1701		-25,000	-24,807	-29,500	-25,000	-30,000
01-1-72-59000	SPECIAL PROGRAM/EVEI	1702		-40,132	-43,961	-149	0	0
01-1-72-59300	OTHER REVENUE			-628	-432	-950	-400	-400
01-1-72-59500	CASH OVER & SHORT			0	-20	0	0	0
01-1-72-85100	LACOMBE COUNTY GRAF			-21,777	-48,979	-34,549	-25,000	-13,000
01-1-72-92100	TRANSFER FROM RESEF			-3,983	0	0	0	0
01-1-72-93200	TRANSFER FROM OTHEF	1705		-276,448	-311,805	-13,954	-309,538	-301,038
Total LACOMBE MEMORIAL CENTRE				-630,006	-682,761	-256,668	-560,438	-549,578
AQUATIC CENTRE								
01-1-73-41200	GENERAL SERVICES			0	-799	-1,675	0	0
01-1-73-41400	CONCESSION & VENDINC			-11,045	-12,232	-10,207	-12,000	-12,000
01-1-73-43200	USER FEES	9999		-217,533	-218,647	-267,454	-217,000	-229,000
01-1-73-43500	RESALEABLE MERCHANI	1369		-8,597	-9,897	-9,421	-7,500	-7,500
01-1-73-56100	EQUIPMENT RENTALS &			0	-106	-8	0	0
01-1-73-56200	BUILDING RENTALS & LE.			-3,678	-7,979	-8,255	-8,000	-8,000
01-1-73-59000	SPECIAL PROGRAM/EVEI	1372		-3,207	-2,432	-3,403	-2,000	-2,000
01-1-73-59100	DONATIONS			0	0	-1,257	0	0
01-1-73-59300	OTHER REVENUE			0	-134	-91	0	0
01-1-73-59500	CASH OVER & SHORT			4	-108	3,272	0	0
01-1-73-84100	PROVINCIAL GRANTS	5005		-17,000	0	0	0	0
01-1-73-85100	LACOMBE COUNTY GRAF			-191,989	-193,143	-173,036	-150,000	-150,000
01-1-73-93200	TRANSFER FROM OTHEF	1371		0	-214	0	0	0
Total AQUATIC CENTRE				-453,045	-445,691	-471,535	-396,500	-408,500
ARENA								
01-1-74-41400	CONCESSION & VENDINC			-11,045	-12,353	-11,361	-12,000	-12,000
01-1-74-43200	USER FEES			-252,329	-296,813	-277,726	-255,000	-255,000
01-1-74-43400	ADVERTISING REVENUE			-14,710	-20,350	-17,092	-14,900	-14,900
01-1-74-56200	BUILDING RENTALS & LE.			-21,638	-20,745	-16,399	-10,000	-13,000
01-1-74-59100	DONATIONS			-333	-1,167	-2,238	-1,000	-1,000
01-1-74-59300	OTHER REVENUE	1005		-112	-2,299	-1,384	0	0
01-1-74-84100	PROVINCIAL GRANTS	6543		-34,312	-140,382	0	0	0
01-1-74-85100	LACOMBE COUNTY GRAF	6543		-97,357	-170,790	-106,178	-119,000	-119,000
01-1-74-92100	TRANSFER FROM RESEF			-20,000	-20,662	0	0	0
01-1-74-93200	TRANSFER FROM OTHEF			-100	-4,186	-3,572	-3,500	-3,500

Provisional Budget Report



Account Code : 01-1-??-?????
To 01-2-??-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
Total ARENA				-451,936	-689,747	-435,950	-415,400	-418,400
PARKS & PLAYGROUNDS								
01-1-75-43200	USER FEES	1701		-85,258	-108,549	-131,291	-94,000	-118,000
01-1-75-56200	BUILDING RENTALS & LE.	1403		-2,190	-1,650	-1,287	-1,000	-1,000
01-1-75-59000	SPECIAL PROGRAM/EVEI	1485		-4,210	-1,990	-13,674	-3,000	-8,000
01-1-75-59100	DONATIONS	1485		-3,319	0	0	0	0
01-1-75-84100	PROVINCIAL GRANTS	1401		-12,800	-25,000	-4,000	-12,800	-12,800
01-1-75-85100	LACOMBE COUNTY GRAI	1402		-20,757	-19,465	-11,478	-14,000	-14,000
01-1-75-87100	OUTSIDE CONTRIBUTION	1414		0	0	-1,000	0	0
01-1-75-92100	TRANSFER FROM RESEF			-375,000	-8,500	0	0	0
01-1-75-93200	TRANSFER FROM OTHEF	1401		0	-808	0	0	0
Total PARKS & PLAYGROUNDS				-503,534	-165,962	-162,730	-124,800	-153,800
LIBRARY								
01-1-77-84100	PROVINCIAL GRANTS	5005		-19,000	0	0	0	0
01-1-77-85100	LACOMBE COUNTY GRAI			-46,819	-43,256	-40,133	-43,256	-43,256
Total LIBRARY				-65,819	-43,256	-40,133	-43,256	-43,256
CULTURE								
01-1-78-41400	CONCESSION & VENDINC	1010		-3,010	-4,145	-1,062	-800	-800
01-1-78-43100	REGISTRATION FEES	1007		-6,024	-7,253	-6,071	-7,000	-6,600
01-1-78-43200	USER FEES	1014		-6,232	-6,443	-7,943	-6,900	-7,700
01-1-78-43500	RESALEABLE MERCHANI	1014		-9,405	-4,895	-3,801	-1,800	-1,800
01-1-78-59100	DONATIONS	1014		-2,356	-6,027	-2,000	-1,700	-2,450
01-1-78-59300	OTHER REVENUE	1014		-200	-210	-3,447	-200	-200
01-1-78-84100	PROVINCIAL GRANTS			0	0	0	0	-60,000
01-1-78-85100	LACOMBE COUNTY GRAI	1003		0	-2,000	0	0	0
01-1-78-92100	TRANSFER FROM RESEF	1014		-9,011	-1,090	-5,000	-5,000	0
Total CULTURE				-36,238	-32,063	-29,324	-23,400	-79,550
Total REVENUES				-22,170,562	-23,887,961	-22,562,771	-25,504,688	-27,319,163
EXPENSES								
GENERAL GOVERNMENT SERVICES								
01-2-10-91100	CANCELLED TAXES			2,153	3,930	2,627	0	0
01-2-10-92700	CANCELLATION OF UNCC			951	0	0	0	0
01-2-10-99000	AMORTIZATION			3,517,270	3,605,901	0	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-10-99100	LOSS ON DISPOSAL OF A			231,456	72,604	0	0	0
Total GENERAL GOVERNMENT SERVI				3,751,830	3,682,435	2,627	0	0
COUNCIL								
01-2-11-13000	PAYROLL BENEFITS	9999		3,768	4,841	2,216	6,484	6,551
01-2-11-13100	PAYROLL BENEFITS	1111		0	541	525	0	0
01-2-11-15100	COUNCIL WAGES	907		137,938	170,027	170,936	194,216	194,445
01-2-11-21100	TRAVEL & SUBSISTENCE	9999		12,511	21,203	14,128	19,290	19,290
01-2-11-21300	TRAINING & CONFERENC	5009		7,733	8,945	8,106	8,160	7,160
01-2-11-21400	MEMBERSHIP FEES	1111		14,402	15,410	11,159	11,006	11,108
01-2-11-21600	STAFF & VOLUNTEER AP	9999		8,848	3,208	2,281	7,500	7,500
01-2-11-21700	TELEPHONE & FAX	1111		874	2,058	6,451	2,194	4,292
01-2-11-22100	ADVERTISING & PROMOT	1111		5,244	3,514	8,727	5,100	5,100
01-2-11-22300	SUBSCRIPTIONS & PUBL	1111		0	1,034	0	0	0
01-2-11-23900	OTHER PROFESSIONAL S			0	350	100	0	0
01-2-11-27400	INSURANCE			54	54	56	59	61
01-2-11-51100	MEETING SUPPLIES			4,788	4,981	6,295	5,700	5,700
01-2-11-51400	OFFICE SUPPLIES			1,308	736	571	800	800
01-2-11-51500	COMPUTER & PHOTOCO			0	70	76	0	0
01-2-11-52400	GENERAL MATERIALS & S			0	2,896	1,130	1,000	800
01-2-11-76100	TRANSFER TO OTHER OF	5009		1,212	2,887	454	1,800	1,800
01-2-11-96800	INFO SERVICES RECOVE			21,344	27,039	3,823	27,432	34,415
Total COUNCIL				220,024	269,794	237,034	290,741	299,022
ADMINISTRATION								
01-2-12-11100	WAGES	1491		1,072,312	1,005,969	944,596	1,050,300	1,166,537
01-2-12-11200	WAGES - MAINTENANCE			19,320	12,196	9,768	0	0
01-2-12-13000	PAYROLL BENEFITS	1491		695	73,572	81,260	31,575	33,400
01-2-12-13100	PAYROLL BENEFITS	1203		181,537	101,143	101,951	175,200	215,087
01-2-12-13200	PAYROLL BENEFITS - MA			0	1,644	2,288	0	0
01-2-12-14900	HUMAN RESOURCES			11,243	43,856	3,120	7,050	7,050
01-2-12-21100	TRAVEL & SUBSISTENCE	1209		9,599	14,983	32,552	20,800	23,517
01-2-12-21300	TRAINING & CONFERENC	5009		13,231	17,510	8,911	22,700	36,280
01-2-12-21400	MEMBERSHIP FEES	1204		6,991	6,661	5,987	5,565	6,250
01-2-12-21500	POSTAGE & FREIGHT	1203		12,973	12,056	16,326	18,100	20,000
01-2-12-21600	STAFF & VOLUNTEER AP	1200		8,288	9,405	7,276	12,500	13,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
To 01-2-??-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-12-21700	TELEPHONE & FAX	1209		9,440	12,675	9,738	10,198	10,250
01-2-12-22100	ADVERTISING & PROMOT	1611		19,806	23,800	9,586	10,200	9,600
01-2-12-22200	PRINTING & BINDING	1209		7,947	7,299	3,244	4,600	5,600
01-2-12-22300	SUBSCRIPTIONS & PUBL	1208		3,003	2,414	1,752	2,600	2,600
01-2-12-23100	ACCOUNTING AND AUDIT			25,500	33,380	25,880	27,300	27,300
01-2-12-23200	LEGAL FEES			42,334	47,798	20,127	30,000	30,000
01-2-12-23800	ASSESSOR			99,807	108,655	113,276	116,857	125,770
01-2-12-23900	OTHER PROFESSIONAL S	1209		9,670	-176	41,443	56,000	59,000
01-2-12-25100	JANITORIAL SERVICES			0	10,000	20,600	15,000	23,400
01-2-12-25200	BUILDING MAINTENANCE	5003		8,492	9,713	2,577	10,000	10,000
01-2-12-25300	EQUIPMENT MAINTENAN			108	501	1,512	1,000	1,500
01-2-12-27400	INSURANCE			14,310	13,699	16,073	15,069	17,681
01-2-12-34100	TITLE SEARCHES			1,334	1,192	1,211	1,500	1,500
01-2-12-34300	LINEAR ASSESSMENT			937	746	708	500	750
01-2-12-51000	RECORDS MANAGEMENT			1,305	1,851	1,967	4,500	4,500
01-2-12-51100	MEETING SUPPLIES	1209		218	254	4,206	3,250	17,844
01-2-12-51300	JANITORIAL SUPPLIES			1,506	1,702	1,106	1,500	1,500
01-2-12-51400	OFFICE SUPPLIES	1209		11,794	16,847	12,273	15,500	15,000
01-2-12-51500	COMPUTER & PHOTOCO	1209		10,632	8,042	14,343	11,000	15,133
01-2-12-51600	COFFEE & WATER SUPPL			627	1,599	1,297	750	950
01-2-12-51900	MERCHANDISE FOR RES			409	952	0	0	0
01-2-12-52100	GAS, FUEL & OIL		114	0	0	100	0	0
01-2-12-52400	GENERAL MATERIALS & S			3,981	1,250	393	500	500
01-2-12-52700	UPGRADING & REPLACEI	5003		34,033	8,940	13,132	36,000	0
01-2-12-54100	UTILITIES - WATER			1,028	1,370	2,496	1,319	3,123
01-2-12-54200	UTILITIES - WASTEWATE			363	490	925	470	1,185
01-2-12-54300	UTILITIES - GAS			3,045	4,527	3,690	5,140	4,934
01-2-12-54400	UTILITIES - ELECTRICITY			12,206	13,940	13,906	14,489	14,755
01-2-12-54600	UTILITIES - SOLID WASTE			1,816	1,834	1,757	1,927	1,917
01-2-12-76100	TRANSFER TO OTHER OF	5009		3,722	4,838	1,619	1,750	2,529
01-2-12-76400	TRANSFER TO RESERVE			0	29,000	0	0	0
01-2-12-81300	CREDIT & DEBIT CARD CI	1011		8,275	10,932	12,046	10,200	10,200
01-2-12-81400	BANK CHARGES & OTHE			993	3,569	1,552	500	2,000
01-2-12-81500	COLLECTION AGENCY FE			675	1,178	1,525	1,000	1,000
01-2-12-83100	DEBENTURE DEBT INTEF			47,985	43,834	20,388	41,243	36,428

