



City of Lacombe
Financial Plan
2018



GENERAL FUND (Department 00)

Department Summary

The General Fund accounts for non-tax general revenues. The City currently has four general revenues sources:

1. Electric Franchise Fees (collected from all electrical customers in Lacombe).
2. Natural Gas Franchise Fee (collected from all natural gas customers in Lacombe).
3. Interest revenue from the City's cash balances.
4. Transfer from other (franchise fee paid the City's utilities). Only paid if utilities are running surpluses.

2018 Budget Highlights

- Electrical franchise fee revenue increases by \$30,396 or 6.74%. Revenue growth from additional wire service customers and charges and increased transmissions costs
- Natural Gas franchise fee revenue increases by \$26,832 or 3.63% Revenue growth from additional customer bases and increase in distribution charges.
- No changes in term deposit interest as cash balances have been used to fund capital projects.
- Municipal utility franchise fee increased by \$122,381 or 28.95% due to water utility franchise increasing from 2.5% to 4.8%

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
GENERAL FUND										
01-1-00-54400	ELECTRIC FRANCHISE FEE	-390,790	-375,688	-404,991	-397,192	-395,143	-420,862	-451,258	-30,396	6.74
01-1-00-54500	GAS FRANCHISE FEE	-623,883	-615,960	-684,016	-679,365	-748,069	-712,384	-739,216	-26,832	3.63
01-1-00-55100	TERM DEPOSIT INTEREST	-116,068	-95,000	-26,807	-125,000	-122,997	-125,000	-125,000	0	0.00
01-1-00-92100	TRANSFER FROM RESERVES	0	0	0	0	-27,508	-27,508	0	27,508	0.00
01-1-00-93200	TRANSFER FROM OTHER OPERATING	-145,724	-300,289	-112,443	-300,289	0	-300,289	-422,670	-122,381	28.95
	Total REVENUES	-1,276,465	-1,386,937	-1,228,257	-1,501,846	-1,293,717	-1,586,043	-1,738,144	152,101	
	GENERAL FUND (Surplus)/Deficit	-1,276,465	-1,386,937	-1,228,257	-1,501,846	-1,293,717	-1,586,043	-1,738,144	152,101	
	Report Total -->	-1,276,465	-1,386,937	-1,228,257	-1,501,846	-1,293,717	-1,586,043	-1,738,144	152,101	

GENERAL GOVERNMENT SERVICES (Department 10)

Department Summary

The General Government Services accounts for property taxes and grant in lieu of property taxes.

Property taxes are composed of:

1. Municipal property taxes
2. Public Education taxes
3. Separate School taxes
4. Senior Lodge/Foundation taxes

Grant in lieu of taxes is composed of:

1. Federal and Provincial grant in lieu
2. Local Grant – Burman University Dormitories – Grant in lieu of taxes.
3. Joint Economic Development Area – Grant paid by Lacombe County

2018 Budget Highlights

- Municipal taxes and grant in lieu's to increase by \$78,062 in new growth
- Supplementary Property Taxes of \$68,177
- Public and School tax and requisitions are based on 2017 levies.
- Senior Lodge requisition remains at 2017 requisition amount.
- No change in Local Grant from Burman University
- No change in Joint Economic Area grant. Awaiting growth estimate from the County.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
GENERAL GOVERNMENT SERVICES										
01-1-10-00100	SUSPENSE	0	0	0	0	-31,234	0	0	0	0.00
01-1-10-11100	RESIDENTIAL TAXES	-10,090,399	-10,087,511	-10,644,807	-10,647,615	-11,008,823	-11,007,875	-11,263,578	-255,703	2.27
01-1-10-11200	NON-RESIDENTIAL	-1,995,697	-1,982,745	-2,186,907	-2,181,515	-2,422,253	-2,335,264	-2,500,234	-164,970	6.60
01-1-10-11300	NON-RESIDENTIAL - M & E	-20,890	-18,947	-20,934	-21,402	-20,943	-21,616	-21,215	401	-1.89
01-1-10-11400	FARMLAND TAXES	-848	-1,311	-863	-869	-872	-891	-883	8	-0.91
01-1-10-11500	NON-RESIDENTIAL - LINEAR	-140,451	-140,908	-143,109	-145,280	-132,676	-150,127	-134,945	15,182	-11.25
01-1-10-11800	NON-RESIDENTIAL - RAILWAY	-3,442	-3,341	-3,701	-3,526	-3,404	-3,822	-3,448	374	-10.85
01-1-10-13100	RESIDENTIAL TAXES (ANNEXED)	0	-1,931	0	-2,548	0	-2,412	-2,364	48	-2.03
01-1-10-13200	COMMERCIAL TAXES (ANNEXED)	0	-1,633	0	-872	0	-883	-883	0	0.00
01-1-10-14000	PUB ED TAX - RESIDENTIAL/FARMLAN	-3,107,693	0	-3,327,079	-3,318,609	-3,631,847	-3,603,036	-3,603,036	0	0.00
01-1-10-14100	PUB ED TAX - NON-RESIDENTIAL	-903,609	0	-868,986	-864,328	-946,883	-923,645	-923,645	0	0.00
01-1-10-14500	SEP SCH TAX - RESIDENTIAL/FARMLA	-144,474	0	-145,894	-147,993	-150,145	-160,677	-160,677	0	0.00
01-1-10-14600	SEP SCH TAX - NON-RESIDENTIAL	-780	0	-756	-850	-763	-908	-908	0	0.00
01-1-10-14800	SENIOR LODGE TAX	-105,058	-102,622	-107,306	-107,306	-114,232	-112,715	-112,715	0	0.00
01-1-10-23100	FEDERAL GRANT IN LIEU	-8,211	-8,175	-8,048	-8,105	-9,396	-8,310	-9,518	-1,208	12.69
01-1-10-24100	PROVINCIAL GRANT IN LIEU	-107,873	-106,604	-113,681	-114,858	-102,204	-112,047	-101,392	10,655	-10.51
01-1-10-51300	PENALTIES ON ACCOUNTS	-130,637	-175,144	-115,281	-175,144	-162,482	-175,144	-175,144	0	0.00
01-1-10-59600	JOINT ECONOMIC DEVELOPMENT AGF	-19,741	-15,000	-19,764	-20,000	-25,946	-24,000	-24,000	0	0.00
01-1-10-85300	LOCAL GRANT - CUC DORMITORIES	-48,149	-14,750	-46,209	-46,750	-48,858	-46,750	-49,000	-2,250	4.59
01-1-10-99100	GAIN ON DISPOSAL OF ASSETS	-73,060	0	0	0	0	0	0	0	0.00
	Total REVENUES	-16,901,012	-12,660,622	-17,753,325	-17,807,570	-18,812,961	-18,690,122	-19,087,585	397,463	
01-2-10-41400	SEPARATE SCHOOL REQUISITION	145,255	0	146,650	173,038	153,213	161,585	161,585	0	0.00
01-2-10-41500	ASFF REQUISITION	4,011,302	0	4,196,064	4,158,691	3,137,345	4,526,681	4,526,681	0	0.00
01-2-10-41600	LACOMBE FOUNDATION REQUISITION	105,058	102,622	107,306	107,306	112,715	112,715	112,715	0	0.00
01-2-10-76400	TRANSFER TO RESERVES	38,111	0	0	0	0	0	0	0	0.00
01-2-10-91100	CANCELLED TAXES	2,579	0	4,279	0	2,639	0	0	0	0.00
01-2-10-99100	LOSS ON DISPOSAL OF ASSETS	34,949	0	146,839	0	0	0	0	0	0.00
	Total EXPENSES	4,337,254	102,622	4,601,138	4,439,035	3,405,912	4,800,981	4,800,981	0	
	GENERAL GOVERNMENT SERVICES (Surplus)/Deficit	-12,563,758	-12,558,000	-13,152,187	-13,368,535	-15,407,049	-13,889,141	-14,286,604	397,463	
	Report Total -->	-13,840,223	-13,944,937	-14,380,444	-14,870,381	-16,700,766	-15,475,184	-16,024,748	549,564	

LEGISLATIVE SERVICES (Department 11)

Department Summary

The Legislative Services Department (Council) includes all activities related to Council. This includes items such as honorariums, travel and subsistence, training and conferences, membership fees, and funding for volunteer recognition activities. All of these items will be discussed in more detail below.

2018 Budget Highlights

- The overall 2018 Council budget has increased by 9.8% (\$31,024).
- Council wages and benefits have increased \$711
- The 2018 wages and benefits include:
 - \$56,313 Mayor
 - \$148,026 Councillor (\$24,671 per Councillor)
- Travel and subsistence is unchanged from 2017 Budget
- Training and conferences has increased from 2016. This budget includes the following:
 - \$6,090 for AUMA convention registration (\$550 for each member of Council)
 - \$3,760 for FCM Convention registration (\$1,500 each for the Mayor and 3 Councillors)
- Membership fees have remained at \$14,515, which provides for the following memberships:
 - \$100 for Alberta Association of Municipal Districts and Counties
 - \$100 for Central Alberta Mayors and Reeves
 - \$2,000 for Federation of Canadian Municipalities
 - \$12,315 for Alberta Urban Municipalities Association
- Volunteer appreciation remained at 2017 levels. This budget of \$4,500 provides for the following:
 - \$350 for members of Council
 - \$650 for volunteer gifts
 - \$3,500 for the Mayor's volunteer appreciation event
- Telephone & Fax fees are unchanged from 2016.
 - \$597 General telephone fees
 - \$824 Cell phone and internet charges (Mayor)
 - \$600 Wireless Internet Access (\$100 for each Councillor)

- Advertising and promotions unchanged from 2017. This budget of \$3,650 provides for the following:
 - \$2,250 for general promotions
 - \$1,400 for promotional events (Maximum of \$200 per Member of Council)
This would cover event registration/tickets for things like community galas or golf tournaments.
- Other Professional Services increased \$30,000 due to strategic plan update.
- Meeting supplies are unchanged from 2017. The budget of \$4,300 provided for the following:
 - \$3,100 for Council suppers for regular and committee meetings
 - \$500 for Coffee with Council event
 - \$700 for the Mayor's breakfast
- The budget of \$1,800 for transfer to other operating consists of the following:
 - \$800 for internal room bookings at the LMC
 - \$1,000 internal room booking charge at the LMC for the Fireman's Ball

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
COUNCIL										
01-1-11-59300	OTHER REVENUE	0	0	0	0	-1,174	0	0	0	0.00
	Total REVENUES	0	0	0	0	-1,174	0	0	0	
01-2-11-11100	WAGES	0	0	0	0	39,168	0	204,341	204,341	100.00
01-2-11-13100	PAYROLL BENEFITS	0	0	0	0	853	0	4,456	4,456	100.00
01-2-11-13111	BENEFITS - COUNCILLOR BOUWSEMA	624	1,184	638	1,207	512	543	0	-543	0.00
01-2-11-13112	BENEFITS - MAYOR CHRISTIE	1,693	2,844	1,735	2,903	1,388	1,308	0	-1,308	0.00
01-2-11-13116	BENEFITS - COUNCILLOR KONNIK	624	1,184	638	1,207	516	543	0	-543	0.00
01-2-11-13117	BENEFITS - COUNCILLOR REMPEL	624	1,184	638	1,207	512	543	0	-543	0.00
01-2-11-13118	BENEFITS - COUNCILLOR ARMISHAW	624	1,184	638	1,207	512	543	0	-543	0.00
01-2-11-13119	BENEFITS - COUNCILLOR HARDER	624	1,184	638	1,207	512	543	0	-543	0.00
01-2-11-13120	BENEFITS - COUNCILLOR MCQUESTE	624	1,184	638	1,207	512	543	0	-543	0.00
01-2-11-15111	WAGES - COUNCILLOR BOUWSEMA	24,162	24,163	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-15112	WAGES - MAYOR CHRISTIE	55,151	55,151	56,089	56,089	45,385	56,089	0	-56,089	0.00
01-2-11-15116	WAGES - COUNCILLOR KONNIK	24,162	24,162	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-15117	WAGES - COUNCILLOR REMPEL	24,162	24,162	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-15118	WAGES - COUNCILLOR ARMISHAW	24,162	24,162	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-15119	WAGES - COUNCILLOR HARDER	24,162	24,162	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-15120	WAGES - COUNCILLOR MCQUESTEN	24,162	24,162	24,573	24,573	19,884	24,573	0	-24,573	0.00
01-2-11-21100	TRAVEL & SUBSISTENCE	0	0	0	0	8,756	0	20,790	20,790	100.00
01-2-11-21111	TRAVEL & SUBSISTENCE - BOUWSEM/	1,109	1,770	157	1,770	499	1,770	0	-1,770	0.00
01-2-11-21112	TRAVEL & SUBSISTENCE - CHRISTIE	3,672	5,670	2,702	5,670	3,016	5,670	0	-5,670	0.00
01-2-11-21116	TRAVEL & SUBSISTENCE - KONNIK	1,158	3,270	67	3,270	0	3,270	0	-3,270	0.00
01-2-11-21117	TRAVEL & SUBSISTENCE - REMPEL	3,908	1,770	145	1,770	2,419	1,770	0	-1,770	0.00
01-2-11-21118	TRAVEL & SUBSISTENCE - ARMISHAW	0	3,270	583	3,270	0	3,270	0	-3,270	0.00
01-2-11-21119	TRAVEL & SUBSISTENCE - HARDER	987	1,770	0	1,770	2,442	1,770	0	-1,770	0.00
01-2-11-21120	TRAVEL & SUBSISTENCE - MCQUESTE	2,287	1,770	1,059	1,770	0	1,770	0	-1,770	0.00
01-2-11-21300	TRAINING & CONFERENCES	0	650	0	0	2,511	0	7,610	7,610	100.00
01-2-11-21311	TRAINING - BOUWSEMA	1,486	650	1,733	725	0	725	0	-725	0.00
01-2-11-21312	TRAINING - CHRISTIE	2,016	1,520	3,543	1,595	1,054	1,595	0	-1,595	0.00
01-2-11-21316	TRAINING - KONNIK	761	1,520	0	1,595	0	1,595	0	-1,595	0.00
01-2-11-21317	TRAINING - REMPEL	1,486	650	1,491	725	749	725	0	-725	0.00
01-2-11-21318	TRAINING - ARMISHAW	0	1,520	1,257	1,595	0	1,595	0	-1,595	0.00
01-2-11-21319	TRAINING - HARDER	725	650	35	725	896	725	0	-725	0.00
01-2-11-21320	TRAINING - MCQUESTEN	1,486	650	3,765	725	0	725	0	-725	0.00
01-2-11-21400	MEMBERSHIP FEES	13,820	11,751	14,803	13,990	14,931	14,515	14,515	0	0.00
01-2-11-21600	STAFF & VOLUNTEER APPRECIATION	4,830	7,000	2,304	5,000	1,902	4,500	4,500	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-11-21700	TELEPHONE & FAX	609	586	611	597	1,464	597	2,021	1,424	70.46
01-2-11-21711	TELEPHONE - BOUWSEMA	140	350	-29	100	75	100	0	-100	0.00
01-2-11-21712	TELEPHONE - CHRISTIE	1,090	1,500	749	824	953	824	0	-824	0.00
01-2-11-21716	TELEPHONE - KONNIK	285	350	-51	100	75	100	0	-100	0.00
01-2-11-21717	TELEPHONE - REMPEL	410	350	89	100	75	100	0	-100	0.00
01-2-11-21718	TELEPHONE - ARMISHAW	110	350	-9	100	125	100	0	-100	0.00
01-2-11-21719	TELEPHONE - HARDER	368	350	-40	100	105	100	0	-100	0.00
01-2-11-21720	TELEPHONE - MCQUESTEN	120	350	-51	100	75	100	0	-100	0.00
01-2-11-22100	ADVERTISING & PROMOTIONS	8,777	3,700	5,652	3,450	4,416	2,250	3,650	1,400	38.36
01-2-11-22111	ADVERTISING & PROMO - BOUWSEMA	0	200	0	200	0	200	0	-200	0.00
01-2-11-22112	ADVERTISING & PROMO - CHRISTIE	410	200	280	200	138	200	0	-200	0.00
01-2-11-22116	ADVERTISING & PROMO - KONNIK	150	200	180	200	0	200	0	-200	0.00
01-2-11-22117	ADVERTISING & PROMO - REMPEL	145	200	0	200	0	200	0	-200	0.00
01-2-11-22118	ADVERTISING & PROMO - ARMISHAW	0	200	0	200	0	200	0	-200	0.00
01-2-11-22119	ADVERTISING & PROMO - HARDER	0	200	150	200	0	200	0	-200	0.00
01-2-11-22120	ADVERTISING & PROMO - MCQUESTEN	50	200	75	200	0	200	0	-200	0.00
01-2-11-23900	OTHER PROFESSIONAL SERVICES	0	0	438	0	0	0	30,000	30,000	100.00
01-2-11-27400	INSURANCE	56	62	56	62	56	62	62	0	0.00
01-2-11-51100	MEETING SUPPLIES	5,217	5,700	7,774	4,300	4,472	4,300	4,300	0	0.00
01-2-11-51400	OFFICE SUPPLIES	0	800	0	550	710	550	550	0	0.00
01-2-11-51500	COMPUTER & PHOTOCOPIER EXPENS	38	0	25	0	144	0	0	0	0.00
01-2-11-52400	GENERAL MATERIALS & SUPPLIES	47	800	0	800	1,070	800	800	0	0.00
01-2-11-76100	TRANSFER TO OTHER OPERATING	1,303	1,800	574	1,800	253	1,800	1,800	0	0.00
01-2-11-76119	TRANSFER TO OTHER OPERATING - H	0	0	184	0	0	0	0	0	0.00
01-2-11-76120	TRANSFER TO OTHER OPERATING - M	0	0	35	0	140	0	0	0	0.00
01-2-11-77300	TRANSFERS TO INDIVIDUALS	0	0	7,857	0	0	0	0	0	0.00
01-2-11-96800	INFO SERVICES RECOVERY	51,548	53,649	51,022	52,247	48,520	48,520	47,409	-1,111	-2.34
	Total EXPENSES	316,164	328,020	318,305	326,267	311,215	315,786	346,804	31,018	
	COUNCIL (Surplus)/Deficit	316,164	328,020	318,305	326,267	310,041	315,786	346,804	-31,018	
	Report Total -->	-13,524,059	-13,616,917	-14,062,139	-14,544,114	-16,390,725	-15,159,398	-15,677,944	518,546	

ADMINISTRATIVE SERVICES (Department 12)

Department Summary

The administration department provides services to other departments and to the general public. The department includes the following business units:

- CAO's office including legislative services;
- Financial Services (Cashier, Accounts Receivable, Accounts Payable, Payroll, Property Assessment & Taxation, Utilities Billing and Collection, Cemetery Administration, Business and Pet Licensing and Financial Reporting.
- Human Resources which includes recruitment, policy and program development, and managing terms and conditions of employment for City employees, and
- Legal which includes the City Solicitor

2018 Budget Highlights

- The overall Administrative Services budget has a proposed *decrease* of 1.3% or (\$31,418)
- Overall wages and benefits increased \$751. This department contains 14.2 FTEs including the CAO, 3 Directors, and 2 Managers. .40% COLA.
- Overall budget changes are related to:
 - Increase in Gas & Electricity rates \$1,390
 - Insurance Cost decreased \$1,400
 - Increase for Assessment Services \$3,165
 - Decrease from election cost
 - Decrease from CAO recruitment
 - Reduced Meeting expenses by limiting the number of Coffee/Bbq with CAO
 - Reduced All staff meetings to 2 per year. Previously 3

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ADMINISTRATION										
01-1-12-41100	TAX CERTIFICATES & TITLE SEARCH F	-19,330	-14,070	-17,125	-14,070	-15,095	-14,070	-15,000	-930	6.20
01-1-12-41200	GENERAL SERVICES	-255	0	-9,050	0	-3,603	0	0	0	0.00
01-1-12-41300	ADMINISTRATION FEES	-23,891	-24,039	-23,269	-18,131	-35,118	-28,331	-28,933	-602	2.08
01-1-12-41700	APPEAL FEES	0	0	0	0	-1,450	0	0	0	0.00
01-1-12-51300	PENALTIES ON ACCOUNTS	-1,734	0	-2,094	0	-1,570	0	-2,000	-2,000	100.00
01-1-12-55600	REBATES & DIVIDENDS	-38,684	-955	-2,131	-955	0	-955	-955	0	0.00
01-1-12-59300	OTHER REVENUE	-7,035	0	50	0	-18,192	0	0	0	0.00
01-1-12-59500	CASH OVER & SHORT	-423	0	-26	0	62	0	0	0	0.00
01-1-12-84100	PROVINCIAL GRANTS	-14,008	-14,008	-15,588	-19,000	0	0	0	0	0.00
01-1-12-92100	TRANSFER FROM RESERVES	-12,000	0	0	0	0	0	-10,000	-10,000	100.00
01-1-12-93200	TRANSFER FROM OTHER OPERATING	-192,828	-181,412	-181,412	-181,412	0	-181,412	-181,412	0	0.00
	Total REVENUES	-310,188	-234,484	-250,645	-233,568	-74,966	-224,768	-238,300	13,532	
01-2-12-11100	WAGES	1,034,491	968,402	1,154,081	1,084,749	1,191,690	1,179,967	1,180,540	573	0.05
01-2-12-11101	WAGES - CAO	173,865	171,204	183,284	178,226	125,612	180,547	180,725	178	0.10
01-2-12-11200	WAGES - MAINTENANCE	8,885	0	6,084	0	8,456	0	0	0	0.00
01-2-12-13100	PAYROLL BENEFITS	242,461	228,662	268,956	249,784	283,484	284,436	283,615	-821	-0.29
01-2-12-13101	PAYROLL BENEFITS - CAO	33,502	36,575	35,800	38,051	32,114	43,282	41,439	-1,843	-4.45
01-2-12-13200	PAYROLL BENEFITS - MAINTENANCE	2,223	0	1,564	0	1,919	0	0	0	0.00
01-2-12-14900	HUMAN RESOURCES	4,297	2,050	2,618	2,050	3,365	3,560	3,560	0	0.00
01-2-12-21100	TRAVEL & SUBSISTENCE	12,613	11,400	8,881	11,900	12,580	11,900	8,237	-3,663	-44.47
01-2-12-21101	TRAVEL & SUBSISTENCE - CAO	12,197	7,538	8,996	7,538	7,782	13,538	5,218	-8,320	-159.45
01-2-12-21300	TRAINING & CONFERENCES	33,174	18,617	23,929	25,242	16,906	25,242	22,683	-2,559	-11.28
01-2-12-21301	TRAINING & CONFERENCES - CAO	5,071	4,025	5,090	4,025	3,192	5,025	5,025	0	0.00
01-2-12-21400	MEMBERSHIP FEES	8,965	7,040	8,142	7,890	6,948	8,690	9,240	550	5.95
01-2-12-21401	MEMBERSHIP FEES - CAO	1,430	0	170	0	0	0	0	0	0.00
01-2-12-21500	POSTAGE & FREIGHT	24,131	49,000	32,924	40,770	29,375	40,770	37,750	-3,020	-8.00
01-2-12-21600	STAFF & VOLUNTEER APPRECIATION	17,972	14,255	16,979	15,255	11,784	15,255	8,800	-6,455	-73.35
01-2-12-21700	TELEPHONE & FAX	9,607	9,419	9,267	9,791	10,085	9,791	9,791	0	0.00
01-2-12-21701	TELEPHONE - CAO	1,083	2,363	630	924	1,112	924	924	0	0.00
01-2-12-22100	ADVERTISING & PROMOTIONS	9,201	8,600	5,083	9,000	17,969	16,500	8,500	-8,000	-94.12
01-2-12-22101	ADVERTISING & PROMOTIONS - CAO	0	0	25	0	12,047	11,304	0	-11,304	0.00
01-2-12-22200	PRINTING & BINDING	5,431	4,000	6,367	4,000	6,822	4,800	4,800	0	0.00
01-2-12-22300	SUBSCRIPTIONS & PUBLICATIONS	7,270	11,957	7,067	11,957	18,224	12,047	12,795	748	5.85
01-2-12-23100	ACCOUNTING AND AUDIT	21,030	24,000	23,445	21,000	4,676	21,000	24,000	3,000	12.50
01-2-12-23200	LEGAL FEES	17,696	30,000	27,874	15,000	19,634	15,000	15,000	0	0.00
01-2-12-23800	ASSESSOR	96,143	93,910	101,292	98,495	106,371	105,516	108,681	3,165	2.91