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-12-83200	DEBENTURE DEBT PRINC			75,854	79,995	41,621	84,362	88,968
01-2-12-96100	COMMON SERVICES REC			139	0	196	161	172
01-2-12-96800	INFO SERVICES RECOVE			51,593	65,899	6,188	64,906	82,363
Total ADMINISTRATION				1,851,076	1,873,534	1,638,488	1,945,081	2,151,073
INFORMATION SERVICES								
01-2-15-11100	WAGES	1025		153,900	166,932	231,121	260,675	303,288
01-2-15-13000	PAYROLL BENEFITS	1025		0	2,890	11,610	16,425	15,441
01-2-15-13100	PAYROLL BENEFITS	1025		28,734	30,590	37,791	36,250	52,234
01-2-15-21100	TRAVEL & SUBSISTENCE	1025		346	134	343	1,450	1,700
01-2-15-21300	TRAINING & CONFERENC	1025		1,018	5,907	420	3,900	3,900
01-2-15-21400	MEMBERSHIP FEES	1025		0	0	0	515	265
01-2-15-21500	POSTAGE & FREIGHT			0	53	34	150	150
01-2-15-21600	STAFF & VOLUNTEER AP	1025		0	0	0	200	250
01-2-15-21700	TELEPHONE & FAX	1025		6,149	4,057	4,221	4,749	4,749
01-2-15-22100	ADVERTISING & PROMOT	1025		0	444	270	0	0
01-2-15-22300	SUBSCRIPTIONS & PUBL	1025		15,301	12,181	16,786	17,850	19,450
01-2-15-22500	INTERNET CONNECTION	1200		15,873	15,762	14,414	16,500	16,500
01-2-15-23900	OTHER PROFESSIONAL S	1025		29,211	26,702	27,490	32,500	30,200
01-2-15-25300	EQUIPMENT MAINTENAN			443	688	1,329	1,000	1,000
01-2-15-27400	INSURANCE			79	214	-40	235	259
01-2-15-51400	OFFICE SUPPLIES	1025		737	3,892	319	1,250	1,250
01-2-15-51500	COMPUTER & PHOTOCO	1025		9,028	5,010	7,993	10,500	9,000
01-2-15-52700	UPGRADING & REPLACEI	1025		36,770	59,718	78,523	132,000	48,000
01-2-15-76200	TRANSFER TO CAPITAL			0	0	0	0	25,500
01-2-15-76400	TRANSFER TO RESERVE			81,180	84,220	71,253	77,730	77,730
01-2-15-96800	INFO SERVICES RECOVE	1025		0	3,400	3,300	3,600	3,600
Total INFORMATION SERVICES				378,769	422,794	507,177	617,479	614,466
POLICE DEPARTMENT								
01-2-21-11100	WAGES	1820		1,181,949	1,329,003	1,226,226	1,316,725	1,409,396
01-2-21-11200	WAGES - MAINTENANCE			459	351	1,628	0	0
01-2-21-11400	WAGES - POLICE ADMIN			203,397	214,974	214,958	222,000	300,871
01-2-21-13000	PAYROLL BENEFITS	1820		153	10,742	12,159	21,500	33,090
01-2-21-13100	PAYROLL BENEFITS			225,539	254,633	251,063	272,075	315,207
01-2-21-13200	PAYROLL BENEFITS - MA			95	26	80	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
To 01-2-??-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-21-13400	PAYROLL BENEFITS - PO			29,014	18,583	38,638	39,150	66,929
01-2-21-21100	TRAVEL & SUBSISTENCE	1801		16,140	20,057	8,910	10,000	10,000
01-2-21-21300	TRAINING & CONFERENC	1206		5,682	5,689	2,247	7,500	18,000
01-2-21-21400	MEMBERSHIP FEES			1,602	1,221	2,727	2,435	2,435
01-2-21-21500	POSTAGE & FREIGHT	1206		1,390	1,406	1,170	1,200	1,200
01-2-21-21600	STAFF & COMMISSION AI			1,305	1,599	457	1,000	3,500
01-2-21-21700	TELEPHONE & FAX			14,301	15,967	18,783	19,515	22,713
01-2-21-22100	ADVERTISING & PROMOT	1206		4,834	1,713	1,255	2,004	2,004
01-2-21-22200	PRINTING & BINDING			817	1,765	3,100	2,000	2,000
01-2-21-22300	SUBSCRIPTIONS & PUBL			2,458	2,400	3,247	2,444	2,444
01-2-21-22800	DISPATCH ANSWERING S			315,500	193,100	135,000	269,785	278,000
01-2-21-23200	LEGAL FEES			1,073	21,973	28,272	1,200	1,200
01-2-21-23900	OTHER PROFESSIONAL S			9,807	6,485	32,398	2,500	24,000
01-2-21-25100	JANITORIAL SERVICES			23,163	25,798	8,434	15,900	15,900
01-2-21-25200	BUILDING MAINTENANCE			27,985	13,989	17,855	19,500	14,500
01-2-21-25300	EQUIPMENT MAINTENAN			13,921	5,019	5,025	10,500	10,500
01-2-21-25500	VEHICLE MAINTENANCE		L110	19,015	19,753	21,727	15,000	18,000
01-2-21-26300	EQUIPMENT RENTALS			4,713	7,042	13,565	5,500	11,500
01-2-21-27400	INSURANCE			15,750	14,963	17,584	16,459	19,342
01-2-21-27500	INSURANCE CLAIMS/DAM			200	2,422	1,000	500	500
01-2-21-51000	RECORDS MANAGEMENT			0	0	230	0	0
01-2-21-51100	MEETING SUPPLIES			75	36	436	100	500
01-2-21-51200	UNIFORMS & SAFETY GE			30,477	16,546	15,063	17,000	17,000
01-2-21-51300	JANITORIAL SUPPLIES			306	344	848	750	750
01-2-21-51400	OFFICE SUPPLIES			4,309	7,713	6,345	4,400	5,900
01-2-21-51500	COMPUTER & PHOTOCOI			8,367	5,481	8,193	6,000	8,712
01-2-21-51600	COFFEE & WATER SUPPL			200	296	189	500	500
01-2-21-51700	PROGRAM/EVENT MATEF	1211		7,961	5,996	834	7,500	4,500
01-2-21-52100	GAS, FUEL & OIL		L110	17,381	22,169	17,058	18,204	18,204
01-2-21-52200	AMMUNITION & RANGE S			2,081	1,397	988	2,000	2,000
01-2-21-52400	GENERAL MATERIALS & S	1206		1,519	3,460	637	4,827	4,827
01-2-21-52700	UPGRADING & REPLACEI			12,238	4,374	4,690	10,400	1,980
01-2-21-54100	UTILITIES - WATER			800	661	656	739	732
01-2-21-54200	UTILITIES - WASTEWATEI			282	237	242	263	269
01-2-21-54300	UTILITIES - GAS			2,800	3,178	3,555	3,566	4,470

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-21-54400	UTILITIES - ELECTRICITY			14,005	15,707	13,852	16,029	14,888
01-2-21-54600	UTILITIES - SOLID WASTE			1,021	917	879	963	958
01-2-21-76100	TRANSFER TO OTHER OF			1,608	1,977	698	0	0
01-2-21-76200	TRANSFER TO CAPITAL			38,300	0	0	0	12,776
01-2-21-76400	TRANSFER TO RESERVE			0	27,000	24,750	27,000	27,000
01-2-21-77200	TRANSFERS TO LOCAL C			1,500	0	0	0	0
01-2-21-81300	CREDIT & DEBIT CARD FI			687	851	843	800	800
01-2-21-81400	BANK CHARGES & OTHEI			154	496	42	0	0
01-2-21-96100	COMMON SERVICES REC			1,687	669	1,113	1,951	2,084
01-2-21-96800	INFO SERVICES RECOVE			106,720	104,497	16,014	122,150	153,572
Total POLICE DEPARTMENT				2,374,740	2,414,675	2,185,663	2,521,534	2,865,653
FIRE DEPARTMENT								
01-2-23-11100	WAGES			60,751	63,973	41,298	105,450	170,416
01-2-23-11200	WAGES - MAINTENANCE			255	146	82	0	0
01-2-23-11300	WAGES - COUNTY PORTI			0	0	-38,779	0	0
01-2-23-13100	PAYROLL BENEFITS			3,188	5,392	4,988	14,200	24,043
01-2-23-13200	PAYROLL BENEFITS - MA			48	0	0	0	0
01-2-23-21100	TRAVEL & SUBSISTENCE			2,421	1,782	3,203	2,400	2,400
01-2-23-21300	TRAINING & CONFERENC			22,486	23,323	19,631	17,900	24,400
01-2-23-21400	MEMBERSHIP FEES			300	600	451	1,450	1,450
01-2-23-21500	POSTAGE & FREIGHT			92	0	236	150	150
01-2-23-21600	STAFF & VOLUNTEER AP			4,965	1,210	1,772	5,000	5,000
01-2-23-21700	TELEPHONE & FAX			2,933	5,695	5,447	5,927	5,927
01-2-23-22100	ADVERTISING & PROMOT			2,601	1,340	2,173	2,600	2,600
01-2-23-22300	SUBSCRIPTIONS & PUBL			29	1,858	1,705	250	250
01-2-23-22800	DISPATCH ANSWERING S			21,119	21,706	20,483	22,880	23,990
01-2-23-23900	OTHER PROFESSIONAL S			2,456	0	1,645	0	0
01-2-23-25100	JANITORIAL SERVICES			4,875	5,200	3,100	6,400	1,000
01-2-23-25200	BUILDING MAINTENANCE			8,617	2,095	5,004	4,400	4,400
01-2-23-25300	EQUIPMENT MAINTENAN			9,041	28,191	12,353	19,700	19,700
01-2-23-25500	VEHICLE MAINTENANCE		TOWER1	15,353	5,346	2,749	8,000	8,000
01-2-23-25600	HYDRANT MAINTENANCE			-24	0	937	0	0
01-2-23-26300	EQUIPMENT RENTALS			0	90	0	0	0
01-2-23-27100	LICENSES & REGISTRATI			166	2,290	229	150	250
01-2-23-27400	INSURANCE			12,249	11,434	12,765	12,577	14,042