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-12-23900	OTHER PROFESSIONAL SERVICES	12,607	11,700	20,901	10,000	20,715	15,325	0	-15,325	0.00
01-2-12-25100	JANITORIAL SERVICES	25,359	23,400	26,479	27,000	25,812	27,253	26,736	-517	-1.93
01-2-12-25200	BUILDING MAINTENANCE & REPAIRS	7,604	15,000	1,414	10,000	2,148	10,000	10,000	0	0.00
01-2-12-25300	EQUIPMENT MAINTENANCE & REPAIR:	7,992	1,500	8,876	1,500	6,878	3,000	3,000	0	0.00
01-2-12-27100	LICENSES & REGISTRATION	0	0	172	0	81	0	0	0	0.00
01-2-12-27400	INSURANCE	20,616	18,850	28,012	27,515	30,760	35,015	33,615	-1,400	-4.16
01-2-12-34100	TITLE SEARCHES	764	1,500	630	1,500	897	1,500	1,500	0	0.00
01-2-12-34300	LINEAR ASSESSMENT	572	750	605	750	0	1,250	1,250	0	0.00
01-2-12-51000	RECORDS MANAGEMENT	0	4,500	398	0	85	0	0	0	0.00
01-2-12-51100	MEETING SUPPLIES	7,474	4,650	6,912	9,070	7,402	9,070	4,900	-4,170	-85.10
01-2-12-51300	JANITORIAL SUPPLIES	1,139	1,500	1,716	1,500	1,399	1,500	1,500	0	0.00
01-2-12-51400	OFFICE SUPPLIES	6,846	9,500	6,731	10,500	8,364	11,000	11,000	0	0.00
01-2-12-51500	COMPUTER & PHOTOCOPIER EXPENS	17,749	15,000	16,578	15,000	16,692	17,000	17,000	0	0.00
01-2-12-51600	COFFEE & WATER SUPPLIES	1,807	950	2,276	1,500	1,926	2,000	2,000	0	0.00
01-2-12-51900	MERCHANDISE FOR RESALE	0	0	22	0	0	0	0	0	0.00
01-2-12-52100	GAS, FUEL & OIL	323	504	676	420	1,109	663	1,282	619	48.28
01-2-12-52400	GENERAL MATERIALS & SUPPLIES	156	500	488	500	270	500	500	0	0.00
01-2-12-52700	UPGRADING & REPLACEMENT	13,930	9,008	10,088	9,000	9,409	14,000	10,000	-4,000	-40.00
01-2-12-54100	UTILITIES - WATER	2,799	3,123	3,246	3,123	2,764	3,279	3,279	0	0.00
01-2-12-54200	UTILITIES - WASTEWATER	851	1,185	1,092	1,185	1,400	1,244	1,244	0	0.00
01-2-12-54300	UTILITIES - GAS	5,213	4,524	3,293	3,612	3,899	3,915	5,305	1,390	26.20
01-2-12-54400	UTILITIES - ELECTRICITY	14,011	12,956	15,224	8,448	14,086	15,971	16,541	570	3.45
01-2-12-54600	UTILITIES - SOLID WASTE	2,323	1,917	2,323	1,917	2,361	1,917	1,917	0	0.00
01-2-12-76100	TRANSFER TO OTHER OPERATING	2,800	1,750	2,860	2,950	2,825	2,950	2,700	-250	-9.26
01-2-12-81300	CREDIT & DEBIT CARD CHARGES	20,286	10,200	20,932	20,000	18,752	20,000	20,000	0	0.00
01-2-12-81400	BANK CHARGES & OTHER PENALTIES	1,909	2,400	5,238	2,400	4,464	4,800	4,800	0	0.00
01-2-12-81500	COLLECTION AGENCY FEES	720	1,000	403	1,000	410	1,000	1,000	0	0.00
01-2-12-83100	DEBENTURE DEBT INTEREST	25,070	25,993	19,668	20,341	6,254	14,943	7,994	-6,949	-86.93
01-2-12-83200	DEBENTURE DEBT PRINCIPAL	98,948	98,948	104,350	104,342	55,755	110,040	116,046	6,006	5.18
01-2-12-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	595	0	0	0	0	0	0.00
01-2-12-96100	COMMON SERVICES RECOVERY	0	204	0	0	0	0	0	0	0.00
01-2-12-96800	INFO SERVICES RECOVERY	75,544	78,623	83,804	85,817	75,592	75,592	82,105	6,513	7.93
01-2-12-99300	AMORT - LAND IMPROV	4,845	0	4,845	0	0	0	0	0	0.00
01-2-12-99400	AMORT - BLDGS	13,773	0	13,773	0	0	0	0	0	0.00
01-2-12-99600	AMORT - M & E	3,830	0	3,830	0	0	0	0	0	0.00
Total EXPENSES		2,180,598	2,064,652	2,356,998	2,216,537	2,254,656	2,413,821	2,358,537	-55,284	
ADMINISTRATION (Surplus)/Deficit		1,870,410	1,830,168	2,106,353	1,982,969	2,179,690	2,189,053	2,120,237	68,816	

Budget Department by Category



From Category: 0 **To Category:** 97

Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
	Report Total -->	-11,653,649	-11,786,749	-11,955,786	-12,561,145	-14,211,035	-12,970,345	-13,557,707	587,362	

COMPUTER AND INFORMATION SYSTEMS SERVICES (Department 15)

Department Summary

Responsibilities for the Computer and Information Systems Services include the following:

- Maintenance and support for approximately
 - Over 125 computers and laptops used by 140 users
 - 11 physical servers
 - 5 networked buildings connected by fiber optics. Wi-Fi networks within 4 of the buildings and one independent fully networked new police station.
 - Support for all printers, copiers, scanners, switches, plotters and other peripherals
 - Manage and configure 2 - Voice over IP telephone systems (City hall and police station)
 - Sole IT support for the Lacombe Police Service, including the RCMP systems
 - Video surveillance support
 - Manage the City's cell phone inventory
- Providing Geographical Information System Services to all departments.
- Providing records management support to all departments including maintain and supporting the City's Document Management System
- Coordinate and fulfill requests through the FOIP program as well as developing an internal FOIP educational program for staff
- Create and maintain specialized systems for various departments such as recreation, fire, and planning

Some of the initiatives that are planned for 2018 are:

- Upgrade our server storage and backup system
- Implement a collaboration infrastructure that allows users to manage their documents and email in a secure, searchable, efficient and intuitive portal.
- Execute a software that ensures a proper governance for electronic and physical documents. This software will take the expectation of general staff knowing the proper set up and indexing for the unified catalog system and place that on the specialized staff who are properly trained in Records Management.
- Refresh the City's website to a more updated, user friendly and accessible site.
- Assess the internal services that are provided and see how we can improve our customer service for the staff

2018 Budget Highlights:

- The Computer and Information Services department (including all salary reviews and increases) has a decrease in expenses in 2018 of \$28,466. The CIS department costs are recovered through transfer to other departments.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
INFORMATION SERVICES										
01-1-15-59300	OTHER REVENUE	0	0	0	0	-662	0	0	0	0.00
01-1-15-84100	PROVINCIAL GRANTS	0	0	-11,439	-14,167	0	-28,631	-6,000	22,631	-377.18
01-1-15-92100	TRANSFER FROM RESERVES	-53,446	-56,000	-45,218	-70,100	0	-65,800	-34,600	31,200	-90.17
01-1-15-93200	TRANSFER FROM OTHER OPERATING	-632,345	-658,121	-685,962	-702,437	-776,904	-776,904	-776,904	0	0.00
	Total REVENUES	-685,791	-714,121	-742,619	-786,704	-777,566	-871,335	-817,504	-53,831	
01-2-15-11100	WAGES	404,029	402,622	434,699	435,242	437,474	444,460	448,226	3,766	0.84
01-2-15-13100	PAYROLL BENEFITS	96,141	95,417	106,820	101,607	110,616	111,779	107,860	-3,919	-3.63
01-2-15-21100	TRAVEL & SUBSISTENCE	2,332	2,500	888	2,500	632	2,500	1,731	-769	-44.43
01-2-15-21300	TRAINING & CONFERENCES	3,869	4,700	3,955	7,397	4,782	5,500	4,159	-1,341	-32.24
01-2-15-21400	MEMBERSHIP FEES	0	400	150	400	389	400	400	0	0.00
01-2-15-21500	POSTAGE & FREIGHT	68	300	29	240	83	240	240	0	0.00
01-2-15-21600	STAFF & VOLUNTEER APPRECIATION	2,817	2,750	204	250	53	250	150	-100	-66.67
01-2-15-21700	TELEPHONE & FAX	5,961	6,488	5,793	6,525	5,618	6,414	6,414	0	0.00
01-2-15-22100	ADVERTISING & PROMOTIONS	159	0	396	0	308	0	0	0	0.00
01-2-15-22300	SUBSCRIPTIONS & PUBLICATIONS	32,726	20,250	23,122	26,390	27,262	25,209	29,456	4,247	14.42
01-2-15-22500	INTERNET CONNECTIONS	7,545	16,500	4,161	9,900	10,851	8,580	11,880	3,300	27.78
01-2-15-23900	OTHER PROFESSIONAL SERVICES	31,348	34,700	33,259	38,700	35,442	36,500	36,500	0	0.00
01-2-15-25300	EQUIPMENT MAINTENANCE & REPAIR	253	1,000	298	1,000	151	1,000	1,000	0	0.00
01-2-15-27100	LICENSES & REGISTRATION	0	0	0	0	18	0	0	0	0.00
01-2-15-27400	INSURANCE	0	0	0	0	0	0	5,000	5,000	100.00
01-2-15-51400	OFFICE SUPPLIES	7,479	7,200	11,671	10,500	11,703	12,000	15,000	3,000	20.00
01-2-15-51500	COMPUTER & PHOTOCOPIER EXPENS	6,295	6,000	3,628	6,000	5,065	6,000	6,000	0	0.00
01-2-15-52400	GENERAL MATERIALS & SUPPLIES	0	0	170	0	0	0	0	0	0.00
01-2-15-52700	UPGRADING & REPLACEMENT	53,446	82,000	76,923	103,767	89,174	99,300	67,600	-31,700	-46.89
01-2-15-76100	TRANSFER TO OTHER OPERATING	29	0	167	0	100	0	0	0	0.00
01-2-15-76400	TRANSFER TO RESERVES	108,960	108,960	116,460	116,460	128,740	128,740	108,480	-20,260	-18.68
01-2-15-99600	AMORT - M & E	72,532	0	70,910	0	0	0	0	0	0.00
	Total EXPENSES	835,989	791,787	893,703	866,878	868,461	888,872	850,096	-38,776	
	INFORMATION SERVICES (Surplus)/Deficit	150,198	77,666	151,084	80,174	90,895	17,537	32,592	-15,055	
	Report Total -->	-11,503,451	-11,709,083	-11,804,702	-12,480,971	-14,120,140	-12,952,808	-13,525,115	572,307	

LACOMBE POLICE SERVICE (Department 21)

Department Summary

Will be presented at 5:00pm on Tuesday 6th November 2017

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
POLICE DEPARTMENT										
01-1-21-41200	GENERAL SERVICES	-25,532	-21,000	-23,302	-21,000	-27,805	-21,000	-21,000	0	0.00
01-1-21-41600	SECURITY CLEARANCES	-28,070	-30,000	-28,830	-30,000	-252,009	-130,000	-590,000	-460,000	77.97
01-1-21-53100	PROVINCIAL FINES & RESTITUTION	-1,082,139	-600,000	-449,276	-350,000	-243,674	-400,000	-300,000	100,000	-33.33
01-1-21-56200	BUILDING RENTALS & LEASES	0	0	0	0	-11,520	-10,080	-10,080	0	0.00
01-1-21-57000	INSURANCE PROCEEDS	0	0	-13,060	0	-11,846	0	0	0	0.00
01-1-21-59100	DONATIONS	-25	0	0	0	-9,750	0	0	0	0.00
01-1-21-59300	OTHER REVENUE	-1,464	-10,000	-2,238	0	-169	0	0	0	0.00
01-1-21-59500	CASH OVER & SHORT	0	0	30	0	0	0	0	0	0.00
01-1-21-84100	PROVINCIAL GRANTS	-399,782	-401,824	-401,824	-401,824	-478,268	-401,824	-401,824	0	0.00
01-1-21-84500	PROVINCIAL AGENCY GRANTS	-54,776	-42,100	-62,493	-42,100	-59,709	-42,100	-64,381	-22,281	34.61
01-1-21-85100	LACOMBE COUNTY GRANTS	-28,500	-42,100	-28,500	-42,100	-31,400	-42,100	-32,000	10,100	-31.56
01-1-21-92100	TRANSFER FROM RESERVES	-2,301	0	-20,000	-20,000	0	0	0	0	0.00
	Total REVENUES	-1,622,589	-1,147,024	-1,029,493	-907,024	-1,126,150	-1,047,104	-1,419,285	372,181	
01-2-21-11100	WAGES	1,803,246	1,764,399	2,021,310	1,797,144	1,957,248	2,057,669	2,156,258	98,589	4.57
01-2-21-11200	WAGES - MAINTENANCE	1,065	0	1,730	0	5,162	0	0	0	0.00
01-2-21-11400	WAGES - POLICE ADMIN	318,462	351,459	387,027	421,387	609,729	551,326	617,044	65,718	10.65
01-2-21-13100	PAYROLL BENEFITS	393,205	425,343	421,282	443,127	428,794	501,891	526,975	25,084	4.76
01-2-21-13200	PAYROLL BENEFITS - MAINTENANCE	274	0	437	0	897	0	0	0	0.00
01-2-21-13400	PAYROLL BENEFITS - POLICE ADMIN	84,324	88,545	106,997	105,967	131,566	136,784	147,356	10,572	7.17
01-2-21-21100	TRAVEL & SUBSISTENCE	14,418	12,000	24,830	14,000	19,813	14,000	20,000	6,000	30.00
01-2-21-21300	TRAINING & CONFERENCES	5,178	20,500	12,576	33,000	5,686	37,500	131,500	94,000	71.48
01-2-21-21400	MEMBERSHIP FEES	4,159	4,385	2,704	5,160	3,381	5,760	1,385	-4,375	-315.88
01-2-21-21500	POSTAGE & FREIGHT	1,249	2,400	1,329	1,872	2,896	1,872	2,100	228	10.86
01-2-21-21600	STAFF & COMMISSION APPRECIATION	1,595	1,500	2,372	1,500	375	1,500	1,500	0	0.00
01-2-21-21700	TELEPHONE & FAX	31,093	32,345	30,076	30,327	33,796	30,327	53,789	23,462	43.62
01-2-21-22100	ADVERTISING & PROMOTIONS	2,712	3,004	1,682	3,004	4,635	3,004	5,000	1,996	39.92
01-2-21-22200	PRINTING & BINDING	2,117	2,000	4,497	3,000	4,840	3,000	3,000	0	0.00
01-2-21-22300	SUBSCRIPTIONS & PUBLICATIONS	3,315	2,850	2,304	4,250	2,155	4,550	1,420	-3,130	-220.42
01-2-21-22800	DISPATCH ANSWERING SERVICES	305,900	291,500	269,908	327,600	-508	0	0	0	0.00
01-2-21-23200	LEGAL FEES	27,088	4,000	33,465	5,000	6,620	5,000	6,000	1,000	16.67
01-2-21-23900	OTHER PROFESSIONAL SERVICES	358,432	187,500	11,554	32,323	16,504	15,000	5,000	-10,000	-200.00
01-2-21-25100	JANITORIAL SERVICES	16,176	16,140	21,802	19,495	35,674	35,255	47,332	12,077	25.52
01-2-21-25200	BUILDING MAINTENANCE & REPAIRS	4,745	10,000	2,742	10,000	20,199	20,000	19,759	-241	-1.22
01-2-21-25300	EQUIPMENT MAINTENANCE & REPAIR	7,092	10,500	3,243	7,500	7,512	10,500	8,000	-2,500	-31.25
01-2-21-25500	VEHICLE MAINTENANCE & REPAIRS	8,658	12,000	20,349	12,000	32,172	14,000	16,000	2,000	12.50
01-2-21-26300	EQUIPMENT RENTALS	11,432	20,820	8,523	22,320	9,368	22,320	19,700	-2,620	-13.30

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-21-27100	LICENSES & REGISTRATION	0	0	106	20,000	22	26,700	26,700	0	0.00
01-2-21-27400	INSURANCE	22,329	21,078	27,557	30,490	39,891	42,101	43,880	1,779	4.05
01-2-21-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	5,103	2,500	8,107	2,500	14,096	2,500	5,000	2,500	50.00
01-2-21-51100	MEETING SUPPLIES	177	500	423	500	697	500	500	0	0.00
01-2-21-51200	UNIFORMS & SAFETY GEAR	19,624	18,000	18,498	19,000	23,757	21,000	26,000	5,000	19.23
01-2-21-51300	JANITORIAL SUPPLIES	927	1,000	4,237	1,200	1,518	1,500	1,500	0	0.00
01-2-21-51400	OFFICE SUPPLIES	6,328	6,200	6,131	6,200	5,721	6,200	6,200	0	0.00
01-2-21-51500	COMPUTER & PHOTOCOPIER EXPENS	7,577	8,712	8,112	13,712	10,333	13,712	10,712	-3,000	-28.01
01-2-21-51600	COFFEE & WATER SUPPLIES	240	500	255	500	654	500	500	0	0.00
01-2-21-51700	PROGRAM/EVENT MATERIALS & SUPP	7,218	11,000	613	1,000	721	1,000	2,000	1,000	50.00
01-2-21-52100	GAS, FUEL & OIL	22,382	28,000	24,528	26,237	25,402	30,084	33,262	3,178	9.55
01-2-21-52200	AMMUNITION & RANGE SUPPLIES	4,933	6,000	3,331	6,000	6,109	10,000	10,000	0	0.00
01-2-21-52400	GENERAL MATERIALS & SUPPLIES	6,350	5,500	3,290	5,000	27,349	24,400	15,475	-8,925	-57.67
01-2-21-52700	UPGRADING & REPLACEMENT	2,397	1,980	9,171	16,000	28,511	28,650	19,550	-9,100	-46.55
01-2-21-54100	UTILITIES - WATER	694	732	852	1,057	864	732	732	0	0.00
01-2-21-54200	UTILITIES - WASTEWATER	257	269	378	269	472	269	269	0	0.00
01-2-21-54300	UTILITIES - GAS	2,827	3,581	4,792	3,811	4,247	12,907	10,591	-2,316	-21.87
01-2-21-54400	UTILITIES - ELECTRICITY	12,843	13,547	17,629	11,946	29,707	28,916	35,277	6,361	18.03
01-2-21-54600	UTILITIES - SOLID WASTE	1,162	958	1,162	958	1,495	958	958	0	0.00
01-2-21-76100	TRANSFER TO OTHER OPERATING	322	0	877	0	0	0	0	0	0.00
01-2-21-76400	TRANSFER TO RESERVES	27,000	27,000	37,560	27,000	162,444	86,000	84,000	-2,000	-2.38
01-2-21-81300	CREDIT & DEBIT CARD FEES	1,404	800	1,408	800	1,298	800	800	0	0.00
01-2-21-83100	DEBENTURE DEBT INTEREST	0	0	0	0	0	63,220	74,555	11,335	15.20
01-2-21-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	0	101,332	105,287	3,955	3.76
01-2-21-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	97	0	0	0	0	0	0.00
01-2-21-96100	COMMON SERVICES RECOVERY	1,635	2,524	1,090	1,190	1,994	554	2,034	1,480	72.76
01-2-21-96800	INFO SERVICES RECOVERY	164,085	170,774	188,190	192,710	280,102	280,102	274,546	-5,556	-2.02
01-2-21-99400	AMORT - BLDGS	7,289	0	90,561	0	0	0	0	0	0.00
01-2-21-99600	AMORT - M & E	9,940	0	46,919	0	0	0	0	0	0.00
01-2-21-99700	AMORT - VEHICLES	25,110	0	27,450	0	0	0	0	0	0.00
Total EXPENSES		3,766,088	3,594,345	3,926,063	3,688,056	4,005,918	4,255,895	4,579,446	323,551	
POLICE DEPARTMENT (Surplus)/Deficit		2,143,499	2,447,321	2,896,570	2,781,032	2,879,768	3,208,791	3,160,161	48,630	
Report Total -->		-9,359,952	-9,261,762	-8,908,132	-9,699,939	-11,240,372	-9,744,017	-10,364,954	620,937	

LACOMBE FIRE DEPARTMENT (Department 23)

Department Summary

The Lacombe Fire Department is a composite department which serves the City of Lacombe and surrounding County areas. The department has two full time employees with a volunteer staff of forty.

The department provides a variety of emergency responses including fire fighting, motor vehicle extrication, search and rescue, hazard material response. In addition to emergency response, the department also serves the community through its fire prevention and training initiatives as well as providing of safety codes fire inspections and investigation services. For 2018, the department will continue with a competency based training program for both firefighters and officers. The department hopes to implement a computer assisted dispatch initiative that will provide better response capability in the district as well as provide more accurate data on scene times.

2018 Budget Highlights

- The overall fire department budget has increased by \$30,975 or about 4.2%
- Wages & Benefits increase of \$511,133 or about 13.54%. Wages include position level increases, COLA and market adjustment as well as an increase in honorariums that better reflect the increased engagement of volunteers to calls and to training.
- Training and Conferences decrease \$24,600 due to moving to payroll.
- Upgrading and Replacement increase of \$14,300 to reflect equipment replacement program for year.
- Increase Equipment Maintenance & repairs \$10,000 for Turnout gear, inspection and Repair

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
FIRE DEPARTMENT										
01-1-23-56200	BUILDING RENTALS & LEASES	-13,662	-16,662	-13,670	-16,662	-13,670	-16,662	-16,662	0	0.00
01-1-23-57000	INSURANCE PROCEEDS	0	0	-3,179	0	0	0	0	0	0.00
01-1-23-59300	OTHER REVENUE	0	0	-147	0	-19,297	0	0	0	0.00
01-1-23-85100	LACOMBE COUNTY GRANTS	-124,751	-120,129	-119,108	-120,272	-65,245	-125,627	-162,585	-36,958	22.73
01-1-23-92100	TRANSFER FROM RESERVES	0	0	-160,510	-120,000	0	0	0	0	0.00
01-1-23-93200	TRANSFER FROM OTHER OPERATING	-1,000	0	0	0	0	0	0	0	0.00
	Total REVENUES	-139,413	-136,791	-296,614	-256,934	-98,212	-142,289	-179,247	36,958	
01-2-23-11100	WAGES	302,418	257,187	364,647	344,142	396,311	349,909	400,512	50,603	12.63
01-2-23-11200	WAGES - MAINTENANCE	285	0	124	0	147	0	0	0	0.00
01-2-23-11300	WAGES - COUNTY PORTION	5,321	0	10,589	0	17,361	0	0	0	0.00
01-2-23-13100	PAYROLL BENEFITS	48,529	45,808	61,068	55,065	63,045	57,753	56,264	-1,489	-2.65
01-2-23-13200	PAYROLL BENEFITS - MAINTENANCE	71	0	35	0	40	0	0	0	0.00
01-2-23-13300	BENEFITS - COUNTY PORTION	5,284	0	5,986	0	6,087	0	0	0	0.00
01-2-23-21100	TRAVEL & SUBSISTENCE	3,073	3,000	2,986	5,000	8,303	9,400	9,400	0	0.00
01-2-23-21300	TRAINING & CONFERENCES	33,617	23,400	14,823	25,900	29,557	66,200	41,600	-24,600	-59.13
01-2-23-21400	MEMBERSHIP FEES	1,328	1,450	540	1,450	638	850	850	0	0.00
01-2-23-21500	POSTAGE & FREIGHT	443	1,000	87	780	311	780	780	0	0.00
01-2-23-21600	STAFF & VOLUNTEER APPRECIATION	3,848	5,000	5,157	5,000	4,490	5,000	5,000	0	0.00
01-2-23-21700	TELEPHONE & FAX	6,096	6,000	6,556	4,991	6,457	6,500	6,500	0	0.00
01-2-23-22100	ADVERTISING & PROMOTIONS	2,518	2,600	1,657	2,600	2,496	2,600	2,600	0	0.00
01-2-23-22300	SUBSCRIPTIONS & PUBLICATIONS	585	250	0	250	33	250	250	0	0.00
01-2-23-22800	DISPATCH ANSWERING SERVICES	26,023	24,950	28,129	28,129	29,634	29,210	29,210	0	0.00
01-2-23-23900	OTHER PROFESSIONAL SERVICES	800	5,650	4,980	5,650	3,377	5,650	12,000	6,350	52.92
01-2-23-25100	JANITORIAL SERVICES	2,475	1,000	11,003	10,600	9,600	10,600	11,900	1,300	10.92
01-2-23-25200	BUILDING MAINTENANCE & REPAIRS	15,704	10,000	13,462	15,000	22,607	19,000	23,500	4,500	19.15
01-2-23-25300	EQUIPMENT MAINTENANCE & REPAIRS	37,259	34,500	52,037	33,000	47,931	33,000	43,000	10,000	23.26
01-2-23-25500	VEHICLE MAINTENANCE & REPAIRS	37,045	44,300	198,798	207,300	43,581	45,000	45,000	0	0.00
01-2-23-27100	LICENSES & REGISTRATION	3,012	2,250	1,557	2,250	3,325	2,250	2,250	0	0.00
01-2-23-27400	INSURANCE	15,194	15,783	18,899	17,387	21,418	24,248	23,088	-1,160	-5.02
01-2-23-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	558	0	0	0	0	0	0	0	0.00
01-2-23-51100	MEETING SUPPLIES	127	750	0	750	68	750	750	0	0.00
01-2-23-51200	UNIFORMS & SAFETY GEAR	3,385	2,500	2,558	2,500	4,148	5,000	5,000	0	0.00
01-2-23-51300	JANITORIAL SUPPLIES	38	400	138	400	460	400	400	0	0.00
01-2-23-51400	OFFICE SUPPLIES	1,183	1,000	1,334	1,000	1,259	1,000	1,000	0	0.00
01-2-23-51500	COMPUTER & PHOTOCOPIER EXPENS	10	0	29	0	16	0	0	0	0.00
01-2-23-51600	COFFEE & WATER SUPPLIES	1,482	2,050	1,376	2,050	1,146	2,050	2,050	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-23-52100	GAS, FUEL & OIL	5,052	5,304	5,340	8,542	6,528	7,977	8,633	656	7.60
01-2-23-52700	UPGRADING & REPLACEMENT	64,248	73,980	39,861	65,350	42,321	73,800	88,100	14,300	16.23
01-2-23-54100	UTILITIES - WATER	809	3,002	954	3,002	1,000	3,002	3,002	0	0.00
01-2-23-54200	UTILITIES - WASTEWATER	290	932	387	932	550	932	932	0	0.00
01-2-23-54300	UTILITIES - GAS	3,854	4,524	2,710	3,611	3,232	3,274	4,376	1,102	25.18
01-2-23-54400	UTILITIES - ELECTRICITY	4,281	4,516	4,445	2,982	3,342	9,986	8,562	-1,424	-16.63
01-2-23-54600	UTILITIES - SOLID WASTE	1,162	987	1,162	987	640	987	987	0	0.00
01-2-23-56200	CHEMICALS & SPECIAL PRODUCTS	67	1,000	2,330	1,000	1,300	1,000	1,000	0	0.00
01-2-23-75500	TRANSFERS TO LOCAL GOV'T AGENCI	492	0	45,020	0	4,853	4,750	4,750	0	0.00
01-2-23-76100	TRANSFER TO OTHER OPERATING	315	0	0	0	152	0	0	0	0.00
01-2-23-76400	TRANSFER TO RESERVES	0	0	3,179	0	19,297	0	0	0	0.00
01-2-23-83100	DEBENTURE DEBT INTEREST	20,405	21,538	18,506	19,938	8,572	18,267	16,516	-1,751	-10.60
01-2-23-83200	DEBENTURE DEBT PRINCIPAL	33,084	33,084	34,613	34,613	18,311	36,213	37,886	1,673	4.42
01-2-23-96100	COMMON SERVICES RECOVERY	947	1,269	317	1,156	337	444	309	-135	-43.69
01-2-23-96800	INFO SERVICES RECOVERY	26,662	27,749	33,275	34,074	38,675	38,675	44,660	5,985	13.40
01-2-23-99400	AMORT - BLDGS	10,370	0	10,370	0	0	0	0	0	0.00
01-2-23-99600	AMORT - M & E	5,921	0	11,228	0	0	0	0	0	0.00
01-2-23-99700	AMORT - VEHICLES	60,021	0	16,463	0	0	0	0	0	0.00
	Total EXPENSES	795,691	668,713	1,038,715	947,381	872,956	876,707	942,617	65,910	
	FIRE DEPARTMENT (Surplus)/Deficit	656,278	531,922	742,101	690,447	774,744	734,418	763,370	-28,952	
	Report Total -->	-8,703,674	-8,729,840	-8,166,031	-9,009,492	-10,465,628	-9,009,599	-9,601,584	591,985	

EMERGENCY MANAGEMENT (Department 24)

Department Summary

The emergency management department under the authority of the Lacombe Emergency Management Agency (LEMA) is responsible for the mitigation/prevention, preparedness, response, and recovery functions of emergency management for the City. Using an all hazards approach, the Agency is responsible for the coordination of city resources during major emergencies. The department is headed by the Director of Emergency Management which is carried out currently by the Corporate Services Director. For 2018, some of the major initiatives include:

- Continued funding and ongoing support to operations of the Lacombe Regional Emergency Management Agency.
- ICS 100 and 200 training for more City Staff.
- Completion of a regional emergency social services plan through the Lacombe Regional Emergency Management Partnership.
- Advanced table top exercise in early December.