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-23-51100	MEETING SUPPLIES			0	226	469	750	750
01-2-23-51200	UNIFORMS & SAFETY GE			3,703	3,768	68	1,000	2,500
01-2-23-51300	JANITORIAL SUPPLIES			529	559	270	300	400
01-2-23-51400	OFFICE SUPPLIES			629	711	763	1,000	1,000
01-2-23-51600	COFFEE & WATER SUPPLI			299	166	107	350	350
01-2-23-52100	GAS, FUEL & OIL		TOWER1	3,567	4,850	3,572	5,553	5,553
01-2-23-52400	GENERAL MATERIALS & S			53	800	39	0	0
01-2-23-52700	UPGRADING & REPLACEI	5003		33,926	62,180	1,688	75,661	66,679
01-2-23-54100	UTILITIES - WATER			1,136	2,287	2,781	2,219	3,002
01-2-23-54200	UTILITIES - WASTEWATEI			419	819	862	790	932
01-2-23-54300	UTILITIES - GAS			4,116	4,052	3,478	4,483	4,586
01-2-23-54400	UTILITIES - ELECTRICITY			4,668	5,236	4,617	5,343	4,962
01-2-23-54600	UTILITIES - SOLID WASTE			845	917	879	963	958
01-2-23-56200	CHEMICALS & SPECIAL P			33	0	292	2,000	1,000
01-2-23-75500	TRANSFERS TO LOCAL C			66,776	65,985	67,354	67,354	67,592
01-2-23-76100	TRANSFER TO OTHER OF			0	460	36	0	0
01-2-23-81400	BANK CHARGES & OTHEI			4	15	32	0	0
01-2-23-83100	DEBENTURE DEBT INTEF			13,483	26,108	12,601	25,922	24,526
01-2-23-83200	DEBENTURE DEBT PRINC			26,395	27,615	14,282	28,891	30,226
01-2-23-96100	COMMON SERVICES REC			848	365	1,036	981	1,048
01-2-23-96800	INFO SERVICES RECOVE			24,393	22,667	1,742	16,439	20,803
Total FIRE DEPARTMENT				359,743	411,457	218,440	469,433	544,885
EMERGENCY MANAGEMENT								
01-2-24-11100	WAGES	1491		438	1,602	549	0	0
01-2-24-13000	PAYROLL BENEFITS	1491		0	55	17	0	0
01-2-24-13100	PAYROLL BENEFITS			0	5	0	0	0
01-2-24-21100	TRAVEL & SUBSISTENCE			553	0	0	0	0
01-2-24-21300	TRAINING & CONFERENC	1801		338	0	0	2,500	1,000
01-2-24-21400	MEMBERSHIP FEES			1,000	1,000	1,000	1,000	0
01-2-24-21500	POSTAGE & FREIGHT	1490		17	0	0	0	0
01-2-24-21700	TELEPHONE & FAX			1,994	1,943	1,427	1,608	1,608
01-2-24-22100	ADVERTISING & PROMOT	1491		1,450	118	306	250	300
01-2-24-22300	SUBSCRIPTIONS & PUBL			167	418	412	450	500
01-2-24-51000	OFFICE SUPPLIES			0	0	0	250	250
01-2-24-51100	MEETING SUPPLIES	1492		1,646	306	1,174	200	1,500

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-24-51400	OFFICE SUPPLIES			0	0	180	0	0
01-2-24-51700	PROGRAM/EVENT MATEF	1801		1,351	1,758	90	1,000	1,000
01-2-24-52400	GENERAL MATERIALS & :			0	0	280	0	0
01-2-24-52700	UPGRADING & REPLACEI	5003		12,516	0	0	0	0
01-2-24-75100	TRANSFERS TO OTHER L			1,638	2,197	2,750	12,300	6,800
01-2-24-76100	TRANSFER TO OTHER OF	1491		1,867	2,643	516	0	0
01-2-24-76400	TRANSFER TO RESERVE			2,100	4,600	0	0	0
01-2-24-77300	TRANSFERS TO INDIVIDL			0	184	0	0	0
Total EMERGENCY MANAGEMENT				27,075	16,829	8,701	19,558	12,958
AMBULANCE SERVICES								
01-2-25-11100	WAGES			608	0	0	0	0
01-2-25-51500	COMPUTER AND PHOTOI			0	0	5	0	0
Total AMBULANCE SERVICES				608	0	5	0	0
ENFORCEMENT SERVICES								
01-2-26-11100	WAGES	1491		102,368	137,730	118,801	135,175	135,082
01-2-26-13000	PAYROLL BENEFITS	1491		0	25	0	0	0
01-2-26-13100	PAYROLL BENEFITS			18,092	24,965	25,275	27,800	29,783
01-2-26-21100	TRAVEL & SUBSISTENCE	1800		10	1,211	0	0	0
01-2-26-21300	TRAINING & CONFERENC	1800		221	4,401	360	1,600	1,600
01-2-26-21400	MEMBERSHIP FEES			100	0	120	370	370
01-2-26-21500	POSTAGE & FREIGHT			439	518	860	875	875
01-2-26-21600	STAFF APPRECIATION			0	0	0	100	100
01-2-26-21700	TELEPHONE & FAX			2,508	4,031	4,311	4,358	4,358
01-2-26-22100	ADVERTISING & PROMOT			861	368	736	1,350	800
01-2-26-22200	PRINTING & BINDING			90	0	590	1,000	500
01-2-26-22300	SUBSCRIPTIONS & PUBL			0	1,438	2,160	2,450	2,450
01-2-26-23200	LEGAL FEES			3,473	2,585	4,360	4,000	4,000
01-2-26-23700	ANIMAL CONTROL AND B			32,966	16,464	14,585	16,320	32,980
01-2-26-23900	OTHER PROFESSIONAL S	1800		0	537	453	0	0
01-2-26-27600	HEARING TESTS			0	35	0	0	0
01-2-26-51100	MEETING SUPPLIES	1800		208	157	41	250	250
01-2-26-51200	UNIFORMS & SAFETY GE			3,921	55	2,070	1,000	1,000
01-2-26-51400	OFFICE SUPPLIES			982	80	384	400	400
01-2-26-51500	COMPUTER & PHOTOCOI			0	132	112	100	100

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-26-51700	PROGRAM/EVENT MATEF	1801		452	2,210	660	5,750	5,750
01-2-26-52100	GAS, FUEL, & OIL		122	0	0	3,674	5,106	5,106
01-2-26-52400	GENERAL MATERIALS & :	1800		4,642	1,715	662	1,000	1,000
01-2-26-52700	UPGRADING & REPLACEI	5003		15,303	0	0	0	0
01-2-26-76200	TRANSFER TO CAPITAL			25,907	0	10,314	9,600	0
01-2-26-76400	TRANSFER TO RESERVE			0	3,548	0	3,500	2,500
01-2-26-92700	CANCELLATION OF UNCC			0	2,204	2,491	0	0
01-2-26-96100	COMMON SERVICES REC			22,902	31,678	44,970	26,489	28,291
01-2-26-96200	ADMINISTRATION SERVIK			0	8,260	0	8,400	8,400
01-2-26-96800	INFO SERVICES RECOVE			6,098	9,657	1,008	9,823	12,441
Total ENFORCEMENT SERVICES				241,543	254,004	238,997	266,816	278,136
COMMON SERVICES								
01-2-31-11100	WAGES			181,612	201,453	167,345	208,850	238,599
01-2-31-13100	PAYROLL BENEFITS			34,022	39,907	35,440	42,075	49,665
01-2-31-21100	TRAVEL & SUBSISTENCE			193	16	350	500	500
01-2-31-21300	TRAINING & CONFERENC			957	5,113	1,144	2,400	2,600
01-2-31-21400	MEMBERSHIP FEES			250	1,500	698	254	1,000
01-2-31-21500	POSTAGE & FREIGHT			0	0	33	200	200
01-2-31-21600	STAFF & VOLUNTEER AP			1,063	177	29	150	150
01-2-31-21700	TELEPHONE & FAX	1203		6,446	5,732	5,420	5,480	5,480
01-2-31-22100	ADVERTISING & PROMOT	1023		740	1,342	960	750	750
01-2-31-22200	PRINTING & BINDING			0	1,807	1,528	1,200	1,600
01-2-31-22300	SUBSCRIPTIONS & PUBL			30	50	1,555	1,500	1,700
01-2-31-25200	BUILDING MAINTENANCE			19,038	18,752	12,936	16,300	16,300
01-2-31-25300	EQUIPMENT MAINTENAN		695	57,743	111,785	57,615	64,500	63,500
01-2-31-25500	VEHICLE MAINTENANCE		351	115,219	94,115	105,307	90,000	90,000
01-2-31-27100	LICENSE & REGISTRATIC		L108A	2,569	3,039	3,261	3,200	3,200
01-2-31-27400	INSURANCE			44,698	43,370	42,170	47,707	46,387
01-2-31-27500	INSURANCE CLAIMS/DAM		128	0	0	2,283	0	0
01-2-31-27600	HEARING TESTS			69	35	0	100	100
01-2-31-51100	MEETING SUPPLIES			20	177	0	100	100
01-2-31-51200	UNIFORMS & SAFETY GE			7,409	6,351	6,698	8,000	9,000
01-2-31-51300	JANITORIAL SUPPLIES			3,624	3,326	2,960	3,200	3,200
01-2-31-51400	OFFICE SUPPLIES			2,346	1,351	2,423	1,500	2,500
01-2-31-51500	COMPUTER & PHOTOCO			1,098	1,105	271	1,000	1,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-31-51600	COFFEE & WATER SUPPL			2,983	3,318	3,375	2,800	3,400
01-2-31-52100	GAS, FUEL & OIL		403	160,983	230,685	180,533	190,375	190,375
01-2-31-52400	GENERAL MATERIALS & :			26,378	16,553	17,897	20,000	17,000
01-2-31-52700	UPGRADING & REPLACEI			1,823	20,545	9,515	6,600	8,000
01-2-31-54100	UTILITIES - WATER			2,994	4,608	5,139	5,232	6,411
01-2-31-54200	UTILITIES - WASTEWATEI			1,057	712	1,500	835	1,988
01-2-31-54300	UTILITIES - GAS			11,857	17,699	12,924	20,277	17,613
01-2-31-54400	UTILITIES - ELECTRICITY			20,181	22,075	21,584	22,058	23,439
01-2-31-54600	UTILITIES - SOLID WASTE			3,631	3,668	3,718	3,851	4,140
01-2-31-76100	TRANSFER TO OTHER OF			0	0	215	0	0
01-2-31-76200	TRANSFER TO CAPITAL			15,105	0	21,149	0	0
01-2-31-76400	TRANSFER TO RESERVE			308,500	382,000	395,083	431,000	471,000
01-2-31-81400	BANK CHARGES & OTHEI			8	0	1	0	0
01-2-31-96800	INFO SERVICES RECOVE			6,098	12,007	2,796	14,681	18,172
Total COMMON SERVICES				1,040,744	1,254,373	1,125,855	1,216,675	1,299,069
STREETS & ROADS								
01-2-32-11100	WAGES	1483		503,275	581,579	548,274	630,125	637,869
01-2-32-13000	PAYROLL BENEFITS	1483		268	337	17	0	0
01-2-32-13100	PAYROLL BENEFITS			83,844	101,304	110,542	132,475	137,762
01-2-32-21100	TRAVEL & SUBSISTENCE			57	0	29	200	500
01-2-32-21300	TRAINING & CONFERENC			1,023	715	1,220	3,200	3,200
01-2-32-21400	MEMBERSHIP FEES			500	250	0	250	250
01-2-32-21500	POSTAGE & FREIGHT			87	38	0	100	100
01-2-32-21600	STAFF & VOLUNTEER AP			142	188	301	550	550
01-2-32-21700	TELEPHONE & FAX			852	946	1,093	1,318	2,118
01-2-32-22100	ADVERTISING & PROMOT	6508		812	1,126	988	0	0
01-2-32-22300	SUBSCRIPTIONS & PUBL			80	676	0	0	0
01-2-32-23300	ENGINEERING	6508		1,400	6,114	9,730	0	0
01-2-32-23900	OTHER PROFESSIONAL S	6538		463	2,761	1,806	3,500	3,500
01-2-32-25300	EQUIPMENT MAINTENAN			5	3,470	574	4,000	4,000
01-2-32-25400	STRUCTURE MAINTENAN	6514		85,958	0	0	0	0
01-2-32-26300	EQUIPMENT RENTALS			1,124	2,358	2,887	3,650	8,650
01-2-32-27100	LICENSES & REGISTRATI			209	0	248	200	300
01-2-32-27400	INSURANCE			8,207	7,779	9,016	8,557	9,918
01-2-32-27500	INSURANCE CLAIMS/DAN			2,094	1,065	1,569	1,000	2,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-32-27600	HEARING TESTS			309	283	0	400	400
01-2-32-33100	RAILWAY SIGNS			15,188	15,109	14,116	15,350	15,350
01-2-32-51200	UNIFORMS & SAFETY GE			160	131	255	200	500
01-2-32-51400	OFFICE SUPPLIES			0	0	150	0	0
01-2-32-51500	COMPUTER & PHOTOCO			0	23	0	50	50
01-2-32-51700	PROGRAM/EVENT MATEF			2,644	2,539	2,664	3,000	3,000
01-2-32-52400	GENERAL MATERIALS & S			2,068	3,126	4,466	6,000	6,000
01-2-32-52700	UPGRADING & REPLACEI	6549		11,517	191,288	4,320	4,000	4,000
01-2-32-53200	GROUNDS MATERIALS	1490		560	26	0	50	50
01-2-32-53400	SAND & GRAVEL			28,587	252,531	3,841	20,000	22,000
01-2-32-53500	STREET REPAIR			64,372	51,283	43,342	60,000	60,000
01-2-32-53600	SIDEWALK REPAIRS			9,637	6,523	6,709	11,000	11,000
01-2-32-53700	SIGNS & PAINT	1400		8,159	17,633	19,119	19,000	30,800
01-2-32-53800	ICE & SNOW REMOVAL			13,548	95,214	39,147	75,500	139,500
01-2-32-54400	UTILITIES - ELECTRICITY			403,064	475,115	439,666	493,431	473,820
01-2-32-76100	TRANSFER TO OTHER OF	6508		220	0	0	0	0
01-2-32-76200	TRANSFER TO CAPITAL			0	6,250	0	0	0
01-2-32-76400	TRANSFER TO RESERVE			559,770	550,120	472,843	515,000	555,000
01-2-32-81400	BANK CHARGES & OTHEI			4	0	0	0	0
01-2-32-83100	DEBENTURE DEBT INTEF			181,635	164,382	107,720	171,121	148,016
01-2-32-83200	DEBENTURE DEBT PRINC			515,634	522,090	399,978	521,556	417,953
01-2-32-96100	COMMON SERVICES REC			269,202	329,009	398,625	311,365	332,547
01-2-32-96800	INFO SERVICES RECOVER			6,098	5,592	550	6,416	8,162
Total STREETS & ROADS				2,782,776	3,398,973	2,645,805	3,022,564	3,038,865
AIRPORT								
01-2-33-27400	INSURANCE			4,575	3,589	3,608	3,948	3,969
01-2-33-52400	GENERAL MATERIALS & S			48	0	0	0	0
01-2-33-54400	UTILITIES - ELECTRICITY			412	498	547	528	587
01-2-33-77200	TRANSFERS TO LOCAL C			7,000	8,500	10,000	10,000	12,000
Total AIRPORT				12,035	12,587	14,155	14,476	16,556
PUBLIC TRANSPORTATION								
01-2-34-25500	VEHICLE MAINTENANCE		H194	3,662	4,160	3,902	2,900	2,900
01-2-34-27400	INSURANCE			3,884	3,994	4,398	4,393	4,838
01-2-34-27500	INSURANCE CLAIMS/DAN			0	0	238	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-34-52100	GAS, FUEL & OIL		H194	14,287	22,001	21,956	19,425	21,500
01-2-34-76400	TRANSFER TO RESERVE			20,000	0	0	13,811	15,000
01-2-34-77200	TRANSFERS TO LOCAL C			20,895	32,523	6,425	18,000	44,071
01-2-34-96100	COMMON SERVICES REC			1,272	1,869	2,045	1,471	1,571
Total PUBLIC TRANSPORTATION				64,000	64,547	38,964	60,000	89,880
STORM SEWER								
01-2-37-11100	WAGES	5009		18,013	28,960	30,858	29,875	30,710
01-2-37-13000	PAYROLL BENEFITS	5009		12	32	0	0	0
01-2-37-13100	PAYROLL BENEFITS			3,214	4,630	6,164	6,525	6,994
01-2-37-22100	ADVERTISING & PROMOT			0	0	0	0	1,000
01-2-37-23300	ENGINEERING			0	59,240	27,052	1,000	46,000
01-2-37-23900	OTHER PROFESSIONAL S	1491		331	22,324	1,200	10,000	1,000
01-2-37-26300	EQUIPMENT RENTALS	1491		218	1,080	1,200	400	1,000
01-2-37-52400	GENERAL MATERIALS & S			4,183	1,572	527	1,000	1,000
01-2-37-52700	UPGRADING & REPLACEI	1491		0	114,845	66,293	15,950	7,000
01-2-37-53900	STORM SEWER FLUSHIN			0	0	0	1,000	8,000
01-2-37-56300	PIPE	1491		0	3,071	655	1,000	1,000
01-2-37-56600	LINE REPAIRS	1491		0	8,546	0	1,000	1,000
01-2-37-76400	TRANSFER TO RESERVE			30,000	30,000	35,796	39,050	39,050
01-2-37-83100	DEBENTURE DEBT INTEF			2,445	674	0	0	0
01-2-37-83200	DEBENTURE DEBT PRINC			20,735	22,420	0	0	0
01-2-37-96100	COMMON SERVICES REC			13,712	15,634	51,608	15,860	16,939
Total STORM SEWER				92,863	313,028	221,353	122,660	160,693
GENERAL ENGINEERING SERVICES								
01-2-38-11100	WAGES			51,290	57,521	54,534	79,100	84,059
01-2-38-13100	PAYROLL BENEFITS			11,223	9,964	12,013	18,950	18,926
01-2-38-21100	TRAVEL & SUBSISTENCE			221	141	508	250	250
01-2-38-21300	TRAINING & CONFERENC			1,878	1,113	819	1,500	1,500
01-2-38-21400	MEMBERSHIP FEES			70	549	0	550	460
01-2-38-21500	POSTAGE & FREIGHT			48	81	95	60	60
01-2-38-21700	TELEPHONE & FAX			2,145	1,756	1,698	1,929	1,685
01-2-38-22100	ADVERTISING & PROMOT			0	88	773	100	500
01-2-38-22300	SUBSCRIPTIONS & PUBL			0	676	1,920	2,600	2,600
01-2-38-23200	LEGAL FEES			0	0	720	0	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-38-23300	ENGINEERING			10,370	20,985	28,989	15,000	16,000
01-2-38-51100	MEETING SUPPLIES	6508		0	157	0	150	150
01-2-38-51200	UNIFORMS & SAFETY GE			0	35	0	50	50
01-2-38-51400	OFFICE SUPPLIES			305	131	447	250	250
01-2-38-51500	COMPUTER & PHOTOCOI			0	770	638	500	500
01-2-38-51700	PROGRAM/EVENT MATEF			0	410	0	0	0
01-2-38-52100	GAS, FUEL, & OIL		095	0	0	816	1,665	1,665
01-2-38-52700	UPGRADING & REPLACEI			0	0	0	0	350
01-2-38-76100	TRANSFER TO OTHER OF	6508		0	122	0	0	0
01-2-38-96100	COMMON SERVICES REC			0	16,895	22,485	12,954	13,835
01-2-38-96800	INFO SERVICES RECOVE			3,049	3,252	367	3,308	4,181
Total GENERAL ENGINEERING SERV				80,599	114,646	126,822	138,916	147,021
WATER								
01-2-41-11100	WAGES	4700		354,977	379,598	348,627	326,925	353,160
01-2-41-13000	PAYROLL BENEFITS	4700		12,518	8,506	6,091	0	0
01-2-41-13100	PAYROLL BENEFITS	4700		49,751	54,317	54,646	71,550	80,564
01-2-41-21100	TRAVEL & SUBSISTENCE	4700		1,125	3,440	4,138	3,500	3,500
01-2-41-21300	TRAINING & CONFERENC			1,968	2,050	1,540	6,500	8,900
01-2-41-21400	MEMBERSHIP FEES	5011		6,205	6,340	921	6,117	6,217
01-2-41-21500	POSTAGE & FREIGHT			5,652	5,191	6,132	6,600	6,600
01-2-41-21700	TELEPHONE & FAX	4700		6,841	6,315	4,533	5,080	5,080
01-2-41-22100	ADVERTISING & PROMOT			947	78	905	1,300	2,100
01-2-41-22200	PRINTING & BINDING			0	185	225	0	0
01-2-41-22300	SUBSCRIPTIONS & PUBL			76	0	46	200	100
01-2-41-23300	ENGINEERING	4700		1,593	8,123	812	2,000	1,000
01-2-41-23900	OTHER PROFESSIONAL S	4700		14,226	6,195	10,894	7,000	10,950
01-2-41-25200	BUILDING MAINTENANCE	4700		3,546	6,343	3,769	6,700	5,200
01-2-41-25300	EQUIPMENT MAINTENAN	4700		27,992	5,377	8,406	15,000	15,000
01-2-41-26300	EQUIPMENT RENTALS			3,488	4,359	2,160	3,500	3,500
01-2-41-27400	INSURANCE			10,833	9,765	11,321	10,742	12,453
01-2-41-27500	INSURANCE CLAIMS/DAM			860	649	0	1,000	1,000
01-2-41-27600	HEARING TESTS			69	141	0	200	200
01-2-41-35500	WATER PURCHASES FOF			1,930,272	2,150,684	1,987,599	2,374,780	2,423,743
01-2-41-51100	MEETING SUPPLIES			0	20	0	0	0
01-2-41-51200	UNIFORMS & SAFETY GE			128	110	0	500	500