2018 Budget Highlights

- Minimal change to overall budget from 2017. Total expenses of \$16,035 or \$236 increase.
- Includes ongoing memberships to the Lacombe County Mutual Aid Organization and the Lacombe Regional Emergency Management Agency (\$6,500)
- \$1,100 to assume radio license for former police UHF radio system.
- \$1,000 for annual maintenance on the Emergency Operations Center generator.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
EMERGENCY MANAGEMENT										
01-1-24-59000	SPECIAL PROGRAM/EVENT REVENUE	-2,175	0	-1,080	0	-2,185	0	0	0	0.00
01-1-24-84500	PROVINCIAL AGENCY GRANTS	-1,028	0	0	0	0	0	0	0	0.00
	Total REVENUES	-3,203	0	-1,080	0	-2,185	0	0	0	
01-2-24-21100	TRAVEL & SUBSISTENCE	0	0	0	0	37	0	0	0	0.00
01-2-24-21300	TRAINING & CONFERENCES	150	1,000	250	1,144	438	1,000	756	-244	-32.28
01-2-24-21700	TELEPHONE & FAX	1,682	1,617	1,685	1,649	1,740	1,649	1,735	86	4.96
01-2-24-22100	ADVERTISING & PROMOTIONS	347	300	1,297	900	316	600	600	0	0.00
01-2-24-22300	SUBSCRIPTIONS & PUBLICATIONS	125	500	0	500	881	1,100	1,100	0	0.00
01-2-24-23900	OTHER PROFESSIONAL SERVICES	0	0	0	0	300	0	0	0	0.00
01-2-24-25300	EQUIPMENT REPAIRS & MAINTENANCE	0	0	0	0	0	0	150	150	100.00
01-2-24-51000	OFFICE SUPPLIES	103	0	269	0	0	0	0	0	0.00
01-2-24-51100	MEETING SUPPLIES	2,992	1,500	1,080	1,500	2,385	1,800	1,800	0	0.00
01-2-24-51400	OFFICE SUPPLIES	0	250	0	250	60	250	250	0	0.00
01-2-24-51500	COMPUTER & PHOTOCOPIER SUPPLIES	603	0	0	600	0	600	600	0	0.00
01-2-24-51700	PROGRAM/EVENT MATERIALS & SUPPLIES	0	1,000	2,516	1,000	0	1,300	1,300	0	0.00
01-2-24-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	0	1,000	1,000	0	0.00
01-2-24-52700	UPGRADING & REPLACEMENT	0	0	0	0	7,269	0	0	0	0.00
01-2-24-75100	TRANSFERS TO OTHER LOCAL GOV'TS	6,500	6,800	6,500	6,800	6,500	6,500	6,500	0	0.00
01-2-24-99600	AMORT - M & E	2,173	0	2,173	0	0	0	0	0	0.00
	Total EXPENSES	14,675	12,967	15,770	14,343	19,926	15,799	15,791	-8	
	EMERGENCY MANAGEMENT (Surplus)/Deficit	11,472	12,967	14,690	14,343	17,741	15,799	15,791	8	
	Report Total -->	-8,692,202	-8,716,873	-8,151,341	-8,995,149	-10,447,887	-8,993,800	-9,585,793	591,993	

ENFORCEMENT SERVICES (Department 26)

Department Summary

The City's enforcement services department is responsible for the enforcement of all bylaws in the City of Lacombe, including, but not limited to, business licensing, animal control, parking, traffic, nuisance and unsightly premises. In addition, the department also assists other departments in the serving of documents, inspections, and investigations.

Officers with the Enforcement Services department are also authorized to enforce traffic violations including moving violations with particular focus on heavy truck traffic and dangerous goods.

2017 Budget Highlights

- The Enforcement Services department has a proposed decrease of \$16,480 or 16.3%.
- Animal licensing decreased by \$3,000 to reflect actual.
- Business licensing decreased by \$10,000 to reflect actual.
- \$1,160 increase for subscriptions and publications to reflect actual cost of Report Executive.

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ENFORCEMENT SERVICES										
01-1-26-52000	ANIMAL LICENSES	-24,909	-27,000	-24,016	-27,000	-22,372	-27,500	-24,500	3,000	-12.24
01-1-26-52200	BUSINESS LICENSES & PERMITS	-156,344	-170,000	-158,042	-170,000	-153,954	-170,000	-160,000	10,000	-6.25
01-1-26-53200	MUNICIPAL FINES & RESTITUTION	-13,986	-22,455	-15,183	-22,455	-18,337	-22,455	-22,455	0	0.00
01-1-26-59300	OTHER REVENUE	-2,902	-12,000	-7,338	-4,000	-2,400	-6,000	-6,000	0	0.00
01-1-26-84100	PROVINCIAL GRANTS	0	0	0	0	0	0	-4,500	-4,500	100.00
	Total REVENUES	-198,141	-231,455	-204,579	-223,455	-197,063	-225,955	-217,455	-8,500	
01-2-26-11100	WAGES	158,391	155,185	164,313	165,264	154,168	152,249	152,542	293	0.19
01-2-26-13100	PAYROLL BENEFITS	37,398	36,904	38,552	39,681	36,609	36,618	34,891	-1,727	-4.95
01-2-26-21100	TRAVEL & SUBSISTENCE	0	0	1,786	0	164	-600	346	946	273.41
01-2-26-21300	TRAINING & CONFERENCES	312	1,000	973	763	1,334	1,600	1,210	-390	-32.23
01-2-26-21400	MEMBERSHIP FEES	3,000	395	240	395	353	395	395	0	0.00
01-2-26-21500	POSTAGE & FREIGHT	1,079	1,750	85	1,365	1,340	1,365	1,365	0	0.00
01-2-26-21600	STAFF APPRECIATION	38	100	14	100	0	100	50	-50	-100.00
01-2-26-21700	TELEPHONE & FAX	3,521	3,908	3,518	3,754	2,710	3,754	3,754	0	0.00
01-2-26-22100	ADVERTISING & PROMOTIONS	3,365	800	160	800	590	450	450	0	0.00
01-2-26-22200	PRINTING & BINDING	590	1,150	236	1,150	743	1,400	1,150	-250	-21.74
01-2-26-22300	SUBSCRIPTIONS & PUBLICATIONS	0	2,650	2,520	2,400	3,460	2,400	3,560	1,160	32.58
01-2-26-23200	LEGAL FEES	4,280	6,000	7,262	4,000	7,045	4,000	4,000	0	0.00
01-2-26-23700	ANIMAL CONTROL AND BYLAW SERVIC	27,732	30,720	28,350	31,552	26,859	29,052	29,052	0	0.00
01-2-26-23900	OTHER PROFESSIONAL SERVICES	4,874	12,000	5,974	5,000	4,634	5,000	5,000	0	0.00
01-2-26-25300	EQUIPMENT REPAIRS & MAINTENANCI	646	0	0	750	876	750	750	0	0.00
01-2-26-27100	LICENSES & REGISTRATIONS	18	0	0	0	0	0	0	0	0.00
01-2-26-51200	UNIFORMS & SAFETY GEAR	0	1,500	1,741	1,500	354	1,500	1,500	0	0.00
01-2-26-51400	OFFICE SUPPLIES	171	400	233	300	132	300	300	0	0.00
01-2-26-51500	COMPUTER & PHOTOCOPIER EXPENS	110	100	34	100	78	100	100	0	0.00
01-2-26-51700	PROGRAM/EVENT MATERIALS & SUPP	3,852	700	60	400	16	400	400	0	0.00
01-2-26-52100	GAS, FUEL, & OIL	4,650	5,546	3,789	6,080	4,320	4,637	5,558	921	16.57
01-2-26-52400	GENERAL MATERIALS & SUPPLIES	322	0	0	0	0	0	0	0	0.00
01-2-26-52700	UPGRADING & REPLACEMENT	0	0	0	0	7,033	6,600	4,500	-2,100	-46.67
01-2-26-92700	CANCELLATION OF UNCOLLECTABLE /	1,090	0	2,489	0	0	0	0	0	0.00
01-2-26-96100	COMMON SERVICES RECOVERY	43,525	34,267	45,248	43,919	46,130	47,997	49,941	1,944	3.89
01-2-26-96200	ADMINISTRATION SERVICES RECOVERI	7,817	8,400	7,375	8,400	0	8,400	7,375	-1,025	-13.90
01-2-26-96800	INFO SERVICES RECOVERY	15,553	16,187	19,718	20,192	18,752	18,752	18,321	-431	-2.35
01-2-26-99600	AMORT - M & E	2,714	0	2,714	0	0	0	0	0	0.00
01-2-26-99700	AMORT - VEHICLES	5,029	0	5,029	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
	Total EXPENSES	330,077	319,662	342,413	337,865	317,700	327,219	326,510	-709	
	ENFORCEMENT SERVICES (Surplus)/Deficit	131,936	88,207	137,834	114,410	120,637	101,264	109,055	-7,791	
	Report Total -->	-8,560,266	-8,628,666	-8,013,507	-8,880,739	-10,327,250	-8,892,536	-9,476,738	584,202	

COMMON SERVICES (Department 31)

Department Summary

The Common Services department encompasses Operations administration, Operations building maintenance, and Fleet services for the City of Lacombe. Fleet service responsibilities include:

- Providing scheduled maintenance on fleet units.
- Prioritizing and providing emergency repairs of fleet units.
- Completing annual commercial vehicle inspection certification of designated fleet units.
- Assisting designated City departments with fleet unit replacement activities.

For 2018, the department will continue to:

- Improve life-cycle management of fleet equipment and update the replacement schedule accordingly.
- Coordinate fleet equipment maintenance and procurement responsibilities with other City departments.
- Assist with ongoing training for fleet, equipment, safety and leadership.

2018 Budget Highlights

- Building maintenance and repairs adjusted to reflect immediate needs of the Infrastructure Services Shop for continued safe operation.
- Gas, fuel and oil adjusted in correlation with market and environmental conditions.
- Upgrading and replacement adjusted to meet upcoming needs of the Operations shop.
- 10-year fleet replacement plan has been adjusted to balance the immediate needs of affected departments, while at the same time attempting to extend the usable life of fleet units.

CITY OF LACOMBE
Budget Department by Category



From Category: 0 **To Category:** 97
Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
COMMON SERVICES										
01-1-31-55600	REBATES & DIVIDENDS	0	0	0	0	-80	0	0	0	0.00
01-1-31-57000	INSURANCE PROCEEDS	0	0	-78,345	0	-22,786	0	0	0	0.00
01-1-31-59300	OTHER REVENUE	0	0	-4,874	0	0	0	0	0	0.00
01-1-31-63100	SALE OF EQUIPMENT	-536	0	-1,300	0	-2,527	0	0	0	0.00
01-1-31-84100	PROVINCIAL GRANTS	0	0	-11,400	-12,000	-2,416	-23,000	-11,000	12,000	-109.09
01-1-31-93200	TRANSFER FROM OTHER OPERATING	-1,496,554	-1,573,467	-1,457,206	-1,609,275	-1,467,861	-1,602,231	-1,643,070	-40,839	2.49
	Total REVENUES	-1,497,090	-1,573,467	-1,553,125	-1,621,275	-1,495,670	-1,625,231	-1,654,070	28,839	
01-2-31-11100	WAGES	213,613	256,780	198,252	277,320	235,499	223,735	224,324	589	0.26
01-2-31-13100	PAYROLL BENEFITS	50,499	63,273	49,023	71,277	58,428	56,772	54,145	-2,627	-4.85
01-2-31-21100	TRAVEL & SUBSISTENCE	22	1,200	0	600	276	300	300	0	0.00
01-2-31-21300	TRAINING & CONFERENCES	1,157	1,400	3,150	1,830	1,284	1,830	1,815	-15	-0.83
01-2-31-21400	MEMBERSHIP FEES	1,232	1,000	1,090	1,000	1,306	1,000	1,090	90	8.26
01-2-31-21500	POSTAGE & FREIGHT	2	400	9	50	0	50	50	0	0.00
01-2-31-21600	STAFF & VOLUNTEER APPRECIATION	233	150	275	150	71	150	100	-50	-50.00
01-2-31-21700	TELEPHONE & FAX	6,106	5,888	6,738	5,957	6,338	5,957	5,957	0	0.00
01-2-31-22100	ADVERTISING & PROMOTIONS	159	300	160	150	166	159	159	0	0.00
01-2-31-22200	PRINTING & BINDING	2,618	2,200	2,362	2,650	3,006	2,650	2,650	0	0.00
01-2-31-22300	SUBSCRIPTIONS & PUBLICATIONS	1,500	1,700	1,500	1,700	1,500	1,600	1,600	0	0.00
01-2-31-23900	OTHER PROFESSIONAL SERVICES	730	0	2,058	730	1,948	4,847	4,097	-750	-18.31
01-2-31-25200	BUILDING MAINTENANCE & REPAIRS	19,702	10,000	10,915	8,500	19,512	8,500	26,000	17,500	67.31
01-2-31-25300	EQUIPMENT MAINTENANCE & REPAIRS	112,974	95,000	97,892	85,000	111,650	99,000	119,000	20,000	16.81
01-2-31-25500	VEHICLE MAINTENANCE & REPAIRS	153,729	84,000	160,092	94,000	139,451	104,000	124,000	20,000	16.13
01-2-31-27100	LICENSES & REGISTRATION	3,581	3,200	2,634	3,200	2,812	3,200	3,200	0	0.00
01-2-31-27400	INSURANCE	62,536	55,931	81,085	81,427	87,790	101,356	97,546	-3,810	-3.91
01-2-31-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	406	0	500	0	0	0	0.00
01-2-31-27600	HEARING TESTS	0	150	0	150	113	150	150	0	0.00
01-2-31-51100	MEETING SUPPLIES	0	100	30	100	0	100	50	-50	-100.00
01-2-31-51200	UNIFORMS & SAFETY GEAR	9,709	9,000	9,352	9,000	8,256	9,000	9,500	500	5.26
01-2-31-51300	JANITORIAL SUPPLIES	3,998	3,200	3,112	3,200	3,149	3,200	3,200	0	0.00
01-2-31-51400	OFFICE SUPPLIES	1,320	1,900	1,322	800	1,493	1,000	1,000	0	0.00
01-2-31-51500	COMPUTER & PHOTOCOPIER EXPENS	1,448	1,500	1,416	1,500	1,817	1,500	1,500	0	0.00
01-2-31-51600	COFFEE & WATER SUPPLIES	2,852	3,000	3,065	3,000	3,826	3,000	3,000	0	0.00
01-2-31-52100	GAS, FUEL & OIL	170,657	238,319	144,261	200,053	163,088	154,908	167,431	12,523	7.48
01-2-31-52400	GENERAL MATERIALS & SUPPLIES	30,351	20,000	16,256	22,000	24,031	22,000	22,000	0	0.00
01-2-31-52700	UPGRADING & REPLACEMENT	0	10,500	13,675	16,500	24,051	23,000	26,803	3,803	14.19
01-2-31-54100	UTILITIES - WATER	6,918	6,411	8,726	6,411	10,121	6,411	6,411	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-31-54200	UTILITIES - WASTEWATER	842	1,988	1,026	1,988	1,687	1,988	1,988	0	0.00
01-2-31-54300	UTILITIES - GAS	11,058	12,307	7,459	9,824	9,471	8,940	12,526	3,586	28.63
01-2-31-54400	UTILITIES - ELECTRICITY	19,912	20,687	20,297	20,886	18,427	22,866	21,246	-1,620	-7.62
01-2-31-54600	UTILITIES - SOLID WASTE	4,646	4,140	4,646	4,140	4,723	4,140	4,140	0	0.00
01-2-31-76400	TRANSFER TO RESERVES	471,000	471,000	577,155	519,075	539,075	539,075	530,452	-8,623	-1.63
01-2-31-83100	DEBENTURE DEBT INTEREST	6,554	62,608	7,765	41,924	0	31,537	31,537	0	0.00
01-2-31-83200	DEBENTURE DEBT PRINCIPAL	88,770	95,296	70,253	90,133	0	101,704	101,704	0	0.00
01-2-31-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	1,645	0	0	0	0	0	0.00
01-2-31-96100	COMMON SERVICES RECOVERY	0	0	8,973	0	0	0	0	0	0.00
01-2-31-96800	INFO SERVICES RECOVERY	36,661	38,155	40,876	41,858	52,036	52,036	43,399	-8,637	-19.90
01-2-31-99300	AMORT - LAND IMPROVEMENTS	2,500	0	2,500	0	0	0	0	0	0.00
01-2-31-99400	AMORT - BLDGS	20,723	0	20,723	0	0	0	0	0	0.00
01-2-31-99500	AMORT-ENGINEERED STRUCTURES	2,469,224	0	2,620,912	0	0	0	0	0	0.00
01-2-31-99600	AMORT - M & E	127,908	0	163,775	0	0	0	0	0	0.00
01-2-31-99700	AMORT - VEHICLES	220,314	0	235,339	0	0	0	0	0	0.00
	Total EXPENSES	4,337,758	1,582,683	4,602,200	1,628,083	1,536,901	1,601,661	1,654,070	52,409	
	COMMON SERVICES (Surplus)/Deficit	2,840,668	9,216	3,049,075	6,808	41,231	-23,570	0	-23,570	
	Report Total -->	-5,719,598	-8,619,450	-4,964,432	-8,873,931	-10,286,019	-8,916,106	-9,476,738	560,632	

ROADS (Department 32)

Department Summary

The Roads department is responsible for seasonal maintenance operations of the City's road network, alley, and overland storm water drainage networks. Other duties of the department include annual spring and fall community cleanup campaigns; assisting with cemetery operations; assisting the Utilities department with scheduled work/emergency repairs on essential services as required; and assisting in other department projects with use of its light and heavy fleet equipment as required.

In 2018, the department will strive to maintain operations at acceptable levels of service using available departmental resources, while also continuing to plan for the growing demands of the City's expanding infrastructure. Department related safety and operations training will continue to occur throughout the upcoming year to promote a safe and productive work environment.

2018 Budget Highlights

- Recognized \$30,000 in new permit fees
- Other professional services adjusted to reflect:
 - traffic light inspection and maintenance service level needs
 - bridge inspection requirements
 - Transportation Routing and Vehicle Information System (TRAVIS) permits
- Upgrading and replacement of Roads equipment adjusted to meet 2018 operational requirements and service level needs.
- Street repair adjusted to address operational needs.
 - Deep Strength Patching (Woodland Drive) \$37,500
 - Deep Strength Patching (C&E Trail) \$21,500

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ROADS										
01-1-32-12200	FRONTAGE (ROADS/SIDEWALKS)	-20,311	-63,543	-20,311	-63,543	-20,311	-63,543	-18,495	45,048	-243.57
01-1-32-41200	GENERAL SERVICES	-202	-5,500	-249	-5,500	-380	-5,500	-5,500	0	0.00
01-1-32-41500	SALE OF MATERIALS & SUPPLIES	-3,911	-500	-1,449	-500	-69,886	-500	-500	0	0.00
01-1-32-53300	PERMIT FEES	-38,625	0	-31,022	0	-26,664	0	-30,000	-30,000	100.00
01-1-32-57000	INSURANCE PROCEEDS	0	0	-16,862	0	0	0	0	0	0.00
01-1-32-59300	OTHER REVENUE	-3,450	0	-401,557	-324,261	-90,540	0	0	0	0.00
01-1-32-84100	PROVINCIAL GRANTS	0	0	-37,326	0	-7,660	0	-8,800	-8,800	100.00
01-1-32-92100	TRANSFER FROM RESERVES	-26,930	0	-162,709	0	0	-70,000	-90,000	-20,000	22.22
01-1-32-93200	TRANSFER FROM OTHER OPERATING	-126,867	-126,723	-126,723	-126,723	0	0	0	0	0.00
	Total REVENUES	-220,296	-196,266	-798,208	-520,527	-215,441	-139,543	-153,295	13,752	
01-2-32-11100	WAGES	805,231	775,170	858,354	808,441	882,972	838,972	836,611	-2,361	-0.28
01-2-32-13100	PAYROLL BENEFITS	187,260	185,977	207,138	197,088	207,991	203,661	192,477	-11,184	-5.81
01-2-32-21100	TRAVEL & SUBSISTENCE	51	1,000	57	1,000	103	1,000	692	-308	-44.51
01-2-32-21300	TRAINING & CONFERENCES	3,273	4,200	5,569	3,813	6,359	3,813	3,780	-33	-0.87
01-2-32-21400	MEMBERSHIP FEES	722	250	53	250	0	250	250	0	0.00
01-2-32-21500	POSTAGE & FREIGHT	0	600	0	100	0	100	50	-50	-100.00
01-2-32-21600	STAFF & VOLUNTEER APPRECIATION	557	600	756	600	121	600	300	-300	-100.00
01-2-32-21700	TELEPHONE & FAX	2,078	2,136	1,896	2,432	1,911	2,432	1,896	-536	-28.27
01-2-32-22100	ADVERTISING & PROMOTIONS	784	2,500	1,157	1,000	682	1,000	1,000	0	0.00
01-2-32-22300	SUBSCRIPTIONS & PUBLICATIONS	525	0	121	0	0	0	0	0	0.00
01-2-32-23300	ENGINEERING	3,329	0	0	0	0	0	0	0	0.00
01-2-32-23900	OTHER PROFESSIONAL SERVICES	53,169	10,500	260,327	14,050	42,571	22,000	36,627	14,627	39.94
01-2-32-25300	EQUIPMENT MAINTENANCE & REPAIR	1,199	4,000	2,257	2,000	1,844	2,000	1,000	-1,000	-100.00
01-2-32-25400	STRUCTURE MAINTENANCE & REPAIR	673	0	0	0	0	0	0	0	0.00
01-2-32-26300	EQUIPMENT RENTALS	966	6,650	783	7,650	410	7,650	5,650	-2,000	-35.40
01-2-32-27100	LICENSES & REGISTRATION	132	400	570	300	370	300	300	0	0.00
01-2-32-27400	INSURANCE	10,463	8,977	14,609	13,307	19,280	16,634	21,047	4,413	20.97
01-2-32-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	3,500	7,600	3,500	599	3,500	3,500	0	0.00
01-2-32-27600	HEARING TESTS	412	480	475	480	535	480	535	55	10.28
01-2-32-33100	RAILWAY SIGNS	16,965	20,940	21,136	20,940	26,180	20,940	25,496	4,556	17.87
01-2-32-51200	UNIFORMS & SAFETY GEAR	18	500	253	500	149	500	500	0	0.00
01-2-32-51400	OFFICE SUPPLIES	0	300	0	150	13	50	50	0	0.00
01-2-32-51500	COMPUTER & PHOTOCOPIER EXPENS	0	100	0	100	0	50	50	0	0.00
01-2-32-51700	PROGRAM/EVENT MATERIALS & SUPP	3,364	3,500	1,924	1,900	816	1,000	1,000	0	0.00
01-2-32-52400	GENERAL MATERIALS & SUPPLIES	3,631	6,500	4,601	6,500	2,551	6,500	4,800	-1,700	-35.42
01-2-32-52700	UPGRADING & REPLACEMENT	36,228	10,000	302	44,075	2,333	5,000	8,800	3,800	43.18

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-32-53200	GROUNDS MATERIALS	0	300	0	300	7	300	150	-150	-100.00
01-2-32-53400	SAND & GRAVEL	55,742	19,000	40,624	25,000	103,291	25,000	25,000	0	0.00
01-2-32-53500	STREET REPAIR	79,639	53,000	86,407	59,500	43,184	129,500	149,500	20,000	13.38
01-2-32-53600	SIDEWALK REPAIRS	9,724	15,000	9,692	10,000	15,730	10,000	10,000	0	0.00
01-2-32-53700	SIGNS & PAINT	51,354	48,000	47,697	48,000	35,929	48,000	48,000	0	0.00
01-2-32-53800	ICE & SNOW REMOVAL	80,386	146,000	56,978	129,000	72,483	129,000	129,000	0	0.00
01-2-32-54400	UTILITIES - ELECTRICITY	519,305	525,140	532,873	543,355	518,058	563,145	596,731	33,586	5.63
01-2-32-76100	TRANSFER TO OTHER OPERATING	0	0	254	0	0	0	0	0	0.00
01-2-32-76200	TRANSFER TO CAPITAL	0	0	6,711	0	0	0	0	0	0.00
01-2-32-76400	TRANSFER TO RESERVES	420,000	435,000	695,968	633,836	437,916	435,000	420,000	-15,000	-3.57
01-2-32-83100	DEBENTURE DEBT INTEREST	60,032	79,244	47,337	49,701	-3,781	28,781	126,897	98,116	77.32
01-2-32-83200	DEBENTURE DEBT PRINCIPAL	475,854	475,812	494,376	494,375	62,772	94,775	192,658	97,883	50.81
01-2-32-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	3,515	0	0	0	0	0	0.00
01-2-32-96100	COMMON SERVICES RECOVERY	399,566	402,789	291,153	439,409	366,624	311,028	428,633	117,605	27.44
01-2-32-96800	INFO SERVICES RECOVERY	9,998	10,406	10,145	10,389	10,548	10,548	6,870	-3,678	-53.54
01-2-32-99300	AMORT - LAND IMPROVEMENTS	1,033	0	1,033	0	0	0	0	0	0.00
01-2-32-99400	AMORT - BLDGS	2,311	0	2,311	0	0	0	0	0	0.00
01-2-32-99600	AMORT - M & E	11,663	0	11,663	0	0	0	0	0	0.00
	Total EXPENSES	3,307,637	3,258,471	3,728,675	3,573,041	2,860,551	2,923,509	3,279,850	356,341	
	ROADS (Surplus)/Deficit	3,087,341	3,062,205	2,930,467	3,052,514	2,645,110	2,783,966	3,126,555	-342,589	
	Report Total -->	-2,632,257	-5,557,245	-2,033,965	-5,821,417	-7,640,909	-6,132,140	-6,350,183	218,043	

AIRPORT (Department 33)

Department Summary

The Airport department is responsible for funding of the Lacombe Airport. The airport features a 3000 foot runway. Lacombe Flying Club Society operates the airport. City of Lacombe provides an operating grant to the Club for the operations and maintenance of the airport. Lacombe County contributed \$10,000 in 2018. A review of the facility developed 18 recommendations for the ongoing stewardship of the airport facility and the relationship between the City and LFC. These recommendations' are currently being implemented by the recently developed Lacombe Airport committee, comprised of LFC, City and County representatives.

2018 Budget Highlights

- The Airport Department has a proposed increase of \$1,749
- The decrease reflects a reductions in insurance and electricity

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
AIRPORT										
01-1-33-59300	OTHER REVENUE	0	0	0	0	-250	0	0	0	0.00
01-1-33-84100	PROVINCIAL GRANTS	-12,500	-12,500	0	0	0	0	0	0	0.00
01-1-33-85100	LACOMBE COUNTY GRANTS	-18,061	-12,500	-2,562	0	-10,000	-10,000	-10,000	0	0.00
01-1-33-92100	TRANSFER FROM RESERVES	-11,288	0	0	0	0	0	0	0	0.00
	Total REVENUES	-41,849	-25,000	-2,562	0	-10,250	-10,000	-10,000	0	
01-2-33-23200	LEGAL FEES	0	0	0	0	15,770	0	0	0	0.00
01-2-33-27400	INSURANCE	3,590	4,278	2,948	3,948	2,917	4,935	3,209	-1,726	-53.79
01-2-33-52700	UPGRADING & REPLACEMENT	40,480	25,000	5,123	0	0	0	0	0	0.00
01-2-33-54400	UTILITIES - ELECTRICITY	1,202	1,062	1,294	855	1,128	1,394	1,371	-23	-1.68
01-2-33-77200	TRANSFERS TO LOCAL ORGANIZATIO	12,000	12,000	21,160	21,160	32,230	32,230	32,230	0	0.00
01-2-33-99300	AMORT - LAND IMPROVEMENTS	18,198	0	0	0	0	0	0	0	0.00
01-2-33-99400	AMORT - BLDGS	931	0	931	0	0	0	0	0	0.00
	Total EXPENSES	76,401	42,340	31,456	25,963	52,045	38,559	36,810	-1,749	
	AIRPORT (Surplus)/Deficit	34,552	17,340	28,894	25,963	41,795	28,559	26,810	1,749	
	Report Total -->	-2,597,705	-5,539,905	-2,005,071	-5,795,454	-7,599,114	-6,103,581	-6,323,373	219,792	

ACCESSIBLE TRANSPORTATION (Department 34)

Department Summary

Lacombe Handi-van (newly named Lacombe Connex) is operated in conjunction with Lacombe Family and Community Support Services (FCSS). The City of Lacombe owns the vehicles providing maintenance, fuel, garage storage and insurance. Lacombe Connex has 2 wheelchair accessible vans. In recent years, two new vans have been donated by individuals or service clubs alleviating the need for the City to purchase replacement vans. An annual contribution of \$15,000 is made to reserves. Services are extended to individuals with mobility concerns, Senior citizens, and particular groups that secure service through service contracts (Wolf Creek Schools, Alberta Health Services, Private Business/Individuals). User fees can include more or less subsidized rates dependent on individual circumstance or terms of service contracts.

Day to day operation of the service is provided by FCSS. User fees and contracts offset operational costs. Remaining deficits are funded by the City.

2018 Budget Highlights

- The overall department budget has increased \$6,200
- Insurance increased \$769
- Gas, Fuel and Oil increase \$2,700
- Operational grant transfer to FCSS increased \$2,024

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ACCESSIBLE TRANSPORTATION SERVICES										
01-2-34-21300	TRAINING & CONFERENCES	0	0	0	0	622	0	0	0	0.00
01-2-34-22100	ADVERTISING & PROMOTIONS	0	0	0	0	127	0	0	0	0.00
01-2-34-25500	VEHICLE MAINTENANCE & REPAIRS	9,168	2,900	7,136	2,900	4,618	2,900	2,900	0	0.00
01-2-34-27400	INSURANCE	6,319	5,354	6,648	6,648	8,134	8,310	9,079	769	8.47
01-2-34-52100	GAS, FUEL & OIL	17,885	25,257	17,544	23,194	18,574	21,095	23,795	2,700	11.35
01-2-34-76400	TRANSFER TO RESERVES	15,000	15,000	15,000	15,000	15,000	15,000	15,000	0	0.00
01-2-34-77200	TRANSFERS TO LOCAL ORGANIZATIO	60,120	55,798	63,010	58,157	76,709	62,685	64,709	2,024	3.13
01-2-34-96100	COMMON SERVICES RECOVERY	1,038	1,903	668	985	919	370	1,064	694	65.23
01-2-34-99700	AMORT - VEHICLES	18,978	0	15,009	0	0	0	0	0	0.00
	Total EXPENSES	128,508	106,212	125,015	106,884	124,703	110,360	116,547	6,187	
	ACCESSIBLE TRANSPORTATION SERVICES (Surplus)/Deficit	128,508	106,212	125,015	106,884	124,703	110,360	116,547	-6,187	
	Report Total -->	-2,469,197	-5,433,693	-1,880,056	-5,688,570	-7,474,411	-5,993,221	-6,206,826	213,605	

Regional Transportation Services (Department 35)

Department Summary

The Regional Transportation Service Department was formed in 2013, as a result of a regional transit initiative adopted by Council. This initiative is a partnership with Lacombe, the City of Red Deer and Town of Blackfalds to provide transportation services (bussing) from Lacombe to Red Deer. The service is referred to as BOLT.

2018 Budget Highlights

- 2018 represents a tax supported subsidy of \$221,015 (a net decrease of \$1,445)
- The department's largest cost is the service contract held with the City of Red Deer. A 4% increase to service fees has been budgeted and route 10 transferability maintained
- Service costs are shared equally between the City and Town of Blackfalds
- Contracted snow clearing of bus stops reduced by \$400 to \$14,600
- Repayment for bus shelters purchased by Blackfalds is set at \$4,000 per year
- Original target of 20% cost recovery. This year's budgeted cost recovery is 21.8%
- Ridership has been steadily rising. For the operating year (September 2016 – August 2017) there has been an increase of 10%.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
BOLT REGIONAL TRANSPORTATION										
01-1-35-43200	USER FEES	0	-34,350	-32,590	-38,145	-25,566	-36,000	-32,119	3,881	-12.08
01-1-35-43300	BUS FARES - LACOMBE	-9,800	0	-100	0	0	0	0	0	0.00
01-1-35-43400	PROMOTION REVENUE	-12,816	-6,000	-27,091	-8,500	-29,190	-27,580	-29,500	-1,920	6.51
01-1-35-59300	OTHER REVENUE	-4,534	0	-781	0	0	0	0	0	0.00
	Total REVENUES	-27,150	-40,350	-60,562	-46,645	-54,756	-63,580	-61,619	-1,961	
01-2-35-22100	ADVERTISING & PROMOTIONS	7,756	3,000	15,798	2,500	2,049	16,790	17,275	485	2.81
01-2-35-22200	PRINTING	0	2,150	0	500	0	500	500	0	0.00
01-2-35-23900	OTHER PROFESSIONAL SERVICES	154,836	202,300	238,504	261,050	199,867	240,860	229,960	-10,900	-4.74
01-2-35-27400	INSURANCE	0	0	0	0	177	0	174	174	100.00
01-2-35-52400	GENERAL MATERIALS & SUPPLIES	599	0	0	0	0	0	0	0	0.00
01-2-35-52700	UPGRADING & REPLACEMENT	0	0	4,918	0	0	0	0	0	0.00
01-2-35-54400	UTILITIES - ELECTRICITY	321	0	5	0	0	0	0	0	0.00
01-2-35-75500	TRANSFERS TO LOCAL GOV'T AGENCI	30,000	30,000	25,000	30,000	25,000	25,000	25,000	0	0.00
01-2-35-99300	AMORT - LAND IMPROVEMENTS	939	0	1,152	0	0	0	0	0	0.00
	Total EXPENSES	194,451	237,450	285,377	294,050	227,093	283,150	272,909	-10,241	
	BOLT REGIONAL TRANSPORTATION (Surplus)/Deficit	167,301	197,100	224,815	247,405	172,337	219,570	211,290	8,280	
	Report Total -->	-2,301,896	-5,236,593	-1,655,241	-5,441,165	-7,302,074	-5,773,651	-5,995,536	221,885	

STORM SEWER (Department 37)

Department Summary

The Storm Sewer Department is responsible for the maintenance, replacement, and upgrading of underground storm sewer infrastructure.

For 2018, the department will continue to:

- Promote public relations;
- Maintain environmentally safe storm sewer management facilities;
- Evaluate surface storm water infiltration to the sanitary systems, and continue to address the issue where necessary;
- Perform maintenance and inspections on storm water structures and water bodies.

2018 Budget Summary

- Increase in common services recovery of \$23,606

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
STORM SEWER										
01-2-37-11100	WAGES	24,587	34,000	15,781	39,170	50,360	39,661	38,427	-1,234	-3.21
01-2-37-13100	PAYROLL BENEFITS	5,781	8,283	3,701	9,693	15,450	10,047	9,155	-892	-9.74
01-2-37-23300	ENGINEERING	0	1,000	0	1,000	0	1,000	1,000	0	0.00
01-2-37-23900	OTHER PROFESSIONAL SERVICES	21,378	0	4,966	1,000	2,803	1,000	2,000	1,000	50.00
01-2-37-26300	EQUIPMENT RENTALS	0	0	3,310	6,200	17,683	7,500	7,500	0	0.00
01-2-37-52400	GENERAL MATERIALS & SUPPLIES	905	1,000	3,060	1,000	3,962	1,000	2,000	1,000	50.00
01-2-37-52700	UPGRADING & REPLACEMENT	10,687	3,000	2,545	5,000	101	3,500	2,000	-1,500	-75.00
01-2-37-53900	STORM SEWER FLUSHING	0	1,000	0	0	0	0	0	0	0.00
01-2-37-54400	UTILITIES - ELECTRICITY	252	0	969	0	947	936	1,121	185	16.50
01-2-37-56300	PIPE	16	1,000	0	500	0	500	500	0	0.00
01-2-37-56600	LINE REPAIRS	0	1,000	0	500	0	500	500	0	0.00
01-2-37-76400	TRANSFER TO RESERVES	39,050	39,050	39,050	39,050	39,050	39,050	35,897	-3,153	-8.78
01-2-37-96100	COMMON SERVICES RECOVERY	17,723	20,517	10,519	26,109	31,850	15,352	38,490	23,138	60.11
01-2-37-99500	AMORT - ES	248,575	0	271,764	0	0	0	0	0	0.00
01-2-37-99600	AMORT - M & E	4,133	0	4,178	0	0	0	0	0	0.00
Total EXPENSES		373,087	109,850	359,843	129,222	162,206	120,046	138,590	18,544	
STORM SEWER (Surplus)/Deficit		373,087	109,850	359,843	129,222	162,206	120,046	138,590	-18,544	
Report Total -->		-1,928,809	-5,126,743	-1,295,398	-5,311,943	-7,139,868	-5,653,605	-5,856,946	203,341	

GENERAL ENGINEERING & SAFETY SERVICES (Department 38)

Department Summary

Engineering Services is responsible for engineering support, plan reviews, project management on capital infrastructure initiatives, and oversight of engineering aspects of subdivision development. Coordination with external consultants on studies and reports also falls within the purview of Engineering Services. Rating and prioritizing short and long-term infrastructure needs is an ongoing priority. Public consultation and site specific investigation of identified infrastructure deficiencies are common tasks. Management of the City's health and safety system is included in this department's portfolio.

2018 Budget Summary

- The Engineering Services Department has a proposed increase of 3.4% (\$9,602)
- Other Professional Services has a proposed increase of \$15,000 for offsite levy update
- Wages and Benefits have decreased by \$8,572

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
GENERAL ENGINEERING SERVICES										
01-1-38-41200	GENERAL SERVICES	-19,619	-5,500	-15,000	-15,500	-6,062	-15,500	-15,500	0	0.00
	Total REVENUES	-19,619	-5,500	-15,000	-15,500	-6,062	-15,500	-15,500	0	
01-2-38-11100	WAGES	169,665	156,537	222,733	206,699	212,912	216,550	212,707	-3,843	-1.81
01-2-38-13100	PAYROLL BENEFITS	36,642	36,077	48,015	46,788	46,413	52,744	45,408	-7,336	-16.16
01-2-38-21100	TRAVEL & SUBSISTENCE	1,612	500	1,032	1,000	292	1,000	692	-308	-44.51
01-2-38-21300	TRAINING & CONFERENCES	3,712	2,500	1,314	982	4,676	1,500	1,739	239	13.74
01-2-38-21400	MEMBERSHIP FEES	475	430	825	480	518	485	1,288	803	62.34
01-2-38-21500	POSTAGE & FREIGHT	844	350	0	273	0	273	250	-23	-9.20
01-2-38-21600	STAFF & VOLUNTEER APPRECIATION	0	0	0	0	0	0	50	50	100.00
01-2-38-21700	TELEPHONE & FAX	1,739	1,685	1,418	1,819	1,251	1,819	1,819	0	0.00
01-2-38-22100	ADVERTISING & PROMOTIONS	159	500	729	500	166	500	500	0	0.00
01-2-38-22300	SUBSCRIPTIONS & PUBLICATIONS	2,681	2,000	3,087	2,835	1,431	3,305	1,900	-1,405	-73.95
01-2-38-23300	ENGINEERING	19,658	10,000	42,968	10,000	16,905	10,000	10,000	0	0.00
01-2-38-23900	OTHER PROFESSIONAL SERVICES	8,286	0	0	0	0	0	15,000	15,000	100.00
01-2-38-27100	LICENSES & REGISTRATIONS	27	0	18	0	18	0	0	0	0.00
01-2-38-27600	HEARING TESTS	52	0	0	0	0	0	0	0	0.00
01-2-38-51100	MEETING SUPPLIES	60	150	573	150	772	150	150	0	0.00
01-2-38-51200	UNIFORMS & SAFETY GEAR	270	400	251	100	1,890	2,100	2,100	0	0.00
01-2-38-51400	OFFICE SUPPLIES	1,172	450	915	450	1,194	450	450	0	0.00
01-2-38-51500	COMPUTER & PHOTOCOPIER EXPENS	611	500	841	500	539	500	500	0	0.00
01-2-38-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	179	0	0	0	0.00
01-2-38-52100	GAS, FUEL, & OIL	249	270	0	350	0	324	0	-324	0.00
01-2-38-76100	TRANSFER TO OTHER OPERATING	84	0	192	0	633	0	0	0	0.00
01-2-38-76400	TRANSFER TO RESERVES	2,500	2,500	2,500	2,500	3,163	2,500	0	-2,500	0.00
01-2-38-96100	COMMON SERVICES RECOVERY	16,410	16,757	-2,087	21,959	0	0	0	0	0.00
01-2-38-96800	INFO SERVICES RECOVERY	6,665	6,937	7,394	7,572	7,032	7,032	10,305	3,273	31.76
	Total EXPENSES	273,573	238,543	332,718	304,957	299,984	301,232	304,858	3,626	
	GENERAL ENGINEERING SERVICES (Surplus)/Deficit	253,954	233,043	317,718	289,457	293,922	285,732	289,358	-3,626	
	Report Total -->	-1,674,855	-4,893,700	-977,680	-5,022,486	-6,845,946	-5,367,873	-5,567,588	199,715	

WATER (Department 41)

Department Summary

The Water Department operates a distribution system utilizing three pump houses with reservoirs to provide safe drinking water to our customers. The department manages maintenance, repairs, upgrades, water meter installation, water meter reading, adherence to provincial & federal regulations, reporting requirements, and analysis of the drinking water for the distribution system. The water that the City receives is delivered through a regional water pipeline from Red Deer, operated by the North Red Deer River Water Services Commission. The responsibility for operations and maintenance of the regional water pipeline is also handled by this department.

For 2018, the department will continue to:

- Provide safe drinking water to the customer
- Promote customer relations
- Install radio read water meters to free up staff resources to undertake other priority programs, such as unidirectional water flushing, valve exercising, and hydrant maintenance
- Continue increasing staff safety awareness through training, education and leadership
- Upgrade infrastructure as approved in budgets.

2018 Budget Highlights

- Water Department is self funded through user fees.
- Last year of the multi-year water meter change-out program switching the last of the City to automatic read water meters has been included at a cost of \$412,500.
- Continue year one of a five year rotation of unidirectional water main flushing.
- Decrease 'Membership Fees' to reflect Lacombe's removal from the Red Deer Watershed Alliance from \$6,959 to \$600.
- Increase 'Building Maintenance and Repairs' to replace the existing roof on pump house "A" from \$7,900 to \$16,925.
- Decrease 'Maintenance Materials' from \$25,500 to \$20,000.
- Paid Off Debenture resulting is a reduction of principle paid College heights pump house C

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
WATER										
01-1-41-12200	FRONTAGE (WATER)	0	0	0	0	0	0	-1,816	-1,816	100.00
01-1-41-41200	GENERAL SERVICES	-32,588	-65,000	-29,876	-65,000	-29,108	-65,000	-65,000	0	0.00
01-1-41-41300	ADMINISTRATION FEES	-163,997	-159,810	-156,466	-159,810	-168,080	-159,810	-159,810	0	0.00
01-1-41-43200	USER FEES	-3,910,388	-4,039,067	-4,086,045	-4,169,739	-4,230,240	-4,199,302	-4,351,096	-151,794	3.49
01-1-41-51300	PENALTIES ON ACCOUNTS	-16,450	-30,000	-23,329	-30,000	-24,271	-30,000	-30,000	0	0.00
01-1-41-59300	OTHER REVENUE	-1,847	0	-3,372	0	-3,107	0	0	0	0.00
01-1-41-84100	PROVINCIAL GRANTS	0	0	0	0	-1,886	0	0	0	0.00
01-1-41-92100	TRANSFER FROM RESERVES	-412,500	-412,500	-412,500	-412,500	0	-412,500	-412,500	0	0.00
	Total REVENUES	-4,537,770	-4,706,377	-4,711,588	-4,837,049	-4,456,692	-4,866,612	-5,020,222	153,610	
01-2-41-11100	WAGES	465,261	408,349	447,937	457,414	414,837	463,712	464,462	750	0.16
01-2-41-13100	PAYROLL BENEFITS	98,110	99,695	98,427	111,901	89,501	116,010	106,324	-9,686	-9.11
01-2-41-21100	TRAVEL & SUBSISTENCE	3,543	3,000	2,668	3,500	3,009	3,500	3,500	0	0.00
01-2-41-21300	TRAINING & CONFERENCES	4,336	7,300	8,353	7,300	6,363	7,300	7,300	0	0.00
01-2-41-21400	MEMBERSHIP FEES	653	6,462	430	6,959	457	6,959	600	-6,359	-1059.83
01-2-41-21500	POSTAGE & FREIGHT	12,773	13,000	13,690	10,140	12,103	10,140	10,140	0	0.00
01-2-41-21600	STAFF & VOLUNTEER APPRECIATION	0	0	0	0	74	0	275	275	100.00
01-2-41-21700	TELEPHONE & FAX	5,727	6,199	5,480	5,653	6,557	5,653	5,653	0	0.00
01-2-41-22100	ADVERTISING & PROMOTIONS	297	1,000	879	750	323	750	750	0	0.00
01-2-41-22200	PRINTING & BINDING	0	0	479	0	240	0	0	0	0.00
01-2-41-22300	SUBSCRIPTIONS & PUBLICATIONS	0	100	0	100	630	100	3,480	3,380	97.13
01-2-41-23200	LEGAL FEES	0	0	0	0	703	0	0	0	0.00
01-2-41-23300	ENGINEERING	8,808	11,000	639	11,000	0	9,925	11,000	1,075	9.77
01-2-41-23900	OTHER PROFESSIONAL SERVICES	49,486	66,450	11,975	10,750	16,020	14,750	14,500	-250	-1.72
01-2-41-25200	BUILDING MAINTENANCE & REPAIRS	6,006	2,800	4,968	2,800	11,504	7,900	16,925	9,025	53.32
01-2-41-25300	EQUIPMENT MAINTENANCE & REPAIR	18,679	8,500	5,027	8,500	99	14,400	14,400	0	0.00
01-2-41-26300	EQUIPMENT RENTALS	9,520	1,500	0	0	0	0	0	0	0.00
01-2-41-27100	LICENSES & REGISTRATIONS	90	0	115	0	99	0	0	0	0.00
01-2-41-27400	INSURANCE	21,279	22,521	26,736	26,736	22,285	33,420	24,514	-8,906	-36.33
01-2-41-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	2,500	2,500	0	2,500	0	2,500	2,500	0	0.00
01-2-41-27600	HEARING TESTS	464	280	211	385	380	385	385	0	0.00
01-2-41-35500	WATER PURCHASES FOR RESALE	2,764,334	2,613,224	2,555,541	2,665,493	2,602,748	2,665,493	2,660,343	-5,150	-0.19
01-2-41-51200	UNIFORMS & SAFETY GEAR	87	650	0	300	89	200	200	0	0.00
01-2-41-51300	JANITORIAL SUPPLIES	87	0	40	0	163	0	0	0	0.00
01-2-41-51400	OFFICE SUPPLIES	0	200	0	200	0	150	150	0	0.00
01-2-41-51500	COMPUTER & PHOTOCOPIER EXPENS	6,452	1,100	5,734	5,500	3,622	5,500	5,500	0	0.00
01-2-41-52400	GENERAL MATERIALS & SUPPLIES	16,111	3,000	641	2,500	3,146	2,500	2,500	0	0.00