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-41-51300	JANITORIAL SUPPLIES			106	489	0	0	0
01-2-41-51400	OFFICE SUPPLIES			600	81	1,017	200	1,000
01-2-41-51500	COMPUTER & PHOTOCO			87	538	1,067	750	1,200
01-2-41-52400	GENERAL MATERIALS & S	4700		13,702	12,943	2,429	7,300	4,500
01-2-41-52700	UPGRADING & REPLACI			0	2,470	13,278	2,000	26,100
01-2-41-54100	UTILITIES - WATER			2,372	252	0	408	1
01-2-41-54300	UTILITIES - GAS			8,074	10,011	8,114	11,366	10,917
01-2-41-54400	UTILITIES - ELECTRICITY			87,866	97,256	91,562	97,239	98,256
01-2-41-56200	CHEMICALS & SPECIAL P	4700		4,621	2,692	5,714	3,000	4,500
01-2-41-56400	MAINTENANCE MATERIAI	4700		10,225	11,334	13,437	25,700	21,700
01-2-41-56500	METERS			20,805	34,789	31,444	30,000	30,000
01-2-41-76200	TRANSFER TO CAPITAL			0	0	0	24,740	0
01-2-41-76400	TRANSFER TO RESERVE			104,792	100,000	275,000	300,000	383,347
01-2-41-81400	BANK CHARGES & OTHEI			2	0	0	0	0
01-2-41-81500	COLLECTION AGENCY FE			59	185	0	400	400
01-2-41-83100	DEBENTURE DEBT INTEF			43,374	38,217	34,624	41,999	35,632
01-2-41-83200	DEBENTURE DEBT PRINC			129,743	89,030	93,815	93,815	98,858
01-2-41-92700	CANCELLATION OF UNCC			20,855	3,111	-2,108	15,000	15,000
01-2-41-96000	INTERNAL FRANCHISE FI			0	0	0	94,928	97,333
01-2-41-96100	COMMON SERVICES REC			70,696	86,628	111,405	81,769	87,331
01-2-41-96200	ADMINISTRATION SERVI			77,821	79,071	0	80,759	83,164
01-2-41-96800	INFO SERVICES RECOVE			2,835	3,252	917	9,723	12,341

Total WATER **3,031,702** **3,230,135** **3,134,480** **3,770,290** **3,951,347**

SEWER

01-2-42-11100	WAGES	1491		142,745	144,794	147,293	187,650	193,142
01-2-42-13000	PAYROLL BENEFITS	1491		14	16	0	0	0
01-2-42-13100	PAYROLL BENEFITS			24,413	23,737	29,362	41,250	44,260
01-2-42-21100	TRAVEL & SUBSISTENCE	1490		77	59	34	0	0
01-2-42-21300	TRAINING & CONFERENC			1,860	1,640	0	0	1,000
01-2-42-21400	MEMBERSHIP FEES	5011		120	0	0	0	0
01-2-42-21500	POSTAGE & FREIGHT			5,674	5,184	6,132	4,500	4,500
01-2-42-21700	TELEPHONE & FAX			2,935	2,905	2,885	3,009	3,009
01-2-42-22100	ADVERTISING & PROMOT			138	78	472	0	2,000
01-2-42-23300	ENGINEERING			0	0	0	2,000	1,000
01-2-42-23900	OTHER PROFESSIONAL S	1491		38,166	53,815	47,598	28,800	31,800

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-42-25200	BUILDING MAINTENANCE	1491		9,215	5,226	2,442	6,000	4,000
01-2-42-25300	EQUIPMENT MAINTENAN	1491		15,897	2,828	2,046	6,000	5,000
01-2-42-26300	EQUIPMENT RENTALS	1491		4,895	3,659	1,680	4,000	3,000
01-2-42-27400	INSURANCE			9,384	9,753	9,894	10,728	10,883
01-2-42-27500	INSURANCE CLAIMS/DAM			0	512	0	1,000	1,000
01-2-42-27600	HEARING TESTS			69	106	0	100	100
01-2-42-51300	JANITORIAL SUPPLIES			0	86	0	150	100
01-2-42-51400	OFFICE SUPPLIES			600	0	697	0	0
01-2-42-51700	PROGRAM/EVENT MATEF			0	0	207	0	0
01-2-42-52400	GENERAL MATERIALS & S			3,765	4,282	2,776	4,000	4,000
01-2-42-52700	UPGRADING & REPLACEI			1,688	0	0	0	10,900
01-2-42-54300	UTILITIES - GAS			7,152	8,957	6,459	8,049	8,034
01-2-42-54400	UTILITIES - ELECTRICITY			313,364	308,707	312,091	412,705	336,303
01-2-42-56200	CHEMICALS & SPECIAL P			49,884	42,889	22,204	50,000	25,000
01-2-42-56300	PIPE			988	4,129	2,674	1,500	2,500
01-2-42-56600	LINE REPAIRS			5,976	6,031	9,982	10,000	10,000
01-2-42-56700	CASTINGS			2,097	2,774	49	3,000	2,000
01-2-42-76400	TRANSFER TO RESERVE			152,086	110,000	100,833	110,000	247,754
01-2-42-81400	BANK CHARGES & OTHEI			1	0	0	0	0
01-2-42-81500	COLLECTION AGENCY FE			21	0	0	0	0
01-2-42-83100	DEBENTURE DEBT INTEF			69,229	63,295	29,467	59,633	52,760
01-2-42-83200	DEBENTURE DEBT PRINC			109,895	115,812	60,223	122,048	128,620
01-2-42-92700	CANCELLATION OF UNCC			0	3,458	60	6,000	6,000
01-2-42-96000	INTERNAL FRANCHISE FI			0	77,906	0	87,401	89,149
01-2-42-96100	COMMON SERVICES REC			79,977	54,671	73,339	92,503	98,796
01-2-42-96200	ADMINISTRATION SERVI			27,428	27,823	0	30,846	31,463
01-2-42-96800	INFO SERVICES RECOVE			2,775	2,652	0	0	0

Total SEWER **1,082,528** **1,087,784** **870,899** **1,292,872** **1,358,073**

GARBAGE

01-2-43-11100	WAGES	1405		271,492	299,077	283,805	292,475	310,139
01-2-43-13000	PAYROLL BENEFITS	1405		1,484	1,437	1,830	0	0
01-2-43-13100	PAYROLL BENEFITS	1405		48,052	53,673	57,298	64,875	68,601
01-2-43-21100	TRAVEL & SUBSISTENCE			0	393	46	1,200	1,200
01-2-43-21300	TRAINING & CONFERENC			0	825	0	1,000	1,600
01-2-43-21500	POSTAGE & FREIGHT			5,610	5,184	6,190	3,500	3,500

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-43-22100	ADVERTISING & PROMOT	1405		464	2,281	4,336	1,200	10,000
01-2-43-23900	OTHER PROFESSIONAL S	1491		92,927	112,057	91,411	93,500	149,110
01-2-43-25300	EQUIPMENT MAINTENAN			0	13	0	0	0
01-2-43-26300	EQUIPMENT RENTALS			218	240	0	0	0
01-2-43-27400	INSURANCE			4,878	4,690	5,428	5,159	5,971
01-2-43-27500	INSURANCE CLAIMS/DAM			3,034	0	2,574	0	0
01-2-43-27600	HEARING TESTS			69	71	0	100	100
01-2-43-29500	RECYCLING DEPOT			62,007	87,093	83,328	75,000	42,724
01-2-43-51400	OFFICE SUPPLIES			600	0	718	0	0
01-2-43-52400	GENERAL MATERIALS & S	1405		49,925	26,978	27,890	26,500	5,000
01-2-43-52700	UPGRADING & REPLACEI			55,234	87,719	9,969	72,900	116,900
01-2-43-75500	TRANSFERS TO LOCAL C			586,244	604,719	467,795	638,715	650,848
01-2-43-76400	TRANSFER TO RESERVE			50,320	70,749	64,853	70,749	113,759
01-2-43-81500	COLLECTION AGENCY FE			137	0	0	0	0
01-2-43-92700	CANCELLATION OF UNCC			1,284	4,881	81	1,000	1,000
01-2-43-96000	INTERNAL FRANCHISE FI			102,913	52,415	0	106,805	113,807
01-2-43-96100	COMMON SERVICES REC	6007		258,064	299,575	386,525	298,482	318,787
01-2-43-96200	ADMINISTRATION SERVIK			35,712	37,697	0	37,440	47,420
01-2-43-96800	INFO SERVICES RECOVE			2,775	2,652	0	0	0
Total GARBAGE				1,633,443	1,754,419	1,494,077	1,790,600	1,960,466
FAMILY COMMUNITY SUPPORT SERVICES								
01-2-51-21700	TELEPHONE & FAX			0	0	3,766	0	0
01-2-51-51100	MEETING EXPENSES			0	0	0	0	1,200
01-2-51-75500	TRANSFER TO LOCAL GC			314,609	320,901	326,631	326,631	326,631
01-2-51-76100	TRANSFER TO OTHER OF			0	0	0	52,838	52,838
01-2-51-77200	TRANSFERS TO LOCAL C			0	0	15,000	15,000	17,500
Total FAMILY COMMUNITY SUPPORT				314,609	320,901	345,397	394,469	398,169
DAY CARE SERVICES								
01-2-52-22100	ADVERTISING & PROMOT	5015		230	0	0	0	0
01-2-52-23900	OTHER PROFESSIONAL S	6520		56,274	14,655	7,377	17,493	17,493
01-2-52-51100	MEETING SUPPLIES	5015		304	0	0	0	0
Total DAY CARE SERVICES				56,808	14,655	7,377	17,493	17,493
CEMETERY								
01-2-56-11100	WAGES	6005		38,280	52,588	39,130	56,625	66,677