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-41-52700	UPGRADING & REPLACEMENT	558	28,000	39,893	50,000	5,849	15,000	15,000	0	0.00
01-2-41-53500	STREET REPAIR - WATER	0	10,000	4,430	10,000	0	10,000	10,000	0	0.00
01-2-41-54100	UTILITIES - WATER	0	1	0	1	0	1	1	0	0.00
01-2-41-54300	UTILITIES - GAS	10,180	8,613	6,718	6,875	8,175	7,583	9,969	2,386	23.93
01-2-41-54400	UTILITIES - ELECTRICITY	84,529	89,969	82,230	73,118	78,268	90,690	81,241	-9,449	-11.63
01-2-41-56200	CHEMICALS & SPECIAL PRODUCTS	4,675	3,500	3,488	3,000	3,286	4,500	5,000	500	10.00
01-2-41-56400	MAINTENANCE MATERIALS	30,626	25,500	19,472	25,500	7,788	25,500	20,000	-5,500	-27.50
01-2-41-56500	METERS	447,876	426,500	466,433	437,000	399,457	437,000	437,000	0	0.00
01-2-41-76100	TRANSFER TO OTHER OPERATING	29	0	20	0	0	0	0	0	0.00
01-2-41-76400	TRANSFER TO RESERVES	129,159	383,347	383,347	383,347	383,347	383,347	524,856	141,509	26.96
01-2-41-81300	DEBIT & CREDIT CARD FEES	0	0	1,185	0	3,076	0	0	0	0.00
01-2-41-81400	BANK CHARGES & OTHER PENALTIES	0	0	0	0	20	0	0	0	0.00
01-2-41-81500	COLLECTION AGENCY FEES	0	400	0	400	0	400	400	0	0.00
01-2-41-83100	DEBENTURE DEBT INTEREST	17,275	21,852	11,090	50,649	4,970	33,253	56,991	23,738	41.65
01-2-41-83200	DEBENTURE DEBT PRINCIPAL	109,771	109,771	115,671	152,936	121,888	150,832	73,432	-77,400	-105.40
01-2-41-92700	CANCELLATION OF UNCOLLECTABLE /	3	15,000	21,377	15,000	24,087	15,000	15,000	0	0.00
01-2-41-96000	INTERNAL FRANCHISE FEES	0	97,333	97,333	97,333	0	97,333	219,714	122,381	55.70
01-2-41-96100	COMMON SERVICES RECOVERY	95,470	105,779	118,772	93,728	85,242	127,698	92,786	-34,912	-37.63
01-2-41-96200	ADMINISTRATION SERVICES RECOVERI	97,760	83,164	91,409	83,164	0	83,164	91,409	8,245	9.02
01-2-41-96800	INFO SERVICES RECOVERY	13,332	13,875	14,789	15,144	14,064	14,064	12,022	-2,042	-16.99
01-2-41-99300	AMORT - LAND IMPROVEMENTS	667	0	667	0	0	0	0	0	0.00
01-2-41-99400	AMORT - BLDGS	130,780	0	130,780	0	0	0	0	0	0.00
01-2-41-99500	AMORT - ES	280,056	0	301,223	0	0	0	0	0	0.00
Total EXPENSES		4,947,349	4,701,434	5,100,297	4,837,576	4,334,469	4,866,612	5,020,222	153,610	
WATER (Surplus)/Deficit		409,579	-4,943	388,709	527	-122,223	0	0	0	
Report Total -->		-1,265,276	-4,898,643	-588,971	-5,021,959	-6,968,169	-5,367,873	-5,567,588	199,715	

SANITARY WASTE WATER (Department 42)

Department Summary

The sanitary waste water department operates a collection and treatment system utilizing four lift stations and one lagoon system with aeration cells for the effective treatment of organic waste. The department manages maintenance, repairs, upgrades, high velocity flushing, and adherence to provincial & federal regulations, reporting, and analysis of the wastewater from the collection system. The wastewater collected at the lagoons is treated through aeration and facultative storage cells before being released once or twice a year depending on wastewater characteristics.

For 2018, the department will continue to:

- Transition from an aerated lagoon treatment system to the North Red Deer Regional Wastewater Services Commission system, currently under construction
- Promote customer relations;
- Discharge environmentally safe sanitary wastewater to Wolf Creek using best practice guidelines;
- Eliminate any found cross connections between sanitary and storm systems;
- Improve the efficiency of sanitary wastewater mains in the system through an overall waste water flushing plan;
- Maintain drainage to Wolf Creek for annual discharges of the Lagoons;

2018 Budget Highlights

- The Waste Water is self funded through user fees.
- Transfer from Reserve increase as a rate reduction strategy
- Wastewater Commission Fees increase \$1,783,000
- Decrease 'Equipment Maintenance and Repair' from \$11,500 to \$6,500, to reflect discontinued blower use at the lagoons.
- Decrease 'Upgrading and Replacement' from \$23,605 to \$17,000
- Decrease 'Chemicals and Special Products' from \$250,408 to \$30,000 for the lagoon desludging biological additive removal from budget.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
WASTE WATER										
01-1-42-12300	FRONTAGE TAX (SEWER RELINING LO	-8,109	0	-5,733	0	-5,733	0	-5,773	-5,773	100.00
01-1-42-41200	GENERAL SERVICES	-11,325	-20,000	-2,886	-20,000	0	-20,000	-20,000	0	0.00
01-1-42-43200	USER FEES	-1,357,814	-1,407,699	-1,651,967	-1,696,579	-2,363,652	-2,313,222	-3,447,241	-1,134,019	32.90
01-1-42-51300	PENALTIES ON ACCOUNTS	-4,112	-7,000	-5,832	-7,000	-6,068	-7,000	-7,000	0	0.00
01-1-42-59300	OTHER REVENUE	0	0	0	0	-84,936	0	0	0	0.00
01-1-42-84100	PROVINCIAL GRANTS	0	0	-17,791	0	0	0	0	0	0.00
01-1-42-92100	TRANSFER FROM RESERVES	-32,429	0	-48,955	-48,955	0	-213,380	-258,364	-44,984	17.41
	Total REVENUES	-1,413,789	-1,434,699	-1,733,164	-1,772,534	-2,460,389	-2,553,602	-3,738,378	1,184,776	
01-2-42-11100	WAGES	224,219	239,816	242,144	264,121	252,248	260,587	253,275	-7,312	-2.89
01-2-42-13100	PAYROLL BENEFITS	53,073	58,843	57,956	64,488	62,778	66,330	61,873	-4,457	-7.20
01-2-42-21100	TRAVEL & SUBSISTENCE	163	0	34	0	146	0	0	0	0.00
01-2-42-21300	TRAINING & CONFERENCES	0	0	0	0	325	0	0	0	0.00
01-2-42-21500	POSTAGE & FREIGHT	12,839	17,400	13,690	13,572	13,114	13,572	13,572	0	0.00
01-2-42-21700	TELEPHONE & FAX	3,051	3,091	2,069	3,210	2,090	3,210	3,210	0	0.00
01-2-42-22100	ADVERTISING & PROMOTIONS	0	1,000	0	1,000	0	1,000	1,000	0	0.00
01-2-42-23200	LEGAL FEES	780	0	5,410	0	85,639	0	0	0	0.00
01-2-42-23300	ENGINEERING	974	11,000	0	11,000	1,458	11,000	11,000	0	0.00
01-2-42-23900	OTHER PROFESSIONAL SERVICES	73,126	32,300	124,932	57,625	35,241	51,100	51,100	0	0.00
01-2-42-25200	BUILDING MAINTENANCE & REPAIRS	1,977	2,000	4,187	2,000	11,378	2,000	2,000	0	0.00
01-2-42-25300	EQUIPMENT MAINTENANCE & REPAIR:	9,756	14,000	3,113	12,000	5,893	11,500	6,500	-5,000	-76.92
01-2-42-26300	EQUIPMENT RENTALS	680	4,000	0	0	149	0	0	0	0.00
01-2-42-27400	INSURANCE	11,892	11,525	14,546	14,546	13,747	18,183	15,122	-3,061	-20.24
01-2-42-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	2,500	0	2,500	6,214	2,500	2,500	0	0.00
01-2-42-35600	WASTEWATER COMMISSION FEES	0	0	0	0	0	0	1,783,000	1,783,000	100.00
01-2-42-51300	JANITORIAL SUPPLIES	0	100	14	100	0	100	100	0	0.00
01-2-42-51500	COMPUTER & PHOTOCOPIER EXPENS	835	0	456	0	430	0	0	0	0.00
01-2-42-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	0	0	-8	0	0	0	0.00
01-2-42-52400	GENERAL MATERIALS & SUPPLIES	9,180	4,500	1,352	3,000	5,364	3,000	4,000	1,000	25.00
01-2-42-52700	UPGRADING & REPLACEMENT	0	0	2,215	23,605	8,889	23,605	17,000	-6,605	-38.85
01-2-42-53500	STREET REPAIR - WASTEWATER	0	10,000	0	10,000	0	10,000	10,000	0	0.00
01-2-42-54100	UTILITIES - WATER	83	0	324	0	343	0	0	0	0.00
01-2-42-54200	UTILITES - WASTEWATER	41	0	193	0	218	0	0	0	0.00
01-2-42-54300	UTILITIES - GAS	5,795	8,054	9,460	6,429	8,263	8,349	9,670	1,321	13.66
01-2-42-54400	UTILITIES - ELECTRICITY	297,176	283,608	312,116	299,326	282,788	348,465	261,321	-87,144	-33.35
01-2-42-56200	CHEMICALS & SPECIAL PRODUCTS	26,967	36,000	48,774	30,000	119,155	250,408	30,000	-220,408	-734.69
01-2-42-56300	PIPE	0	1,000	827	1,000	0	1,000	1,000	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-42-56600	LINE REPAIRS	8,409	19,000	7,470	19,000	8,275	14,000	14,000	0	0.00
01-2-42-56700	CASTINGS	1,317	200	1,086	1,500	513	1,000	1,000	0	0.00
01-2-42-75500	TRANSFER TO LOCAL GOV'T AGENCIE	0	0	24,098	23,630	23,630	23,630	258,364	234,734	90.85
01-2-42-76400	TRANSFER TO RESERVES	247,754	247,754	497,754	497,754	834,025	834,025	234,025	-600,000	-256.38
01-2-42-83100	DEBENTURE DEBT INTEREST	35,683	37,885	29,611	29,837	27,710	69,529	134,330	64,801	48.24
01-2-42-83200	DEBENTURE DEBT PRINCIPAL	142,847	142,846	150,541	150,546	97,983	272,179	317,467	45,288	14.27
01-2-42-91200	FRONTAGE TAX	0	0	0	0	0	0	446	446	100.00
01-2-42-92700	CANCELLATION OF UNCOLLECTABLE /	0	6,000	1,735	6,000	0	6,000	6,000	0	0.00
01-2-42-96000	INTERNAL FRANCHISE FEES	89,149	89,149	12,469	89,149	0	89,149	89,149	0	0.00
01-2-42-96100	COMMON SERVICES RECOVERY	90,797	119,665	131,968	103,378	101,614	126,718	113,734	-12,984	-11.42
01-2-42-96200	ADMINISTRATION SERVICES RECOVERI	33,945	31,463	32,620	31,463	0	31,463	32,620	1,157	3.55
01-2-42-99400	AMORT - BLDGS	55,522	0	55,522	0	0	0	0	0	0.00
01-2-42-99500	AMORT - ES	319,929	0	341,670	0	0	0	0	0	0.00
Total EXPENSES		1,757,959	1,434,699	2,130,356	1,771,779	2,009,612	2,553,602	3,738,378	1,184,776	
WASTE WATER (Surplus)/Deficit		344,170	0	397,192	-755	-450,777	0	0	0	
Report Total -->		-921,106	-4,898,643	-191,779	-5,022,714	-7,418,946	-5,367,873	-5,567,588	199,715	

SOLID WASTE (Department 43)

Department Summary

The Solid Waste Department operates a waste collection system, recycle depot, grass clippings collection system, and utilizes three automated waste collection trucks. Solid municipal waste generated by customers is collected by the department's solid waste fleet and then transported to the Prentiss Landfill & Transfer Station, which is operated by the Lacombe Regional Solid Waste Commission.

Cardboard collected by the department is transported to Red Deer for disposal. The recycle depot is a single stream recycling on site, and accepts organic (grass, leaves, garden waste), tree branches and sod. The single stream bins are collected by a contracted company. Multiple collection points exist for organic waste or green solid waste bins (grass, garden waste, leaves). Residential blue box recycling will continue to be collected by a contracted company.

For 2018, the department will:

- Continue residential recycling pick-up;
- Pick up grass clippings and use contracted services for disposal;
- Promote Grass cycling and eliminate graffiti from waste containers;
- Analyze the Downtown Cardboard recycling pilot project from 2017 and make recommendations to Council.

2018 Budget Highlights

- Solid Waste Department is self funded through user fees.
- Residential recycling rate (Blue Box) increases from \$4.12 to \$4.20 per household per month.
- Includes a solid waste Audit/Study \$50,000
- Increase from Solid waste commission \$65,905
- Increase in common services \$36,159
- Moved \$50,000 from other professional services to Recycling Depot for single stream and cardboard bins.

CITY OF LACOMBE
Budget Department by Category



From Category: 0 **To Category:** 97
Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
SOLID WASTE										
01-1-43-41200	GENERAL SERVICES	-42,007	-35,000	-21,117	-35,000	-11,665	-35,000	-35,000	0	0.00
01-1-43-41300	ADMINISTRATION FEES	-4,480	-6,750	-2,121	-6,750	-1,162	-6,750	-6,750	0	0.00
01-1-43-41500	SALE OF MATERIALS & SUPPLIES	-9,720	-9,600	-3,675	-9,600	-30,299	-9,600	-9,600	0	0.00
01-1-43-43200	USER FEES	-2,077,458	-2,123,483	-2,078,459	-2,135,537	-2,112,665	-2,200,122	-2,325,903	-125,781	5.41
01-1-43-51300	PENALTIES ON ACCOUNTS	-6,854	-12,000	-9,720	-12,000	-10,113	-12,000	-12,000	0	0.00
01-1-43-85100	LACOMBE COUNTY GRANTS	-23,809	-39,804	-23,403	-39,804	-25,238	-39,804	-26,900	12,904	-47.97
01-1-43-85200	GRANTS FROM OTHER LOCAL GOV'T /	-66,513	-85,962	-73,886	-85,962	-66,679	-85,962	-71,500	14,462	-20.23
01-1-43-92100	TRANSFER FROM RESERVES	-11,412	-11,412	0	0	-31,500	0	0	0	0.00
	Total REVENUES	-2,242,253	-2,324,011	-2,212,381	-2,324,653	-2,289,321	-2,389,238	-2,487,653	98,415	
01-2-43-11100	WAGES	347,613	363,253	389,550	385,598	379,009	382,965	381,509	-1,456	-0.38
01-2-43-13100	PAYROLL BENEFITS	83,007	89,157	96,197	91,343	90,726	92,661	87,325	-5,336	-6.11
01-2-43-21100	TRAVEL & SUBSISTENCE	69	400	153	400	101	400	400	0	0.00
01-2-43-21300	TRAINING & CONFERENCES	0	3,400	844	3,400	537	3,400	2,400	-1,000	-41.67
01-2-43-21400	MEMBERSHIP FEES	287	0	371	0	0	0	0	0	0.00
01-2-43-21500	POSTAGE & FREIGHT	12,714	20,400	13,197	15,912	10,948	15,912	13,200	-2,712	-20.55
01-2-43-21600	STAFF & VOLUNTEER APPRECIATION	0	0	0	0	928	0	0	0	0.00
01-2-43-22100	ADVERTISING & PROMOTIONS	4,517	10,000	4,808	6,500	2,847	2,000	2,500	500	20.00
01-2-43-23900	OTHER PROFESSIONAL SERVICES	298,933	309,070	286,271	327,438	296,246	349,470	305,853	-43,617	-14.26
01-2-43-27100	LICENSES & REGISTRATIONS	27	0	18	0	18	0	0	0	0.00
01-2-43-27400	INSURANCE	6,298	6,068	8,019	8,019	7,987	10,024	8,786	-1,238	-14.09
01-2-43-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	0	0	840	0	0	0	0	0	0.00
01-2-43-27600	HEARING TESTS	0	105	211	140	113	140	140	0	0.00
01-2-43-29500	RECYCLING DEPOT	85,774	79,600	82,483	79,600	90,458	79,600	129,600	50,000	38.58
01-2-43-51200	UNIFORMS & SAFETY GEAR	0	0	712	0	0	0	0	0	0.00
01-2-43-51500	COMPUTER & PHOTOCOPIER EXPENS	828	0	0	0	0	0	0	0	0.00
01-2-43-52400	GENERAL MATERIALS & SUPPLIES	14,524	20,000	7,902	20,000	2,975	16,000	4,000	-12,000	-300.00
01-2-43-52700	UPGRADING & REPLACEMENT	69,457	16,000	37,387	32,400	54,935	17,600	33,800	16,200	47.93
01-2-43-75500	TRANSFERS TO LOCAL GOV'T AGENCI	858,205	858,205	821,211	821,211	886,577	855,077	920,982	65,905	7.16
01-2-43-76400	TRANSFER TO RESERVES	0	0	35,737	35,737	14,189	14,189	15,000	811	5.41
01-2-43-92700	CANCELLATION OF UNCOLLECTABLE /	2,060	1,000	8,615	1,000	0	1,000	1,000	0	0.00
01-2-43-96000	INTERNAL FRANCHISE FEES	56,575	113,807	2,641	113,807	0	113,807	113,807	0	0.00
01-2-43-96100	COMMON SERVICES RECOVERY	348,380	386,126	366,508	335,504	396,859	387,573	418,645	31,072	7.42
01-2-43-96200	ADMINISTRATION SERVICES RECOVERI	51,936	47,420	48,706	47,420	0	47,420	48,706	1,286	2.64
01-2-43-99600	AMORT - M & E	2,745	0	2,745	0	0	0	0	0	0.00
01-2-43-99700	AMORT - VEHICLES	36,219	0	25,511	0	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
	Total EXPENSES	2,280,168	2,324,011	2,240,637	2,325,429	2,235,453	2,389,238	2,487,653	98,415	
	SOLID WASTE (Surplus)/Deficit	37,915	0	28,256	776	-53,868	0	0	0	
	Report Total -->	-883,191	-4,898,643	-163,523	-5,021,938	-7,472,814	-5,367,873	-5,567,588	199,715	

SOCIAL PLANNING (Department 51)

Department Summary

The Social Planning Department also known as Family and Community Support Services (FCSS) are a jointly funded (Municipality and Government of Alberta) preventative social services. The Province determines the level of funding through a formula that is based on population and per capita income. Grants have increased at times over past years; however, there is no regular provision for increases. Provincial funding provides for 80% of the grant while the Municipal portion provides the remaining 20%. Municipalities must enter into a formal agreement which ensures that the municipal portion is derived from municipal tax revenue.

The nature of programs and services offered is determined locally. Programs focus on strengthening the community through development of volunteers and volunteer opportunities, identification of local needs, and development of initiatives to address those needs.

The City contributes to the FCSS program in a number of ways. The base operating grant is augmented by \$12,022. Additionally FCSS pays annual lease payments in the amount of \$25,000. The value of the leased space based on triple net formula is \$77,838. The remaining facility grant in the amount of \$52,838 is counted as additional contribution to the base grant.

The Lacombe model is unique in that the funds are utilized to operate an agency that provides a wide array of services as a not-for-profit society funded through multiple sources. This allows them to leverage other sources of funding to provide an array of community services. The overall agency budget is 2 million dollars.

External Grant Program

Consistent with the model FCSS has proposed in 2013 which included the following:

- That Council enter into a minimum of a five year term
- That Council provides a sum of \$24,000 in year one, increasing up to \$46,000 in Year Five.
- Of each year's grant, 10% will be retained as and administrative fees by FCSS in accordance with their policy and a further \$2,000 will cover actual production costs.
- Grant amount request increased by \$10,000 to \$35,000 for 2017.

FCSS Core Program

- The provincial grant will increase to \$317,914
- City of Lacombe's mandatory contribution equals \$79,478
- City of Lacombe contributes a further \$6,337
- Additionally the City contributes \$52,838 in kind lease costs

2018 Budget Highlights

- FCSS program & external grant costs remain the same

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
SOCIAL PLANNING										
01-1-51-84100	PROVINCIAL GRANTS	-270,564	-251,687	-317,914	-276,856	-317,914	-317,914	-317,914	0	0.00
	Total REVENUES	-270,564	-251,687	-317,914	-276,856	-317,914	-317,914	-317,914	0	
01-2-51-21700	TELEPHONE & FAX	5,041	4,812	5,130	4,908	5,256	4,908	4,908	0	0.00
01-2-51-51100	MEETING EXPENSES	0	1,200	0	0	0	0	0	0	0.00
01-2-51-75500	TRANSFER TO LOCAL GOV'T AGENCIE	355,490	336,613	403,729	362,671	403,729	403,729	403,729	0	0.00
01-2-51-76100	TRANSFER TO OTHER OPERATING	52,838	52,838	62,474	52,838	0	52,838	62,473	9,635	15.42
01-2-51-77200	TRANSFERS TO LOCAL ORGANIZATIOI	25,275	27,500	25,000	25,000	25,000	25,000	35,000	10,000	28.57
	Total EXPENSES	438,644	422,963	496,333	445,417	433,985	486,475	506,110	19,635	
	SOCIAL PLANNING (Surplus)/Deficit	168,080	171,276	178,419	168,561	116,071	168,561	188,196	-19,635	
	Report Total -->	-715,111	-4,727,367	14,896	-4,853,377	-7,356,743	-5,199,312	-5,379,392	180,080	

FAIRVIEW CEMETERY (Department 56)

Department Summary

The Fairview Cemetery has undergone several renovations with a goal to maximize use of existing lands, provide for a variety of service options, and ensure optimum supply of land. Renovations to Fairview West Cemetery extended its service potential by 2 years, with one year supply remaining. Fairview East renovation is complete, and plots will become available 2017. This will restore the ability to sell future need cemetery plots. Plots will be sold in predetermined sections. Cemetery Bylaw, policies, and procedures approved during the last review accommodates costs for the new cemetery lands.

2018 Budget Summary

- The Fairview Cemetery department has a proposed increase of \$4,251
- Revenues have been decreased by \$12,805 to reflect reinstatement of future need plot sales
- Wages and benefits are increased \$848
- Contract weed spraying remains at \$2,000
- Transfer to reserves remain at the reduced level of \$15,000

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
CEMETERY										
01-1-56-45600	CEMETERY PLOTS	-14,426	-12,000	-10,979	-12,000	-11,816	-25,000	-11,500	13,500	-117.39
01-1-56-45700	CEMETERY SERVICES	-25,646	-12,000	-26,416	-12,000	-24,205	-20,000	-19,100	900	-4.71
01-1-56-45800	CEMETERY COLUMBARIAS	-8,180	-15,000	-4,868	-15,000	-17,160	-10,000	-12,500	-2,500	20.00
01-1-56-59100	DONATIONS	0	0	-9,420	0	-28,133	0	0	0	0.00
01-1-56-85100	LACOMBE COUNTY GRANTS	-11,180	-12,000	-9,208	-12,000	-22,905	-14,905	-14,000	905	-6.46
	Total REVENUES	-59,432	-51,000	-60,891	-51,000	-104,219	-69,905	-57,100	-12,805	
01-2-56-11100	WAGES	50,927	66,853	44,396	80,272	59,953	84,315	84,350	35	0.04
01-2-56-13100	PAYROLL BENEFITS	10,286	15,863	9,848	18,047	11,008	18,787	17,987	-800	-4.45
01-2-56-22100	ADVERTISING & PROMOTIONS	0	500	920	500	0	500	500	0	0.00
01-2-56-23200	LEGAL FEES	0	1,000	0	1,000	0	1,000	500	-500	-100.00
01-2-56-23900	OTHER PROFESSIONAL SERVICES	0	0	6,764	2,000	9,188	2,000	2,000	0	0.00
01-2-56-25300	EQUIPMENT MAINTENANCE & REPAIR	0	260	7,500	260	13,382	260	260	0	0.00
01-2-56-51500	COMPUTER & PHOTOCOPIER EXPENS	2	0	83	0	3	0	0	0	0.00
01-2-56-52400	GENERAL MATERIALS & SUPPLIES	4,431	7,000	2,914	7,000	4,200	2,000	2,000	0	0.00
01-2-56-53800	ICE & SNOW REMOVAL	0	750	0	750	0	750	750	0	0.00
01-2-56-76400	TRANSFER TO RESERVES	60,000	60,000	15,000	15,000	15,000	15,000	2,500	-12,500	-500.00
01-2-56-96100	COMMON SERVICES RECOVERY	13,598	40,793	13,242	14,899	7,772	18,970	9,947	-9,023	-90.71
01-2-56-99300	AMORT - LAND IMPROVEMENTS	16,562	0	22,447	0	0	0	0	0	0.00
	Total EXPENSES	155,806	193,019	123,114	139,728	120,506	143,582	120,794	-22,788	
	CEMETERY (Surplus)/Deficit	96,374	142,019	62,223	88,728	16,287	73,677	63,694	9,983	
	Report Total -->	-615,438	-4,585,348	78,631	-4,764,649	-7,340,456	-5,125,635	-5,315,698	190,063	

PLANNING & DEVELOPMENT (Department 61)

Department Summary

The Planning and Development Department is composed of two primary areas: planning and development.

1. The planning area of the department is responsible for the long term planning of development in the community as well as approvals of subdivisions and statutory plans. The planning area also looks after the City's ongoing heritage program.
2. Development is responsible for the planning and regulation of residential, commercial and industrial development in the City of Lacombe. The development area of the department is also responsible for the regulation of building and safety codes.

While the uncertain economic forecast for the province remains, administration is anticipating that 2018 will see some increase in development. While the majority of non-residential projects are complete, administration anticipates new projects coming on board with the proposed development of the Midway Centre. Additional interest has also been shown in the eastern side of the City. In 2016, residential development was buoyed by a number of larger multi-family projects, and it is anticipated that until these projects reach full occupancy, there will be no push for other multi-family projects. It is also anticipated that 2018 will be slower for single family development than previous years, although it should be equal to or greater than 2017.

The year began with the implementation of the new Land Use Bylaw. As anticipated, with the implementation, a number of required changes became evident, and focus was made on strengthening the document through these reviews and edits.

The Intermunicipal Development Plan was finalized and adopted in 2017. This document highlights development potential in and around the City, and sets out a framework for development discussions.

It is anticipated that there will be some statutory plan amendments to the City's Area Structure Plans, reflecting future development activity and the implementation of the changes to the Municipal Government Act.

Alongside completing and implementing these new plans, the Department will continue to implement the Downtown Area Redevelopment Plan and Urban Design Plan (DARP), the Municipal Sustainability Plan (MSP), the Municipal Development Plan (MDP) and the Heritage Management Plan (HMP). The Department had a supporting role to ensure the success of the Main Street Program that will be completed this year.

2018 Budget Highlights

- Wages and benefits decreased due to not having an intern for 2018
- The forecasted amounts for 2018 reflect a status quo in permit values, while respecting the trends of recent years.

- Subdivision fees have been increased to reflect the actual numbers proven in 2017.
- Building Permit forecasts have been reduced to the actual numbers achieved in 2017, as it is anticipated that those are the general levels of development that the City will see in 2018.
- Plumbing permit forecasts were reduced for 2017 and appear to be in line with the projections. The forecast for 2018 will remain the status quo. Electrical and gas permit revenues have been held at the same level, once again, reflecting anticipated development levels of 2018.
- Development permit revenue is forecasted to remain the status quo for 2018.
- The general service revenue has been increased, reflecting closer to the actual numbers proven in 2017.

CITY OF LACOMBE
Budget Department by Category



From Category: 0 **To Category:** 97
Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
LAND USE PLANNING										
01-1-61-41200	GENERAL SERVICES	-1,240	-900	-1,125	-2,000	-3,050	-1,200	-2,500	-1,300	52.00
01-1-61-41700	APPEAL FEES	-100	-300	-322	-500	-300	-500	-500	0	0.00
01-1-61-41800	SUBDIVISION FEES	-32,532	-15,000	-9,483	-15,000	-21,280	-10,000	-15,000	-5,000	33.33
01-1-61-41900	PLANNING FEES	-23,770	-17,000	-15,170	-17,000	-18,725	-17,000	-20,000	-3,000	15.00
01-1-61-43200	USER FEES	-9,959	-8,400	-10,629	-8,400	-10,349	-8,400	-10,000	-1,600	16.00
01-1-61-52500	PERMIT REVIEW FEES	-397	0	255	0	38	0	-300	-300	100.00
01-1-61-52600	BUILDING PERMITS	-204,325	-190,000	-307,990	-190,000	-109,597	-190,000	-150,000	40,000	-26.67
01-1-61-52700	PLUMBING PERMITS	-13,705	-22,000	-11,517	-15,000	-9,835	-13,000	-13,000	0	0.00
01-1-61-52800	ELECTRICAL PERMITS	-31,801	-44,000	-30,283	-30,000	-28,975	-27,000	-27,000	0	0.00
01-1-61-52900	GAS PERMITS	-15,203	-20,500	-16,986	-15,000	-12,680	-15,000	-15,000	0	0.00
01-1-61-53000	DEVELOPMENT PERMITS	-57,313	-20,000	-34,279	-25,000	-24,675	-30,000	-30,000	0	0.00
01-1-61-59300	OTHER REVENUE	-4,120	0	-107	0	-180	0	0	0	0.00
01-1-61-59400	RETAINED DEPOSITS	-16,500	-4,000	30	-10,000	872	-10,000	-5,000	5,000	-100.00
01-1-61-84100	PROVINCIAL GRANTS	-109,232	-138,640	-84,203	-80,866	0	-28,250	0	28,250	0.00
01-1-61-92100	TRANSFER FROM RESERVES	-28,000	-8,000	-10,000	0	0	0	0	0	0.00
Total REVENUES		-548,197	-488,740	-531,809	-408,766	-238,736	-350,350	-288,300	-62,050	
01-2-61-11100	WAGES	408,339	412,959	455,795	474,446	433,333	463,970	422,958	-41,012	-9.70
01-2-61-13100	PAYROLL BENEFITS	97,204	99,196	107,663	108,589	92,757	106,516	92,057	-14,459	-15.71
01-2-61-21100	TRAVEL & SUBSISTENCE	7,427	5,500	7,240	5,500	1,169	5,500	3,807	-1,693	-44.47
01-2-61-21300	TRAINING & CONFERENCES	4,826	5,400	5,679	5,400	3,171	4,700	4,159	-541	-13.01
01-2-61-21400	MEMBERSHIP FEES	800	2,270	2,458	2,270	1,900	2,500	2,000	-500	-25.00
01-2-61-21500	POSTAGE & FREIGHT	0	200	7,167	200	187	500	500	0	0.00
01-2-61-21600	STAFF & VOLUNTEER APPRECIATION	237	250	213	250	193	250	125	-125	-100.00
01-2-61-21700	TELEPHONE & FAX	1,282	1,279	1,285	1,301	1,318	1,301	1,301	0	0.00
01-2-61-22100	ADVERTISING & PROMOTIONS	17,059	20,750	12,491	14,500	13,328	14,500	14,500	0	0.00
01-2-61-22300	SUBSCRIPTIONS & PUBLICATIONS	150	0	0	150	0	150	150	0	0.00
01-2-61-23200	LEGAL FEES	6,451	13,500	12,587	10,000	5,174	10,000	10,000	0	0.00
01-2-61-23600	SURVEYOR	3,315	0	0	0	0	0	0	0	0.00
01-2-61-23900	OTHER PROFESSIONAL SERVICES	120,282	119,800	5,822	59,026	2,849	28,250	0	-28,250	0.00
01-2-61-27100	LICENSES & REGISTRATIONS	90	0	54	0	45	0	0	0	0.00
01-2-61-29000	PERMIT REVIEW FEES	387	0	0	0	0	0	0	0	0.00
01-2-61-29100	BUILDING INSPECTION FEES	104,587	95,000	106,064	95,000	145,161	95,000	75,000	-20,000	-26.67
01-2-61-29200	PLUMBING INSPECTION FEES	6,893	11,000	5,389	7,500	7,114	6,500	6,500	0	0.00
01-2-61-29300	ELECTRICAL INSPECTION FEES	17,164	22,000	13,226	15,000	17,343	13,500	13,500	0	0.00
01-2-61-29400	GAS INSPECTION FEES	7,345	10,250	7,561	7,500	7,861	7,500	7,500	0	0.00
01-2-61-34100	TITLE SEARCHES	487	3,000	1,344	1,500	1,421	1,200	1,200	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-61-51100	MEETING SUPPLIES	799	250	45	0	0	0	0	0	0.00
01-2-61-51200	UNIFORMS & SAFETY GEAR	220	0	104	400	0	400	400	0	0.00
01-2-61-51400	OFFICE SUPPLIES	1,347	1,600	2,059	1,600	1,548	1,600	1,600	0	0.00
01-2-61-51500	COMPUTER & PHOTOCOPIER EXPENS	3,040	4,000	6,426	4,000	2,823	4,000	4,000	0	0.00
01-2-61-51700	PROGRAM/EVENT MATERIALS & SUPP	1,627	1,500	4,974	1,000	1,426	4,500	4,500	0	0.00
01-2-61-76100	TRANSFER TO OTHER OPERATING	1,175	0	445	0	852	0	0	0	0.00
01-2-61-76400	TRANSFER TO RESERVES	20,120	0	0	0	0	0	0	0	0.00
01-2-61-77200	TRANSFER TO LOCAL ORGANIZATION:	3,785	13,500	7,386	14,750	2,915	24,750	14,250	-10,500	-73.68
01-2-61-77300	TRANSFERS TO INDIVIDUALS	20,175	20,000	10,205	0	0	0	0	0	0.00
01-2-61-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	2,896	0	0	0	0	0	0.00
01-2-61-96800	INFO SERVICES RECOVERY	31,106	32,374	34,507	35,336	32,815	32,815	27,482	-5,333	-19.41
Total EXPENSES		887,719	895,578	821,085	865,218	776,703	829,902	707,489	-122,413	
LAND USE PLANNING (Surplus)/Deficit		339,522	406,838	289,276	456,452	537,967	479,552	419,189	60,363	
Report Total -->		-275,916	-4,178,510	367,907	-4,308,197	-6,802,489	-4,646,083	-4,896,509	250,426	

COMMUNITY ECONOMIC DEVELOPMENT SERVICES (Department 62)

Department Summary

Community Economic Development Services is responsible for advancing community development, business retention and attraction strategies for the City of Lacombe. This department focuses on strategies that:

- Pursue collaborations that provide benefit to the greater community (AFSC, Community Futures, BOLT Transit, ECHO Lacombe Association, Affordable Housing)
- Encourage business retention and attraction
- Facilitate/foster collaboration between municipal government, the business sector & community groups to increase economic and community vibrancy, economy & quality of life (Chamber of Commerce, Tourism, Historical Society, Festival and Events)
- Ongoing review and evaluation of effectiveness of City processes and policies to support business and citizen attractiveness

Marketing

- Marketing supports all City departments to effectively market and communicate civic matters to stakeholders.
- Initiatives will promote Lacombe's initiatives, events, and activities through purchased media advertising, campaigns
- Management & implementation of Lacombe's brand standards
- Projects this year will focus on streamlining messages and publication venues to ensure consistent content and quality of messages. Concentration of information in fewer venues will ensure that citizens have access to current news/updates on City matters.

Communications

Communications serves all City departments in order effectively draft appropriate and timely content for messages.

- Attention is devoted to the development and implementation of communication strategy, policy and protocols.
- Communications will also fund audits and market research to identify the optimum approach in reaching target audiences.
- Key to Communications is the coordination of media events and media relations to ensure timely, accurate, and fair reporting of the City of Lacombe.
- Provides crisis communications support to the City during times of emergency

2018 Budget Highlights

- Overall department costs decrease \$ 29,683
- Wage and Benefit increased by \$483
- Flatiron Building rent reduced by \$300 however utilities expenses increased by \$677
- Subscriptions and publications reduced by \$755
- Printing & Binding reduced by \$1,500
- Office supplies reduced by \$700
- Transfer to Local Organizations reduced by \$28,500 (excluding Echo Energy proceeds)
 - Lacombe Days Committee – \$25,000
 - Rikubetsu Friendship Society – \$6,500
 - Historical Society – \$42,500
 - Lacombe Regional Tourism – \$49,000
 - ECHO Lacombe Association - \$20,500
 - Lacombe & District Chamber of Commerce (VIC) – \$12,500
 - Canada Day \$6,000 (reduction of \$29,000)
- Increase of \$19,500 to Echo Lacombe fund (generated by proceeds from energy sales).

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ECONOMIC DEVELOPMENT										
01-1-62-41500	SALE OF MATERIALS & SUPPLIES	-1,431	0	-2,751	0	-1,649	0	-1,000	-1,000	100.00
01-1-62-43200	USER FEES - ELECTRICITY	-14,116	-18,600	-23,267	-21,450	-36,281	-25,500	-45,000	-19,500	43.33
01-1-62-52300	DEVELOPMENT OFFICER SURCHARGE	-27,387	-27,000	-27,972	-27,000	-27,031	-27,000	-27,000	0	0.00
01-1-62-59000	SPECIAL PROGRAM / EVENT REVENUE	0	-2,000	-2,075	-2,000	0	-2,000	0	2,000	0.00
01-1-62-59100	DONATIONS	-22,500	-21,000	-26,300	-21,000	0	0	0	0	0.00
01-1-62-59300	OTHER REVENUE	-353	-2,250	-9,895	-2,250	-3,400	-2,250	-2,250	0	0.00
01-1-62-85100	LACOMBE COUNTY GRANTS	-15,000	-14,550	-15,541	-14,550	-15,359	-14,550	-15,540	-990	6.37
01-1-62-92100	TRANSFER FROM RESERVES	0	0	-25,438	0	0	0	0	0	0.00
01-1-62-93200	TRANSFER FROM OTHER OPERATING	0	0	-509	0	-240	0	0	0	0.00
	Total REVENUES	-80,787	-85,400	-133,748	-88,250	-83,960	-71,300	-90,790	19,490	
01-2-62-11100	WAGES	259,094	263,245	266,376	272,149	268,485	273,855	273,626	-229	-0.08
01-2-62-11200	WAGES - MAINTENANCE	1,497	0	1,347	0	639	0	0	0	0.00
01-2-62-13100	PAYROLL BENEFITS	53,212	54,318	57,148	64,259	61,836	65,098	62,171	-2,927	-4.71
01-2-62-13200	PAYROLL BENEFITS - MAINTENANCE	402	0	363	0	153	0	0	0	0.00
01-2-62-21100	TRAVEL & SUBSISTENCE	984	1,650	811	1,650	353	1,650	762	-888	-116.54
01-2-62-21300	TRAINING & CONFERENCES	1,943	3,100	2,747	-221	2,069	3,100	2,344	-756	-32.25
01-2-62-21400	MEMBERSHIP FEES	1,929	2,155	6,676	7,246	7,374	5,672	1,755	-3,917	-223.19
01-2-62-21500	POSTAGE & FREIGHT	63	200	108	200	0	200	200	0	0.00
01-2-62-21600	STAFF APPRECIATION	424	250	239	250	38	250	75	-175	-233.33
01-2-62-21700	TELEPHONE & FAX	2,632	2,696	2,251	2,584	2,186	2,334	2,334	0	0.00
01-2-62-22100	ADVERTISING & PROMOTIONS	58,729	76,700	51,170	63,500	34,619	48,250	49,250	1,000	2.03
01-2-62-22200	PRINTING & BINDING	3,272	6,500	404	3,500	348	3,500	2,000	-1,500	-75.00
01-2-62-22300	SUBSCRIPTIONS & PUBLICATIONS	1,649	2,230	0	1,080	2,739	2,705	1,950	-755	-38.72
01-2-62-23200	LEGAL FEES	0	0	0	0	11,933	0	0	0	0.00
01-2-62-23900	OTHER PROFESSIONAL SERVICES	6,540	9,500	8,503	8,500	0	0	0	0	0.00
01-2-62-25300	EQUIPMENT MAINTENANCE & REPAIR	0	0	0	0	0	0	600	600	100.00
01-2-62-26200	BUILDING RENTALS	23,700	23,700	24,900	24,900	25,200	26,100	25,800	-300	-1.16
01-2-62-27400	INSURANCE	248	286	329	329	310	412	341	-71	-20.82
01-2-62-34200	ADMINISTRATION FEES	323	0	776	0	863	0	0	0	0.00
01-2-62-51100	MEETING SUPPLIES	730	0	0	0	0	0	0	0	0.00
01-2-62-51300	JANITORIAL SUPPLIES	0	0	25	0	0	0	0	0	0.00
01-2-62-51400	OFFICE SUPPLIES	573	900	910	1,600	914	1,600	900	-700	-77.78
01-2-62-51500	COMPUTER & PHOTOCOPIER EXPENS	1,206	0	796	0	1,202	0	600	600	100.00
01-2-62-51700	PROGRAM/EVENT MATERIALS & SUPP	25,577	26,750	26,416	28,250	791	8,750	15,250	6,500	42.62
01-2-62-51900	MERCHANDISE FOR RESALE	998	5,200	8,110	5,200	4,847	5,200	1,760	-3,440	-195.45
01-2-62-52400	GENERAL MATERIALS & SUPPLIES	1,806	1,500	683	2,500	575	1,000	1,000	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-62-52700	UPGRADING & REPLACEMENT	0	500	590	500	0	0	0	0	0.00
01-2-62-54300	UTILITIES - GAS	1,681	3,300	913	2,634	1,346	1,000	1,500	500	33.33
01-2-62-54400	UTILITIES - ELECTRICITY	2,888	1,800	3,538	2,573	3,013	3,535	3,712	177	4.77
01-2-62-76100	TRANSFER TO OTHER OPERATING	1,397	0	1,894	0	336	0	0	0	0.00
01-2-62-77200	TRANSFERS TO LOCAL ORGANIZATIO	155,481	155,475	200,255	149,685	211,414	213,135	213,475	340	0.16
01-2-62-81400	BANK CHARGES AND OTHER PENALTI	0	500	0	500	0	0	0	0	0.00
01-2-62-92700	CANCELLATION OF UNCOLLECTABLE /	163	0	650	0	0	0	0	0	0.00
01-2-62-96200	ADMINISTRATION SERVICES RECOVER	1,369	1,260	1,302	1,260	0	1,260	1,302	42	3.23
01-2-62-96800	INFO SERVICES RECOVERY	11,109	11,562	12,325	12,622	11,721	11,719	9,734	-1,985	-20.39
01-2-62-99300	AMORT - LAND IMPROVEMENTS	221	0	221	0	0	0	0	0	0.00
	Total EXPENSES	621,840	655,277	682,776	657,250	655,304	680,325	672,441	-7,884	
	ECONOMIC DEVELOPMENT (Surplus)/Deficit	541,053	569,877	549,028	569,000	571,344	609,025	581,651	27,374	
	Report Total -->	265,137	-3,608,633	916,935	-3,739,197	-6,231,145	-4,037,058	-4,314,858	277,800	

SUBDIVISION LAND AND DEVELOPMENT SERVICES (Department 66)

Department Summary

The Subdivision Land and Development Department is responsible for facilitating and developing of land subdivisions. The City land subdivision department is currently responsible for the sale of developed lots in the Wolf Creek and Len Thompson Phase II Industrial Parks. Offsite levy revenue and costs related to the disposal of public lands is also reported in this department.

2018 Budget Highlights

- No change in expected sales of Len Thompson Industrial Park lots.
- Transfer from Reserve funding is used to cover the cost of debenture borrowing for Len Thompson and Wolf Creek.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
LAND DEVELOPMENT										
01-1-66-41200	GENERAL SERVICES	0	0	-880	0	0	0	0	0	0.00
01-1-66-57100	SALE OF RESIDENTIAL LAND	0	0	0	0	-14,356	0	0	0	0.00
01-1-66-57200	SALE OF INDUSTRIAL LAND	0	-265,000	0	-265,000	-14,771	-265,000	-265,000	0	0.00
01-1-66-57300	SALE OF RESERVE LAND	-45,645	0	0	0	0	0	0	0	0.00
01-1-66-59300	OTHER REVENUE	0	0	-23,472	0	0	0	0	0	0.00
01-1-66-87100	OUTSIDE CONTRIBUTIONS	-2	0	-2	0	-2	0	0	0	0.00
01-1-66-92100	TRANSFER FROM RESERVES	-959,129	-650,472	-536,327	-535,754	0	-154,881	-149,010	5,871	-3.94
01-1-66-97000	OFF-SITE LEVIES	-349,212	0	0	0	-61,059	0	0	0	0.00
	Total REVENUES	-1,353,988	-915,472	-560,681	-800,754	-90,188	-419,881	-414,010	-5,871	
01-2-66-22100	ADVERTISING & PROMOTIONS	221	0	0	0	0	0	0	0	0.00
01-2-66-23200	LEGAL FEES	7,796	0	21,346	0	19,383	0	0	0	0.00
01-2-66-23900	OTHER PROFESSIONAL SERVICES	3,510	0	56,919	0	26,250	0	0	0	0.00
01-2-66-27400	INSURANCE	3,693	3,169	4,697	4,697	4,684	5,871	5,152	-719	-13.96
01-2-66-34100	TITLE SEARCHES	65	0	0	0	10	0	0	0	0.00
01-2-66-60000	COST OF LAND SOLD	0	102,391	250	102,391	2,500	102,391	102,391	0	0.00
01-2-66-76100	TRANSFER TO OTHER OPERATING	126,723	126,723	126,970	126,723	0	0	0	0	0.00
01-2-66-76400	TRANSFER TO RESERVES	349,212	162,609	0	162,609	0	162,609	162,609	0	0.00
01-2-66-83100	DEBENTURE DEBT INTEREST	35,129	116,254	29,735	69,575	74,602	47,306	47,306	0	0.00
01-2-66-83200	DEBENTURE DEBT PRINCIPAL	832,100	403,880	381,217	334,763	0	101,704	101,704	0	0.00
01-2-66-91200	CANCELLED FRONTAGE TAXES	446	446	446	446	2,640	0	0	0	0.00
01-2-66-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	3,779	0	0	0	0	0	0.00
	Total EXPENSES	1,358,895	915,472	625,359	801,204	130,069	419,881	419,162	-719	
	LAND DEVELOPMENT (Surplus)/Deficit	4,907	0	64,678	450	39,881	0	5,152	-5,152	
	Report Total -->	270,044	-3,608,633	981,613	-3,738,747	-6,191,264	-4,037,058	-4,309,706	272,648	

LAND, HOUSING AND BUILDING RENTAL SERVICES (Department 69)

Department Summary

The Land, Housing and Building Rental Services Department is responsible for overseeing surplus properties as well as tracking the costs of the Affordable Housing Program.

In 2018, the City will have two surplus buildings, the former police station (identified as cost centre 1652) and the former provincial building (identified as cost centre 1653). Financing and operating costs related to these buildings is tracked in this department. The building commonly referred to as the Lacombe Daycare building was demolished and the land returned to the Lacombe Memorial Centre for parking in 2016.

Minimal use is planned for the both buildings in 2018. Costs reflect this utilization level.

2018 Budget Highlights

Former Police Station (1652)

- Total operating costs of \$81,255 of which \$50,000 is one-time funding for building assessment.
- Provincial Grants – MSI Operating grant funding of \$50,000 to cover the cost of the building assessment.
- Utilities of \$12,524
- Insurance premium cost of \$1,485.

Former Provincial Building (1653)

- Total operating costs of \$150,400. (Net \$22,754 after lease revenue)
- Utilities of \$29,591.
- Building Maintenance \$11,080
- Building Janitorial Services \$17,589
- Insurance premium cost of \$1,191.
- Principal and interest costs of \$90,949.

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
LAND & BUILDING RENTAL										
01-1-69-56200	BUILDING RENTALS & LEASES	-5,250	-3,600	-1,786	-3,600	-106,370	-106,370	-127,646	-21,276	16.67
01-1-69-57000	INSURANCE PROCEEDS	0	0	0	0	-4,552	0	0	0	0.00
01-1-69-84100	PROVINCIAL GRANTS	-274,492	-8,492	-474,931	0	0	0	0	0	0.00
01-1-69-92100	TRANSFER FROM RESERVES	-114,000	0	-203,542	0	0	-6,000	0	6,000	0.00
	Total REVENUES	-393,742	-12,092	-680,259	-3,600	-110,922	-112,370	-127,646	15,276	
01-2-69-11200	WAGES - MAINTENANCE	0	0	85	0	0	0	0	0	0.00
01-2-69-13200	PAYROLL BENEFITS - MAINTENANCE	0	0	23	0	0	0	0	0	0.00
01-2-69-21700	TELEPHONE & FAX	0	0	0	0	764	0	0	0	0.00
01-2-69-23200	LEGAL FEES	0	0	26,043	0	1,350	0	0	0	0.00
01-2-69-23900	OTHER PROFESSIONAL SERVICES	0	0	52,056	0	0	0	0	0	0.00
01-2-69-25100	JANITORIAL SERVICES	0	0	0	0	13,191	14,657	17,589	2,932	16.67
01-2-69-25200	BUILDING MAINTENANCE & REPAIRS	12,764	17,376	120	0	6,118	11,900	13,440	1,540	11.46
01-2-69-25300	EQUIPMENT MAINTENANCE & REPAIR:	247	0	0	0	4,827	0	0	0	0.00
01-2-69-27400	INSURANCE	1,343	1,495	1,763	1,763	1,614	1,599	2,676	1,077	40.25
01-2-69-51100	MEETING SUPPLIES	0	0	216	0	39	0	0	0	0.00
01-2-69-52400	GENERAL MATERIALS & SUPPLIES	0	0	0	0	104	0	0	0	0.00
01-2-69-52700	UPGRADING & REPLACEMENT	0	0	0	0	0	6,000	0	-6,000	0.00
01-2-69-54100	UTILITIES - WATER	6	0	75	0	1,374	0	0	0	0.00
01-2-69-54200	UTILITIES - WASTEWATER	3	0	103	0	894	0	0	0	0.00
01-2-69-54300	UTILITIES - GAS	0	0	287	0	8,054	6,306	12,706	6,400	50.37
01-2-69-54400	UTILITIES - ELECTRICITY	0	0	521	0	23,758	27,198	29,409	2,211	7.52
01-2-69-54600	UTILITIES - SOLID WASTE	11	0	128	0	981	0	0	0	0.00
01-2-69-77200	TRANSFER TO LOCAL ORGANIZATION:	380,000	0	678,473	0	0	0	0	0	0.00
01-2-69-83100	DEBENTURE DEBT INTEREST	0	0	0	0	15,615	22,404	21,416	-988	-4.61
01-2-69-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	34,800	59,484	69,533	10,049	14.45
01-2-69-96800	INFO SERVICES RECOVERY	0	0	0	0	0	0	14,886	14,886	100.00
	Total EXPENSES	394,374	18,871	759,893	1,763	113,483	149,548	181,655	32,107	
	LAND & BUILDING RENTAL (Surplus)/Deficit	632	6,779	79,634	-1,837	2,561	37,178	54,009	-16,831	
	Report Total -->	270,676	-3,601,854	1,061,247	-3,740,584	-6,188,703	-3,999,880	-4,255,697	255,817	

RECREATION (Department 71)

Department Summary

The Recreation and Culture Department is responsible for planning and management of recreation services to enhance the quality of life for residents. Long range planning, development of master plans, and continual assessment of citizen demand for service levels are a central role.