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-56-13100	PAYROLL BENEFITS			5,755	8,626	6,823	11,250	13,387
01-2-56-22100	ADVERTISING & PROMOT			0	860	113	500	500
01-2-56-23200	LEGAL FEES			0	0	0	0	1,000
01-2-56-23300	ENGINEERING	6005		2,667	0	0	0	0
01-2-56-23900	OTHER PROFESSIONAL S			0	600	0	0	0
01-2-56-25300	EQUIPMENT MAINTENAN			0	0	135	250	260
01-2-56-26300	EQUIPMENT RENTALS			1,128	435	110	0	0
01-2-56-51500	COMPUTER & PHOTOCO			0	87	59	0	0
01-2-56-52400	GENERAL MATERIALS & S			4,618	11,956	4,058	7,000	7,000
01-2-56-52700	UPGRADING & REPLACEI	6005		0	7,604	0	0	0
01-2-56-53800	ICE & SNOW REMOVAL			313	1,071	0	750	750
01-2-56-56200	CHEMICALS & SPECIAL P			0	0	135	0	0
01-2-56-76400	TRANSFER TO RESERVE			60,000	60,000	55,000	60,000	60,000
01-2-56-96100	COMMON SERVICES REC	6005		27,264	27,135	28,558	31,534	33,679
01-2-56-96200	ADMINISTRATION SERVI			2,300	5,939	0	0	0
01-2-56-96800	INFO SERVICES RECOVE			1,006	1,426	0	0	0
Total CEMETERY				143,331	178,327	134,121	167,909	183,253
LAND USE PLANNING								
01-2-61-11100	WAGES			281,092	280,722	269,950	315,100	363,957
01-2-61-13000	PAYROLL BENEFITS	1602		0	2	0	0	0
01-2-61-13100	PAYROLL BENEFITS			52,664	40,098	52,072	73,200	82,473
01-2-61-21100	TRAVEL & SUBSISTENCE	6001		3,017	990	1,997	3,000	3,000
01-2-61-21300	TRAINING & CONFERENC	1600		2,778	551	3,400	4,700	6,800
01-2-61-21400	MEMBERSHIP FEES			1,171	1,877	1,445	1,405	1,895
01-2-61-21500	POSTAGE & FREIGHT	1600		225	81	1,008	100	1,100
01-2-61-21600	STAFF & VOLUNTEER AP	1602		75	0	162	417	250
01-2-61-21700	TELEPHONE & FAX			1,528	1,364	1,162	1,279	1,279
01-2-61-22100	ADVERTISING & PROMOT	1612		10,769	22,689	15,090	10,500	20,900
01-2-61-22300	SUBSCRIPTIONS & PUBL	1611		260	873	0	3,640	2,500
01-2-61-23200	LEGAL FEES	1612		6,789	6,796	7,400	10,000	9,000
01-2-61-23600	SURVEYOR			1,346	0	0	0	0
01-2-61-23900	OTHER PROFESSIONAL S	1602		82,492	52,276	117,953	219,133	115,498
01-2-61-29100	BUILDING INSPECTION FI			104,755	70,749	52,476	62,500	72,500
01-2-61-29200	PLUMBING INSPECTION F			7,970	6,863	5,591	6,000	7,500
01-2-61-29300	ELECTRICAL INSPECTIO			17,198	14,136	10,916	13,000	15,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-61-29400	GAS INSPECTION FEES			6,818	7,521	6,212	6,000	7,000
01-2-61-34100	TITLE SEARCHES			333	273	250	0	300
01-2-61-51100	MEETING SUPPLIES	1612		741	1,908	854	1,800	3,000
01-2-61-51400	OFFICE SUPPLIES			619	312	1,026	750	1,100
01-2-61-51500	COMPUTER & PHOTOCO			258	1,563	1,681	1,250	1,400
01-2-61-51700	PROGRAM/EVENT MATEF	1602		101	1,500	2,270	0	0
01-2-61-52700	UPGRADING & REPLACEI			746	0	0	0	0
01-2-61-76100	TRANSFER TO OTHER OF	1611		1,534	715	1,151	0	1,000
01-2-61-77300	TRANSFERS TO INDIVIDL	1611		7,434	0	0	0	0
01-2-61-92700	CANCELLATION OF UNCC			0	4,000	0	0	0
01-2-61-96800	INFO SERVICES RECOVE			18,295	19,714	2,383	22,954	29,064
Total LAND USE PLANNING				611,008	537,573	556,449	756,728	746,516
ECONOMIC DEVELOPMENT								
01-2-62-11100	WAGES	1500		69,447	136,704	182,105	245,000	219,179
01-2-62-11200	WAGES - MAINTENANCE	1500		878	686	846	0	0
01-2-62-13100	PAYROLL BENEFITS	1500		8,673	15,362	33,468	44,050	47,505
01-2-62-13200	PAYROLL BENEFITS - MA	1500		0	0	11	0	0
01-2-62-21100	TRAVEL & SUBSISTENCE	1500		2,373	4,748	1,292	3,750	1,150
01-2-62-21300	TRAINING & CONFERENC	1500		1,703	4,920	1,711	4,100	2,300
01-2-62-21400	MEMBERSHIP FEES	1030		3,820	2,820	4,701	490	1,025
01-2-62-21500	POSTAGE & FREIGHT	1602		1,130	813	1,044	1,100	1,300
01-2-62-21600	STAFF APPRECIATION	1029		0	0	2,387	0	1,750
01-2-62-21700	TELEPHONE & FAX	1500		903	983	1,868	1,784	1,209
01-2-62-22100	ADVERTISING & PROMOT	1602		18,443	23,400	32,337	44,803	64,300
01-2-62-22200	PRINTING & BINDING	1500		3,144	5,503	10,962	17,000	17,550
01-2-62-22300	SUBSCRIPTIONS & PUBL	1500		470	841	1,026	1,805	2,455
01-2-62-23900	OTHER PROFESSIONAL S	1602		39,073	47,648	2,915	23,000	64,000
01-2-62-25200	BUILDING MAINTENANCE	1500		227	0	0	0	0
01-2-62-25300	EQUIPMENT MAINTENAN	1500		784	160	0	750	5,000
01-2-62-26200	BUILDING RENTALS	1500		24,000	24,100	25,200	25,200	26,400
01-2-62-27400	INSURANCE	1500		39	38	141	42	145
01-2-62-51100	MEETING SUPPLIES	1602		667	138	333	400	900
01-2-62-51300	JANITORIAL SUPPLIES	1500		38	0	0	0	0
01-2-62-51400	OFFICE SUPPLIES	1500		459	335	391	950	1,350
01-2-62-51500	COMPUTER & PHOTOCO			0	778	250	0	0

Provisional Budget Report



Account Code : 01-1-??-?????
To 01-2-??-?????
Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-62-51700	PROGRAM/EVENT MATEF	1601		1,124	7,273	22,923	2,250	30,210
01-2-62-51900	MERCHANDISE FOR RES	1029		0	728	656	1,000	6,700
01-2-62-52400	GENERAL MATERIALS & :	1602		104	0	550	0	1,300
01-2-62-52700	UPGRADING & REPLACEI	1030		0	0	34,255	53,100	3,500
01-2-62-76100	TRANSFER TO OTHER OF	1602		1,312	2,960	731	0	0
01-2-62-76400	TRANSFER TO RESERVE	1023		0	19,705	0	0	0
01-2-62-77200	TRANSFERS TO LOCAL C	1500		53,000	65,750	128,798	66,000	155,650
01-2-62-77300	TRANSFERS TO INDIVIDL	1023		0	1,473	0	0	0
01-2-62-92700	CANCELLATION OF UNCC			0	4,404	369	0	0
01-2-62-96200	ADMINISTRATION SERVIK			27,534	0	0	1,260	1,260
01-2-62-96800	INFO SERVICES RECOVE	1026		4,574	4,679	1,009	9,824	12,443
Total ECONOMIC DEVELOPMENT				263,919	376,949	492,279	547,658	668,581
LAND DEVELOPMENT								
01-2-66-22100	ADVERTISING & PROMOT	6008		1,222	0	1,574	0	0
01-2-66-23200	LEGAL FEES	6006		1,865	10,250	14,281	0	0
01-2-66-23300	ENGINEERING	6004		1,123	16,673	8,262	0	0
01-2-66-23900	OTHER PROFESSIONAL S	6008		7,444	2,677	92,279	88,640	13,640
01-2-66-27400	INSURANCE			2,897	2,746	3,182	3,021	3,183
01-2-66-34100	TITLE SEARCHES	6004		0	814	309	0	0
01-2-66-60000	COST OF LAND SOLD	6008		0	91,372	0	257,704	441,862
01-2-66-76100	TRANSFER TO OTHER OF	6004		0	135,627	3,549	126,723	126,723
01-2-66-76400	TRANSFER TO RESERVE	6008		58,870	126,803	0	880,357	534,798
01-2-66-83100	DEBENTURE DEBT INTEF			71,297	60,785	55,501	77,486	76,566
01-2-66-83200	DEBENTURE DEBT PRINC			204,244	214,459	225,201	225,201	566,498
01-2-66-91200	CANCELLED FRONTAGE			446	446	446	446	446
Total LAND DEVELOPMENT				349,408	662,652	404,584	1,659,578	1,763,716
LAND & BUILDING RENTAL								
01-2-69-11200	WAGES - MAINTENANCE	9999		364	803	0	1,000	0
01-2-69-13100	PAYROLL BENEFITS - MA	9999		58	0	0	0	0
01-2-69-25200	BUILDING MAINTENANCE	1650		9,966	1,200	705	3,876	3,876
01-2-69-25300	EQUIPMENT MAINTENAN			0	52	0	0	0
01-2-69-27400	INSURANCE			725	708	771	779	1,619
01-2-69-51300	JANITORIAL SUPPLIES			97	0	0	0	0
Total LAND & BUILDING RENTAL				11,210	2,763	1,476	5,655	5,495