Trail Planning, assessment of current and future facility and program needs, and ongoing user fee analysis are completed by this department. A focus on building community capacity through engaging and cultivating community stakeholders, volunteers, and agencies for the purposes of expanding and facilitating recreational programming is central to this department.

The City adopted a formal Master Plan for Recreation and Culture Services in 2013. Funding required to implement Master Plan recommendations has been scaled back in the interest of budget restraint.

2018 Budget Summary

- The Recreation Department has a proposed Increase of \$56,768.
- Transfer to Local Organizations and Transfer From Reserves both had \$43,750 removed to account for LAPA's 2017 Community Builder Grant
- Wage and Benefits increased \$880
- Membership Fees decreased \$635
- Other Professional had an increase of \$105 for dry cleaning tablecloths
- Transfer into Reserves has \$50,000 back into the budget as per Community Builder Policy
- Transfer to Other Operating had an increase of \$1946 to accommodate the increase of internal transfers, including increase of rates for Grandfathered events

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
RECREATION BOARD & PROGRAMMING										
01-1-71-43100	REGISTRATION FEES	-6,176	-5,800	-7,444	-5,900	-7,200	-5,700	-5,700	0	0.00
01-1-71-59300	OTHER REVENUE	0	0	-2,011	0	-100	0	0	0	0.00
01-1-71-92100	TRANSFER FROM RESERVES	0	0	0	0	0	-43,750	0	43,750	0.00
	Total REVENUES	-6,176	-5,800	-9,455	-5,900	-7,300	-49,450	-5,700	-43,750	
01-2-71-11100	WAGES	118,866	126,571	91,757	88,604	102,214	91,906	92,276	370	0.40
01-2-71-13100	PAYROLL BENEFITS	28,207	27,334	22,149	21,386	24,641	22,763	22,273	-490	-2.20
01-2-71-21100	TRAVEL & SUBSISTENCE	4,380	2,800	2,291	3,000	2,044	3,000	2,077	-923	-44.44
01-2-71-21300	TRAINING & CONFERENCES	3,905	3,300	2,391	2,974	3,344	2,975	2,949	-26	-0.88
01-2-71-21400	MEMBERSHIP FEES	1,962	1,485	1,840	2,040	1,446	2,230	1,595	-635	-39.81
01-2-71-21500	POSTAGE & FREIGHT	0	200	0	200	0	200	200	0	0.00
01-2-71-21600	STAFF & VOLUNTEER APPRECIATION	1,379	1,650	1,944	1,650	616	1,650	1,575	-75	-4.76
01-2-71-21700	TELEPHONE & FAX	987	986	893	1,106	1,061	1,106	1,106	0	0.00
01-2-71-22100	ADVERTISING & PROMOTIONS	8,985	8,564	8,487	7,614	11,769	11,214	11,214	0	0.00
01-2-71-22200	PRINTING & BINDING	2,356	2,700	2,617	2,700	0	2,700	2,700	0	0.00
01-2-71-22300	SUBSCRIPTIONS & PUBLICATIONS	2,995	2,500	3,400	3,000	0	0	0	0	0.00
01-2-71-23900	OTHER PROFESSIONAL SERVICES	17,377	17,750	13,841	14,450	8,149	8,500	8,605	105	1.22
01-2-71-27100	LICENSES & REGISTRATIONS	18	0	18	0	18	0	0	0	0.00
01-2-71-27400	INSURANCE	154	152	414	414	414	518	455	-63	-13.85
01-2-71-51100	MEETING SUPPLIES	2,175	2,500	1,507	2,500	1,152	2,500	2,500	0	0.00
01-2-71-51400	OFFICE SUPPLIES	1,060	1,300	1,813	1,300	1,121	1,300	1,300	0	0.00
01-2-71-51500	COMPUTER & PHOTOCOPIER EXPENS	4,411	500	2,439	3,500	2,223	3,500	3,500	0	0.00
01-2-71-51700	PROGRAM/EVENT MATERIALS & SUPP	2,943	4,100	6,444	6,700	3,743	3,800	3,800	0	0.00
01-2-71-52400	GENERAL MATERIALS & SUPPLIES	474	550	606	550	0	0	0	0	0.00
01-2-71-76100	TRANSFER TO OTHER OPERATING	4,038	4,950	3,853	6,100	4,365	5,645	7,591	1,946	25.64
01-2-71-76400	TRANSFER TO RESERVES	50,000	50,000	0	0	0	0	0	0	0.00
01-2-71-77200	TRANSFERS TO LOCAL ORGANIZATIOI	15,158	28,500	25,127	34,600	64,515	66,450	23,272	-43,178	-185.54
01-2-71-96800	INFO SERVICES RECOVERY	13,332	13,875	14,789	15,144	14,064	14,064	17,177	3,113	18.12
	Total EXPENSES	285,162	302,267	208,620	219,532	246,899	246,021	206,165	-39,856	
	RECREATION BOARD & PROGRAMMING (Surplus)/Deficit	278,986	296,467	199,165	213,632	239,599	196,571	200,465	-3,894	
	Report Total -->	549,662	-3,305,387	1,260,412	-3,526,952	-5,949,104	-3,803,309	-4,055,232	251,923	

LACOMBE MEMORIAL CENTRE (Department 72)

Department Summary

The Lacombe Memorial Center (LMC) serves as a community centre in the heart of downtown. The facility is well suited to hosting multiple events of varying size and nature simultaneously.

The overall building size is 37,000 square feet which includes the Mary C Moore Public Library and Lacombe Family and Community Support Services areas which are 10,300 and 4,500 square feet respectively. Anna Marie's Coffee bar café is privately operated in the Lacombe Ford Fireside Lounge occupying 446 square feet. The Café is open to the public and caters to small groups that rent the facility. A Common area within the building represents 4,843 square feet and is home to the City's Public Art Collection.

Overall floor space available for rental is 16,891 square feet. Common functions hosted at the facility includes weddings, funerals, business meetings, training sessions, church services, government / business events and farmers markets.

The LMC is open 12- 18 hours per day, year round with the exception of some holidays. The exterior awning and rooftop lights will be replaced this year.

2018 Budget Summary

- LMC Budget overall increase is \$11,733
- Revenues have been increased \$4,780 (user fees, internal transfers and leases)
- Increases in wages and benefits of \$15,985
- Equipment maintenance reduced \$5,000
- Insurance decreased \$7,644
- Upgrading and replacement increased \$11,288
- Utilities increased \$10,039
- Info services recovery reduced by \$7,434

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
LACOMBE MEMORIAL CENTRE										
01-1-72-41400	CONCESSION & VENDING MACHINE RI	-1,121	-385	-1,018	-385	-1,154	-1,200	-1,000	200	-20.00
01-1-72-43200	USER FEES	-211,080	-220,025	-176,567	-243,360	-189,413	-219,500	-191,000	28,500	-14.92
01-1-72-56100	EQUIPMENT RENTALS & LEASES	-17,643	-18,775	-18,074	-18,775	-16,217	-18,500	-18,500	0	0.00
01-1-72-56200	BUILDING RENTALS & LEASES	-57,538	-56,195	-64,760	-62,000	-70,651	-66,680	-76,211	-9,531	12.51
01-1-72-59300	OTHER REVENUE	-1,109	0	-860	0	0	0	0	0	0.00
01-1-72-59500	CASH OVER & SHORT	0	0	8	0	0	0	0	0	0.00
01-1-72-84100	PROVINCIAL GRANTS	0	0	0	0	0	0	-14,000	-14,000	100.00
01-1-72-85100	LACOMBE COUNTY GRANTS	-12,101	-15,000	-21,436	-15,000	-24,486	-24,486	-24,500	-14	0.06
01-1-72-85200	GRANTS FROM OTHER AGENCIES	0	0	0	0	-6,723	0	0	0	0.00
01-1-72-93200	TRANSFER FROM OTHER OPERATING	-327,765	-301,038	-346,825	-313,163	-10,248	-320,563	-347,503	-26,940	7.75
	Total REVENUES	-628,357	-611,418	-629,532	-652,683	-318,892	-650,929	-672,714	21,785	
01-2-72-11100	WAGES	143,658	361,449	138,148	404,538	141,363	401,861	369,778	-32,083	-8.68
01-2-72-11200	WAGES - MAINTENANCE	212,444	0	229,021	0	221,702	0	40,671	40,671	100.00
01-2-72-13100	PAYROLL BENEFITS	32,932	79,010	34,155	79,399	35,069	88,319	81,057	-7,262	-8.96
01-2-72-13200	PAYROLL BENEFITS - MAINTENANCE	40,739	0	44,336	0	48,480	0	9,836	9,836	100.00
01-2-72-21100	TRAVEL & SUBSISTENCE	130	200	205	200	125	300	138	-162	-117.39
01-2-72-21300	TRAINING & CONFERENCES	985	1,900	282	1,449	651	1,449	2,420	971	40.12
01-2-72-21500	POSTAGE & FREIGHT	125	200	95	200	41	200	150	-50	-33.33
01-2-72-21600	STAFF & VOLUNTEER APPRECIATION	164	300	236	300	0	300	200	-100	-50.00
01-2-72-21700	TELEPHONE & FAX	10,943	10,761	11,336	11,031	10,692	11,031	11,031	0	0.00
01-2-72-22100	ADVERTISING & PROMOTIONS	5,464	7,500	4,160	6,000	7,450	6,000	6,000	0	0.00
01-2-72-23900	OTHER PROFESSIONAL SERVICES	0	1,000	614	1,000	338	1,000	1,000	0	0.00
01-2-72-25100	JANITORIAL SERVICES	0	1,700	195	1,700	1,799	1,700	1,800	100	5.56
01-2-72-25200	BUILDING MAINTENANCE & REPAIRS	12,475	11,550	10,839	11,550	16,313	11,550	11,550	0	0.00
01-2-72-25300	EQUIPMENT MAINTENANCE & REPAIR	40,939	49,250	35,831	49,250	39,433	49,525	44,525	-5,000	-11.23
01-2-72-25400	STRUCTURE MAINTENANCE & REPAIR	8	500	139	500	3,555	500	500	0	0.00
01-2-72-27100	LICENSES & REGISTRATION	110	400	9	400	102	400	200	-200	-100.00
01-2-72-27400	INSURANCE	39,700	42,206	51,858	51,858	51,981	64,823	57,179	-7,644	-13.37
01-2-72-27500	INSURANCE CLAIMS/DAMAGE PAYOUT	3,500	0	0	0	0	0	0	0	0.00
01-2-72-51200	UNIFORMS & SAFETY GEAR	744	1,000	958	1,000	368	1,000	1,000	0	0.00
01-2-72-51300	JANITORIAL SUPPLIES	19,180	15,000	20,613	14,000	18,597	19,000	19,000	0	0.00
01-2-72-51400	OFFICE SUPPLIES	1,190	1,350	594	1,350	724	1,200	1,000	-200	-20.00
01-2-72-51500	COMPUTER & PHOTOCOPIER EXPENS	802	2,500	586	2,500	404	1,500	1,000	-500	-50.00
01-2-72-51600	COFFEE & WATER SUPPLIES	211	500	166	500	244	500	500	0	0.00
01-2-72-51700	PROGRAM/EVENT MATERIALS & SUPP	1,404	2,000	565	2,000	1,133	1,500	1,000	-500	-50.00
01-2-72-52400	GENERAL MATERIALS & SUPPLIES	4,487	8,500	5,544	9,000	7,840	8,000	8,000	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-72-52700	UPGRADING & REPLACEMENT	8,636	20,600	22,174	31,900	16,967	17,212	28,500	11,288	39.61
01-2-72-54100	UTILITIES - WATER	2,610	2,054	3,495	2,054	4,488	2,054	2,054	0	0.00
01-2-72-54200	UTILITIES - WASTEWATER	798	654	1,169	654	2,221	654	654	0	0.00
01-2-72-54300	UTILITIES - GAS	23,512	22,024	14,177	17,580	18,556	20,708	26,957	6,249	23.18
01-2-72-54400	UTILITIES - ELECTRICITY	97,767	95,842	106,826	98,942	100,924	112,825	116,615	3,790	3.25
01-2-72-54600	UTILITIES - SOLID WASTE	9,293	7,668	9,293	7,668	9,446	7,668	7,668	0	0.00
01-2-72-76100	TRANSFER TO OTHER OPERATING	0	0	26	0	0	0	0	0	0.00
01-2-72-81300	CREDIT & DEBIT CARD FEES	4,081	2,600	3,919	2,600	2,778	2,600	2,600	0	0.00
01-2-72-83100	DEBENTURE DEBT INTEREST	111,593	136,065	100,817	129,825	76,270	123,274	116,388	-6,886	-5.92
01-2-72-83200	DEBENTURE DEBT PRINCIPAL	107,057	107,058	112,464	112,463	85,270	118,143	124,107	5,964	4.81
01-2-72-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	88	0	0	0	0	0	0.00
01-2-72-96100	COMMON SERVICES RECOVERY	2,982	0	0	0	0	0	0	0	0.00
01-2-72-96800	INFO SERVICES RECOVERY	98,762	102,788	88,611	90,739	89,539	89,539	82,105	-7,434	-9.05
01-2-72-99300	AMORT - LAND IMPROVEMENTS	17,312	0	23,582	0	0	0	0	0	0.00
01-2-72-99400	AMORT - BLDGS	206,543	0	206,543	0	0	0	0	0	0.00
01-2-72-99600	AMORT - M & E	52,994	0	54,121	0	0	0	0	0	0.00
	Total EXPENSES	1,316,274	1,096,129	1,337,790	1,144,150	1,014,863	1,166,335	1,177,183	10,848	
	LACOMBE MEMORIAL CENTRE (Surplus)/Deficit	687,917	484,711	708,258	491,467	695,971	515,406	504,469	10,937	
	Report Total -->	1,237,579	-2,820,676	1,968,670	-3,035,485	-5,253,133	-3,287,903	-3,550,763	262,860	

AQUATIC CENTRE (Department 73)

Department Summary

The Kinsmen Aquatic Centre includes a large pool, a teaching pool and a heated whirlpool. Hours of operation are 5:45am-10pm Mon-Fri, 7am-9pm Sat. and Noon-6:30pm on Sun.

Main programs offered include scheduled lessons (including adaptive), Junior Lifeguard Club, public swim, water fitness classes, lane swim, and school use (including home school). Lifesaving and Red Cross training courses are held throughout the year. The pool also offers a mentor program to ensure succession planning for lifeguard staff positions. The pool hosts the Candy Cane Swim, Beach Bash, Schools Out Bash, and the Halloween Bash each year, which often fill to capacity (200). The pool hosts swim meets that bring hundreds of families into the community.

Annual shut down closure has been scheduled for September 2018. Length of closure alternates between two weeks and one month in alternate years.

The Spray Park is open from June to September daily depending on the weather.

2018 Budget Summary

- The overall cost to tax support increase by \$7,277
- County revenues will remain at 2017 levels based on county resident use
- User Fees have projected increase of \$21,000
- Resaleable Merchandise increased revenues by \$2500 and expenses by \$1125.
- Building Rentals increase of \$2,500.
- Wages & benefits budget for this department will increase by \$23,620
- Annual Recreation Software subscription increased \$700 to accurately reflect US Dollar exchange
- Online Registration cost that was deferred in 2017 will be requested in the capital budget for a new Recreation Program/Facility Management System, as our current recreation software system will no longer be supported by the end of 2018.
- Building Maintenance decrease of \$5000
- Equipment Maintenance decrease of \$3482
- License and Registrations increase of \$130 to reflect Police charge for Vulnerable Sector Checks
- Insurance decreased \$667 to reflect actual expenditures
- Program/Event Material increase of \$6000 to reflect increase of program users fees
- General Materials and supplies decreased \$125.
- Upgrading and replacement increase of \$6,125.
- Gas (Utilities) increased \$478 to reflect actual expenditures

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
AQUATIC CENTRE										
01-1-73-41200	GENERAL SERVICES	-642	0	-61	0	0	0	0	0	0.00
01-1-73-41400	CONCESSION & VENDING MACHINE RI	-7,368	-12,000	-3,569	-10,000	-2,953	-8,000	-8,000	0	0.00
01-1-73-43200	USER FEES	-260,735	-270,000	-299,595	-268,700	-290,662	-281,000	-302,000	-21,000	6.95
01-1-73-43500	RESALEABLE MERCHANDISE	-6,893	-7,500	-10,437	-7,500	-7,580	-7,500	-10,000	-2,500	25.00
01-1-73-56100	EQUIPMENT RENTALS & LEASES	-2	0	0	0	-75	0	0	0	0.00
01-1-73-56200	BUILDING RENTALS & LEASES	-1,909	-3,500	-339	-3,500	-501	-1,000	-3,500	-2,500	71.43
01-1-73-57000	INSURANCE PROCEEDS	0	0	-5,271	0	0	0	0	0	0.00
01-1-73-59000	SPECIAL PROGRAM/EVENT REVENUE	-2,342	-2,000	-1,964	-2,000	-1,852	-2,000	-2,000	0	0.00
01-1-73-59500	CASH OVER & SHORT	-1,889	0	-904	0	1	0	0	0	0.00
01-1-73-84100	PROVINCIAL GRANTS	0	0	0	0	0	0	-8,000	-8,000	100.00
01-1-73-85100	LACOMBE COUNTY GRANTS	-221,046	-220,000	-314,649	-220,000	-386,725	-386,725	-386,725	0	0.00
01-1-73-93200	TRANSFER FROM OTHER OPERATING	-815	0	-692	0	0	0	-1,611	-1,611	100.00
	Total REVENUES	-503,641	-515,000	-637,481	-511,700	-690,347	-686,225	-721,836	35,611	
01-2-73-11100	WAGES	671,264	653,347	677,947	701,468	655,855	704,879	607,533	-97,346	-16.02
01-2-73-11200	WAGES - MAINTENANCE	114,977	0	113,204	0	141,645	0	109,932	109,932	100.00
01-2-73-13100	PAYROLL BENEFITS	94,902	122,048	104,430	129,205	106,971	131,564	110,885	-20,679	-18.65
01-2-73-13200	PAYROLL BENEFITS - MAINTENANCE	26,475	0	22,888	0	29,254	0	24,665	24,665	100.00
01-2-73-21100	TRAVEL & SUBSISTENCE	1,713	500	1,895	900	1,187	1,400	969	-431	-44.48
01-2-73-21300	TRAINING & CONFERENCES	5,757	2,300	4,191	4,194	5,457	4,194	4,915	721	14.67
01-2-73-21400	MEMBERSHIP FEES	80	900	506	900	487	900	900	0	0.00
01-2-73-21500	POSTAGE & FREIGHT	379	800	712	800	1,150	900	900	0	0.00
01-2-73-21600	STAFF & VOLUNTEER APPRECIATION	546	600	826	600	726	600	300	-300	-100.00
01-2-73-21700	TELEPHONE & FAX	2,744	2,916	2,236	3,250	3,962	3,250	3,250	0	0.00
01-2-73-22100	ADVERTISING & PROMOTIONS	3,198	3,000	2,815	3,000	3,330	3,000	3,000	0	0.00
01-2-73-22300	SUBSCRIPTIONS & PUBLICATIONS	0	0	0	0	3,951	3,500	4,200	700	16.67
01-2-73-23900	OTHER PROFESSIONAL SERVICES	1,030	2,700	2,790	2,900	2,538	2,700	2,700	0	0.00
01-2-73-25200	BUILDING MAINTENANCE & REPAIRS	10,843	20,000	5,802	20,750	11,827	21,250	16,250	-5,000	-30.77
01-2-73-25300	EQUIPMENT MAINTENANCE & REPAIR:	41,099	33,460	30,727	33,460	54,936	33,750	30,268	-3,482	-11.50
01-2-73-27100	LICENSES & REGISTRATION	399	400	484	520	268	520	650	130	20.00
01-2-73-27400	INSURANCE	3,581	3,420	4,382	4,382	4,374	5,478	4,811	-667	-13.86
01-2-73-51100	MEETING SUPPLIES	0	50	51	50	51	50	50	0	0.00
01-2-73-51200	UNIFORMS & SAFETY GEAR	2,292	1,050	2,652	2,625	2,106	2,825	2,825	0	0.00
01-2-73-51300	JANITORIAL SUPPLIES	9,738	6,250	7,246	10,000	8,107	10,000	10,000	0	0.00
01-2-73-51400	OFFICE SUPPLIES	2,655	2,000	2,342	2,500	1,683	2,500	2,500	0	0.00
01-2-73-51500	COMPUTER & PHOTOCOPIER EXPENS	4,873	3,000	3,841	3,600	3,575	3,600	3,600	0	0.00
01-2-73-51600	COFFEE & WATER SUPPLIES	869	250	981	650	708	800	800	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-73-51700	PROGRAM/EVENT MATERIALS & SUPP	16,217	12,700	16,296	14,500	15,763	15,500	21,500	6,000	27.91
01-2-73-51800	FOOD SUPPLIES FOR RESALE	4,465	4,800	2,442	5,000	0	5,000	5,000	0	0.00
01-2-73-51900	MERCHANDISE FOR RESALE	12,851	4,875	3,507	4,875	1,681	4,875	6,000	1,125	18.75
01-2-73-52400	GENERAL MATERIALS & SUPPLIES	-5,409	2,800	6,672	5,460	2,232	3,035	2,910	-125	-4.30
01-2-73-52700	UPGRADING & REPLACEMENT	160	19,050	13,539	50,350	53,450	21,675	27,800	6,125	22.03
01-2-73-54100	UTILITIES - WATER	11,208	12,635	18,676	12,635	25,994	12,635	12,635	0	0.00
01-2-73-54200	UTILITIES - WASTEWATER	3,347	7,283	5,840	7,283	12,446	7,283	7,283	0	0.00
01-2-73-54300	UTILITIES - GAS	16,409	14,728	9,992	11,756	14,026	13,761	18,877	5,116	27.10
01-2-73-54400	UTILITIES - ELECTRICITY	51,589	53,141	54,431	53,744	49,350	61,532	56,894	-4,638	-8.15
01-2-73-56200	CHEMICALS & SPECIAL PRODUCTS	47,212	37,000	34,287	37,000	34,325	37,000	37,000	0	0.00
01-2-73-76400	TRANSFER TO RESERVES	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0	0.00
01-2-73-81300	CREDIT & DEBIT CARD FEES	5,410	2,550	5,464	4,800	5,075	4,800	4,800	0	0.00
01-2-73-96800	INFO SERVICES RECOVERY	37,994	39,543	42,149	43,161	41,254	41,254	45,232	3,978	8.79
01-2-73-99300	AMORT - LAND IMPROVEMENTS	1,573	0	323	0	0	0	0	0	0.00
01-2-73-99400	AMORT - BLDGS	55,571	0	60,453	0	0	0	0	0	0.00
01-2-73-99600	AMORT - M & E	20,109	0	21,042	0	0	0	0	0	0.00
	Total EXPENSES	1,288,120	1,080,096	1,298,061	1,186,318	1,309,744	1,176,010	1,201,834	25,824	
	AQUATIC CENTRE (Surplus)/Deficit	784,479	565,096	660,580	674,618	619,397	489,785	479,998	9,787	
	Report Total -->	2,022,058	-2,255,580	2,629,250	-2,360,867	-4,633,736	-2,798,118	-3,070,765	272,647	

BARNETT ARENA (Department 74)

Department Summary

Gary Moe Auto Group Sportsplex houses twin arenas; the front ice is regulation size, while the back ice is slightly smaller. The arenas are in operation year round. Ice is installed in August and removed in April. Winter Arena activities include minor and recreational hockey, ringette, public skating and figure skating. The Lacombe Generals hockey team has relocated and will play in the Can Pak Arena 1. The arenas are also rented by Service Clubs for fundraisers and by individuals for private functions. During summer months the facility is utilized for the annual trade show, League Lacrosse, in-line skating, Hockey Schools and training camps. The outdoor ice surface directly north of the arena is maintained by the City. The curling rink is within the same building, however is operated by Lacombe Curling Club. Arena staff provides maintenance services in all City owned facilities as well as park structures and the LAPA Turf field as part of their regular work load.

Fund development for the renovation project stands at 588,000.00 (\$350,000 APC grant + naming rights/sponsors/donations) as of October 5, 2017. Debt repayment costs are calculated without fund development contributions.