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
RECREATION BOARD								
01-2-71-11100	WAGES		7	64,111	69,610	83,277	83,725	86,284
01-2-71-13000	PAYROLL BENEFITS		1413	0	10	0	0	0
01-2-71-13100	PAYROLL BENEFITS			13,435	14,204	16,308	17,575	18,343
01-2-71-21100	TRAVEL & SUBSISTENCE		9999	2,966	3,272	2,140	3,100	3,300
01-2-71-21300	TRAINING & CONFERENC			3,132	5,827	2,139	4,300	4,330
01-2-71-21400	MEMBERSHIP FEES			439	1,042	1,190	1,085	1,090
01-2-71-21500	POSTAGE & FREIGHT		1007	0	67	202	100	100
01-2-71-21600	STAFF & VOLUNTEER AP		1004	750	471	164	650	650
01-2-71-21700	TELEPHONE & FAX			1,668	1,152	806	986	986
01-2-71-22100	ADVERTISING & PROMOTI		9999	3,475	3,789	5,004	4,150	3,915
01-2-71-22200	PRINTING & BINDING			2,575	2,575	0	2,700	2,700
01-2-71-22300	SUBSCRIPTIONS & PUBL			0	1,825	1,810	2,350	2,400
01-2-71-23900	OTHER PROFESSIONAL S		9999	231	1,104	1,068	750	63,350
01-2-71-25300	EQUIPMENT MAINTENAN			40	0	0	0	0
01-2-71-26200	BUILDING RENTALS		1013	160	0	0	0	0
01-2-71-27400	INSURANCE			103	93	41	102	46
01-2-71-51100	MEETING SUPPLIES		1009	40	189	547	500	700
01-2-71-51400	OFFICE SUPPLIES			1,187	1,381	616	1,300	1,300
01-2-71-51500	COMPUTER & PHOTOCO			0	565	1,309	0	0
01-2-71-51700	PROGRAM/EVENT MATEF		9999	1,119	3,297	4,969	5,040	4,540
01-2-71-52400	GENERAL MATERIALS & S			395	288	105	250	300
01-2-71-52700	UPGRADING & REPLACEI			0	0	6,390	6,865	0
01-2-71-76100	TRANSFER TO OTHER OF		1013	100	3,974	4,230	6,550	6,450
01-2-71-77200	TRANSFERS TO LOCAL C			8,900	8,230	13,249	16,000	27,500
01-2-71-77300	TRANSFERS TO INDIVIDL			0	0	200	0	0
01-2-71-81400	BANK CHARGES & OTHEI			6	0	25	0	0
01-2-71-96800	INFO SERVICES RECOVE			6,708	4,737	1,192	10,023	12,641
Total RECREATION BOARD				111,540	127,702	146,981	168,101	240,925
LACOMBE MEMORIAL CENTRE								
01-2-72-11100	WAGES		1700	381,299	400,591	265,782	296,600	297,380
01-2-72-11200	WAGES - MAINTENANCE			10,832	13,127	9,881	11,850	0
01-2-72-13000	PAYROLL BENEFITS		1700	6,925	8,281	0	0	0
01-2-72-13100	PAYROLL BENEFITS			58,980	64,617	52,139	64,025	64,947
01-2-72-13200	PAYROLL BENEFITS - MA			2,329	1	347	2,575	0

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-72-21100	TRAVEL & SUBSISTENCE	1700		18	74	174	100	850
01-2-72-21300	TRAINING & CONFERENC	1700		155	244	614	1,500	4,200
01-2-72-21400	MEMBERSHIP FEES			229	0	80	0	0
01-2-72-21500	POSTAGE & FREIGHT	6004		29	136	0	100	100
01-2-72-21600	STAFF & VOLUNTEER AP	1700		486	494	33	300	300
01-2-72-21700	TELEPHONE & FAX	1700		2,525	4,737	2,145	2,342	2,342
01-2-72-22100	ADVERTISING & PROMOT	1700		2,382	1,622	873	1,000	1,000
01-2-72-22300	SUBSCRIPTIONS & PUBL			50	50	0	0	0
01-2-72-23900	OTHER PROFESSIONAL S	1022		14,174	0	0	0	1,000
01-2-72-25100	JANITORIAL SERVICES			11,583	1,062	15	1,500	1,700
01-2-72-25200	BUILDING MAINTENANCE	1701		29,531	10,937	14,184	11,550	11,550
01-2-72-25300	EQUIPMENT MAINTENAN	1700		40,615	38,902	46,906	39,500	47,000
01-2-72-25400	STRUCTURE MAINTENAN			0	127	0	500	500
01-2-72-27100	LICENSES & REGISTRATI			0	250	378	250	250
01-2-72-27400	INSURANCE			26,428	26,569	29,481	29,226	32,429
01-2-72-51200	UNIFORMS & SAFETY GE			40	98	906	500	1,000
01-2-72-51300	JANITORIAL SUPPLIES			2,818	16,048	12,057	14,000	15,000
01-2-72-51400	OFFICE SUPPLIES			774	663	638	750	750
01-2-72-51500	COMPUTER & PHOTOCO			1,087	1,272	819	1,000	1,000
01-2-72-51700	PROGRAM/EVENT MATEF	1700		8,657	30	122	1,000	1,000
01-2-72-51800	FOOD SUPPLIES FOR RE	1700		50,869	57,694	0	0	0
01-2-72-52400	GENERAL MATERIALS & S	1705		4,906	7,831	1,531	7,500	8,500
01-2-72-52700	UPGRADING & REPLACEI	1701		13,239	26,533	3,988	11,800	11,800
01-2-72-54100	UTILITIES - WATER			1,991	2,325	1,944	2,449	2,054
01-2-72-54200	UTILITIES - WASTEWATEI			703	832	618	873	654
01-2-72-54300	UTILITIES - GAS			15,340	20,963	20,402	22,966	22,865
01-2-72-54400	UTILITIES - ELECTRICITY			107,299	111,433	108,337	112,159	122,578
01-2-72-54600	UTILITIES - SOLID WASTE			7,262	7,335	7,029	7,702	7,668
01-2-72-56200	CHEMICALS & SPECIAL P			0	0	54	0	0
01-2-72-76100	TRANSFER TO OTHER OF	1700		0	7,304	0	0	0
01-2-72-77200	TRANSFERS TO LOCAL C	1022		1,000	1,149	165	0	0
01-2-72-81300	CREDIT & DEBIT CARD FI	1700		3,692	3,501	3,302	2,600	2,600
01-2-72-81400	BANK CHARGES & OTHEI			18	0	0	0	0
01-2-72-83100	DEBENTURE DEBT INTEF			140,162	135,907	97,762	153,041	147,658
01-2-72-83200	DEBENTURE DEBT PRINC			83,688	87,913	66,201	92,351	97,013

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-72-92700	CANCELLATION OF UNCC			140	-140	0	0	0
01-2-72-96100	COMMON SERVICES REC			0	1,307	12	0	0
01-2-72-96800	INFO SERVICES RECOVE			18,295	22,804	5,106	25,924	32,034
Total LACOMBE MEMORIAL CENTRE				1,050,550	1,084,623	754,025	919,533	939,722
AQUATIC CENTRE								
01-2-73-11100	WAGES	1404		334,373	368,229	371,161	377,875	463,775
01-2-73-11200	WAGES - MAINTENANCE	1404		84,198	96,911	76,856	78,025	0
01-2-73-13000	PAYROLL BENEFITS	1404		1,730	0	0	0	0
01-2-73-13100	PAYROLL BENEFITS			58,941	61,824	57,984	56,750	72,361
01-2-73-13200	PAYROLL BENEFITS - MA			0	1	7,927	16,775	0
01-2-73-21100	TRAVEL & SUBSISTENCE	1404		50	397	718	500	500
01-2-73-21300	TRAINING & CONFERENC	1360		1,467	1,384	5,465	4,100	4,100
01-2-73-21400	MEMBERSHIP FEES			691	917	434	900	900
01-2-73-21500	POSTAGE & FREIGHT			304	133	105	400	400
01-2-73-21600	STAFF & VOLUNTEER AP			399	258	100	600	600
01-2-73-21700	TELEPHONE & FAX			1,024	1,638	2,506	2,916	2,916
01-2-73-22100	ADVERTISING & PROMOT	9999		1,772	622	924	3,000	3,000
01-2-73-22300	SUBSCRIPTIONS & PUBL			0	50	0	0	0
01-2-73-23900	OTHER PROFESSIONAL S			1,175	995	2,457	2,000	2,700
01-2-73-25100	JANITORIAL SERVICES			0	209	154	0	0
01-2-73-25200	BUILDING MAINTENANCE	1404		8,810	4,739	20,160	23,500	20,270
01-2-73-25300	EQUIPMENT MAINTENAN	1404		50,670	24,387	67,849	30,500	30,500
01-2-73-27100	LICENSES & REGISTRATI			0	0	193	100	100
01-2-73-27400	INSURANCE			2,705	2,606	2,858	2,867	3,144
01-2-73-51100	MEETING SUPPLIES			41	0	0	50	50
01-2-73-51200	UNIFORMS & SAFETY GE			326	639	966	1,050	1,050
01-2-73-51300	JANITORIAL SUPPLIES			4,891	5,436	5,817	5,500	6,250
01-2-73-51400	OFFICE SUPPLIES			1,667	2,269	1,061	2,000	2,000
01-2-73-51500	COMPUTER & PHOTOCO			2,095	4,123	1,325	3,000	3,000
01-2-73-51600	COFFEE & WATER SUPPL			141	149	273	250	250
01-2-73-51700	PROGRAM/EVENT MATEF	1372		10,149	10,922	8,912	10,000	12,700
01-2-73-51800	FOOD SUPPLIES FOR RE			5,405	4,475	4,353	4,800	4,800
01-2-73-51900	MERCHANDISE FOR RES			2,350	6,113	4,558	4,875	4,875
01-2-73-52400	GENERAL MATERIALS & S	5013		4,727	-285	3,610	2,700	2,800
01-2-73-52700	UPGRADING & REPLACEI	1404		29,273	18,147	3,458	13,000	12,050

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-73-54100	UTILITIES - WATER	1404		9,050	12,510	19,607	13,182	12,635
01-2-73-54200	UTILITIES - WASTEWATER	1404		3,197	4,795	5,525	4,690	7,283
01-2-73-54300	UTILITIES - GAS			15,053	19,198	17,276	20,164	21,177
01-2-73-54400	UTILITIES - ELECTRICITY			56,794	65,230	58,245	66,196	62,583
01-2-73-54600	UTILITIES - SOLID WASTE			0	0	202	0	0
01-2-73-56200	CHEMICALS & SPECIAL P	1404		37,209	35,008	35,050	37,000	37,000
01-2-73-76400	TRANSFER TO RESERVE			10,000	10,000	9,167	10,000	10,000
01-2-73-81300	CREDIT & DEBIT CARD FI			1,975	2,965	2,905	2,550	2,550
01-2-73-81400	BANK CHARGES & OTHEI			0	36	0	0	0
01-2-73-96800	INFO SERVICES RECOVE			10,672	12,998	3,593	18,459	22,823
Total AQUATIC CENTRE				753,324	780,028	803,754	820,274	831,142
ARENA								
01-2-74-11100	WAGES	1650		257,532	336,309	55,074	50,725	347,653
01-2-74-11200	WAGES - MAINTENANCE	1650		0	4,685	231,972	280,325	0
01-2-74-13000	PAYROLL BENEFITS	1650		0	3,397	166	0	0
01-2-74-13100	PAYROLL BENEFITS			46,589	59,419	9,498	11,900	80,080
01-2-74-13200	PAYROLL BENEFITS - MA	1650		0	0	49,046	58,675	0
01-2-74-21100	TRAVEL & SUBSISTENCE			15	1,147	852	250	1,000
01-2-74-21300	TRAINING & CONFERENC			500	1,612	626	1,500	7,300
01-2-74-21400	MEMBERSHIP FEES			154	115	154	160	500
01-2-74-21500	POSTAGE & FREIGHT			73	0	438	100	100
01-2-74-21600	STAFF & VOLUNTEER AP			50	102	0	500	500
01-2-74-21700	TELEPHONE & FAX			2,861	4,401	3,272	3,143	3,143
01-2-74-22100	ADVERTISING & PROMOT	6510		2,801	4,245	2,195	1,700	1,700
01-2-74-22300	SUBSCRIPTIONS & PUBL			150	50	0	150	150
01-2-74-25100	JANITORIAL OPERATING			0	0	1,100	0	0
01-2-74-25200	BUILDING MAINTENANCE	1408		31,658	13,003	12,921	15,500	15,500
01-2-74-25300	EQUIPMENT MAINTENAN			16,280	21,206	17,667	18,000	18,000
01-2-74-26300	EQUIPMENT RENTALS			2,987	2,959	3,412	2,425	2,425
01-2-74-27100	LICENSE & REGISTRATIC			256	257	265	250	250
01-2-74-27400	INSURANCE			24,706	24,195	26,802	26,615	29,482
01-2-74-27600	HEARING TESTS			411	177	0	200	200
01-2-74-51200	UNIFORMS & SAFETY GE			2,797	1,757	1,252	3,000	3,000
01-2-74-51300	JANITORIAL SUPPLIES			4,061	8,706	8,291	4,000	6,000
01-2-74-51400	OFFICE SUPPLIES			914	770	667	1,000	1,000

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-74-51600	COFFEE & WATER SUPPLI			288	142	212	300	300
01-2-74-51700	PROGRAM/EVENT MATEF			540	0	0	0	0
01-2-74-51800	FOOD SUPPLIES FOR RE			5,405	5,543	4,700	4,800	4,800
01-2-74-52100	GAS, FUEL, & OIL		302	0	0	7,082	0	0
01-2-74-52400	GENERAL MATERIALS & :	1404		11,734	9,400	7,289	13,600	15,250
01-2-74-52700	UPGRADING & REPLACEI			81,927	238,096	18,565	27,500	5,500
01-2-74-54100	UTILITIES - WATER			11,686	13,159	12,609	12,868	12,393
01-2-74-54200	UTILITIES - WASTEWATEI			4,127	4,711	3,779	4,586	3,726
01-2-74-54300	UTILITIES - GAS			45,097	57,593	55,235	60,495	68,640
01-2-74-54400	UTILITIES - ELECTRICITY			83,285	86,276	84,232	78,109	76,802
01-2-74-54600	UTILITIES - SOLID WASTE			15,433	15,588	14,938	16,367	16,296
01-2-74-76200	TRANSFER TO CAPITAL			12,797	0	0	0	0
01-2-74-76400	TRANSFER TO RESERVE			25,000	25,000	22,917	25,000	25,000
01-2-74-81400	BANK CHARGES & OTHEI			54	6	13	0	0
01-2-74-96100	COMMON SERVICES REC			99,123	114,299	174,750	114,648	122,447
01-2-74-96800	INFO SERVICES RECOVE			13,721	17,153	1,788	16,489	20,853
Total ARENA				805,012	1,075,478	833,779	854,880	889,990
PARKS & PLAYGROUNDS								
01-2-75-11100	WAGES	1483		337,188	337,869	366,435	380,300	466,035
01-2-75-13000	PAYROLL BENEFITS	1483		32,132	30,467	39,231	0	0
01-2-75-13100	PAYROLL BENEFITS	1412		22,777	23,134	21,910	64,275	71,784
01-2-75-21100	TRAVEL & SUBSISTENCE	1411		983	803	958	1,000	1,000
01-2-75-21300	TRAINING & CONFERENC	1411		315	2,556	2,223	1,000	3,400
01-2-75-21400	MEMBERSHIP FEES			245	91	135	250	250
01-2-75-21500	POSTAGE & FREIGHT	1410		79	58	0	100	100
01-2-75-21600	STAFF & VOLUNTEER AP			0	172	119	150	150
01-2-75-21700	TELEPHONE & FAX	1400		360	720	530	766	766
01-2-75-22100	ADVERTISING & PROMOT	1414		1,055	4,016	1,092	1,600	1,600
01-2-75-22300	SUBSCRIPTIONS & PUBL			70	0	0	50	50
01-2-75-23900	OTHER PROFESSIONAL S	1491		5,778	21,802	20,500	26,500	40,000
01-2-75-25200	BUILDING MAINTENANCE	1413		1,479	3,992	1,867	5,900	7,500
01-2-75-25300	EQUIPMENT MAINTENAN	1413		3,303	2,919	7,159	5,300	5,550
01-2-75-26300	EQUIPMENT RENTALS	79		130	2,870	564	3,000	3,000
01-2-75-27100	LICENSES & REGISTRATI	1402		58	58	58	100	100
01-2-75-27400	INSURANCE	1414		10,971	10,506	13,278	11,557	16,769

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-75-27500	INSURANCE CLAIMS / DA			818	0	298	1,000	1,000
01-2-75-27600	HEARING TESTS			0	71	0	125	125
01-2-75-51200	UNIFORMS & SAFETY GE	1412		830	1,314	1,271	1,500	1,500
01-2-75-51300	JANITORIAL SUPPLIES	1412		492	3,263	2,902	2,000	2,000
01-2-75-51400	OFFICE SUPPLIES			74	64	0	100	100
01-2-75-51700	PROGRAM/EVENT MATEF	1400		0	0	194	500	750
01-2-75-52100	GAS, FUEL & OIL		695	0	0	17,710	0	0
01-2-75-52400	GENERAL MATERIALS & :	5013		22,760	18,990	21,385	22,500	38,875
01-2-75-52700	UPGRADING & REPLACEI	6514		28,477	41,534	28,745	31,000	21,000
01-2-75-53200	GROUNDS MATERIALS	1482		135	0	0	20,000	20,000
01-2-75-54100	UTILITIES - WATER	1403		1,411	1,577	2,720	1,113	3,370
01-2-75-54200	UTILITIES - WASTEWATEI	1403		499	564	523	397	536
01-2-75-54300	UTILITIES - GAS	1414		1,856	2,963	2,910	3,233	3,120
01-2-75-54400	UTILITIES - ELECTRICITY	1414		9,586	9,551	16,901	9,499	20,723
01-2-75-54600	UTILITIES - SOLID WASTE	1400		2,987	8,568	3,900	7,702	6,480
01-2-75-56200	CHEMICALS & SPECIAL P	1410		163	3,596	6,711	17,000	17,500
01-2-75-76200	TRANSFER TO CAPITAL			30,513	0	13,940	0	0
01-2-75-76400	TRANSFER TO RESERVE			20,000	20,000	18,333	20,000	20,000
01-2-75-77200	TRANSFERS TO LOCAL C	1414		381,250	41,564	18,750	25,000	25,000
01-2-75-81300	CREDIT & DEBIT CARD FI	1400		1,950	2,214	2,047	1,800	1,800
01-2-75-92700	CANCELLATION OF UNCC			105	0	0	0	0
01-2-75-96100	COMMON SERVICES REC	6519		195,532	197,890	297,749	226,156	241,542
01-2-75-96800	INFO SERVICES RECOVER			6,098	6,305	275	3,208	4,081
Total PARKS & PLAYGROUNDS				1,122,459	802,061	933,323	895,681	1,047,556
LIBRARY								
01-2-77-11100	WAGES			16,370	20,644	18,874	16,775	15,967
01-2-77-13100	PAYROLL BENEFITS			3,182	3,875	3,217	3,650	3,230
01-2-77-21400	MEMBERSHIP FEES			79,432	81,779	82,952	82,953	85,417
01-2-77-27400	INSURANCE			714	694	756	763	832
01-2-77-76100	TRANSFER TO OTHER OF			262,056	282,731	0	245,000	245,000
01-2-77-77200	TRANSFERS TO LOCAL C			214,662	217,558	217,558	217,558	220,605
Total LIBRARY				576,416	607,281	323,357	566,699	571,051
CULTURE								
01-2-78-11100	WAGES			34,834	37,452	49,724	52,250	54,450

CITY OF LACOMBE
Provisional Budget Report



Account Code : 01-1-??-?????
 To 01-2-??-?????
 Fiscal Year : 2012

Account Code	Account Description	CC1	CC2	2010 ACTUAL VALUES	2011 ACTUAL VALUES	2012 ACTUAL VALUES	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
01-2-78-13000	PAYROLL BENEFITS	1012		4	102	0	0	0
01-2-78-13100	PAYROLL BENEFITS			6,987	8,061	8,554	10,025	10,322
01-2-78-21100	TRAVEL & SUBSISTENCE	1014		0	0	33	0	0
01-2-78-21300	TRAINING & CONFERENC	1012		0	0	25	0	0
01-2-78-21400	MEMBERSHIP FEES	1012		140	365	215	365	390
01-2-78-21500	POSTAGE & FREIGHT	1012		1,351	547	1,094	1,475	1,475
01-2-78-21600	STAFF & VOLUNTEER AP	1014		685	759	961	760	760
01-2-78-22100	ADVERTISING & PROMOT	1014		3,500	6,267	5,311	6,100	6,780
01-2-78-22200	PRINTING & BINDING			2,913	1,549	1,749	1,650	1,750
01-2-78-23900	OTHER PROFESSIONAL S	1012		31,620	7,165	31,122	34,271	93,471
01-2-78-25300	EQUIPMENT MAINTENAN	1012		0	0	0	2,500	2,500
01-2-78-51100	MEETING SUPPLIES	1012		0	154	220	200	250
01-2-78-51500	COMPUTER & PHOTOCO			0	944	681	500	500
01-2-78-51700	PROGRAM/EVENT MATEF	1014		8,769	3,998	4,098	7,050	5,850
01-2-78-51800	FOOD SUPPLIES FOR RE	1010		2,669	3,863	1,397	1,200	1,200
01-2-78-51900	MERCHANDISE FOR RES	1012		6,535	4,200	3,642	1,200	1,200
01-2-78-52400	GENERAL MATERIALS & S	1012		42	16	0	500	100
01-2-78-52700	UPGRADING & REPLACEI	1012		4,063	9,057	1,725	12,000	9,000
01-2-78-53700	SIGNS	1012		2,872	2,095	2,038	2,000	2,000
01-2-78-76100	TRANSFER TO OTHER OF	1012		2,918	5,269	12,846	5,100	9,475
01-2-78-77200	TRANSFERS TO LOCAL C	1024		3,315	12,395	820	0	2,000
01-2-78-77300	TRANSFERS TO INDIVIDL	1014		1,250	1,700	3,025	1,700	2,750
01-2-78-96800	INFO SERVICES RECOVE			915	1,711	0	2,908	3,781
Total CULTURE				115,382	107,669	129,280	143,754	210,004
CONTINGENCY								
01-2-97-12500	MISCELLANEOUS			0	0	0	26,581	0
Total CONTINGENCY				0	0	0	26,581	0
Total EXPENSES				25,311,074	27,254,676	20,575,724	25,504,688	27,301,776
Total GENERAL FUND				3,140,512	3,366,715	-1,987,047	0	-17,387