2018 Budget Summary

- The Barnett Arena has a proposed overall increase of \$321,161
- Overall wages & benefits for this department have increased \$2,993
- Debt repayment increased \$249,542 due to the new debenture for Arena
- Arena board advertising costs have been adjusted to reflect commission fees
- Insurance rate decrease of \$6,430
- Vending revenues are added
- Upgrading and replacement decreased \$1,250
- Gas & Electricity increased \$90,809

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
ARENA										
01-1-74-41400	CONCESSION & VENDING MACHINES I	-7,483	-12,000	-3,569	-12,000	-3,311	-9,000	-9,000	0	0.00
01-1-74-43200	USER FEES	-339,280	-259,000	-343,054	-320,532	-287,455	-321,532	-334,500	-12,968	3.88
01-1-74-43400	ADVERTISING REVENUE	-19,962	-15,500	-13,709	-15,500	-9,888	-7,800	-8,800	-1,000	11.36
01-1-74-56200	BUILDING RENTALS & LEASES	-33,894	-13,000	-16,550	-13,000	-23,880	-16,200	-18,450	-2,250	12.20
01-1-74-59100	DONATIONS	-500	-1,000	-1,000	-1,000	-1,000	-1,000	-3,100	-2,100	67.74
01-1-74-59300	OTHER REVENUE	-2,310	0	-4,833	0	-12,958	-21,600	-21,600	0	0.00
01-1-74-85100	LACOMBE COUNTY GRANTS	-177,846	-190,000	-161,532	-190,000	-180,401	-180,401	-180,401	0	0.00
01-1-74-93200	TRANSFER FROM OTHER OPERATING	-3,560	-3,500	-3,640	-3,600	-3,766	-3,600	-3,600	0	0.00
	Total REVENUES	-584,835	-494,000	-547,887	-555,632	-522,659	-561,133	-579,451	18,318	
01-2-74-11100	WAGES	92,299	387,086	53,254	401,666	54,255	408,739	52,313	-356,426	-681.33
01-2-74-11200	WAGES - MAINTENANCE	297,726	0	323,548	0	338,971	0	369,749	369,749	100.00
01-2-74-13100	PAYROLL BENEFITS	19,259	97,087	14,501	107,753	13,833	104,125	12,982	-91,143	-702.07
01-2-74-13200	PAYROLL BENEFITS - MAINTENANCE	69,700	0	75,061	0	76,580	0	87,583	87,583	100.00
01-2-74-21100	TRAVEL & SUBSISTENCE	901	1,000	1,023	1,250	1,741	1,250	865	-385	-44.51
01-2-74-21300	TRAINING & CONFERENCES	2,474	1,800	2,680	1,373	2,665	1,373	5,520	4,147	75.13
01-2-74-21400	MEMBERSHIP FEES	347	500	504	500	360	500	500	0	0.00
01-2-74-21500	POSTAGE & FREIGHT	45	200	80	200	0	200	200	0	0.00
01-2-74-21600	STAFF & VOLUNTEER APPRECIATION	258	500	92	500	350	500	275	-225	-81.82
01-2-74-21700	TELEPHONE & FAX	3,772	3,674	3,996	4,319	5,318	4,319	4,319	0	0.00
01-2-74-22100	ADVERTISING & PROMOTIONS	429	1,700	4,834	1,700	1,072	1,700	1,700	0	0.00
01-2-74-22300	SUBSCRIPTIONS & PUBLICATIONS	0	150	0	150	0	150	150	0	0.00
01-2-74-23200	LEGAL FEES	0	0	930	0	0	0	0	0	0.00
01-2-74-23900	OTHER PROFESSIONAL SERVICES	0	0	0	0	2,021	0	0	0	0.00
01-2-74-25200	BUILDING MAINTENANCE & REPAIRS	11,881	15,500	6,968	14,250	16,536	12,750	12,000	-750	-6.25
01-2-74-25300	EQUIPMENT MAINTENANCE & REPAIR	22,267	18,000	38,645	18,500	8,809	18,500	13,750	-4,750	-34.55
01-2-74-26300	EQUIPMENT RENTALS	3,277	3,175	3,432	3,175	3,226	3,175	3,175	0	0.00
01-2-74-27100	LICENSES & REGISTRATION	353	500	371	500	833	500	500	0	0.00
01-2-74-27400	INSURANCE	41,788	45,987	54,848	54,848	66,724	87,526	81,096	-6,430	-7.93
01-2-74-27600	HEARING TESTS	413	240	0	240	211	240	240	0	0.00
01-2-74-51200	UNIFORMS & SAFETY GEAR	2,657	3,000	2,474	3,200	2,501	3,200	3,200	0	0.00
01-2-74-51300	JANITORIAL SUPPLIES	8,155	8,000	9,827	8,000	12,060	8,000	8,000	0	0.00
01-2-74-51400	OFFICE SUPPLIES	822	1,000	1,235	2,000	747	0	0	0	0.00
01-2-74-51500	COMPUTER & PHOTOCOPIER EXPENS	0	0	279	0	0	0	0	0	0.00
01-2-74-51600	COFFEE & WATER SUPPLIES	-346	300	183	500	138	500	500	0	0.00
01-2-74-51700	PROGRAM/EVENT MATERIALS & SUPP	0	0	451	0	1,145	0	0	0	0.00
01-2-74-51800	FOOD SUPPLIES FOR RESALE	4,464	4,800	1,901	4,800	0	0	0	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-74-52100	GAS, FUEL, & OIL	10,122	15,573	9,830	12,676	5,391	12,506	14,755	2,249	15.24
01-2-74-52400	GENERAL MATERIALS & SUPPLIES	6,037	16,250	9,796	12,250	10,861	11,950	10,050	-1,900	-18.91
01-2-74-52700	UPGRADING & REPLACEMENT	1,152	5,000	28,546	29,000	8,992	9,750	8,500	-1,250	-14.71
01-2-74-54100	UTILITIES - WATER	14,896	12,393	12,712	12,393	9,687	12,393	12,393	0	0.00
01-2-74-54200	UTILITIES - WASTEWATER	4,341	3,726	4,942	3,726	5,274	3,726	3,726	0	0.00
01-2-74-54300	UTILITIES - GAS	49,227	44,183	29,975	35,268	42,079	41,284	56,632	15,348	27.10
01-2-74-54400	UTILITIES - ELECTRICITY	78,929	76,013	87,612	82,572	98,525	92,659	168,120	75,461	44.89
01-2-74-54600	UTILITIES - SOLID WASTE	19,747	16,296	19,747	16,296	20,019	16,296	16,296	0	0.00
01-2-74-76100	TRANSFER TO OTHER OPERATING	0	0	112	0	46	0	0	0	0.00
01-2-74-76400	TRANSFER TO RESERVES	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0	0.00
01-2-74-83100	DEBENTURE DEBT INTEREST	0	0	6,487	23,952	66,149	118,362	249,622	131,260	52.58
01-2-74-83200	DEBENTURE DEBT PRINCIPAL	0	0	0	0	89,981	189,719	308,001	118,282	38.40
01-2-74-96100	COMMON SERVICES RECOVERY	181,880	148,311	179,334	172,960	179,162	172,576	175,844	3,268	1.86
01-2-74-96800	INFO SERVICES RECOVERY	36,661	38,155	40,669	41,646	38,675	38,675	37,216	-1,459	-3.92
01-2-74-99300	AMORT - LAND IMPROVEMENTS	18,876	0	18,876	0	0	0	0	0	0.00
01-2-74-99400	AMORT - BLDGS	82,331	0	82,331	0	0	0	0	0	0.00
01-2-74-99600	AMORT - M & E	18,417	0	18,643	0	0	0	0	0	0.00
01-2-74-99700	AMORT - VEHICLES	3,845	0	2,739	0	0	0	0	0	0.00
	Total EXPENSES	1,134,402	995,099	1,178,468	1,097,163	1,209,937	1,402,143	1,744,772	342,629	
	ARENA (Surplus)/Deficit	549,567	501,099	630,581	541,531	687,278	841,010	1,165,321	-324,311	
	Report Total -->	2,571,625	-1,754,481	3,259,831	-1,819,336	-3,946,458	-1,957,108	-1,905,444	-51,664	

PARKS AND PLAYGROUNDS (Department 75)

Department Summary

The Parks and Playground department maintains all city owned parks and facilities lands, open spaces, sports fields, boulevards, and green areas. Maintenance includes turf maintenance (mowing trimming, fertilizing), tree planting and pruning, flowerbeds, baskets and planters, playgrounds, weed control, garbage pickup throughout park areas, and sport field maintenance. Trail maintenance, grooming and clearing is overseen by parks staff.

Michener Campground currently operates from May to October.

Parks staff provides all care and maintenance in the Cemetery.

During winter months, parks staff clear trails and walkways of snow and ice and build and maintain outdoor skating rinks on storm ponds and at the Outdoor rink.

In recent years additional seasonal resources have been requested in order to devote time to maintenance of specific areas in order to keep up with City Growth.

Adequate seasonal staff allows the full time permanent staff to focus on their regular duties without interruption, thereby increasing efficiency and timely completion. An additional allocation of seasonal hours has been requested in order to dedicate resources to trails, downtown core and newly added MR parcel maintenance (mowing, weeding, and trash).

2018 Budget Summary

- The Parks and Playgrounds Department has an overall increase of \$84,064
- Campground revenues have been decreased due to lower numbers, the campground expenditure budget for campground operator has been decreased \$4500 as we will close the campgrounds at the end of September, due to low numbers the last 2 years for October rentals
- Wages and Benefits increase \$2,070
- Insurance decreased \$2,171
- Professional Services increased \$8,800 (additional weed spraying, Michener playground surface repair) Also has a green space review \$35,000 that is MSI funded
- General Material and supplies decreased \$ 2,850
- Upgrading and Replacement decreased \$ 23,450 (with the removal of Dust cap Protection, Ball Diamond Dugout Roofs, and reducing playground fill)

CITY OF LACOMBE
Budget Department by Category



From Category: 0 **To Category:** 97
Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
PARKS & PLAYGROUNDS										
01-1-75-43200	USER FEES	-115,396	-132,100	-117,532	-135,028	-113,869	-109,028	-114,928	-5,900	5.13
01-1-75-56200	BUILDING RENTALS & LEASES	-555	-1,000	-348	-1,000	-350	-1,000	-1,000	0	0.00
01-1-75-59000	SPECIAL PROGRAM/EVENT REVENUE	-3,954	-6,900	-5,367	-6,900	-630	-6,900	-5,125	1,775	-34.63
01-1-75-59300	OTHER REVENUE	-900	0	-100	0	0	0	0	0	0.00
01-1-75-83100	FEDERAL GRANTS	0	0	-2,016	0	0	0	0	0	0.00
01-1-75-84100	PROVINCIAL GRANTS	0	0	-7,755	-12,000	-8,400	-49,200	-42,500	6,700	-15.76
01-1-75-85100	LACOMBE COUNTY GRANTS	-30,526	-12,700	-37,721	-12,700	-29,381	-29,381	-29,381	0	0.00
01-1-75-87100	OUTSIDE CONTRIBUTIONS	-1,000	0	-1,000	0	-1,000	0	0	0	0.00
	Total REVENUES	-152,331	-152,700	-171,839	-167,628	-153,630	-195,509	-192,934	-2,575	
01-2-75-11100	WAGES	489,643	469,309	616,970	545,607	584,485	570,682	569,480	-1,202	-0.21
01-2-75-13100	PAYROLL BENEFITS	85,320	83,875	110,473	93,225	104,148	101,760	99,490	-2,270	-2.28
01-2-75-21100	TRAVEL & SUBSISTENCE	2,029	1,000	995	1,000	1,167	1,000	692	-308	-44.51
01-2-75-21300	TRAINING & CONFERENCES	2,618	2,400	2,503	1,830	2,903	1,830	2,571	741	28.82
01-2-75-21400	MEMBERSHIP FEES	675	340	184	340	255	340	340	0	0.00
01-2-75-21500	POSTAGE & FREIGHT	94	200	260	200	62	200	200	0	0.00
01-2-75-21600	STAFF & VOLUNTEER APPRECIATION	161	750	158	750	860	750	375	-375	-100.00
01-2-75-21700	TELEPHONE & FAX	594	519	599	531	738	531	531	0	0.00
01-2-75-22100	ADVERTISING & PROMOTIONS	4,136	1,600	882	1,600	1,432	1,600	1,600	0	0.00
01-2-75-22300	SUBSCRIPTIONS & PUBLICATIONS	0	50	0	50	0	50	50	0	0.00
01-2-75-23900	OTHER PROFESSIONAL SERVICES	52,749	55,000	51,118	55,000	65,115	90,700	99,500	8,800	8.84
01-2-75-25200	BUILDING MAINTENANCE & REPAIRS	1,801	7,750	4,087	7,750	6,293	8,250	8,250	0	0.00
01-2-75-25300	EQUIPMENT MAINTENANCE & REPAIR	76	6,050	7,898	6,450	1,780	6,450	6,450	0	0.00
01-2-75-26300	EQUIPMENT RENTALS	2,480	3,500	1,638	3,500	0	2,500	2,500	0	0.00
01-2-75-27100	LICENSES & REGISTRATION	51	200	237	200	144	200	200	0	0.00
01-2-75-27400	INSURANCE	18,760	17,856	23,418	23,418	24,217	29,273	27,102	-2,171	-8.01
01-2-75-27500	INSURANCE CLAIMS / DAMAGE PAYOL	0	2,500	2,648	2,500	2,976	2,500	2,500	0	0.00
01-2-75-27600	HEARING TESTS	206	125	0	125	56	125	125	0	0.00
01-2-75-51200	UNIFORMS & SAFETY GEAR	2,087	3,500	1,451	4,100	1,088	4,700	4,700	0	0.00
01-2-75-51300	JANITORIAL SUPPLIES	3,580	2,000	4,697	2,350	5,566	3,000	3,000	0	0.00
01-2-75-51400	OFFICE SUPPLIES	199	100	24	100	354	100	100	0	0.00
01-2-75-51700	PROGRAM/EVENT MATERIALS & SUPP	646	5,450	734	1,250	1,779	1,250	1,250	0	0.00
01-2-75-52100	GAS, FUEL & OIL	16,527	30,584	12,700	19,963	17,904	16,105	30,290	14,185	46.83
01-2-75-52400	GENERAL MATERIALS & SUPPLIES	24,613	31,000	34,057	35,700	26,905	32,250	32,250	0	0.00
01-2-75-52700	UPGRADING & REPLACEMENT	1,536	21,000	8,885	29,000	35,399	30,950	7,500	-23,450	-312.67
01-2-75-53200	GROUNDS MATERIALS	500	20,000	19,407	20,000	20,000	20,000	20,000	0	0.00
01-2-75-54100	UTILITIES - WATER	1,411	3,370	1,557	3,370	1,538	3,370	3,370	0	0.00

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
01-2-75-54200	UTILITIES - WASTEWATER	575	536	600	536	816	536	536	0	0.00
01-2-75-54300	UTILITIES - GAS	2,931	5,389	2,044	4,302	3,004	5,751	6,236	485	7.78
01-2-75-54400	UTILITIES - ELECTRICITY	11,424	32,656	11,662	26,928	15,750	33,256	32,073	-1,183	-3.69
01-2-75-54600	UTILITIES - SOLID WASTE	2,710	6,480	2,827	6,480	18	6,480	6,480	0	0.00
01-2-75-56200	CHEMICALS & SPECIAL PRODUCTS	13,630	17,500	8,131	17,500	1,992	17,500	17,500	0	0.00
01-2-75-76400	TRANSFER TO RESERVES	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0	0.00
01-2-75-77200	TRANSFERS TO LOCAL ORGANIZATIO	32,250	31,250	51,000	50,000	38,500	50,000	50,000	0	0.00
01-2-75-81300	CREDIT & DEBIT CARD FEES	3,109	1,800	2,712	1,800	2,794	1,800	1,800	0	0.00
01-2-75-92700	CANCELLATION OF UNCOLLECTABLE /	0	0	38	0	0	0	0	0	0.00
01-2-75-96100	COMMON SERVICES RECOVERY	282,603	292,563	291,498	350,003	249,361	394,166	296,574	-97,592	-32.91
01-2-75-96800	INFO SERVICES RECOVERY	3,333	3,469	3,697	3,786	3,516	3,516	3,435	-81	-2.36
01-2-75-99300	AMORT - LAND IMPROVEMENTS	160,050	0	157,717	0	0	0	0	0	0.00
01-2-75-99400	AMORT - BLDGS	44,085	0	44,085	0	0	0	0	0	0.00
01-2-75-99600	AMORT - M & E	27,240	0	26,685	0	0	0	0	0	0.00
	Total EXPENSES	1,316,432	1,181,671	1,530,276	1,341,244	1,242,915	1,463,471	1,359,050	-104,421	
	PARKS & PLAYGROUNDS (Surplus)/Deficit	1,164,101	1,028,971	1,358,437	1,173,616	1,089,285	1,267,962	1,166,116	101,846	
	Report Total -->	3,735,726	-725,510	4,618,268	-645,720	-2,857,173	-689,146	-739,328	50,182	

PUBLIC LIBRARIES (Department 77)

Department Summary

The Public Libraries Department provides an annual operating grant to the Lacombe Public Library (operating as Mary C. Moore Public Library) as well as membership fees for Parkland Regional Library.

Mary C Moore Public Library operates as a not-for-profit society out of Lacombe Memorial Centre. The Library occupies 10,200 square feet, and aside from regular library services, children's programming, computers for public use, and youth programming are offered. The Library is open daytime hours, Monday to Saturday and two late evenings. They also offer the Lacombe lecture history series and Lacombe book club. The City provides an annual operating grant as well as a grant in kind to cover lease costs and custodial services. The City also provides accounting services to the library on a fee for service basis.

Parkland Regional Library (PRL) is located directly east of City Hall. PRL was formed in 1959, the first regional library in Alberta. PRL's primary goal is to be a leader for its members to achieve excellence in library service through providing human and material support services as needed by the libraries, acting as a focus for leadership and library advocacy, being effectively and efficiently governed, and financially sustainable. The library is a regional system comprised of 65 municipalities. PRL receives funding from Alberta Municipal Affairs and a Rural Library Services Grant. 2018 member municipalities per capital fee will rise from (\$8.12).

2018 Budget Summary

- Overall increase to the proposed operational budgets is \$1,920
- Parkland Regional Library membership fees increased \$1,050
- Grant to Mary C Moore Library remain at 2017 levels
- Insurance decreased \$256

Budget Department by Category



From Category: 0 To Category: 97

Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
LIBRARY										
01-1-77-84100	PROVINCIAL GRANTS	0	0	-34,973	-34,973	0	0	0	0	0.00
01-1-77-85100	LACOMBE COUNTY GRANTS	-37,865	-43,256	-39,564	-43,256	-30,255	-43,256	-30,255	13,001	-42.97
	Total REVENUES	-37,865	-43,256	-74,537	-78,229	-30,255	-43,256	-30,255	-13,001	
01-2-77-11100	WAGES	18,105	20,095	25,740	21,404	28,344	21,058	21,668	610	2.82
01-2-77-13100	PAYROLL BENEFITS	3,710	4,104	5,101	4,102	6,350	4,243	4,529	286	6.31
01-2-77-21400	MEMBERSHIP FEES	98,387	98,357	100,297	100,265	102,333	102,301	103,351	1,050	1.02
01-2-77-27400	INSURANCE	925	1,020	1,211	1,211	1,144	1,514	1,258	-256	-20.35
01-2-77-76100	TRANSFER TO OTHER OPERATING	262,983	245,000	271,776	245,000	0	245,000	271,775	26,775	9.85
01-2-77-77200	TRANSFERS TO LOCAL ORGANIZATIOI	249,528	249,528	280,980	280,980	297,920	297,920	319,560	21,640	6.77
	Total EXPENSES	633,638	618,104	685,105	652,962	436,091	672,036	722,141	50,105	
	LIBRARY (Surplus)/Deficit	595,773	574,848	610,568	574,733	405,836	628,780	691,886	-63,106	
	Report Total -->	4,331,499	-150,662	5,228,836	-70,987	-2,451,337	-60,366	-47,442	-12,924	

CULTURE (Department 78)

Department Summary

The mandate of this department is to develop and support initiatives that showcase the City of Lacombe as a municipality that champions Cultural pursuits through investment of resources. This fosters a diverse urban community that enjoys optimum social, economic and aesthetic elements. A community is enriched by artistic and cultural choices, making it a “place” where people choose to live, conduct business, and invest. Culture includes creative industries, cultural organizations, festivals and events, and natural, cultural, and architectural heritage. This department oversees the Public Art Collection, Art Endowment Fund, Annual Art Exhibition and Sale, and the Arts Fundraiser. It works closely with Heritage and Museums, Libraries, and Tourism.

Fund development (philanthropy, donation, sponsorship, and grants) applications are managed under this department.

The Recreation and Culture Master Plan has been successfully completed and adopted by Council in 2013. Attention is paid to ongoing stewardship of fundraising events that supports the arts as well as acquisition of art to be installed within the City.

2018 Budget Summary

- The overall budget decrease of \$570

Budget Department by Category



From Category: 0 To Category: 97
 Account Code: 01-1-??-????? To : 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
GENERAL FUND										
REVENUES										
CULTURE										
01-1-78-41400	CONCESSION & VENDING MACHINE RI	-217	-700	-737	-2,200	-1,213	-2,200	-2,200	0	0.00
01-1-78-43100	REGISTRATION FEES	-4,895	-5,500	-4,488	-5,000	-4,896	-5,000	-5,000	0	0.00
01-1-78-43200	USER FEES	-6,369	-7,100	-3,766	-7,100	-7,713	-7,100	-7,100	0	0.00
01-1-78-43500	RESALEABLE MERCHANDISE	-2,995	-4,000	-3,151	-4,000	-2,880	-4,000	-4,000	0	0.00
01-1-78-59000	SPECIAL EVENTS REVENUE	0	0	-200	0	-3,319	0	0	0	0.00
01-1-78-59100	DONATIONS	-5,069	-3,250	-7,235	-5,750	-7,200	-6,350	-6,350	0	0.00
01-1-78-59300	OTHER REVENUE	-700	0	0	-500	0	-500	-500	0	0.00
	Total REVENUES	-20,245	-20,550	-19,577	-24,550	-27,221	-25,150	-25,150	0	
01-2-78-11100	WAGES	61,244	64,710	0	0	0	0	0	0	0.00
01-2-78-13100	PAYROLL BENEFITS	13,094	12,942	0	0	0	0	0	0	0.00
01-2-78-21100	TRAVEL & SUBSISTENCE	365	600	516	600	1,437	1,100	761	-339	-44.55
01-2-78-21300	TRAINING & CONFERENCES	0	0	273	610	412	1,300	983	-317	-32.25
01-2-78-21400	MEMBERSHIP FEES	215	215	140	215	170	215	245	30	12.24
01-2-78-21500	POSTAGE & FREIGHT	816	1,050	0	1,150	1,490	1,150	1,150	0	0.00
01-2-78-21600	STAFF & VOLUNTEER APPRECIATION	1,012	1,260	972	1,260	410	1,260	1,260	0	0.00
01-2-78-22100	ADVERTISING & PROMOTIONS	10,188	11,645	6,638	10,200	6,904	10,200	10,200	0	0.00
01-2-78-22200	PRINTING & BINDING	2,437	2,000	2,650	3,000	2,612	3,000	3,000	0	0.00
01-2-78-23900	OTHER PROFESSIONAL SERVICES	19,255	19,000	20,735	18,750	22,872	18,900	18,300	-600	-3.28
01-2-78-27400	INSURANCE	0	0	0	0	31	0	0	0	0.00
01-2-78-51100	MEETING SUPPLIES	155	250	328	250	213	250	250	0	0.00
01-2-78-51500	COMPUTER & PHOTOCOPIER EXPENS	672	500	407	500	422	500	500	0	0.00
01-2-78-51700	PROGRAM/EVENT MATERIALS & SUPP	5,788	6,450	4,103	7,450	6,044	7,450	7,450	0	0.00
01-2-78-51800	FOOD SUPPLIES FOR RESALE	679	600	570	600	0	600	600	0	0.00
01-2-78-52400	GENERAL MATERIALS & SUPPLIES	237	350	271	350	510	750	750	0	0.00
01-2-78-52700	UPGRADING & REPLACEMENT	9,477	9,000	7,189	9,000	3,756	8,000	8,000	0	0.00
01-2-78-53700	SIGNS	2,155	2,100	2,105	2,200	0	0	0	0	0.00
01-2-78-76100	TRANSFER TO OTHER OPERATING	5,972	7,975	5,415	8,075	4,553	8,075	6,375	-1,700	-26.67
01-2-78-76400	TRANSFER TO RESERVES	16,076	10,000	10,000	10,000	10,000	10,000	0	-10,000	0.00
01-2-78-77200	TRANSFERS TO LOCAL ORGANIZATIOI	3,718	5,365	4,148	5,365	7,817	5,365	5,365	0	0.00
01-2-78-77300	TRANSFERS TO INDIVIDUALS	6,069	6,800	7,010	6,800	8,550	7,400	7,400	0	0.00
	Total EXPENSES	159,624	162,812	73,470	86,375	78,203	85,515	72,589	-12,926	
	CULTURE (Surplus)/Deficit	139,379	142,262	53,893	61,825	50,982	60,365	47,439	12,926	

Budget Department by Category



From Category: 0 **To Category:** 97

Account Code: 01-1-??-????? **To :** 01-2-??-?????

Account Code	Account Description	2015 ACTUAL VALUES	2015 FINAL BUDGET	2016 ACTUAL VALUES	2016 FINAL BUDGET	2017 ACTUAL VALUES	2017 FINAL BUDGET	2018 FINAL BUDGET	Variance	Var %
	Report Total -->	4,470,878	-8,400	5,282,729	-9,162	-2,400,355	-1	-3	2	